



2010–11 Portfolio Statements

BUDGET PAPER 4 Volume 1

Presented by the Honourable Kevin Foley MP
Deputy Premier and Treasurer of South Australia
on the Occasion of the Budget for 2010–11



Government
of South Australia

2010–11 Budget Papers

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**Government
of South Australia**

BUDGET PAPER 4

PORTFOLIO STATEMENTS

Volume 1

2010-11

*Presented by
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Deputy Premier and Treasurer of South Australia
on the Occasion of the Budget
for 2010-11*

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INTRODUCTION

The Portfolio Statements 2010-11 outlines financial and non-financial information about the services provided to, and on behalf of, the community by each portfolio. The following discussion outlines key aspects of the financial statements.

Financial statements

The financial statements included in the Portfolio Statements 2010-11 are special purpose financial statements and include, for each portfolio, a statement of comprehensive income, statement of financial position and a statement of cash flows.

The format of these estimated financial statements is consistent with the Model Financial Statements (prepared by the Department of Treasury and Finance for statutory reporting requirements) and is consistent with the requirements of AASB 101 *Presentation of Financial Statements* and AASB 107 *Statement of Cash Flows*.

Estimates in these financial statements have been prepared:

- on a basis that is consistent with Australian Accounting Standards — Australian Accounting Standards and/or interpretations that have been issued or amended but are not yet effective have not been early adopted;
- using accounting policies expected to be used in preparing historically orientated general purpose financial statements for that year, and the same accounting policies have been used for the subsequent forecast years (forward estimates);
- on an accrual basis except for the statement of cash flows which has been derived from the statement of comprehensive income and statement of financial position to reflect cash payments and receipts; and
- using historical cost convention, except for certain assets and liabilities that are valued in accordance with the valuation policy applicable.

Portfolio statements typically reflect a consolidation of controlled items within each portfolio.

In the process of reporting on portfolios, intra-group transactions and balances are eliminated in full. This enables the financial statements of the portfolio to be presented as that of an individual entity. The commentary at the commencement of the financial statement for each portfolio identifies which entities have been included in the consolidated statements for that portfolio. Where a portfolio contains a single agency, only the agency statements are provided.

Consistent with Australian Accounting Standards, transactions and balances that are controlled are budgeted for and reported on separately to transactions and balances which are administered but not controlled by the agency.

Definitions

Portfolio

A portfolio is an entity that provides management coordination and administrative support for a defined group of agencies. A portfolio may comprise a single agency.

Agency

An agency is an administrative unit created under the *Public Sector Act 2009* or a statutory authority that is accountable for the delivery of programs on behalf of the government.

Programs and sub-programs

A program is a grouping of related sub-programs or activities that contributes to the achievement of a particular agency's and, in turn, the government's objectives. A sub-program is a grouping of activities that contribute to a more specific objective.

Overview of portfolio statements

The portfolio statements outline projected portfolio activity and performance for 2010-11. Each portfolio statement conforms to the following standard presentation structure:

Portfolio summary

- Ministerial responsibilities — details minister, agency, program, sub-program and administered items relationships and responsibilities
- Portfolio net cost of service summary (where the portfolio comprises more than one agency) — a summary of total agency cost of services
- Investing payments summary (where the portfolio comprises more than one agency) — total agency investing payments
- Workforce summary — total workforce details
- Portfolio financial statements (where the portfolio comprises more than one agency) — budgeted financial statements for controlled items
- Ministerial office resources — details of resources provided to ministerial office.

Agency summary

- Objective — details of agency objectives
- 2010-11 Targets/2009-10 Highlights — targets for the budget year and highlights for the prior year
- Program net cost of services summary — summary of the net cost of agency programs
- Investing payments summary — the investing payments for the agency
- Program information — a description/objective, summary income statement and commentary and performance measures for individual agency sub-programs
- Financial statements — budgeted financial statements for controlled and administered items
- Financial commentary — major variations — commentary on variances and trends in the financial statements.

Presentation of changes in program structures

Where an agency is transferred between portfolios, program information for previous years is reflected in the current program structure of the receiving portfolio. Similarly, where programs or sub-programs are transferred between agencies information is reflected in the receiving agency's program structure.

In contrast, the agency financial statements line 'net cost of providing services' in the statement of comprehensive income is based on the actual program structure for the agency as it operated or is expected to operate in each year. This distinction in treatment is drawn so that financial statements accurately reflect events while, at the same time, program information is comparable and not duplicated.

Reconciliation of the financial statements to the current program structure is contained in the program net cost of services summary located at the beginning of each relevant agency section.

Portfolio changes

Environment and Conservation and the River Murray

Department of Water, Land and Biodiversity Conservation has been removed from this portfolio to create a new portfolio called 'Water' which contains the Department for Water; with four programs and ten sub-programs.

The remaining entities of Department of Environment and Natural Resources (formerly Department for Environment and Heritage), Environment Protection Authority and Zero Waste SA are now contained in a renamed portfolio of Environment.

Portfolio: Premier and Cabinet

Premier

Minister for Social Inclusion

Minister for the Arts

Minister for Sustainability and Climate Change

Minister for Economic Development

Minister for Industrial Relations

**Minister Assisting the Premier in Public Sector
Management**

Minister for the City of Adelaide

Minister for Aboriginal Affairs and Reconciliation

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PORTFOLIO: PREMIER AND CABINET

MINISTERIAL RESPONSIBILITIES

Minister	Agency	Programs	Sub-programs
The Hon. Michael Rann Premier Minister for Economic Development Minister for Social Inclusion Minister for the Arts Minister for Sustainability and Climate Change	Department of the Premier and Cabinet	1. Cabinet Office	1.1 Cabinet Support and Monitoring Services 1.2 Whole of Government Strategic Policy
		2. Ethical Standards and Professional Integrity	Nil
		3. Strategic Policy Initiatives	3.1 Social Inclusion 3.2 Sustainability and Climate Change 3.3 University City 3.4 Policy Initiatives
		4. Library and Information Services	4.1 State Library and Statewide Information Services 4.2 Support to Public Libraries and Community Information Services
		5. Access to Art, Museum and Heritage Services and Preservation of State Collections	Nil
		6. Arts Industry Development and Access to Artistic Product	Nil
		7. Commission for Integrated Design	Nil
		8. Support Services	Nil
The Hon. Paul Holloway Minister for Industrial Relations Minister Assisting the Premier in Public Sector Management	Department of the Premier and Cabinet	9. Industrial Relations	9.1 SafeWork SA 9.2 Public Sector Workforce
		10. Community Services	10.1 Government Publishing 10.2 Archives and Records Management
		11. Public Sector Performance Commission	Nil
The Hon. Gail Gago Minister for City of Adelaide	Department of the Premier and Cabinet	12. Capital City	Nil
The Hon. Grace Portolesi Minister for Aboriginal Affairs and Reconciliation	Department of the Premier and Cabinet	13. Aboriginal Affairs and Reconciliation	Nil

Administered items

In addition to the above responsibilities the portfolio administers the following items on behalf of the ministers.

- Commonwealth Essential Service Capital Works Fund (formerly the Aboriginal and Torres Strait Islander Commission Capital Works Fund)
- Anangu Pitjantjatjara Yankunytjatjara (APY) Taskforce
- Payments made from Consolidated Account
- Government Workers Rehabilitation and Compensation Fund
- ANZAC Day Commemoration Fund

Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

WORKFORCE SUMMARY

Agency	FTEs as at 30 June		
	2010-11 Budget	2009-10 Estimated Result	2008-09 Actual
Department of the Premier and Cabinet ^(a)	795.2	892.1	891.8
Total			

- (a) The 2010-11 Budget, the 2009-10 Estimated Result and the 2008-09 Actual reflect FTEs established within the Department of the Premier and Cabinet and the administered items. The workforce details do not include FTEs associated with the arts statutory authorities.

MINISTERIAL OFFICE RESOURCES

Minister	2010-11 Budget	
	Cost of provision \$000	FTE
The Hon. Michael Rann ^(a)	6 681	45.8
The Hon. Grace Portolesi	1 636	11.0

- (a) Ministerial office resources for the Hon. Michael Rann also include the Media Monitoring Unit.

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PORTFOLIO: PREMIER AND CABINET

AGENCY: DEPARTMENT OF THE PREMIER AND CABINET

Objective

The Department of the Premier and Cabinet is the principal government agency in South Australia. It delivers specialist policy advice to the Premier and ministers, supports the Cabinet process and provides direction and leadership to the South Australian public sector.

The department leads the implementation of *South Australia's Strategic Plan*, has overarching responsibility for Commonwealth-state relations and drives key government initiatives across a range of services benefiting other government agencies and the community. The department works with these groups to develop policies and deliver programs in areas including social inclusion, higher education, Aboriginal wellbeing, the arts, integrated design, industrial relations, sustainability and climate change, occupational health and safety and government records access and preservation.

2010-11 Targets/2009-10 Highlights

Targets 2010-11	Highlights 2009-10
<p>Program 1 — Cabinet Office</p> <ul style="list-style-type: none"> Finalise a revised <i>South Australia's Strategic Plan</i> with community and stakeholder input Drive reform in priority areas for South Australia through the State Reform Agenda Provide leadership in negotiation, implementation, evaluation and reporting of South Australia's commitments under the Council of Australian Governments (COAG) National Reform Agenda <p>Program 2 — Ethical Standards and Professional Integrity</p> <ul style="list-style-type: none"> Refine the monitoring and reporting framework to meet the statutory requirements of the Commissioner for Public Sector Employment under the <i>Public Sector Act 2009</i> <p>Program 3 — Strategic Policy Initiatives</p> <ul style="list-style-type: none"> Progress an employment initiative for the most disadvantaged job seekers Progress recommendations from the To Break the Cycle Report Develop an Aboriginal homelessness reduction performance framework Deliver a blueprint for the long-term reform of services for people living with disability, their families and carers Integrate health and education services to improve outcomes for young Aboriginal people and those relocating from regional centres Implement the government's response to the independent review of the Solar Electricity Feed-in Scheme Produce a sustainable bio fuels strategy Progress recommendations in the Economic Statement (2009) Finalise the Better Regulation Handbook <p>Program 4 — Library and Information Services</p> <ul style="list-style-type: none"> Develop one library management system for public libraries around the state Negotiate a new agreement with the Local Government Association for funding of public libraries <p>Program 5 — Access to Art, Museum and Heritage Services and Preservation of State Collections</p> <ul style="list-style-type: none"> Commence a program of works to install state of the art security monitoring and control systems in the North Terrace cultural precinct <p>Program 6 — Arts Industry Development and Access to Artistic Product</p> <ul style="list-style-type: none"> Establish a Festival's Commissioning Fund to provide opportunities for artists and organisations to partner with festivals such as the Adelaide Festival, Adelaide Fringe and Come Out Establish a fund to support major arts and cultural exhibitions Relocate the South Australian Film Corporation and the Adelaide Film Festival to the new Adelaide Film and Screen Centre site <p>Program 7 — Commission for Integrated Design</p> <ul style="list-style-type: none"> Lead development of the Integrated Design Strategy for the City of Adelaide as a national pilot project Establish a built environment Research Industry Network <p>Program 8 — Support Services</p> <ul style="list-style-type: none"> Implement a new business intelligence system to improve corporate reporting and data analysis 	<p>Program 1 — Cabinet Office</p> <ul style="list-style-type: none"> Aligned State interests to the National Reform Agenda and national inquiries, such as the Water Management Partnership Agreement and the review of ministerial councils Implemented a reporting and evaluation framework for both COAG and <i>South Australia's Strategic Plan</i> Provided advice on the implications of the Henry Tax Review and Commonwealth Government tax reforms <p>Program 2 — Ethical Standards and Professional Integrity</p> <ul style="list-style-type: none"> South Australia now leads all Australian jurisdictions with 38.7 per cent of executives being women Implemented the <i>Public Sector Act 2009</i> and the <i>Public Sector (Honesty and Accountability) Act 1995</i> Developed Code of Ethics for the public sector <p>Program 3 — Strategic Policy Initiatives</p> <ul style="list-style-type: none"> Implemented the Rough Sleeper Homelessness Reduction Framework Progressed To Break the Cycle Report recommendations to reduce serious and repeat offending of young people through: <ul style="list-style-type: none"> the Spirit Festival and the Binnanendi initiative; and the expansion of the South Australian Aboriginal Sports Training Academy With the Department of Education and Children's Services, secured an additional \$62 million through the National Partnership for Low Socio-Economic Status Schools — of this, \$32 million was used to expand the Indigenous Consumer Assistance Network program to support school retention Completed the review of the climate change legislation Established the Renewables SA Board and appointed the Commissioner for Renewable Energy Commissioned the Green Grid Study Supported the establishment of the South Australian Centre for Geothermal Energy Research Supported climate change projects in Timor-Leste in partnership with the United Nations Development Programme Implemented the LightSavers initiative in partnership with Adelaide City Council Completed the Carnegie Mellon University, Heinz Australia initial agreement and progressed the University College London School of Energy and Resources Agreement <p>Program 4 — Library and Information Services</p> <ul style="list-style-type: none"> Conducted a feasibility study for implementation of a single library management system for public libraries Commemorated the 175th anniversary of the State Library of South Australia <p>Program 5 — Access to Art, Museum and Heritage Services and Preservation of State Collections</p> <ul style="list-style-type: none"> Completed the Biodiversity Gallery at the South Australian Museum and air-conditioning upgrade at the Art Gallery of South Australia <p>Program 6 — Arts Industry Development and Access to Artistic Product</p> <ul style="list-style-type: none"> Supported Country Arts SA to commence a year of arts and cultural activities in Murray Bridge, as the 2010 SA Regional Centre of Culture Launched ShoGo, a free website to assist audiences to access information about performing arts

Targets 2010-11	Highlights 2009-10
<ul style="list-style-type: none"> • Implement a new leadership development program <p>Program 9 — Industrial Relations</p> <ul style="list-style-type: none"> • Finalise implementation of the national standard for high risk work licensing • Implement the Safety and Wellbeing in the Public Sector strategy • Implement a management program to reduce the government's outstanding workers compensation claims liabilities • Implement the across government hazard and incident reporting system <p>Program 10 — Community Services</p> <ul style="list-style-type: none"> • Co-locate State Records access services with National Archives of Australia • Review options for the longer term storage of the state's official archival records <p>Program 11 — Public Sector Performance Commission</p> <ul style="list-style-type: none"> • Implement the High Performance Framework across the public sector for improved performance measurement • Implement reform of public sector recruitment and retention activity to improve efficiency and workforce sustainability <p>Program 12 — Capital City</p> <ul style="list-style-type: none"> • Implement projects under the Adelaide Green City Sector Agreement • Develop a comprehensive safety strategy for the entertainment precincts in the city <p>Program 13 — Aboriginal Affairs and Reconciliation</p> <ul style="list-style-type: none"> • Complete reviews of the <i>Aboriginal Heritage Act 1988</i> and the <i>Aboriginal Lands Trust Act 1966</i> • Finalise the Commonwealth-State Overarching Bilateral Indigenous Plan • Improve service delivery to the Anangu Pitjantjatjara Yankunytjatjara (APY) Lands through the local implementation plans developed under the Remote Service Delivery National Partnership Agreement • Develop a service delivery policy framework for the urban and regional Aboriginal community 	<p>Program 7 — Commission for Integrated Design</p> <ul style="list-style-type: none"> • Established the SA Commission for Integrated Design and appointed the commissioner • Partnered with the Department of Planning and Local Government and the Adelaide City Council to secure from the Commonwealth \$1 million to support the integrated design strategy <p>Program 8 — Support Services</p> <ul style="list-style-type: none"> • Implemented a recycling system for the State Administration Centre and achieved zero waste to landfill • Developed a business intelligence system to improve corporate reporting and data analysis capabilities • Facilitated the procurement of Master Media agency for whole of government <p>Program 9 — Industrial Relations</p> <ul style="list-style-type: none"> • Partnered with the Office of the Fairwork Ombudsman to deliver the national industrial relations system • Led national harmonisation of legislation in industrial relations and occupational health and safety • Completed the Safety in the Public Sector 2007-2010 Strategy • Implemented a nationally accredited program for injury prevention/management practitioners in government <p>Program 10 — Community Services</p> <ul style="list-style-type: none"> • Implemented the 10 year rule for access to Cabinet documents <p>Program 11 — Public Sector Performance Commission</p> <ul style="list-style-type: none"> • Developed the High Performance Framework as a tool for improving organisational performance <p>Program 12 — Capital City</p> <ul style="list-style-type: none"> • Collaborated with the Adelaide City Council to establish the <i>Adelaide Green City Sector Agreement</i> <p>Program 13 — Aboriginal Affairs and Reconciliation</p> <ul style="list-style-type: none"> • Facilitated the handback of land to the Maralinga Tjarutja people • Coordinated an Indigenous Integrated Implementation Plan and reported against the <i>National Indigenous Reform Agreement</i> • Led South Australia's implementation of the National Remote Service Delivery strategy in Amata and Mimili • Presented the first annual report to parliament on the implementation of Commissioner Mullighan's APY Lands Inquiry recommendations

Program net cost of services summary

Program	Net Cost of Services			
	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
1. Cabinet Office	8 431	7 100	7 147	5 836
2. Ethical Standards and Professional Integrity	2 064	2 408	2 096	1 977
3. Strategic Policy Initiatives	41 699	26 459	34 814	24 860
4. Library and Information Services	32 188	31 474	31 623	30 354
5. Access to Art, Museum and Heritage Services and Preservation of State Collections	28 587	27 759	26 847	25 781
6. Arts Industry Development and Access to Artistic Product	59 004	61 963	62 248	53 502
7. Commission for Integrated Design	2 972	429	—	—
8. Support Services	34 908	39 615	32 449	39 212
9. Industrial Relations	21 895	23 974	23 714	23 685
10. Community Services	4 788	5 514	5 241	5 515
11. Public Sector Performance Commission	950	3 040	2 767	3 077
12. Capital City	265	318	258	143
13. Aboriginal Affairs and Reconciliation	15 885	16 076	15 480	18 470
Total	253 636	246 129	244 684	232 412

Reconciliation to agency net cost of providing services (as per agency summary income statement)

Add: Net cost of programs/functions transferred out

Restructure to the Attorney-General's Department ^(a)	—	3 109	3 792	13 194
Restructure to the Department of Further Education, Employment, Science and Technology ^(b)	—	1 559	650	6 089

Less: Net cost of programs/functions transferred in

Restructure from the Department of Trade and Economic Development ^(c)	—	-2 173	-2 229	-2 021
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Equals: Net cost of providing services **253 636** **248 624** **246 897** **249 674**
(as per agency statement of comprehensive income)

- (a) The Employee Ombudsman, the WorkCover Ombudsman, Medical Panels SA and the Industrial Court and Commission/Workers Compensation Tribunal transferred from the Department of the Premier and Cabinet to the Attorney-General's Department on 1 July 2010. The Office for Recreation and Sport, Office for Racing and Minister Wright's Office transferred from the Department of the Premier and Cabinet to the Attorney-General's Department on 1 October 2008.
- (b) Ri Australia and the Bragg initiative transferred from the Department of the Premier and Cabinet to the Department of Further Education, Employment, Science and Technology on 1 July 2010.
- (c) The Office of the Economic Development Board transferred from the Department of Trade and Economic Development to the Department of the Premier and Cabinet on 1 July 2010.

Investing expenditure summary

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Investments	\$000	\$000	\$000	\$000
<i>Existing projects</i>				
Adelaide and Monarto Zoos	—	32	—	—
Adelaide Festival Centre upgrade.....	1 687	185	2 000	3 147
Adelaide Film and Screen Centre	33 808	10 500	30 120	662
Annual program for Premier and Cabinet	974	1 001	959	1 040
Cabinet ICT infrastructure.....	—	—	—	307
Carclew upgrade.....	—	—	—	251
Purchase of land for the safe storage and destruction of explosives	—	2 533	—	2 467
Lion Arts Centre upgrade	—	517	277	266
Office refit at Safework SA	—	—	—	486
Purchase of mini wind turbines	—	200	—	131
Remote service delivery — staff accommodation ...	1 900	—	—	—
SafeWork SA — office relocation to World Park 1	6 818	650	—	—
South Australian Commission for Integrated Design — office accommodation fit-out	390	—	—	—
Staff accommodation — APY lands	208	729	—	—
Refurbishment of the Agent-General's office and residence	—	—	—	444
Total existing projects	45 785	16 347	33 356	9 201
Total investing expenditure	45 785	16 347	33 356	9 201

AGENCY: DEPARTMENT OF THE PREMIER AND CABINET

Program information

Program 1: Cabinet Office

Description/Objective: Coordination and leadership of across government policy proposals for the Premier's and Cabinet's consideration; oversight of implementation of *South Australia's Strategic Plan* in government and the wider community; support to the Premier in intergovernmental relations; and provision of support to Cabinet and its committees.

Summary income statement

Program 1: Cabinet Office	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	5 478	6 184	4 522	6 121
Supplies and Services	3 035	2 532	2 625	1 300
Grants and Subsidies	—	—	—	127
Depreciation and amortisation	—	15	—	—
Total expenses	8 513	8 731	7 147	7 548
Income				
Sale of Goods and Services	—	—	—	1 605
Grants and Subsidies	82	1 631	—	106
Other Income	—	—	—	1
Total income	82	1 631	—	1 712
Net cost of providing services	8 431	7 100	7 147	5 836

Sub-program information

Sub-program 1.1: Cabinet Support and Monitoring Services				
Provision of high quality secretariat services to Cabinet and Executive Council by ensuring all Cabinet members, the Premier (as Chair) and the Governor have necessary information in an accessible format to manage the Cabinet's and Council's deliberations.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$790 000	\$823 000	\$793 000	\$745 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> • rolled out the new system for monitoring implementation of Cabinet decisions; • implemented the Electronic Cabinet Commenting Online system, including the provision of training and release of new internal guides on Cabinet processes; and • designed processes for monitoring implementation of the state's Council of Australian Governments commitments for national partnerships and national agreements. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> • roll out the new system for monitoring implementation of national partnerships and national agreements; and • continue to refine the Electronic Cabinet Commenting Online system, including the release of new internal guides on Cabinet processes. 				

Sub-program 1.2: Whole of Government Strategic Policy				
Leading and coordinating efforts across government to develop and deploy cost effective strategies to achieve <i>South Australia's Strategic Plan</i> targets and other government policy priorities. Managing Commonwealth-state relations to further South Australia's interests in the Council of Australian Governments (COAG) and Council for the Australian Federation (CAF) frameworks. Supporting Cabinet decision making by coordinating agency consultation on policy proposals and advising the Premier as Chair.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$7 641 000	\$6 277 000	\$6 354 000	\$5 091 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> implemented strategic cross-agency initiatives, supported high-level policy priorities including the state reform agenda, export review, Henry Tax Review and Commonwealth Government tax reforms; contributed to policy development at the national level in a range of areas including water, health, skills, disability, education and early childhood reform, Aboriginal affairs and innovation; supported the Premier in shaping the national agendas for COAG and CAF and across a broad range of policy areas to support South Australia's interests; hosted the November CAF meeting in Adelaide with a specific focus on climate change and partnering with business on climate change initiatives; negotiated National Partnerships and implementation plans across all major policy areas with the Commonwealth Government; worked with the Department of Treasury and Finance to secure good outcomes in negotiating new Commonwealth-state financial agreements; completed regional expressions of <i>South Australia's Strategic Plan</i> across the state; expanded membership of the <i>South Australia's Strategic Plan</i> Alliance Program with an additional 22 members; partnered with the Local Government Association, alliance members and peak bodies across the state to engage with a broad range of South Australians on refreshing and reviewing <i>South Australia's Strategic Plan</i>; coordinated the second annual household survey to collect data for a range of targets in <i>South Australia's Strategic Plan</i>; contributed to the signing of memorandum of understandings with Manitoba (ancillary) and the Democratic Republic of Timor Leste; provided advice to the COAG Reform Council and the steering committee for the report on government services on matters related to implementation and reporting of the national agreements and partnerships; and led the coordination of South Australia's presence at the Shanghai Expo in October 2010. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> continue to pursue South Australian interests in COAG, including with the health reform, ministerial council reforms and influencing the National Reform Agenda; continue to contribute to strategic policy development on across government issues and on the national stage; launch and lead the 2010 statewide consultations to review and refresh <i>South Australia's Strategic Plan</i>; further embed <i>South Australia's Strategic Plan</i> across government business and the wider community; and release the <i>South Australia's Strategic Plan</i> Progress Report 2010. 				

Program information

Program 2: ***Ethical Standards and Professional Integrity***

Description/Objective: Provision of leadership for *South Australia's Strategic Plan* targets relating to the public sector workforce. This is achieved by developing and implementing whole of government frameworks, strategies, programs and services and supporting the Commissioner for Public Employment to meet his statutory responsibilities.

Summary income statement

Program 2: Ethical Standards and Professional Integrity	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	1 666	1 980	1 681	1 724
Supplies and Services	997	1 107	999	864
Grants and Subsidies.....	—	5	—	—
Depreciation and Amortisation.....	—	4	—	—
Total expenses	2 663	3 096	2 680	2 588
Income				
Sale of Goods and Services	531	622	518	609
Other.....	68	66	66	2
Total income	599	688	584	611
Net cost of providing services	2 064	2 408	2 096	1 977

Program performance information

Program 2: Ethical Standards and Professional Integrity				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$2 064 000	\$2 408 000	\$2 096 000	\$1 977 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> achieved significant legislative change through the implementation of the <i>Public Sector Act 2009</i> on 1 February 2010 and amendment of the <i>Public Sector Management Act 1995</i> to become the <i>Public Sector (Honesty and Accountability) Act 1995</i>; developed the <i>Code of Ethics</i> to guide and support public sector employees in all of their professional activities, strengthen public confidence in the public sector and to set out the standards of professional conduct expected of every public sector employee; developed draft determinations and guidelines to promote a modern, streamlined and high performing public sector and to support the objects and principles of the <i>Public Sector Act 2009</i>; collected quantitative and qualitative data on the characteristics of the South Australian public sector as part of the workforce information collection process to enable accountability, performance measurement and evidence-based decision making in the public sector; provided an overview of the state of the South Australian public service through the <i>Commissioner for Public Sector Employment's State of the Service</i> report; held the Premier's Award scheme and ceremony for a third year with increased participation and interest, and high standard <i>South Australia's Strategic Plan</i> work initiatives recognised and rewarded through the awards; coordinated Public Sector Week 2009 which showcased the diverse range of services, initiatives and innovations delivered to the community by the South Australian Public; and coordinated the Public Sector Management Program thereby supporting the future leadership and management capability of the South Australian public sector . <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> further support and reinforce the statutory role of the Commissioner for Public Sector Employment under the <i>Public Sector Act 2009</i> through issuing determinations and guidelines; further define the public sector principles to enable their implementation in the agencies, and to implement strategies to encourage observance of the principles across the sector; drive cultural and behavioural change through further work with the <i>Code of Ethics</i> to create a foundation for ethical behaviour in the public sector; develop and increase the role of the office as a repository for whole of sector demographic data and a centre for data analysis, for the purpose of providing timely and accurate evidence upon which the government and other parties can make decisions on the management of the public sector; refine the monitoring and reporting framework to meet the statutory requirements of the Commissioner for Public Sector Employment under the <i>Public Sector Act 2009</i>; and continue to initiate and support strategies to increase the number of women entering and being maintained in leadership roles as per <i>South Australia's Strategic Plan</i> target T6.23 'Women'. 				

Program information

Program 3: Strategic Policy Initiatives

Description/Objective: Provision of high-level support for strategic policy initiatives of the government.

Summary income statement

Program 3: Strategic Policy Initiatives	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	6 721	7 579	7 106	7 088
Supplies and Services	6 703	7 976	5 171	8 293
Grants and Subsidies	28 401	14 106	23 297	10 611
Depreciation and Amortisation.....	—	4	—	—
Other.....	—	—	—	69
Total expenses	41 825	29 665	35 574	26 061
Income				
Sale of Goods and Services	—	448	—	557
Grants and Subsidies	126	208	—	416
Commonwealth Revenue.....	—	2 132	760	214
Other.....	—	418	—	14
Total income	126	3 206	760	1 201
Net cost of providing services	41 699	26 459	34 814	24 860

Sub-program information

Sub-program 3.1: Social Inclusion				
Provision of high-level support and policy advice to the Commissioner for Social Inclusion and the Social Inclusion Board. Includes research, coordination and analysis of initiatives and solutions to counter social issues that exclude sections of the community.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$8 547 000	\$6 541 000	\$8 606 000	\$4 604 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> • undertook research and prepared the discussion paper for a social inclusion approach to disability reform in South Australia; • implemented the Building Family Opportunities Program for <i>South Australia's Strategic Plan</i> target T6.5 'Economic disadvantage'; • negotiated a funding agreement with the Commonwealth that will result in the South Australian component of the Commonwealth Family Centred Employment Program becoming a sub-program of the Building Family Opportunities Program; • gained agreement on the Social Inclusion Board's cross-jurisdictional 2009-11 Choices and Connections Strategic Action Plan to improve post-school pathways for young people with disability and mental health issues; • undertook oversight of the Implementation Plan for Homelessness to progress <i>South Australia's Strategic Plan</i> target T6.6 'Homelessness'; • through the Department of Education and Children's Services (DECS) as the implementing agency, secured a further \$32 million through the National Partnership agreement to expand the Innovative Committee Action Networks across South Australia thereby providing individual case management for upper primary school students; • continued to monitor and report on implementation of the Stepping Up report on mental health; • monitored implementation of recommendations agreed to by the government in the To Break the Cycle report; • through DECS as the implementing agency, expanded the South Australian Aboriginal Sports Training Academy across South Australia to bring the total number of sites to nine; and • staged the Spirit Festival, South Australia's Aboriginal cultural festival. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> • provide the government with a blueprint for reform of the disability system in South Australia; • drive implementation of the Social Inclusion Board's action plan for mental health reform; • expand the scope of the Social Inclusion Board's Aboriginal Health and Wellbeing Reference to increase uptake of Aboriginal child health checks and to develop an integrated service model, including complex case management to respond to the needs of Aboriginal people from remote communities relocating to urban and regional centres; • integrate the Spirit Festival into the 2011 Adelaide Fringe Festival; • develop a policy framework for an integrated systemic response to the To Break the Cycle recommendations; • produce a showcase publication demonstrating the social benefits being delivered to economically disadvantaged communities in South Australia by the mining sector and develop partnerships with the mining and defence sectors to achieve social dividends from their growing contributions to the state's economy; • develop an Aboriginal Homelessness Performance Framework to reduce the over-representation of Aboriginal people experiencing homelessness; and • implement the <i>2009-11 Choices and Connections Strategic Action Plan</i> to improve post-school pathways for young people with disability and mental health issues, including providing pathway coordinators to 500 students. 				

Sub-program 3.2: Sustainability and Climate Change				
Implementation of the government's commitment on climate change and sustainability in South Australia. Includes international and national leadership in the development of renewable energy policy and initiatives and for the reduction of greenhouse gas emissions.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$20 925 000	\$7 669 000	\$14 108 000	\$3 666 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> established the secretariat to support the RenewablesSA Board and Commissioner for Renewable Energy; completed the progress report and review of the climate change legislation; developed a policy framework to support the development of a microalgae bio fuels industry in South Australia; supported climate change projects in Timor-Leste in partnership with the United Nations Development Programme; and implemented the LightSavers initiative in partnership with Adelaide City Council. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> implement the government's response to the independent review of the Solar Electricity Feed-in Scheme; continue to implement projects under the Building Innovation Fund; investigate means of increasing the deployment of electric vehicles in South Australia; develop and implement further regional agreements across the 12 state government regions; and assist the RenewablesSA Board in finalising a Renewable Energy Industry Development Plan. 				

Sub-program 3.3: University City				
Implementation of the University City vision to establish and consolidate a range of world-class higher education programs and partnerships in priority areas for South Australia. This includes support to Carnegie Mellon University, University College London and Cranfield University.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$6 845 000	\$6 437 000	\$6 088 000	\$12 784 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> completed the initial Carnegie Mellon University Heinz Australia agreement with the Government of South Australia, and established a second agreement for a four year period; facilitated the opening of the University College London School of Energy and Resources (SERAus) campus in Adelaide, including accepting the first intake for the Master of Science in Energy and Resources; developed collaborative higher education and research initiatives for the Government of South Australia's agreements with Italian regions including the establishment of two new memorandums of understanding with the Italian regions of Basilicata and Calabria; continued the development of the international university precinct in the Torrens Building, Victoria Square; managed the Government of South Australia's AusAID capacity building projects for Timor-Leste; progressed the establishment of the Hellenic Languages and Cultural Centre; and managed the Australia and New Zealand School of Government membership through opportunities for public sector executive development seminars and programs. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> continue the development of the International University Precinct, Torrens Building, Victoria Square; provide support for Carnegie Mellon Heinz School, University College London, and other International University Precinct tenants; monitor and evaluate collaborative research and educational initiatives under the Apulia-South Australia Government Agreement and manage calls for new submissions; establish new memorandums of understanding with the Trento province and Campania region and facilitate activities under existing memorandum of understanding arrangements with Basilicata and Calabria, including the establishment of an Italian presence within the international university precinct; establish the Hellenic Languages and Cultural Centre and appoint the board; and drive the East Timor Public Sector Capacity Building Project and contract manage the Basic Skills Training Program. 				

Sub-program 3.4: Policy Initiatives				
Implementation of the Adelaide Thinkers in Residence (ATIR) program, which brings leading ‘thinkers’ to live and work in South Australia to generate innovation, to develop and to promote social policy, science, sustainability, economic development and culture in South Australia.				
Provision of high level strategic and policy advice to government on economic development and industry issues through the Economic Development Board.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$5 382 000	\$5 812 000	\$6 012 000	\$3 806 000
Performance Commentary				
<p>In 2009-10 the Adelaide Thinkers in Residence program hosted five residencies as outlined below:</p> <ul style="list-style-type: none"> • Dr Genevieve Bell’s residency involved the identification of opportunities and barriers for the further uptake of digital technologies for economic and social development, in the context of the broadband revolution; • Professor Laura Lee’s residency focused on process innovation towards improvements in integrated design strategy and capacity for organisations responsible for the built environment across the state. Professor Lee’s residency promoted the value of design and the impact of the built environment on the quality of life for South Australians and addressed the establishment of mechanisms for an integrated approach to design, planning and development to build a more vibrant and liveable Adelaide; • Judge Peggy Fulton Hora’s residency seeks to improve the safety and wellbeing of South Australians by exploring innovative and alternative options to the traditional courtroom. It aims to improve access to justice and outcomes in civil disputes, and to reduce crime. It will identify current strengths within the justice system and provide guidance on the further development of therapeutic and restorative justice approaches that address the causes of crime, in order to reduce crime, improve the safety and wellbeing of South Australians, and better manage the transition of offenders back into the community; • Mr Fred Hansen’s residency is focused on growing Adelaide as a liveable, sustainable and productive city. The residency will challenge traditional development patterns through debate, critical thinking and innovative action on integrated transport, urban form and planning; and • Professor Fred Wegman’s residency will identify strategies, promote research into road safety and support a safe culture for road use in order to reduce deaths and serious injuries on South Australian roads, including in regional South Australia. It will provide significant leadership in the development of a new South Australian road safety strategy and support the development of the National Road Safety Strategy for 2011-20. <p>In 2010-11 the Adelaide Thinkers in Residence program will include five residencies at various stages of the process. The residencies of Judge Peggy Fulton Hora and Professor Laura Lee will be completed, the residencies of Mr Fred Hansen and Professor Fred Wegman will be progressed and a new Thinker in Residence, Professor Goran Roos will commence his residency focusing on innovation and manufacturing.</p> <p>Achievements for 2009-10 for the Economic Development Board:</p> <ul style="list-style-type: none"> • Commenced phase two of the Competitiveness Council’s Red Tape Reduction Program; and • Established the following new sub-committees of the Economic Development Board: <ul style="list-style-type: none"> – Case Management — Commercial Investment – Competitive Planning and Development – RenewablesSA Board. 				

Program information

Program 4: ***Library and Information Services***

Description/Objective: Provision of information from library and resource centres to the public, industry and government agencies and funding of services provided by Public Library Services to public libraries.

Summary income statement

Program 4: Library and Information Services	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	546	503	501	451
Supplies and Services	1 534	804	1 292	497
Grants and Subsidies	30 011	30 305	29 734	29 406
Depreciation and Amortisation.....	97	97	96	—
Total expenses	32 188	31 709	31 623	30 354
Income				
Grants and Subsidies	—	235	—	—
Total income	—	235	—	—
Net cost of providing services	32 188	31 474	31 623	30 354

Sub-program information

Sub-program 4.1: State Library and Statewide Information Services				
To provide library and information services to the public, industry and government agencies.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$14 415 000	\$14 091 000	\$ 14 102 000	\$13 250 000
Performance Commentary				
The State Library of South Australia, Connecting Up Australia and the Disability Information and Resource Centre are funded to provide a range of information services across the state.				
	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
Performance Indicators				
No. of State Library visitors	1.070m	1.057m	0.900m	1.073m
No. of State Library website visitors	2.200m	2.196m	1.600m	1.422m
% of library reference enquiries resolved within customer agreed timeline	99%	99%	99%	99%
Amount of external revenue received and % this represents of total revenue ^(a)	\$1.280m (9.1%)	\$1.814m (12.4%)	\$1.240m (8.9%)	\$1.805m (12.9%)
Footnotes				
(a) The 2010-11 Target provides for less income from investments, donations and fees for service.				

Sub-program 4.2: Support to Public Libraries and Community Information Services				
Services provided by Public Library Services to public libraries.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$17 773 000	\$17 383 000	\$17 521 000	\$17 104 000
Performance Commentary				
Public Library Services is funded to provide a range of services to public libraries across the state.				
	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
Performance Indicators				
No. of items purchased and catalogued	270 000	265 626	258 000	250 479
% of help desk enquiries resolved or passed to Telstra Support on the first 'call'	98%	98%	98%	98%
Average time taken to resolve help desk enquiries	20 minutes	25 minutes	25 minutes	25 minutes

Program information

Program 5: *Access to Art, Museum and Heritage Services and Preservation of State Collections*

Description/Objective: Provision of museum, visual arts and preservation services that enable the state's cultural, heritage and arts assets to be maintained and kept accessible to the community.

Summary income statement

Program 5: Access to Art, Museum and Heritage Services and Preservation of State Collections	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	3 035	2 896	2 962	2 840
Supplies and Services	2 491	1 811	2 006	1 454
Grants and Subsidies	23 742	23 914	22 559	22 345
Depreciation and Amortisation.....	37	37	37	4
Total expenses	29 305	28 658	27 564	26 643
Income				
Sale of Goods and Services	718	717	717	857
Grants and Subsidies	—	182	—	—
Other.....	—	—	—	5
Total income	718	899	717	862
Net cost of providing services	28 587	27 759	26 847	25 781

Program performance information

Program 5: Access to Art, Museum and Heritage Services and Preservation of State Collections				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$28 587 000	\$27 759 000	\$26 847 000	\$25 781 000
Performance Commentary				
The Art Gallery of SA, Carrick Hill, the SA Museum, Artlab and History SA were funded to provide a range of museum, visual arts and preservation services across the state.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of items treated by Artlab:				
• cost under \$1000	1 200	1 018	1 200	1 230
• cost \$1001–\$2000	250	191	300	187
• cost \$2001–\$6000	180	167	180	174
• cost above \$6001	80	83	55	95
No. of visitors to the:				
• Art Gallery of South Australia	500 000	476 000	480 000	465 000
• SA Museum ^(a)	800 000	808 124	710 000	796 867
• Carrick Hill	55 000	57 800	55 000	59 458
• History SA ^(b)	280 000	301 908	296 000	323 785
Effectiveness of preservation performed by Artlab based on level of customer satisfaction	Excellent	Excellent	Excellent	Excellent
% of jobs delivered by Artlab on or before deadline against total jobs	95%	90%	95%	90%
Amount of external revenue received and the % this represents of total revenue:				
• Art Gallery of South Australia	\$8.000m (51%)	\$7.860m (51%)	\$6.000m (52%)	\$8.214m (58%)
• SA Museum ^(c)	\$2.300m (28%)	\$3.300m (25%)	\$1.500m (13%)	\$2.938m (20%)
• Carrick Hill	\$0.498m (41%)	\$0.503m (39%)	\$0.327m (46%)	\$0.560m (44%)
• History SA	\$1.017m (19%)	\$1.869m (29%)	\$1.004m (20%)	\$2.076m (31%)
• Artlab	\$0.950m (36%)	\$0.626m (27%)	\$0.825m (34%)	\$0.819m (33%)
Footnotes				
(a) The SA Museum's increased visitor numbers in 2009-10 was due to the opening of the new Biodiversity Gallery.				
(b) History SA's visitor numbers are expected to decrease in 2010-11 due to Arts SA assuming management of the Queen's Theatre from 1 July 2010.				
(c) The decrease in the 2010-11 target for external revenue is due to the level of sponsorship received by the SA Museum in 2009-10 for the Biodiversity Gallery.				

Program information

Program 6: ***Arts Industry Development and Access to Artistic Product***

Description/Objective: Provision of services that enhance opportunities for artists, cultural tourism, festivals and events and provide for productions, exhibitions, tours and events to the community.

Summary income statement

Program 6: Arts Industry Development and Access to Artistic Product	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	2 583	2 517	2 298	2 080
Supplies and Services	2 379	1 939	2 644	1 498
Grants and Subsidies	53 966	58 634	55 968	52 078
Depreciation and Amortisation.....	5 768	4 878	6 592	4 861
Other Expenses.....	2	2	—	—
Total expenses	64 698	67 970	67 502	60 517
Income				
Sale of Goods and Services	4 203	4 104	4 104	4 133
Grants and Subsidies	900	907	900	900
Commonwealth Revenue.....	250	505	—	474
Resources Received Free of Charge	—	—	—	121
Other.....	341	491	250	1 387
Total income	5 694	6 007	5 254	7 015
Net cost of providing services	59 004	61 963	62 248	53 502

Program performance information

Program 6: Arts Industry Development and Access to Artistic Product				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$59 004 000	\$61 963 000	\$62 248 000	\$53 502 000
Performance Commentary				
A number of arts industry development companies, major organisations (including Country Arts SA, State Opera of South Australia, State Theatre Company of South Australia and the Adelaide Festival Centre Trust) and individual artists were funded to provide a range of arts services for the community.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of Independent Makers and Presenters grant applications	288	231	277	298
No. of Independent Makers and Presenters grant applications approved	148	133	141	154
Average size of an Independent Makers and Presenters grant	\$8 320	\$9 891	\$8 250	\$8 394
Total no. of attendances achieved by:				
• Country Arts SA				
– paid seats at performances and exhibition/gallery attendances	65 000	65 127	65 000	67 876
– unpaid attendances	100 000	130 551	85 000	131 769
• State Opera				
– paid seats at performances ^(a)	19 160	16 215	21 980	17 674
– unpaid attendances	2 040	1 855	2 020	1 175
• State Theatre				
– paid seats at performances ^(b)	46 565	46 679	39 500	37 217
– unpaid attendances	9 100	8 553	9 100	9 222
• Adelaide Festival Centre	800 000	753 281	750 000	728 651
Level of customer satisfaction: attendees at the Adelaide Festival Centre ^(c)	88%	82%	90%	88%
Amount of external revenue received and % this represents of total revenue:				
• Country Arts SA	\$5.210m (48%)	\$4.911m (42%)	\$4.800m (46%)	\$5.617m (53%)
• State Opera	\$3.537m (71%)	\$3.371m (69%)	\$3.443m (72%)	\$3.324m (69%)
• State Theatre	\$3.064m (56%)	\$3.195m (58%)	\$2.841m (56%)	\$2.824m (56%)
• Adelaide Festival Centre	\$17.443m (63%)	\$16.089m (62%)	\$16.640m (65%)	\$17.757m (65%)
Footnotes				
(a) The 2009-10 Estimated Result for paid seats reflects the lower than budget attendance for two operas staged in that year.				
(b) The increase in State Theatre's 2009-10 Estimated Result for paid attendances is due primarily to the omission from the 2009-10 Target of attendances for King Lear and The Sapphires.				
(c) The decrease in the 2009-10 Estimated Result for customer satisfaction is due partly to closure of the Dunstan Playhouse venues, bistro, auditorium and foyer to undertake upgrade works.				

Program information

Program 7: Commission for Integrated Design

Description/Objective: The Integrated Design Commission of South Australia has been established to connect, enhance and leverage design expertise locally, nationally and internationally as well as assist the development of innovative and best-practice processes for development initiatives.

Summary income statement

Program 7: Commission for Integrated Design	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	1 510	188	—	—
Supplies and Services	1 378	81	—	—
Grants and Subsidies	—	160	—	
Depreciation and Amortisation.....	78	—	—	
Other	6	—	—	—
Total expenses	2 972	429	—	—
Net cost of providing services	2 972	429	—	—

Program performance information

Program 7: Commission for Integrated Design				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$2 972 000	\$429 000	—	—
Performance Commentary				
<p>Under the criteria of engagement, research and design excellence, the Integrated Design Commission of South Australia (IDC SA) plans to reach short, medium and longer-term goals including:</p> <ul style="list-style-type: none">• engaging with a wide range of communities to promote public awareness of design;• undertaking research to provide knowledge and to inform a design led response to social and environmental design problems; and• achieving design excellence in all activities and fields of action. <p>From July through to December 2010 the commission will establish a high profile advisory board, recruit appropriately skilled staff, source and fit-out accommodation and establish a web presence and branding. In concert with this, the commissioner will influence the design outcomes of major projects in collaboration with government agencies and the IDC SA team.</p>				

Program information

Program 8: Support Services

Description/Objective: Provision of corporate services to the department, a range of support services to the Premier's Office and protocol advice to the Premier, ministers, government agencies, private organisations and the public.

Summary income statement

Program 8: Support Services	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	19 163	21 029	18 030	16 232
Supplies and Services	15 208	13 906	13 975	12 616
Grants and Subsidies	2 184	6 266	3 135	2 950
Borrowing Costs	12	12	—	—
Depreciation and Amortisation.....	489	136	606	832
Other	1 810	980	787	8 157
Total expenses	38 866	42 329	36 533	40 787
Income				
Sale of Goods and Services	1 352	493	2 061	696
Commonwealth.....	—	—	—	15
Grants and Subsidies	807	364	110	312
Fees, Fines and Penalties	461	317	155	—
Other	1 338	1 540	1 758	552
Total income	3 958	2 714	4 084	1 575
Net cost of providing services	34 908	39 615	32 449	39 212

Program performance information

Program 8: Support Services				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$34 908 000	\$39 615 000	\$32 449 000	\$39 212 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> participated in a number of cross-government collaborative working groups on initiatives in greenhouse gas reduction, energy use reduction and promoting independence for people with disabilities; facilitated the negotiation of a service level agreement to support the Electronic Cabinet Online System; established a diplomatic visits reference group with the Department of Trade and Economic Development and Multicultural SA. Through this group, the target lists of priority visits for 2010 were determined; designed for implementation in 2010-11 a new business reporting system to streamline reporting processes, reduce duplication of effort and improve information flow to managers; piloted the Public Sector Performance Commission's High Performance Framework. The framework was introduced for agencies to establish performance baselines, identify opportunities for improvement, develop key performance indicators to measure progress, and begin the process of embedding a culture of continuous improvement. Conducted a staff survey and subsequent feedback sessions for divisions to analyse results and develop plans to address issues; established the Careers in the Department of the Premier and Cabinet website which facilitates online applications from candidates and the streamlined coordination of recruitment within the department; completed an evaluation of the department against WorkCoverSA performance standards; established a system to support amended freedom of information legislation that allows the release of Cabinet documents over 10 years old; piloted the use of social media software to improve collaboration and information sharing across the department; reduced the number of financial ledgers in the department from three to two to improve the efficiency of financial management; achieved zero waste to landfill in the State Administration Centre; managed the procurement of whole of government Master Media Advertising services for three years from 1 July 2010; participated in and completed the Economic Development Board's review into the future of the Playford Centre; and supported a youth environment program sponsored by the United Nations Development Programme in Timor-Leste to provide meaningful employment for young people in conservation and to mobilise local communities to adopt conservation practices. The program is to integrate natural resource management and disaster risk reduction in climate change adoption. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> implement a new business intelligence system which will improve corporate reporting and data analysis; facilitate information sharing across the department through the deployment of social media technology; and facilitate the implementation of a new leadership development program for the department. 				

Program information

Program 9: Industrial Relations

Description/Objective: Provision of workplace industrial relations, safety advisory and regulatory services to the general community and the public sector.

Summary income statement

Program 9: Industrial Relations	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	29 607	30 225	29 802	27 837
Supplies and Services	15 454	13 577	13 142	15 656
Grants and Subsidies	3 511	2 828	3 272	2 363
Depreciation and Amortisation	579	149	143	141
Other	—	—	—	17
Total expenses	49 151	46 779	46 359	46 014
Income				
Sale of Goods and Services	9 056	—	—	2 938
Commonwealth	2 500	—	—	—
Fees, Fines and Penalties	13 462	11 986	11 614	9 274
Resources Received Free of Charge	1 365	1 333	1 292	—
Grants and Subsidies	819	9 434	9 687	10 080
Other	54	52	52	37
Total income	27 256	22 805	22 645	22 329
Net cost of providing services	21 895	23 974	23 714	23 685

Sub-program information

Sub-program 9.1: SafeWork SA				
Provision of a range of services including information, education, assistance, compliance and enforcement activities through SafeWork SA to promote and encourage safe, fair, productive workplaces and high standards of public safety for all South Australians.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$16 968 000	\$18 951 000	\$17 365 000	\$17 983 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> progressed achievement towards <i>South Australia's Strategic Plan targets</i> T1.4 'Industrial Relations', T2.11 'Greater safety at work' and T2.12 'Work-life balance'; became the first state to sign the Industrial Relations Inter-governmental Agreement with the Commonwealth, with its referral provisions subsequently becoming the model used by other Australian jurisdictions; led the development of the national Model Work Health and Safety Bill and the ongoing development of the regulations; continued to implement the industrial relations (IR) and occupational health, safety and welfare (OHSW) strategic frameworks for South Australia; partnered with the Fair Work Ombudsman to deliver education and compliance services within the national industrial relations system in South Australia from 1 January 2010; and continued promoting safety culture in South Australian workplaces through the Look After Your Workmates media campaign. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> implement plans to enable the achievement of <i>South Australia's Strategic Plan targets</i> T1.4 'Industrial Relations', T2.11 'Greater safety at work' and T2.12 'Work-life balance'; implement industrial relations and occupational health safety and welfare strategic frameworks for South Australia; participate in and lead national harmonisation of occupational health and safety; support policy and legislative development within the national industrial relations system; deliver education and compliance services within the national industrial relations system in partnership with the Fair Work Ombudsman; and promote safety culture in South Australian workplaces through active communications and education campaigns. 				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of OHSW workplace intervention activities ^(a)	27 000	23 974	27 000	27 203
% of advisory service telephone calls responded to in less than 3 minutes	90%	84%	90%	86.4%
Quality Adjusted Performance Indicator of Investigations (QAPI) — OHSW ^(b)	100%	100%	100%	74%
No. of OHSW investigations finalised ^(c)	3 000	4 273	2 100	1 754
Quality Adjusted Performance Indicator of Investigations (QAPI) — IR ^{(d)(e)}	100%	84%	100%	100%
No. of IR investigations finalised ^(f)	300	1 028	1 100	1 419
No. of prevention initiatives delivered ^(g)	300	295	200	226

continued

Sub-program 9.1: SafeWork SA *continued***Footnotes**

- (a) Following changes to SafeWork SA's service delivery model in 2008-09, the target is expected to be achievable in 2010-11. The changes included a review and alignment of data captured with interstate jurisdictions and improvements to the record keeping system.
- (b) The Quality Adjusted Performance Indicator (QAPI) —OHSW is calculated by multiplying the ratio of actual to targeted number of OHSW investigations finalised by the ratio of actual to targeted number of OHSW investigations finalised within 180 days. The result is then multiplied by 100. The indicator score can be greater than 100 where the number of investigations finalised and/or the number finalised within 180 days exceed the respective number targets. SafeWork SA reports a maximum 100 per cent achievement of the indicator when such occurs.
- (c) The 2010-11 target for number of OHSW investigations finalised has been increased following increased emphasis in this service delivery area.
- (d) The Quality Adjusted Performance Indicator (QAPI) — IR is calculated by multiplying the ratio of actual to targeted number of IR investigations finalised by the ratio of actual to targeted number of IR investigations finalised within 90 days. The result is then multiplied by 100. The indicator score can be greater than 100 where the number of investigations finalised and/or the number finalised within 90 days exceed the respective number targets. SafeWork SA reports a maximum 100 per cent achievement of the indicator when such occurs.
- (e) The Commonwealth IR legislation and contract commenced on 1 January 2010 resulting in a performance variance for 2009-10 to the target set at the start of 2009-10.
- (f) The target of 300 investigations under state IR initiatives in 2010-11 includes long service leave legislation and state IR coverage of vulnerable workers including outworkers, migrants and child workers. This figure represents 37.5 per cent of all IR investigations (800 combined Commonwealth and state).
- (g) The 2010-11 Target of prevention initiatives has been increased following review of delivery opportunities available during the year.

Sub-program 9.2: Public Sector Workforce

Provision of the following services across the public sector:

- industrial relations services which achieve, as far as possible, outcomes acceptable to government for the public sector workforce;
- occupational health, safety and injury management services, including a strategic monitoring and consulting role to the Minister for Industrial Relations, Cabinet and agency chief executives; and
- strategic workforce policy, high-level human resource management policy advice, and significant projects involving public sector wide outcomes.

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$4 927 000	\$5 023 000	\$6 349 000	\$5 702 000

Performance Commentary

Achievements for 2009-10:

- gave effect to the government's salaries and wages policy and developed high-level public sector workforce policy advice;
- negotiated major enterprise agreements for South Australian Government Wages Parity Salaried, Parliament House, SA Lotteries, Land Management Corporation and Nurses Board employees;
- completed the monitoring and reporting of agency workplace safety and injury management performance against the Safety in the Public Sector 2007-10 strategy targets and planned for the development of the Safety and Wellbeing in the Public Sector 2010-2015 strategy;
- provided public sector industrial relations and injury prevention and injury management policy development, interpretation and expert advice to ministers and chief executives;
- managed resolution of major public sector industrial disputes, oversighted other industrial disputation and represented the government as the public employer before industrial tribunals;
- supported implementation of the *Public Sector Act 2009*;
- provided strategic risk management interventions for whole of government in occupational health, safety and injury management and managed Crown self-insured employer requirements;
- upgraded the functionality of the whole of government workers compensation claims management database system and developed and piloted an across government system for reporting hazards and incidents;
- implemented a capability development program targeting injury prevention and injury management practitioners to achieve nationally accredited qualifications in government;
- revised the operational governance and contract management of the whole of government salary sacrifice arrangements; and
- delivered high quality and cost effective injury management services to 30 client agencies.

Targets for 2010-11:

- implement the whole of government industrial relations policy, including major enterprise bargaining agreements and supporting the achievement of *South Australia's Strategic Plan* target T1.4 'Industrial Relations' and target T2.11 'Greater safety at work';
- support and monitor implementation of the government's Safety and Wellbeing in the Public Sector 2010-2015 strategy;
- implement an across government complex claims management program to reduce the government's outstanding workers compensation claims liabilities;
- complete the implementation of the across government hazard and incident reporting system;
- increase use of the whole of government salary sacrifice arrangements; and
- provide efficient and cost effective injury management services to government agency clients.

Program information

Program 10: Community Services

Description/Objective: Provision of specialised services, support, information and policy to the community, government, industry and the minister in the areas of records management, archives and government publishing.

Summary income statement

Program 10: Community Services	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	4 568	4 616	4 427	4 285
Supplies and Services	2 926	3 119	3 224	3 438
Depreciation and Amortisation	—	264	75	156
Grants and Subsidies	—	—	—	2
Total expenses	7 494	7 999	7 726	7 881
Income				
Sale of Goods and Services	2 136	2 084	2 084	2 267
Fees, Fines and Penalties	409	401	401	99
Resources Received Free of Charge	161	—	—	—
Total income	2 706	2 485	2 485	2 366
Net cost of providing services	4 788	5 514	5 241	5 515

Sub-program information

Sub-program 10.1: Government Publishing				
Production and distribution of government and parliamentary publications.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	-\$359 000	\$139 000	-\$100 000	-\$134 000
Performance Commentary				
<p>Through a mid-term upgrade of its production solution, Government Publishing SA has been able to further reduce the requirement for manual tasks and improve responsiveness to customers. This improvement also allows the unit to offer an expanded range of formats and outputs.</p> <p>Production volume is subject to the level of parliamentary activity and the consequent demand for print production services. The 2010 parliamentary election had an appreciable impact on core products, resulting in a diminished requirement for the production of parliamentary and legislative publications.</p>				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
Impressions produced internally	21.0m	16.2m	21.0m	20.8m
Cost per impression	\$0.085	\$0.091	\$0.092	\$0.085
Total impressions produced per FTE	1.55m	1.35m	1.40m	1.57m
Sales per FTE	\$148 000	\$155 000	\$131 000	\$145 000

Sub-program 10.2: Archives and Records Management				
Provision of statutory services for the management of, and access to, the state's archival collection of state and local government records and provision of advice on records and information management, legislation, policy and practices. Administration of the state's freedom of information and privacy regimes and copyright agreements.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$5 147 000	\$5 375 000	\$5 341 000	\$5 649 000
Performance Commentary				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of visitors to:				
• Leigh Street Research Centre	1 400	1 356	1 900	1 608
• Gepps Cross Research Centre	1 660	1 662	1 800	1 663
No. of archived items retrieved:				
• Leigh Street Research Centre ^(a)	4 240	4 251	4 500	4 947
• Gepps Cross Research Centre ^{(a)(b)}	17 000	20 034	14 500	15 792
No. of new public registered users	1 460	1 453	1 500	1 492
% of Gepps Cross Repository storage space utilised	100%	96.5%	97%	94%
Footnotes				
(a) Includes viewing of archived records that have been copied to microfiche/microfilm for preservation purposes.				
(b) Includes records retrieved by state and local government for viewing off site.				

Program information

Program 11: **Public Sector Performance Commission**

Description/Objective: Provision of leadership to the revitalisation and reform for the public sector.

Summary income statement

Program 11: Public Sector Performance Commission	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	765	2 250	1 029	2 143
Supplies and Services	185	790	1 738	934
Total expenses	950	3 040	2 767	3 077
Net cost of providing services	950	3 040	2 767	3 077

Program performance information

Program 11: Public Sector Performance Commission				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$950 000	\$3 040 000	\$2 767 000	\$3 077 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> conducted the inaugural South Australian Executive Service (SAES) induction program in November 2009 for new-to-government executives from across the South Australian public sector; increased eligibility for SAES membership from over 400 executives to nearly 1500; completed the High Performance Framework which provides a common reference for organisational performance management across the public sector; rolled out pilot review programs that utilise the High Performance Framework in selected agencies to identify recommendations for improvement in service and program effectiveness and efficiency; coordinated the first tranche of five cross-government action teams, which have provided host agencies with an ongoing program of action associated with executive leadership, productivity and performance, innovation, citizen-centric government and strengthening families; commissioned and supported a review of recruitment and retention in the Government of South Australia by Jan McClelland and Associates to identify opportunities for efficiencies and cost savings. The review's recommendations are intended to support the implementation of the <i>Public Sector Act 2009</i>, and inform the work of the Sustainable Budget Commission; delivered the Public Sector Performance Commission/Australia and New Zealand School of Government 'Challenging the Public Sector' program of seminars and workshops to over 2000 attendees, which included presentations from a diverse range of leading international academics and practitioners in collaboration with South Australian public sector executives; and delivered the Leading Practice seminars to over 400 public sector attendees, which highlighted progressive and innovative programs throughout the South Australian public sector. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> provide to SAES executives development programs that are aligned with key challenges facing the public sector, to achieve shared understanding and enhanced competency in high performance leadership; evaluate the results of the agency pilots and utility of the High Performance Framework and develop recommendations to support a consistent approach to performance improvement and developing high performance capability; and finalise the report into improved recruitment and retention in the Government of South Australia and commence implementation to achieve the recommended improvements in effectiveness and efficiency. 				

Program information

Program 12: Capital City

Description/Objective: Support the Capital City Committee, a legislated partnership between the Adelaide City Council and the Government of South Australia, by providing executive support to the committee and ensuring coordination between the strategic objectives of the state and the council to identify opportunities for the City of Adelaide.

Summary income statement

Program 12: Capital City	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	359	349	349	238
Supplies and Services	158	215	155	78
Grants and Subsidies	10	10	10	120
Total expenses	527	574	514	436
Income				
Grants and Subsidies	262	256	256	293
Total income	262	256	256	293
Net cost of providing services	265	318	258	143

Program performance information

Program 12: Capital City				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$265 000	\$318 000	\$258 000	\$143 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> provided high level strategic support and facilitated across government policy development through services to the Premier, the Minister for the City of Adelaide and Adelaide City Council; established the Capital City Committee as the project sponsor for the Integrated Design Strategy for the City of Adelaide; established a high level city safety steering group that includes South Australia Police, the Office of the Liquor and Gambling Commissioner, Adelaide City Council, Department of Families and Children, Department of Planning and Local Government, Department of Transport, Energy and Infrastructure and the Department of the Premier and Cabinet; achieved progress on the Narnungga Urban Forest project at the former SA Water Site at Thebarton; launched the Adelaide Green City Sector Agreement; commissioned a study to identify future development opportunities for the West End and provided advice on how these opportunities may be realised. This report will inform the outcomes of the Integrated Design Strategy for the City of Adelaide; and delivered two forums — ‘Adelaide’s Role in the 30-Year Plan for Greater Adelaide’ and ‘Adelaide as a Sustainable City’. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> develop the Integrated Design Strategy for the City of Adelaide, which will fulfil the committee’s development program requirements for 2010-11; complete the development of Narnungga Urban Forest project at the former SA Water Site at Thebarton and handover to Adelaide City Council as returned parklands; progress the Adelaide Green City Sector Agreement and its related projects; develop a whole of government safety strategy for the City of Adelaide 				

Program information

Program 13: Aboriginal Affairs and Reconciliation

Description/Objective: Provision of leadership in Aboriginal policy and program development, coordination and implementation of policies for Aboriginal affairs; monitoring the impact of government services on the wellbeing of Aboriginal families and communities in South Australia; protection and preservation of Aboriginal heritage and culture; facilitation of community development initiatives; provision and maintenance of essential services and infrastructure on Aboriginal land holding communities; support for the state's Aboriginal land holding authorities; and, leadership of, and contribution to, special government and strategic intervention projects.

Summary income statement

Program 13: Aboriginal Affairs and Reconciliation	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	6 360	6 229	5 855	5 616
Supplies and Services	3 937	10 634	4 021	6 827
Grants and Subsidies	6 610	3 552	6 388	8 543
Depreciation and Amortisation	47	84	—	—
Other	—	—	—	1
Total expenses	16 954	20 499	16 264	20 987
Income				
Sale of Goods and Services	—	—	—	104
Fees, Fines and Penalties	—	1 479	—	—
Grants and Subsidies	1 069	1 515	628	254
Interest	—	—	—	36
Commonwealth Revenue	—	163	—	859
Resources Received Free of Charge	—	—	—	100
Other	—	1 266	156	1 164
Total income	1 069	4 423	784	2 517
Net cost of providing services	15 885	16 076	15 480	18 470

Program performance information

Program 13: Aboriginal Affairs and Reconciliation				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$15 885 000	\$16 076 000	\$15 480 000	\$18 470 000
Performance Commentary				
<p>Achievements for 2009-10:</p> <ul style="list-style-type: none"> implemented plans for achieving <i>South Australia's Strategic Plan</i> targets: <ul style="list-style-type: none"> T5.7 'Aboriginal leadership' T 6.1 'Aboriginal wellbeing' T 6.24 'Aboriginal employees' continued the review of the <i>Aboriginal Heritage Act 1988</i> and the <i>Aboriginal Lands Trust Act 1966</i>, including extensive community consultation processes; facilitated the successful handback of land (section 400) to the Maralinga Tjarutja people; provided leadership in the development and execution of implementation plans relating to National Partnership agreements under the Council of Australian Governments (COAG) Indigenous Reform agenda; coordinated the development of an Indigenous Integrated Implementation Plan to coordinate action and reporting against the National Indigenous Reform Agreement (NIRA); developed a policy model and commenced implementation of an urban and regional place-based initiative to give effect to the National Urban and Regional Service Delivery Strategy and improve Aboriginal outcomes in urban and regional areas; assisted the Minister to finalise the legislative framework for the new Mintabie township lease; worked across government to ensure the first annual report on implementation of <i>Commissioner Mullighan's Anangu Pitjantjatjara Yankunytjatjara (APY) Lands Inquiry</i> recommendations were tabled in parliament; delivered three Introduction to Governance workshops for community members involved in governance structures; provided high quality executive and project support to the South Australian Aboriginal Advisory Council and assisted with the staging of Community Connectivity, Aboriginal Youth and Aboriginal Employment workshops as part of the council's broader engagement program; played a central role in negotiating the COAG National Strategy for Food Security in remote indigenous communities; commenced reforms of the management of essential services and road maintenance in Aboriginal communities; supported the whole of government working group to address Aboriginal heritage issues; implemented a site verification and registration project with the Narungga Aboriginal people on the Yorke Peninsula that resulted in 150 sites being registered or verified; and completed investigations, reports and consultation processes for 10 applications to disturb, damage or interfere with Aboriginal heritage sites. <p>Targets for 2010-11:</p> <ul style="list-style-type: none"> refine <i>South Australia's Strategic Plan</i> targets as part of the broader review and work towards achieving identified outcomes for: <ul style="list-style-type: none"> T5.7 'Aboriginal leadership' T6.1 'Aboriginal wellbeing' T6.24 'Aboriginal employees' complete reviews of the <i>Aboriginal Heritage Act 1988</i> and the <i>Aboriginal Lands Trust Act 1966</i>; finalise the Commonwealth-state Overarching Bilateral Indigenous Plan; deliver service delivery improvements to the APY Lands through the local implementation plans developed as part of the Remote Service Delivery National Partnership Agreement; improve service outcomes for Aboriginal people in urban and regional areas of South Australia through development and delivery of a place-based initiative under the National Urban and Regional Service Delivery Strategy for Indigenous Australians; develop a regional service delivery policy framework for the APY Lands; implement a new framework for the management of the permit system controlling access to the APY Lands; progress essential service management reforms; provide high level executive and project support to the South Australian Aboriginal Advisory Council; and provide timely management of the <i>Aboriginal Heritage Act 1988</i> and continue to increase engagement on the Act with key stakeholders, including Aboriginal community members and organisations, developers, mining companies and government agencies. 				

PREMIER AND CABINET

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	65 866	70 977	67 729	66 798
Long service leave	2 980	3 122	3 112	2 158
Payroll tax	3 428	3 731	3 647	3 838
Superannuation	8 096	8 696	8 541	8 652
Other	1 991	5 626	7 713	1 953
Supplies and services —				
General supplies and services	54 042	68 031	53 657	56 795
Consultancy expenses	2 343	1 223	1 478	1 784
Depreciation and amortisation expenses	7 095	5 749	7 679	6 792
Borrowing costs	12	12	46	79
Grants and subsidies	57 563	45 294	51 522	43 768
Intra government transfers	90 872	95 610	93 081	98 523
Other expenses	1 818	982	787	8 232
Total expenses	296 106	309 053	298 992	299 372
Income				
Commonwealth revenues	2 750	2 800	526	1 698
Intra government transfers	1 587	4 242	1 268	16 500
Other grants	2 478	16 435	15 416	650
Fees, fines and penalties	11 005	12 513	12 623	9 373
Sales of goods and services	21 323	19 259	18 656	18 065
Interest revenues	—	—	—	36
Net gain or loss from disposal of assets	—	—	—	6
Resources received free of charge	1 526	1 333	1 293	221
Other income	1 801	3 847	2 313	3 149
Total income	42 470	60 429	52 095	49 698
Net cost of providing services	253 636	248 624	246 897	249 674
Income from / Expenses to SA Government				
Income —				
Appropriation	252 398	237 248	252 650	286 304
Other income	—	10 174	—	2 977
Expenses —				
Cash alignment	—	2 236	—	9 340
Net income from / Expenses to SA Government	252 398	245 186	252 650	279 941
Net result	-1 238	-3 438	5 753	30 267
Other comprehensive income				
Changes in property, plant and equipment asset revaluation surplus	2 474	—	—	—
Total comprehensive result	1 236	-3 438	5 753	30 267

PREMIER AND CABINET

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	6 288	28 157	20 367	31 838
Receivables	11 801	11 800	7 560	12 438
Inventories	27	27	—	27
Other current assets	310	75	2 981	75
Total current assets	18 426	40 059	30 908	44 378
<i>Non current assets</i>				
Land and improvements	157 478	116 424	135 894	105 398
Plant and equipment	2 780	2 461	2 247	2 800
Heritage assets	4 686	4 686	4 670	4 686
Intangible assets	55	103	314	154
Other non-current assets	300	300	375	300
Total non-current assets	165 299	123 974	143 500	113 338
Total assets	183 725	164 033	174 408	157 716
Liabilities				
<i>Current liabilities</i>				
Payables	12 535	12 346	11 327	13 108
Employee benefits —				
Salaries and wages	—	2 047	1 545	1 693
Annual leave	5 158	5 183	5 289	5 348
Long service leave	2 626	2 608	2 419	2 563
Short-term provisions	903	901	1 156	898
Other current liabilities	138	138	80	141
Total current liabilities	21 360	23 223	21 816	23 751
<i>Non current liabilities</i>				
Long-term borrowings	—	—	74	—
Long-term employee benefits —				
Long service leave	13 410	12 589	14 518	12 938
Long-term provisions	2 912	2 736	3 328	2 567
Total non-current liabilities	16 322	15 325	17 920	15 505
Total liabilities	37 682	38 548	39 736	39 256
Net assets	146 043	125 485	134 672	118 460
Equity				
Contributed capital	45 221	25 899	43 280	15 435
Retained earnings	83 804	85 042	54 074	88 481
Asset revaluation reserve	17 018	14 544	37 318	14 544
Total equity	146 043	125 485	134 672	118 460

Balances as at 30 June end of period.

PREMIER AND CABINET

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash outflows</i>				
Employee benefit payments	83 756	92 586	89 747	83 790
Payments for supplies and services	54 904	68 364	53 648	57 914
Interest paid	12	12	46	79
Grants and subsidies	57 563	45 294	51 522	43 393
GST paid	—	—	—	17 266
Intra government transfers	90 872	95 610	93 081	98 523
Other payments	1 640	174	616	42 942
Cash used in operations	288 747	302 040	288 660	343 907
<i>Cash inflows</i>				
Intra government transfers	1 587	4 242	1 268	16 500
Commonwealth receipts	2 750	2 800	526	1 667
Other grants	2 478	16 435	15 416	2 392
Fees, fines and penalties	11 005	12 513	12 623	9 373
Sales of goods and services	21 322	19 258	18 655	14 348
Interest received	—	—	—	34
GST received	—	—	—	17 266
Other receipts	1 801	3 847	2 313	4 163
Cash generated from operations	40 943	59 095	50 801	65 743
SA GOVERNMENT:				
Appropriation	252 398	237 248	252 650	286 304
Other receipts	—	10 174	—	2 977
Payments —				
Cash alignment	—	2 236	—	9 340
Net cash provided by SA Government	252 398	245 186	252 650	279 941
Net cash provided by (+) / used (-) in operating activities	4 594	2 241	14 791	1 777
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	45 785	16 386	33 356	9 953
Purchase of intangibles	—	—	—	294
Cash used in investing activities	45 785	16 386	33 356	10 247
<i>Cash inflows</i>				
Proceeds from sale of property, plant and equipment	—	—	—	6
Cash generated from investing activities	—	—	—	6
Net cash provided by (+) / used in (-) investing activities	-45 785	-16 386	-33 356	-10 241

PREMIER AND CABINET

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
FINANCING ACTIVITIES:				
<i>Cash outflows</i>				
Repayment of borrowings	—	—	—	74
Repayment of SA Government contributed capital	—	17 381	—	—
Cash used in financing activities	—	17 381	—	74
<i>Cash inflows</i>				
Capital contributions from SA Government	19 322	27 845	27 845	5 419
Proceeds from restructuring activities	—	—	—	-1 064
Cash generated from financing activities	19 322	27 845	27 845	4 355
Net cash provided by (+) / used in (-) financing activities	19 322	10 464	27 845	4 281
Net increase (+) / decrease (-) in cash equivalents	-21 869	-3 681	9 280	-4 183
Cash and cash equivalents at the start of the financial year	28 157	31 838	11 087	36 021
Cash and cash equivalents at the end of the financial year	6 288	28 157	20 367	31 838
NON CASH TRANSACTIONS:				
Assets received (+) / donated (-) free of charge	161	—	—	221

ADMINISTERED ITEMS FOR THE DEPARTMENT OF THE PREMIER AND CABINET

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Income from SA Government				
Income —				
Appropriation	12 414	15 821	15 977	23 302
Net income from / Expenses to SA Government	12 414	15 821	15 977	23 302
Income from other sources				
Commonwealth revenues	—	620	3 000	6 756
Intra government transfers	100	100	100	987
Other grants	—	266	—	—
Sales of goods and services	—	—	409	525
Interest revenues	4	4	4	1
Resources received free of charge	—	—	—	2
Total income from other sources	104	990	3 513	8 271
Total income	12 518	16 811	19 490	31 573
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	837	4 784	4 922	3 632
Long service leave	—	—	—	66
Payroll tax	8	8	8	200
Superannuation	28	27	27	667
Other	—	—	—	111
Supplies and services —				
General supplies and services	2 767	4 686	9 482	5 775
Consultancy expenses	—	—	—	70
Depreciation and amortisation expenses	225	—	—	—
Grants and subsidies	624	374	—	5 191
Intra government transfers	7 149	24 486	19 676	7 322
Other expenses	1 986	9 587	537	3 052
Total expenses	13 624	43 952	34 652	26 086
Total comprehensive result	-1 106	-27 141	-15 162	5 487

ADMINISTERED ITEMS FOR THE DEPARTMENT OF THE PREMIER AND CABINET

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	33 659	40 804	36 987	62 470
Receivables	84	84	—	84
Other current assets	5	5	—	5
Total current assets	33 748	40 893	36 987	62 559
<i>Non current assets</i>				
Land and improvements	4 275	—	12 000	—
Total non-current assets	4 275	—	12 000	—
Total assets	38 023	40 893	48 987	62 559
Liabilities				
<i>Current liabilities</i>				
Payables	2 434	2 434	704	2 434
Employee benefits —				
Salaries and wages	88	88	70	88
Annual leave	66	66	52	66
Long service leave	35	35	24	35
Short-term provisions	1 903	2 195	2 460	1 774
Total current liabilities	4 526	4 818	3 310	4 397
<i>Non current liabilities</i>				
Long-term employee benefits —				
Long service leave	178	178	132	178
Long-term provisions	6 357	7 829	4 055	2 775
Total non-current liabilities	6 535	8 007	4 187	2 953
Total liabilities	11 061	12 825	7 497	7 350
Net assets	26 962	28 068	41 490	55 209
Equity				
Retained earnings	26 962	28 068	41 490	55 209
Total equity	26 962	28 068	41 490	55 209

Balances as at 30 June end of period.

ADMINISTERED ITEMS FOR THE DEPARTMENT OF THE PREMIER AND CABINET

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash inflows</i>				
Intra government transfers	100	100	100	986
Commonwealth receipts	—	620	3 000	6 756
Other grants	—	266	—	—
Sales of goods and services	—	—	409	437
Interest received	4	4	4	1
Cash generated from operations	104	990	3 513	8 180
<i>Cash outflows</i>				
Employee benefit payments	2 959	8 560	4 957	4 576
Payments for supplies and services	2 767	4 686	9 482	8 723
Grants and subsidies	624	374	—	5 191
Intra government transfers	7 149	24 486	19 676	7 322
Other payments	1 664	371	537	418
Cash used in operations	15 163	38 477	34 652	26 230
SA GOVERNMENT:				
Appropriation	12 414	15 821	15 977	23 302
Net cash provided by SA Government	12 414	15 821	15 977	23 302
Net cash provided by (+) / used in (-) operating activities	-2 645	-21 666	-15 162	5 252
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	4 500	—	12 000	—
Cash used in investing activities	4 500	—	12 000	—
Net cash provided by (+) / used in (-) investing activities	-4 500	—	-12 000	—

ADMINISTERED ITEMS FOR THE DEPARTMENT OF THE PREMIER AND CABINET

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
FINANCING ACTIVITIES:				
<i>Cash inflows</i>				
Proceeds from restructuring activities	—	—	—	-4 808
Cash generated from financing activities	—	—	—	-4 808
Net cash provided by (+) / used in (-) financing activities	—	—	—	-4 808
Net increase (+) / decrease (-) in cash equivalents	-7 145	-21 666	-27 162	444
Cash and cash equivalents at the start of the financial year	40 804	62 470	64 149	62 026
Cash and cash equivalents at the end of the financial year	33 659	40 804	36 987	62 470
NON CASH TRANSACTIONS:				
Assets received (+) / donated (-) free of charge	—	—	—	-102

AGENCY: DEPARTMENT OF THE PREMIER AND CABINET

Financial commentary — major variations

The following commentary relates to the agency financial statements presented in the previous section. The discussion relates to major variations between the 2009-10 Estimated Result and the 2010-11 Budget.

Statement of comprehensive income — controlled

In relation to specific variations in the statement of comprehensive income:

- employee benefit expenses and supplies and services in the 2009-10 Estimated Result include expenditure associated with the Office of the Employee Ombudsman, the Office of the WorkCover Ombudsman, Medical Panels SA and the Industrial Court and Commission/Workers Compensation Tribunal which transferred to the Attorney-General's Department on 1 July 2010. Employee benefit (other) expenses in the 2009-10 Estimated Result includes once off expenditure associated with 45 targeted voluntary separation packages (TVSPs) approved through the 2009 TVSP scheme;
- grants and subsidies in the 2010-11 Budget includes funding carried forward from 2009-10 associated with the Renewable Energy Fund;
- fees, fines and penalties in the 2009-10 Estimated Result includes a recovery of costs from the WorkCover Corporation associated with the operations of Medical Panels SA;

Statement of financial position — controlled

The decrease in cash and cash equivalents from the 2009-10 Estimated Result predominately reflects approved carryovers of various initiatives into 2010-11. The increase in land and improvements from the 2009-10 Estimated Result reflects the 2010-11 capital program including the construction of the Adelaide Film and Screen Centre.

Statement of cash flows — controlled

Operating cashflow variances reflect the variances discussed above in relation to the controlled statement of comprehensive income and statement of financial position. Refer to these sections for further information.

Statement of comprehensive income — administered items

In relation to specific variations in the statement of comprehensive income:

- the employee benefit expenses in the 2009-10 Estimated Result includes the salaries and on-costs associated with the judges and magistrates employed within the Industrial Court and Commission/Workers Compensation Tribunal which transferred to the Attorney-General's Department on 1 July 2010;
- intra-government transfers in the 2009-10 Estimated Result includes funding associated with the construction of police stations and staff housing on the Anangu Pitjantjatjara Yankunytjatjara (APY) Lands; and

- other expenses in the 2009-10 Estimated Result reflect a revaluation of the Government Workers Rehabilitation and Compensation Fund.

Statement of financial position — administered items

The increase to land and improvements between the 2009-10 Estimated Result and the 2010-11 Budget reflects the construction of a court and administration centre on the APY Lands.

Statement of cash flows — administered items

Operating cashflow variances reflect the variances discussed above in relation to the administered statement of comprehensive income and statement of financial position. Refer to these sections and the additional information for administered items for further information.

Additional information for administered items

Detailed information on administered items is included in the following table.

**Additional Information for Administered Items
Department of the Premier and Cabinet**

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
CASH FLOWS FROM:				
Operating activities				
<i>Receipts</i>				
Intra-government Transfers —				
ANZAC Day Commemoration Fund.....	100	100	100	100
Other.....	—	—	—	11
Commonwealth Receipts —				
APY Lands — Additional Services.....	—	220	—	4 000
Commonwealth Essential Service Capital Works Fund	—	400	3 000	2 756
Sale of Goods and Services —				
Government Gazette	—	—	166	—
Government Workers Rehabilitation and Compensation Fund.....	—	—	—	151
Other.....	—	—	—	-11
Interest —				
ANZAC Day Commemoration Fund.....	—	—	—	1
Other.....	4	4	4	—
Total operating receipts	104	724	3 270	7 008
<i>Payments</i>				
Employee Payments —				
Agent-General	319	134	313	141
ANZAC Day Commemoration Fund.....	—	—	—	2
Government Workers Rehabilitation and Compensation Fund.....	2 086	3 741	—	—
Parliamentary Salaries and Electorate and Expenses Allowances	554	280	291	256
Supplies and Services —				
ANZAC Day Commemoration Fund.....	10	10	100	-4
APY Lands — Additional Services.....	75	153	374	—
Commonwealth Essential Service Capital Works Fund	2 335	2 880	7 425	5 259
Government Workers Rehabilitation and Compensation Fund.....	347	339	339	2 649
Promotion of the State	—	1 244	1 244	701
Grants and Subsidies —				
ANZAC Day Commemoration Fund.....	90	90	—	81
APY Lands — Additional Services.....	534	284	—	-100
Social Inclusion — Homelessness.....	—	—	—	5 195
Other.....	—	—	—	15
Intra-government Transfers —				
ANZAC Day Commemoration Fund.....	—	—	—	16
APY Lands — Additional Services.....	7 149	24 486	19 676	7 306

**Additional Information for Administered Items
Department of the Premier and Cabinet**

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Other —				
ANZAC Day Commemoration Fund.....	—	—	—	4
Government Gazette.....	—	—	166	—
Promotion of the State.....	1 664	371	371	414
Total operating payments	15 163	34 012	30 299	21 935
<i>Government of South Australia</i>				
Appropriation	12 414	15 821	15 977	23 302
Net cash provided by Government of South Australia	12 414	15 821	15 977	23 302
Net cash provided by operating activities	-2 645	-17 467	-11 052	8 375
Investing activities				
<i>Payments</i>				
Purchase of Property, Plant and Equipment —				
APY Lands — Additional Services.....	4 500	—	12 000	—
Total investing payments	4 500	—	12 000	—
Net cash provided by investing activities	-4 500	—	-12 000	—
Net increase (+) / decrease (-) in cash held	-7 145	-17 467	-23 052	8 375
<i>Add:</i>				
Costs Transferred out to Attorney-General's Department	—	-4 199	-4 110	-3 123
Proceeds from Restructuring Activities.....	—	—	—	-4 808
Adjusted net increase (+) / decrease (-) in cash held	-7 145	-21 666	-27 162	444
Opening cash balance as at 1 July	40 804	62 470	64 149	62 026
Closing cash balance as at 30 June	33 659	40 804	36 987	62 470

Additional Information for Administered Items

Reconciliation to statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Reconciliation to operating receipts (as per administered items statement of cash flows)				
Operating receipts (as per additional information for administered items)	104	724	3 270	7 008
<i>Add:</i> Costs transferred out to Attorney-General's Department				
Industrial Tribunal Receipts	—	—	—	55
Office of the WorkCover Ombudsman.....	—	266	243	187
Recreation and Sport Fund	—	—	—	55
Sport and Recreation Fund	—	—	—	875
Equals: Operating receipts (as per administered items cash flow statement)	104	990	3 513	8 180
Reconciliation to operating payments (as per administered items statement of cash flows)				
Operating payments (as per additional information for administered items)	15 163	34 012	30 299	21 935
<i>Add:</i> Costs transferred out to Attorney-General's Department				
Industrial Tribunal Payments.....	—	55	—	—
Office of the Employee Ombudsman	—	150	150	144
Office of the WorkCover Ombudsman.....	—	266	243	271
Special Acts	—	3 994	3 960	3 880
Equals: Operating payments (as per administered items statement of cash flows)	15 163	38 477	34 652	26 230

Portfolio: Trade and Economic Development

Minister for Economic Development

Minister for Industry and Trade

Minister for Small Business

Minister for Regional Development

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PORTFOLIO: TRADE AND ECONOMIC DEVELOPMENT

MINISTERIAL RESPONSIBILITIES

Minister	Agency	Programs	Sub-programs
The Hon. Michael Rann Minister for Economic Development	Department of Trade and Economic Development	1. A Strategic Approach to Economic Development	Nil
	Defence SA ^(a)	1. Defence Industry Development	Nil
		2. Defence Precincts	2.1 Techport Australia 2.2 Other Precincts
		3. Workforce Development	Nil
The Hon. Tom Koutsantonis Minister for Industry and Trade Minister for Small Business	Department of Trade and Economic Development	2. Globally Integrating the SA Economy	Nil
		3. Evolving Businesses in SA	Nil
		4. Marketing SA for Economic Growth	Nil
		5. Small Business Big Impact	Nil
		6. Taking Care of Our Business	Nil
The Hon. Michael O'Brien Minister for Regional Development	Department of Trade and Economic Development	7. Regional SA Matters	Nil

(a) The Minister for Economic Development has delegated powers and functions in relation to Defence SA to the Minister for Defence Industries.

Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

PORTFOLIO NET COST OF SERVICES SUMMARY

Agency	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Department of Trade and Economic Development.....	61 310	58 667	59 596	65 332
Defence SA.....	11 562	19 420	17 619 ^(a)	7 589
Total	72 872	78 087	77 215^(a)	72 921

(a) Variation of \$7.069 million from that published in 2009-10 Budget papers represents change in accounting treatment of payments to Consolidated Account now being reflected as a payment to the Government of South Australia.

INVESTING EXPENDITURE SUMMARY

Agency	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Department of Trade and Economic Development.....	—	6 818	6 409	970
Defence SA.....	46 849	93 828	72 724	140 628
Total	46 849	100 646	79 133	141 598

WORKFORCE SUMMARY

Agency	FTEs as at 30 June		
	2010-11 Budget ^(a)	2009-10 Estimated Result ^(a)	2008-09 Actual ^(b)
Department of Trade and Economic Development	124.3	192.6	195.2
Defence SA	45.1	43.0	31.3
Total	169.4	235.6	226.5

(a) The 2010-11 Budget and 2009-10 Estimated Result reflect the established FTE caps.

(b) The 2008-09 Actual FTEs are based on data collected by the Office for Ethical Standards and Professional Integrity (Department of the Premier and Cabinet).

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PORTFOLIO: TRADE AND ECONOMIC DEVELOPMENT

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Objective

The Department of Trade and Economic Development (DTED) leads the Government of South Australia's efforts to drive competitiveness and foster sustainable economic development for the benefit of all South Australians.

The department's objectives are:

- internationally competitive businesses and a diverse 'high-value' industry base;
- a globally integrated economy;
- benefits to South Australia from projects of economic significance;
- a competitive economic environment; and
- a high-performance department.

2010-11 Targets/2009-10 Highlights

Targets 2010-11	Highlights 2009-10
<ul style="list-style-type: none"> • Deliver the Small and Medium Enterprise Investment Development Program to assist SMEs implement/accelerate new capital investment projects over the four year program • Implement the Audits and Access to Concessional Finance program to assist manufacturers to undertake an Innovation and Business Sustainability Audit • Develop and implement the National Medical Devices Partnering Program to drive innovation and business development in the medical devices sector • Implement the Manufacturing Thinker in Residence Program focused on manufacturing policy and strategy, business enterprise innovation, education and research • Complete the master planning process for the Tonsley Park Redevelopment to guide the development of a Sustainable Technologies Precinct at Tonsley Park • Develop and implement the CleanTech Partnering Program to assist small and medium enterprises bring new products and services from product development to commercial products in the Cleantech sector • Implement the EcoInnovation Program to promote resource efficiency and re-use sustainable manufacturing • Support the Business Sustainability Alliance to assist manufacturers and fund educational forums • Deliver the Upper Spencer Gulf and Outback Enterprise Zone Fund worth \$4 million over four years • Undertake a feasibility study into an Upper Spencer Gulf Heavy Industry Hub • Achieve \$150 million worth of contracts to Australian companies through the Industry Capability Network South Australia (ICNSA) • Grow the participation of Australian water products and service suppliers in national projects through the operation of a National Water Sector Specialist working out of ICNSA with Commonwealth Government funding for three years • Support the commencement of manufacturing of the new GM Holden Cruze at Elizabeth, together with further support for consolidation activities in the supplier sector • Deliver the final round of the South Australian Innovation and Investment Fund to secure a total of approximately \$120 million in new investment and 830 new jobs over the life of the program • Undertake a business land use and infrastructure needs survey across Greater Adelaide and regional centres for improved spatial and regulatory planning for industry • Facilitate the creation of jobs and investments in the mining, resources services and technology, clean technology, infrastructure, urban development, international education, advanced manufacturing, aviation and ICT sectors. • Collaborate with the Department of the Premier and Cabinet in undertaking a review of the state's Population Policy • Deliver the Riverland Sustainable Futures Fund to help create a more diverse industry and promote further investment in existing businesses • Lead and promote the cross-government Business Licensing Franchise (sa.gov.au), which collates and simplifies government services to South Australian businesses • Promote October 2010 as Small Business Month throughout South Australia • Lead a national pilot on industrial energy efficiency leveraging \$250 000 from Commonwealth Department of Resources, Energy and Tourism • Influence perceptions of South Australia as a competitive business destination through delivery of the South Australia Investment Symposium and Major Developments Directory 	<ul style="list-style-type: none"> • Partnered with the Land Management Corporation to purchase the former Mitsubishi Motors Tonsley Park manufacturing site and commenced the master planning process to establish a Sustainable Technologies Precinct at Tonsley Park • ICNSA achieved \$154.2 million worth of contracts for Australian suppliers with over \$135 million of these going to South Australian companies • Led a review of the South Australian Government Industry Participation Policy with a draft revised policy developed for consultation prior to consideration by Cabinet • Participated in the 2010 KPMG Competitive Alternatives Study • Facilitated \$207 million of new capital investment into South Australia from investment attraction activities • Exceeded the state's sponsorship and employer certification target of 3500 with a total of 3922 state sponsorship/certifications provided (representing 9580 people) • Developed draft industry development plans for CleanTech, advanced manufacturing, knowledge intensive services, and resource services and technology sectors for industry consultation • Led the development of the cross-government Business Licensing Franchise (sa.gov.au) which collates and simplifies government services to South Australian businesses • Supported investment by GM Holden in partnership with the Commonwealth Government, to produce a 4-cylinder small car at Elizabeth from 2011 • Released The South Australian Small Business Statement during Small Business Month in October 2009 • Approved funding for 14 projects under the \$5 million Small Business Development Grant for the southern suburbs bringing the total projects to 23 resulting in the generation of \$15.6 million of new investment and 215 new jobs • Approved funding for nine projects under the South Australian Innovation and Investment Fund bringing the total number to 17, resulting in a total of 667 new jobs and the generation of over \$104 million • Provided case management to strategic projects with a combined value in excess of \$4 billion • Established a Smart Grid Cluster with more than 165 people exploring new economic development opportunities related to smart grid energy technologies • Established Regional Development Australia throughout South Australia to provide local businesses and communities with a single shopfront for programs and services of the three levels of government • Convened the first CleverGreen™ Conference and Showcase in Adelaide attracting over 500 delegates along with the Innovators to Watch awards to profile successful businesses in the Cleantech sector • Supported 11 projects which will generate an estimated 178 new jobs, with a total project investment of approximately \$60.6 million in regions • Supported attendance at Shanghai World Expo and related state promotional activities • Delivered the South Australian Investment Symposium and accompanying Major Developments Directory 2009-10 in November 2009, containing details of \$71.5 billion worth of major public and private sector projects either underway or in the pipeline across the state • Organised 56 inbound and outbound missions involving over 400 companies, delivering in excess of \$40 million worth of new export orders

Program net cost of services summary

Program	Net Cost of Services			
	2010-11	2009-10	2009-10	2008-09
	Budget	Estimated	Budget	Actual
	\$000	\$000	\$000	\$000
1. A Strategic Approach to Economic Development	2 783	4 988	5 123	3 529
2. Globally Integrating the SA Economy.....	14 835	18 387	18 674	22 857
3. Evolving Businesses in SA.....	13 430	9 853	9 766	11 728
4. Marketing SA for Economic Growth.....	4 618	3 920	3 920	5 479
5. Small Business Big Impact.....	2 751	3 267	3 232	1 901
6. Taking Care of Our Business.....	11 536	11 713	12 674	13 112
7. Regional SA Matters	11 357	6 539	6 207	6 726
Total	61 310	58 667	59 596	65 332
Reconciliation to agency net cost of providing services (as per agency summary income statement)				
<i>Add:</i> Net cost of programs/functions transferred out:				
Office of the Economic Development Board transferred to the Department of the Premier and Cabinet	—	2 173	2 229	2 021
<i>Equals:</i> Net cost of providing services (as per agency summary income statement)	61 310	60 840	61 825	67 353

Investing expenditure summary

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Investments				
<i>Minor works</i>	—	380	—	166
Total minor works	—	380	—	166
<i>Other investing expenditure</i>				
Accommodation Fit-out.....	—	5 061	4 909	—
South Australian Private Equity (SAPE) Program...	—	1 377	1 500	804
Total other investing expenditure	—	6 438	6 409	804
Total investing expenditure	—	6 818	6 409	970

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 1: A Strategic Approach to Economic Development

Description/Objective:

Being competitive economically and having an attractive business climate are vital to sustainable growth and prosperity. Being competitive in relation to trade, investment, migration and productivity will drive improvement in our living standards. DTED can promote competitiveness via policy, program and project inputs that enhance the business environment, infrastructure, knowledge and application of skills.

This program aims to promote and contribute to economic development in South Australia with a key focus on having an attractive environment where people will choose to live, work and do business.

The key outcomes of this program are that South Australia has an attractive economic climate and that a strategic policy framework exists which enables productive and competitive business in targeted sectors.

Summary income statement

Program 1: A Strategic Approach to Economic Development	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	2 052	2 930	2 933	1 471
Supplies and Services	356	1 125	1 466	1 142
Grants and Subsidies	375	509	484	334
Payments to Consultants.....	—	675	440	945
Total expenses	2 783	5 239	5 323	3 892
Income				
Intra-government Transfers	—	200	200	250
Other	—	51	—	113
Total income	—	251	200	363
Net cost of providing services	2 783	4 988	5 123	3 529

Program performance information

Program 1: A Strategic Approach to Economic Development				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$2 783 000	\$4 988 000	\$5 123 000	\$3 529 000
Performance Commentary				
<p>The priority of the program is to provide a strategic approach to the policies and strategies for South Australia's economic development by:</p> <ul style="list-style-type: none"> • providing advocacy and advice to stakeholders on issues directly influencing the development of the state's economy and its regional communities; • identifying the regulatory, logistical and infrastructure support required to improve industry efficiency and competitiveness; • facilitating the state government, in partnership with industry, the Commonwealth and local governments and the wider community to urgently address challenges that will otherwise act as a handbrake on growth of the state's economy; and • providing high quality research and analysis to underpin advice on the policies, strategies, programs, targets, markets and key industries that will optimise growth. <p>Specific activities delivered during the year included:</p> <ul style="list-style-type: none"> • leading a review of the South Australian Government Industry Participation Policy with a revised policy developed for consultation prior to consideration by Cabinet; • advocating a South Australian economic development perspective to the Commonwealth to influence trade, investment and migration policy and programs to benefit the state; • developed draft industry development plans for CleanTech, advanced manufacturing, knowledge intensive services, and resource services and technology sectors for industry consultation; • initiating a Cleantech Industry Capability Study — the first assessment of the clean technology industry sector in South Australia; • supporting workforce development via the Career Promotion Campaign 'There's More To It Than You Think' (winner of a Fairfax Employment Marketing Award); • facilitating a South Australian Business Sustainability Alliance (a partnership between government agencies, Innovate SA and Business) resulting in annual business savings of \$12.1 million, just over 5000 tonnes of greenhouse gases (CO₂-e) and about 1500 tonnes of waste diverted from landfill; • benchmarking Adelaide's business cost competitiveness through participation in the 2010 KPMG Competitive Alternatives Study; and • assessing a range of planning instruments, including 96 development plan amendments and statements of intent, significant major projects including Olympic Dam Expansion, <i>The 30-Year Plan for Greater Adelaide</i> and the development of regional plans across South Australia. 				

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 2: Globally Integrating the SA Economy

Description/Objective:

South Australia must build sustainable competitive advantage in today's changing global economy. This program supports the sustainable growth that is necessary for a prosperous future.

Our performance through the global financial crisis has shown that South Australia's economy has a strong, competitive base. To maintain our competitiveness we must remain outward oriented and compete on the basis of skills, capabilities and innovation.

The key outcomes of this program are that South Australia has a compelling business case, strong global linkages and positive flows of capital, goods, knowledge and people.

Summary income statement

Program 2: Globally Integrating the SA Economy	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	5 100	5 471	5 773	6 967
Supplies and Services	4 560	7 484	8 347	8 864
Grants and Subsidies	5 020	5 518	4 459	7 114
Payments to Consultants.....	575	546	480	851
Borrowing Costs	—	5	—	—
Other	—	5	5	35
Total expenses	15 255	19 029	19 064	23 831
Income				
Commonwealth Revenue.....	320	419	390	475
Interest Income	—	—	—	7
Net Gain From Disposal of Assets.....	—	—	—	20
Other	100	223	—	472
Total income	420	642	390	974
Net cost of providing services	14 835	18 387	18 674	22 857

Program performance information

Program 2: Globally Integrating the SA Economy				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$14 835 000	\$18 387 000	\$18 674 000	\$22 857 000
Performance Commentary				
<p>The priority of this program is to ensure that South Australia has a compelling business case, strong global linkages and positive flows of capital, goods, knowledge and people by:</p> <ul style="list-style-type: none"> determining South Australia's competitive advantages and emerging economic opportunities; addressing industry sector capability shortfalls; monitoring and updating the impact of major private and public sector projects on forthcoming GSP and broad industry gross value added levels; identifying and breaking down barriers and impediments to the flow of capital, goods, knowledge and people; establishing links to other economic entities and enhancing our relationships where South Australia's business case will be optimised; capitalising on opportunities for South Australian products and services, particularly in the advanced manufacturing, CleanTech, resources and traded services sectors; increasing the state's competitive edge in Commonwealth-state negotiations particularly with regard to migration; and bringing to fruition the opportunities identified in target markets. <p>Specific activities and results include the facilitation of \$207 million of new capital investment into South Australia including:</p> <ul style="list-style-type: none"> Metallic Waste Solutions Pty Ltd established a research and development facility to develop various recycling technologies; Siemens committed to establish an Australian office for Siemens Communication and consolidate Siemens' existing South Australian operations; Tracey Brunstrom & Hammond Pty Ltd established a corporate office to supply program management services to the South Australian Infrastructure, Resources and Defence Industries; Baotou Iron & Steel Group, an iron and steel enterprise based in China, invested in Centrex Metals' Bungalow magnetite deposits; CNOOC New Energy Investment Co. Ltd, one of the largest state-owned oil companies and the largest offshore oil and gas producer in China, invested in Altona Energy's Arckaringa Project; Wugang Australian Resources Investment Pty Ltd, a subsidiary of Wuhan Iron & Steel (Group) Co committed to establish an office in Adelaide and invest in Centrex Metals' flagship Iron Ore Project; Macro Meats committed to expand its existing South Australian operations to supply processed kangaroo meat to interstate and export markets; Jiangyian Huaxi Steel Company signed an off-take agreement for half of the production from Lincoln Minerals' Fum Flat Iron Ore Project; IFS Capital, a Singapore public listed company, committed to providing a financing facility to AMPCO Films for its film production; and National Rail Safety Regulator committed to locating its head office in Adelaide. <p>A comprehensive program of investment seminars, high-level networking functions, relationship development and one-on-one meetings to discuss specific investment opportunities at major national and international events and conferences were undertaken including South Australia Resources Chinese Investment 2009, Austmine 2009, China Mining Congress and Expo, Mining South Australia, Prospectors and Developers Association of Canada (PDAC) 2010 International Convention, Expomin 2010, SA Investment & Trade Mining Resources Seminars, China Investment Roadshow, Clean Energy Council National Conference and Seoul Migration and Investment Seminar.</p> <p>56 inbound and outbound missions involving over 400 companies were organised which delivered in excess of \$40 million worth of new export orders. Export performance was further enhanced through TradeStart and the Market Access Program as well as promotion by regional trade managers and the overseas representative network.</p> <p>Ongoing promotion of South Australia as a migration destination supported the achievement of the migration sponsorship targets. Six 'in market' promotions were undertaken in the UK, South Korea, China, Hong Kong, Dubai and Malaysia/Singapore. Maintenance of the website www.migration.sa.au is a key marketing tool as is the new promotional DVD which was launched via the website.</p> <p>Migration performance continued to be strong:</p> <ul style="list-style-type: none"> state sponsorship and employer certification target of 3500 was exceeded with a total of 3922 state sponsorship/certifications provided (representing 9580 people); 306 new business migrants were sponsored and 173 business migrants were supported at their second stage of business migration; the Employer Sponsored Business Unit certified 1281 applications from South Australian employers, a 30.45 per cent increase in certifications from 2008-09 to 2009-10 (982 certifications to 1281). There were 62 refusals, an increase from 2008-09 when there were 13 refusals. The primary applicants had 1714 dependants (total 2995 people covered); 				

continued

Program 2:**Globally Integrating the SA Economy *continued*****Performance Commentary**

- South Australia remains the highest user of the Regional Sponsored Migration Scheme visa category. Registered nurses remain the highest nominated occupation for employer sponsorship under this program and the highest occupation increases were in cook certifications;
- 3050 sponsorship applications under general skilled migration were processed with 2162 approved. This is a decrease of 55 per cent from 2008-09 due to the criteria for state sponsorship being harder to satisfy. The English language requirements are higher for certain generalist occupations and the Department for Immigration and Citizenship (DIAC) suspended offshore visa applications on 8 May 2010; and
- South Australia's permanent migration intake is represented by settler arrivals. There is a time lag between state sponsorship, DIAC visa grant approval and final arrival in South Australia (between six months to two years). In 2008-09, 5987 skilled migrants settled in South Australia, a decrease of 621 from 2007-08. However, this result is still well above the population policy target of 2500 per year by 2008. The number of business migrants settling in 2008-09 was 461 persons, an increase of 32 from 2007-08.

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 3: Evolving Businesses in SA

Description/Objective:

Export growth is a key driver for South Australia's economic prosperity. This program aims to contribute to growth through positive changes in productivity and the increased competitiveness of enterprises. It is vitally important that the state responds to structural change, diversifies its industry structure, broadens its export base and moves towards producing higher value goods and services.

Through this program, DTED will encourage businesses to be sustainable, innovative and flexible in their operations and to participate in global supply chains, maximising their contribution to the exports and economic growth of South Australia.

The key outcome of this program is sustainable business growth in targeted sectors.

Summary income statement

Program 3: Evolving Businesses in SA	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	3 332	2 868	3 053	3 197
Supplies and Services	668	1 384	868	2 497
Grants and Subsidies	9 640	6 204	6 115	6 077
Payments to Consultants.....	130	136	91	266
Total expenses	13 770	10 592	10 127	12 037
Income				
Commonwealth Revenues	200	114	—	55
Intra-government Transfers	100	269	100	100
Other.....	40	356	261	154
Total income	340	739	361	309
Net cost of providing services	13 430	9 853	9 766	11 728

Program performance information

Program 3: Evolving Businesses in SA				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$13 430 000	\$9 853 000	\$9 766 000	\$11 728 000
Performance Commentary				
<p>Through this program, DTED supported the development of businesses with high growth potential, in particular those in the advanced manufacturing, CleanTech, resources and traded services sectors and promoted diversification of our industry base towards producing value-added goods and services by:</p> <ul style="list-style-type: none"> • convening the first CleverGreen™ Conference and Showcase, which attracted over 500 registrations together with the first Innovators to Watch Awards to profile successful businesses in the Cleantech sector; • supporting investment by GM Holden in partnership with the Commonwealth Government, to produce a 4-cylinder small car at Elizabeth from 2011; • assisting automotive component manufacturers to secure state and Commonwealth Government funding to develop sustainable business operations and diversify into new products and markets; • establishing a Smart Grid Cluster with more than 165 people exploring new economic development opportunities related to smart grid energy technologies; • supporting the establishment of 'ErgoLab' at the University of South Australia's Mawson Institute for Advanced Manufacturing that has received international interest from BMW and Daimler and from local firms in the automotive and defence sectors; • supporting research at the University of South Australia into the uptake and technical issues related to electric vehicle recharging, in partnership with the Automotive Cooperative Research Centre; • maintaining full occupancy of the Creative Industries Incubator hosting 20 growth focused Serious Games-Based learning and education early stage companies for industries like defence, resources, education and health care; and • facilitating participation of 11 ICT firms at the DTED hosted stand and Australia's largest international ICT trade show, CeBit held in Sydney in May 2010. <p>DTED partnered with the Land Management Corporation (LMC) to purchase the former Mitsubishi Motors Tonsley Park Manufacturing site. A master planning process commenced that will guide the future redevelopment of the site as a sustainable technologies precinct to provide a southern suburbs hub for innovative companies in Cleantech and environmental industries, medical devices, education, research and associated advanced manufacturing.</p> <p>Case management services were provided to 28 strategic projects with a combined value in excess of \$4 billion and set to create approximately 2000 new jobs. Case managed projects include:</p> <ul style="list-style-type: none"> • AGL — proposed Torrens Island Energy Park; • Tungkillo Power company — proposed gas fired peaking plant at Tepko; • Seawater Greenhouse Australia — trial seawater greenhouse facility at Port Augusta; • Como Holdings — proposed eight hectare expansion of the Two Wells Glasshouse; and • Amcor — expansion of its glass container manufacturing facility at Gawler, including the installation of a third glass furnace. <p>The Industry Capability Network South Australia (ICNSA) achieved \$154.3 million worth of contracts awarded to Australian suppliers with over \$135 million of these going to South Australian companies.</p> <p>In addition, \$92 million in contracts from other states have been awarded to South Australian based companies through ICNSA involvement in the national ICN network. ICNSA worked on over 260 enquiries for buyers on major contracts or routine sourcing opportunities across the defence, infrastructure, mining, water and manufacturing sectors.</p> <p>Nine projects were approved to receive funding under the South Australian Innovation and Investment Fund (SAIIF). In total, 17 projects have been announced to receive \$18.5 million in funding under SAIIF to create 667 new jobs and generate total new investment of over \$104 million.</p> <p>The \$5 million Small Business Development Grant (SBDG) for the southern suburbs of Adelaide had 14 projects approved to receive funding during the year. The total number of projects approved to receive funding under the SBDG is 23 to create 215 new jobs and generate total new investment of over \$15.6 million.</p> <p>Effective 1 July 2009, the South Australian Centre for Innovation Inc (SACFII) was reconfigured to operate at arms length from government and subsequently renamed Innovate SA. Formed as an amalgamation of SACFII and Venture Capital SA, Innovate SA is focused on delivering enterprise improvement programs covering product development, process improvement and technology diffusion to targeted clients in high value manufacturing and knowledge service sectors.</p> <p>Innovate SA conducted 151 formal diagnostic assessments, which includes a business capability gap analysis as well as provided follow-up enterprise improvement activities such as lean manufacturing, strategic reviews and program development to 766 companies. Innovate SA achieved \$16.4 million in private equity investment deals as a result of companies which is also being strengthened by supporting activities such as business angels and venture capital scholarships.</p>				

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 4: Marketing SA for Economic Growth

Description/Objective: With a focus on investment, migration and business opportunities, this program aims to position South Australia as an internationally competitive destination. This program leverages and complements other South Australian marketing programs emphasising South Australia's strong economy, enviable lifestyle, vibrancy and geography.

This program is specifically targeted at markets that will contribute significantly to the growth of South Australia's economy.

The key outcome of this program is that targeted markets have positive perceptions of South Australia.

Summary income statement

Program 4: Marketing SA for Economic Growth	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	1 180	1 020	1 020	596
Supplies and Services	2 823	2 728	2 789	3 787
Grants and Subsidies	635	155	130	1 184
Payments to Consultants.....	20	61	20	—
Total expenses	4 658	3 964	3 959	5 567
Income				
Other.....	40	44	39	88
Total income	40	44	39	88
Net cost of providing services	4 618	3 920	3 920	5 479

Program performance information

Program 4: Marketing SA for Economic Growth				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$4 618 000	\$3 920 000	\$3 920 000	\$5 479 000
Performance Commentary				
<p>This program leverages work across the department to ensure the coordinated and timely delivery of messages to internal and external target audiences and with government and external stakeholders to:</p> <ul style="list-style-type: none"> • promote South Australia as a preferred location to work, live and do business; • foster a shared, global approach to economic growth across the South Australian business community; and • promote the business programs provided by the department and partner organisation. <p>Key results include:</p> <ul style="list-style-type: none"> • the delivery of the South Australian Investment Symposium and accompanying Major Developments Directory 2009-10 in November 2009. The directory contains details of \$71.5 billion worth of major public and private sector projects either underway or in the pipeline across the state; • the inaugural CleverGreen™ Conference & Showcase staged in February 2010 with the collaboration of the Department of Environment and Natural Resources (former Department of Environment and Heritage) and Zero Waste SA. The event attracted more than 500 local, national and international attendees and showcased South Australia's credentials as a leader in the development of innovative and green technologies; • promoted South Australia interstate as a place to invest, live and work through targeted research-led campaigns, events and strategic partnerships with key stakeholders such as AWD Alliance; and • the delivery of stage 1 of the cross-government Business Licensing Franchise (sa.gov.au) simplifying and consolidating business related content across a range of agencies to present a one-stop-shop of government services to South Australian businesses. 				

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 5: *Small Business Big Impact*

Description/Objective: Small business plays an essential role in the prosperity of the South Australian economy, accounting for 96 per cent of business establishments in the state.

DTED is committed to supporting small businesses in their growth and expansion through this program.

The key outcome of this program is that the contribution of small businesses to sustained economic growth is maximised.

Summary income statement

Program 5: Small Business Big Impact	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	640	775	811	755
Supplies and Services	661	979	921	1 080
Grants and Subsidies	1 450	1 522	1 500	65
Payments to Consultants	—	9	—	65
Total expenses	2 751	3 285	3 232	1 965
Income				
Other	—	18	—	64
Total income	—	18	—	64
Net cost of providing services	2 751	3 267	3 232	1 901

Program performance information

Program 5: Small Business Big Impact				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$2 751 000	\$3 267 000	\$3 232 000	\$1 901 000
Performance Commentary				
<p>The South Australian Small Business Statement was released in October 2009 and details the major achievements made on behalf of small business. Developed with the Business Development Council and with input from businesses, business organisation, industry associations and individuals within the community, the statement reaffirms the government's commitment to creating Australia's most supportive environment for small business.</p> <p>Small Business Month was held during October 2009 culminating in over 110 events statewide attended by over 3200 participants.</p> <p>The South Australian Business Loan Finder was launched in May 2010. This online service contains educational information about finance options available to small business operators including a list of suitable loan products, and a loan cost comparison calculator. Access to the Loan Finder is at www.sa.gov.au/businessloan.</p> <p>A range of workshops for small business were provided including:</p> <ul style="list-style-type: none"> • 107 Starting Your Own Business workshops for business intenders, attracting 1201 attendees; • 183 Better Business Series workshops covering 40 business and management topics and attracting 2448 attendees; and • 46 Business Management Skills Development program workshops providing in-depth information and attracting 446 attendees. <p>Direct support services for local small business included:</p> <ul style="list-style-type: none"> • assisting 9186 target enterprises; • assisting 436 new businesses being established; • assisting 360 full-time jobs being created; • referring 271 businesses to DTED specialist services; • responding to over 2500 telephone calls for information services; and • distributing over 1800 Starting Your Own Business information kits and providing 134 Business Licence Information Services packages. 				

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 6: Taking Care of Our Business

Description/Objective:

It is the aim of this program to ensure that DTED is managed in an effective, efficient and accountable manner as measured through performance and results. Sound corporate governance systems and practices, a focus on effective leadership, close engagement with clients and stakeholders and the attraction, retention and development of our people are key elements of this program. These activities are underpinned by clear, relevant and timely communication.

Integrated planning and performance management and the effective and efficient deployment of physical, financial and human resources are the pillars of this activity. DTED is also committed to providing a safe and healthy workplace in line with the government's commitments to all employees.

The key outcome of this program is that DTED is a high performance department.

Summary income statement

Program 6: Taking Care of Our Business	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	4 102	5 146	5 593	4 782
Supplies and Services	5 835	5 296	5 890	4 862
Grants and Subsidies	—	21	18	628
Payments to Consultants.....	480	472	248	106
Borrowing Costs.....	—	1	—	—
Depreciation and Amortisation.....	676	492	444	266
Other.....	443	443	507	3 727
Total expenses	11 536	11 871	12 700	14 371
Income				
Interest Revenues.....	—	—	—	9
Intra-government Transfers	—	15	—	836
Other.....	—	143	26	414
Total income	—	158	26	1 259
Net cost of providing services	11 536	11 713	12 674	13 112

Program performance information

Program 6: Taking Care of Our Business				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$11 536 000	\$11 713 000	\$12 674 000	\$13 112 000
Performance Commentary				
<p>Activities within this program include the development, implementation and review of departmental wide practices, systems and services to ensure the department is managed in an accountable, effective and transparent way.</p> <p>The culture change program Aurora continued with key projects in relation to the following being progressed:</p> <ul style="list-style-type: none"> • ‘Bold and Brave Incubator’ focussing on how innovation and ideas are generated and incorporated into business planning; • ‘Sharpening the People Stuff’ focussing on the key skills required to manage and lead staff and build organisational capability; • ‘Communication That Counts’ focussing on effective internal communication strategies and staff behaviours; and • ‘Leadership Hothouse’ focussing on key skills for leading the organisation and self awareness for further development. <p>During the year the following initiatives were completed and successfully implemented:</p> <ul style="list-style-type: none"> • relocation of Terrace Towers and Pirie Street offices to The Conservatory on Hindmarsh in December 2009. This new facility has targeted a 5 star green fit out rating; • finalisation of organisational changes resulting in consolidation of policy and marketing functions and collocation of migration, investment and trade functions into one business unit; • e-procurement in conjunction with Shared Services SA which will result in improved procurement practices and reduction of internal red tape; • an organisational performance management system to track and report on project and key performance indicators across the agency; • the launching of a rebranded and redeveloped intranet; and • two key Aurora projects — new performance development program and induction program targeted at ensuring staff are able to perform at optimum levels from inception of appointment and are supported with critical training and development programs. 				

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Program information

Program 7: Regional SA Matters

Description/Objective: South Australia's regions are critically important for the state's economic, social and environmental development. DTED applies a regional lens to all of its activities.

This program works with South Australia's regional communities to build social capital and develop creative approaches to their initiatives and priorities. We recognise that population growth and a skilled workforce are crucial to delivering major developments in our regions and promote the lifestyle advantages of living in regional South Australia to this end.

The key outcome of this program is strong, self reliant and viable regional communities.

Summary income statement

Program 7: Regional SA Matters	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	969	1 169	1 255	1 410
Supplies and Services	247	810	654	882
Grants and Subsidies	9 791	4 540	4 215	4 236
Payments to Consultants.....	350	188	168	267
Total expenses	11 357	6 707	6 292	6 795
Income				
Other.....	—	168	85	69
Total income	—	168	85	69
Net cost of providing services	11 357	6 539	6 207	6 726

Program performance information

Program 7: Regional SA Matters				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net cost of program	\$11 357 000	\$6 539 000	\$6 207 000	\$6 726 000
Performance Commentary				
<p>The Regional Communities Consultative Council (RCCC) continued to seek ways in which the government and communities can work together to strengthen the capacity of communities to respond to local issues and opportunities. The RCCC held regional meetings in Coober Pedy, Kangaroo Island, Adelaide Hills and in Adelaide highlighting issues including energy, water and health affecting these regions.</p> <p>Established Regional Development Australia, a national policy initiative to engage with regional communities. This initiative which established eight regional development organisations (RDAs) replaces the thirteen regional development boards and five Commonwealth Government area consultative committees. South Australia is the only mainland state to establish this initiative throughout regional and metropolitan South Australia in conjunction with the Commonwealth and local governments.</p> <p>Supported 11 projects which will generate an estimated 178 new jobs, with a total project investment of approximately \$60.6 million in regions.</p> <p>The Riverland Futures Taskforce developed a <i>Riverland Regional Prospectus</i>, funded by DTED and the Department of Primary Industries and Resources. The Prospectus sets out a vision for the future and 20 year investment objectives.</p> <p>The Rural Towns Development Fund committed \$497 000 to the District Council of Grant to support the construction of a new maritime museum and community complex at Port MacDonnell.</p> <p>The Regional Project Fund provided \$660 000 toward 11 initiatives to support long-term sustainability and growth of regional economies.</p>				

DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	13 920	17 038	17 758	16 608
Long service leave	405	370	383	463
Payroll tax	922	920	949	949
Superannuation	1 646	1 641	1 701	1 796
Other	482	886	1 005	790
Supplies and services —				
General supplies and services	15 150	20 025	21 514	23 524
Consultancy expenses	1 555	2 540	1 739	2 651
Depreciation and amortisation expenses	676	492	444	266
Borrowing costs	—	6	—	—
Grants and subsidies	26 574	14 999	15 270	12 376
Intra government transfers	337	3 495	1 651	7 262
Other expenses	443	448	512	3 808
Total expenses	62 110	62 860	62 926	70 493
Income				
Commonwealth revenues	520	533	390	530
Intra government transfers	100	484	300	1 186
Interest revenues	—	—	—	16
Net gain or loss from disposal of assets	—	—	—	20
Other income	180	1 003	411	1 388
Total income	800	2 020	1 101	3 140
Net cost of providing services	61 310	60 840	61 825	67 353
Income from / Expenses to SA Government				
Income —				
Appropriation	61 378	61 804	61 825	62 973
Other income	—	187	—	46
Expenses —				
Cash alignment	—	13 891	1 587	—
Net income from / Expenses to SA Government	61 378	48 100	60 238	63 019
Total comprehensive result	68	-12 740	-1 587	-4 334

DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	9 237	8 583	8 757	27 415
Receivables	1 453	1 453	20 513	1 474
Other current assets	106	106	213	115
Total current assets	10 796	10 142	29 483	29 004
<i>Non current assets</i>				
Financial assets	—	—	6 335	—
Land and improvements	86	119	153	189
Plant and equipment	4 441	4 977	4 780	220
Heritage assets	62	68	66	74
Intangible assets	306	407	104	139
Other non-current assets	60	60	—	60
Total non-current assets	4 955	5 631	11 438	682
Total assets	15 751	15 773	40 921	29 686
Liabilities				
<i>Current liabilities</i>				
Payables	5 234	5 234	3 422	3 516
Employee benefits —				
Salaries and wages	410	410	310	408
Annual leave	1 547	1 526	1 314	1 508
Long service leave	755	653	655	554
Short-term provisions	48	41	56	35
Other current liabilities	356	356	390	116
Total current liabilities	8 350	8 220	6 147	6 137
<i>Non current liabilities</i>				
Long-term employee benefits —				
Long service leave	2 951	2 930	2 528	2 908
Other	—	—	96	—
Long-term provisions	106	107	111	106
Other non-current liabilities	26	266	266	—
Total non-current liabilities	3 083	3 303	3 001	3 014
Total liabilities	11 433	11 523	9 148	9 151
Net assets	4 318	4 250	31 773	20 535
Equity				
Retained earnings	2 668	2 600	30 124	18 885
Asset revaluation reserve	33	33	32	33
Other reserves	1 617	1 617	1 617	1 617
Total equity	4 318	4 250	31 773	20 535

Balances as at 30 June end of period.

DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash outflows</i>				
Employee benefit payments	17 232	20 714	21 655	19 394
Payments for supplies and services	16 945	18 582	21 525	24 421
Interest paid	—	6	—	—
Grants and subsidies	26 574	14 999	15 270	12 376
GST paid	—	—	—	1 802
Intra government transfers	337	3 495	1 651	7 262
Other payments	436	2 191	—	494
Cash used in operations	61 524	59 987	60 101	65 749
<i>Cash inflows</i>				
Intra government transfers	100	484	300	1 186
Commonwealth receipts	520	533	390	530
Sales of goods and services	—	22	22	11 147
Interest received	—	—	—	16
Other receipts	180	1 002	410	803
Cash generated from operations	800	2 041	1 122	13 682
SA GOVERNMENT:				
Appropriation	61 378	61 804	61 825	62 973
Other receipts	—	187	—	46
Payments —				
Cash alignment	—	13 891	1 587	—
Net cash provided by SA Government	61 378	48 100	60 238	63 019
Net cash provided by (+) / used (-) in operating activities	654	-9 846	1 259	10 952
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	—	5 111	4 909	166
Purchase of intangibles	—	330	—	—
Advances paid	—	—	—	343
Other payments	—	1 377	1 500	804
Cash used in investing activities	—	6 818	6 409	1 313
<i>Cash inflows</i>				
Proceeds from sale of property, plant and equipment	—	—	—	21
Cash generated from investing activities	—	—	—	21
Net cash provided by (+) / used in (-) investing activities	—	-6 818	-6 409	-1 292

DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
FINANCING ACTIVITIES:				
<i>Cash inflows</i>				
Proceeds from restructuring activities	—	-2 168	—	2 993
Cash generated from financing activities	—	-2 168	—	2 993
Net cash provided by (+) / used in (-) financing activities	—	-2 168	—	2 993
Net increase (+) / decrease (-) in cash equivalents	654	-18 832	-5 150	12 653
Cash and cash equivalents at the start of the financial year	8 583	27 415	13 907	14 762
Cash and cash equivalents at the end of the financial year	9 237	8 583	8 757	27 415

AGENCY: DEPARTMENT OF TRADE AND ECONOMIC DEVELOPMENT

Financial commentary — major variations

The following commentary relates to the Department of Trade and Economic Development financial statements presented in the previous section. The discussion relates to variations between the 2009-10 Estimated Result and the 2010-11 Budget.

Statement of comprehensive income — controlled

Total expenses have decreased by \$800 000 from the 2009-10 estimated result of \$62.9 million to the 2010-11 Budget of \$62.1 million.

Salary related expenditure has reduced by \$3.5 million from the 2009-10 estimated result of \$20.9 million to the 2010-11 Budget of \$17.4 million. As part of the 2010-11 Budget, the department was required to identify savings. These salaries and wages component of the savings equate to \$2.7 million from 1 January 2011. In addition, the Office of the Economic Development Board was transferred to the Department of the Premier and Cabinet as at 1 July 2010 (\$1.2 million). Increases to salaries and wages are related to support provided for the government's election commitments: Manufacturing strategy and Cleantech strategy (\$200 000) and full establishment for the Olympic Dam Taskforce during 2010-11 (\$200 000).

Supplies and services (including consultancies) has reduced by \$5.9 million from the 2009-10 estimated result of \$22.6 million to the 2010-11 Budget of \$16.7 million. The decrease is a result of the savings targets required to be met by the department (\$5.5 million) plus the transfer of the Office of the Economic Development to the Department of the Premier and Cabinet as at 1 July 2010 (\$1.1 million), offset by increased support provided to meet the government's election commitments: Manufacturing strategy; Cleantech strategy; and the Upper Spencer Gulf Industry Hub (\$400 000).

Grants and subsidies (including intra-government transfers) has increased by \$8.4 million from the 2009-10 estimated result of \$18.5 million to the 2010-11 Budget of \$26.9 million as a result of support provided to meet the governments' election commitments: Manufacturing strategy; the Cleantech strategy; and the Upper Spencer Gulf Enterprise Zone Fund (\$3.9 million), plus the establishment of the Strategic Industry Development Fund (\$2.0 million), support for the Riverland Sustainable Futures Fund (\$5.0 million) and the Export Program (\$900 000). These increases are offset by the grants component of the savings targets (\$3.0 million), the transfer of the Office of the Economic Development Board to the Department of the Premier and Cabinet as at 1 July 2010 (\$60 000) and grant funding for the Aviation Attraction Fund reducing to \$800 000 in 2010-11 (\$500 000).

Total revenue has decreased by \$1.2 million from the 2009-10 estimated result of \$2.0 million to the 2010-11 Budget of \$800 000. This reduction is due to once-off revenue in 2009-10 of \$400 000 for the Clever Green 2010 Conference, reduced revenue from government agencies for the Careers Promotion campaign (\$200 000) and reduction in minor recoveries across a number of programs in 2009-10 (\$600 000) including the Riverland Futures Taskforce and grant recoveries.

The decrease in appropriation income reflects the funding levels required to deliver the approved 2009-10 revised estimate and the 2010-11 Budget.

Statement of financial position — controlled

The decrease in total non-current assets is due to the depreciation of assets including the Conservatory on Hindmarsh Square — Accommodation Fit-out.

There are no other major variances reported in the statement of financial position.

Statement of cash flows — controlled

The trend reflected in the statement of cash flows is consistent with trends reflected in the statement of comprehensive income and statement of financial position.

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PORTFOLIO: TRADE AND ECONOMIC DEVELOPMENT

AGENCY: DEFENCE SA

Objective

Defence SA is South Australia's lead government agency for all defence related matters. The agency's mission is to facilitate the development and growth of Defence and defence industries in South Australia on a competitive and sustainable basis in accordance with *South Australia's Strategic Plan*.

To achieve this mission, the agency is focused on delivering the Government of South Australia's commitments to the Air Warfare Destroyer project, as well as capturing further defence work in the four defence sectors — maritime, land, aerospace and systems.

Defence SA is also striving to ensure the right climate exists for defence industry growth, and is working with a number of partners to deliver results for industry in the areas of workforce development and innovation, in particular.

2010-11 Targets/2009-10 Highlights

Targets 2010-11	Highlights 2009-10
<ul style="list-style-type: none"> • Complete site preparation of the Osborne North Industrial Precinct and commence construction headworks • Continue to advocate for reforms to Australia's naval shipbuilding and through life support procurement policies • Secure early opportunities arising out of the Future Submarines project • Support AWD Alliance operations on the Techport Australia Common User Facility • Continue targeted marketing to potential Techport Australia tenants and infrastructure users • Promote South Australia's defence capabilities at major defence trade exhibitions • Support the arrival of the 7th Royal Australian Regiment (7RAR) Battle Group personnel and their families • Progress industry development opportunities in military vehicles, aerospace components manufacturing, space and systems integration • Complete construction of the Secure Electronic Common User Facility — Stage 1 at Technology Park Adelaide and support anchor tenants in their efforts to attract further systems activity to the state • Work with the Commonwealth Government and the mining sector to achieve coexistence of activities in the Woomera Prohibited Area • Facilitate expansion of Defence's Cultana Training Area • Support implementation of the industry-led Defence Industry Workforce Action Plan • Continue targeted marketing of the Technology Park Adelaide assets and finalise forward development strategies • Commence construction of Open Space projects on the northern Lefevre Peninsula to provide for enhanced community amenities • Continue strong focus on a safe and healthy work environment, including zero medically treated injuries and lost time injuries 	<ul style="list-style-type: none"> • Commissioned the Techport Australia Common User Facility • Commenced Techport Australia Common User Facility operations, including commercial use • Commencement of tenant operations in the Techport Australia Supplier Precinct • Undertook detailed design of the Osborne North Industrial Precinct • Successful transition of Technology Park Adelaide assets and operations, including early increased sales and leasing activity • Commenced construction of the Secure Electronic Common User Facility — Stage 1 at Technology Park Adelaide • Continued support to the army to facilitate the successful relocation of the 7RAR Battle Group • Managed ongoing maintenance program for Defence SA land and assets on the Lefevre Peninsula and Port Adelaide to ensure a safe, healthy and clean environment • Continued site preparation works to unlock industrial land holdings on the northern Lefevre Peninsula • Hosted Defence + Industry 2009 Conference and Trade Exhibition • Continued close collaboration with government and industry to integrate and increase defence industries workforce development and planning and implementation to meet growing skill demand • Commenced infrastructure works to support the Northern Lefevre Peninsula Masterplan • Achieved Green Building Council of Australia five-star Green Star rating for the Techport Australia Maritime Skills Centre — the first Green Star education rating in South Australia • Completed construction of the Techport Australia Commercial Campus, including purpose built premises for AWD Alliance and Raytheon Australia

Program net cost of services summary

Program	Net Cost of Services			
	2010-11	2009-10	2009-10	2008-09
	Budget	Estimated	Budget	Actual
	\$000	\$000	\$000	\$000
1. Defence Industry Development	8 551	10 854	9 064	7 986
2. Defence Precincts	2 058	7 704	8 555 ^(a)	-2 840
3. Workforce Development	953	862	—	2 443
Total	11 562	19 420	17 619^(a)	7 589

(a) Variation of \$7.069 million from that published in 2009-10 Budget papers represents change in accounting treatment of payments to Consolidated Account now being reflected as a payment to the Government of South Australia.

Investing expenditure summary

Investments	2010-11	2009-10	2009-10	2008-09
	Budget	Estimated	Budget	Actual
	\$000	\$000	\$000	\$000
<i>Existing projects</i>				
Techport Australia — Common User Facility	12 739	35 292	41 103	85 576
Techport Australia — Maritime Skills Centre	—	26	—	204
Techport Australia — Commercial and Education Precinct and Supplier Precinct.....	663	1 331	4 085	11 040
Secure Electronic Common User Facility — Stage 1	3 820	3 940	3 979	937
Northern Lefevre Peninsula — Masterplan	6 290	118	1 737	263
Osborne North Industrial Precinct	18 128	4 912	11 078	6 879
Techport Australia — Suppliers Precinct Stages 3 & 4 Site Preparation	1 254	1 576	—	2 575
Technology Park Adelaide	—	44 310	—	—
Port Adelaide Industrial Precinct.....	1 140	368	1 008	19 147
Northern Lefevre Peninsula — Open Space.....	631	262	5 234	12
Total existing projects	44 665	92 135	68 224	126 633
<i>Minor works</i>	184	514	—	1 075
Total minor works	184	514	—	1 075
<i>Add: Accrued Progress Payments for Defence SA Investing Projects as at 30 June.....</i>	2 000	1 179	4 500	12 920
Total investing expenditure	46 849	93 828	72 724	140 628

AGENCY: DEFENCE SA

Program information

Program 1: Defence Industry Development

Description/Objective: This program incorporates delivery of strategy and policy, which in conjunction with the Defence SA Advisory Board provides leadership across government on all defence related matters.

It also includes targeted business development opportunities and the agency's administrative, financial and other operational services.

This program seeks to support the growth of Defence and sustainable defence industries in South Australia — across the maritime, land, aerospace and systems sectors.

Summary income statement

Program 1: Defence Industry Development	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	3 299	3 147	2 705	2 858
Supplies and Services	3 956	6 687	5 479	4 312
Payments to Consultants.....	270	234	125	157
Grants and Subsidies	776	615	598	684
Depreciation	119	121	127	110
Other	131	50	30	37
Total expenses	8 551	10 854	9 064	8 158
Income				
Other.....	—	—	—	172
Total income	—	—	—	172
Net cost of providing services	8 551	10 854	9 064	7 986

Program performance information

Program 1: Defence Industry Development				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$8 551 000	\$10 854 000	\$9 064 000	\$7 986 000
Performance Commentary				
<p>Guided by the Defence SA Advisory Board, Defence SA progressed initiatives under its strategic direction to capture further defence opportunities across the four defence sectors — maritime, land, aerospace and systems — including:</p> <ul style="list-style-type: none"> • maritime patrol aircraft replacements; • intelligence surveillance and reconnaissance initiatives; • military vehicle fleet replacement; • further shipbuilding programs such as the future frigates; and • more army units relocating to South Australia. <p>The agency is also focussed on securing early opportunities arising out of the Future Submarine Project, involving 12 new submarines to be assembled in Adelaide.</p> <p>Due to the state's strong reputation as the place to do defence business, a number of defence-related organisations established or significantly expanded their presence in South Australia this year.</p> <p>The agency led South Australian advocacy for reforms to Australia's naval ship and through life support procurement policies, including support of the Advisory Board's release of a major discussion paper, Naval Shipbuilding: a \$250 billion Nation Building Opportunity, and participation in public national debate facilitated by the Australian Strategic Policy Institute.</p> <p>Two Defence SA Advisory Board members retired this year — Vice Admiral David Shackleton AO and Mr Malcolm Kinnaird AC — following meritorious service over many years to South Australia and Australia's defence industry. Former Deputy Prime Minister, Professor the Honourable Kim Beazley AC resigned from the board, following his appointment as Australia's Ambassador to the United States. Former Transfield Defence Chief Executive, Dr John White, rejoined the board. The state's commitment to defence and defence industry growth was further elevated with the creation of a new ministerial portfolio dedicated to the defence industries.</p> <p>Defence SA continues to coordinate state government efforts to realise the two defence related targets in <i>South Australia's Strategic Plan</i>, leading to improved coordination and complementary activities across agencies in areas such as workforce development, innovation and investment attraction. Work will commence in 2010-11 on the renewal of these high level targets.</p>				

AGENCY: DEFENCE SA

Program information

Program 2: Defence Precincts

Description/Objective: This program incorporates Defence SA's development and project delivery business areas, including activities relating to Techport Australia, Technology Park Adelaide and the Northern Lefevre Peninsula Masterplan.

It also includes supporting expanded use of Defence's Cultana Training Area and Woomera Prohibited Area.

This program seeks to ensure the provision of world-class infrastructure to support the growth of Defence and sustainable defence industries in South Australia.

Summary income statement

Program 2: Defence Precincts	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	1 736	1 495	1 693	813
Supplies and Services	7 320	5 395	4 796	2 058
Payments to Consultants	8	—	—	—
Grants and Subsidies	—	6 806	6 947	2 637
Depreciation	6 515	5 661	6 141	158
Other	226	291	876 ^(a)	120
Total expenses	15 805	19 648	20 453^(a)	5 786
Income				
Grants Received	240	313	—	—
Sale of Goods and Services	2 851	2 447	3 010	594
Net Gain from Disposal of Assets	4 505	4 425	7 069	2 181
Other	6 151	4 759	1 819	5 851
Total income	13 747	11 944	11 898	8 626
Net cost of providing services	2 058	7 704	8 555^(a)	-2 840

(a) Variation of \$7.069 million from that published in 2009-10 Budget papers represents change in accounting treatment of payments to Consolidated Account now being reflected as a payment to the Government of South Australia.

Sub-program information

Sub-program 2.1: Techport Australia				
Deliver the state's infrastructure commitments to the Air Warfare Destroyer (AWD) project and create Australia's premier naval industry hub, Techport Australia, at Osborne.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Expenditure	\$9 915 000	\$15 404 000	\$16 827 000	\$4 121 000
Revenue	\$4 469 000	\$3 884 000	\$4 701 000	\$6 622 000
Net Cost of Sub-program	\$5 446 000	\$11 520 000	\$12 126 000	-\$2 501 000
Performance Commentary				
<p>Activities throughout 2009-10 focussed on the delivery of the state's contractual commitments to infrastructure provision to support the AWD project. Delivery milestones included:</p> <ul style="list-style-type: none"> • commissioning of the Techport Australia Common User Facility; • commencement of Techport Australia Common User Facility operations, including commercial use; • completion of construction of the Techport Australia Commercial Campus, including purpose built premises for the AWD Alliance and Raytheon Australia; • commencement of tenant operations from purpose built facilities in the Techport Australia Supplier Precinct; and • Techport Australia Common User Facility achieved ISO9001 accreditation. <p>Site works are underway for Techport Australia Stages 3 and 4 to provide for potential future strategic expansion of the precinct.</p> <p>The decrease in expenditure in 2010-11 reflects the completion of grant payments in respect of establishing the Techport Australia Commercial Campus.</p>				

Sub-program 2.2: Other Precincts				
Targeted industry development initiatives at Edinburgh Parks, Technology Park Adelaide and the northern Lefevre Peninsula and supporting expanded use of Defence's Cultana Training Area and Woomera Test Range.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Expenditure	\$5 890 000	\$4 244 000	\$3 626 000	\$1 665 000
Revenue	\$9 278 000	\$8 060 000	\$7 197 000	\$2 004 000
Net Cost of Sub-program	-\$3 388 000	-\$3 816 000	-\$3 571 000	-\$339 000
Performance Commentary				
<p>During 2009-10 Defence SA assumed responsibility for management of the state's Technology Park Adelaide assets including Innovation House, Endeavour House and vacant land.</p> <p>Construction of the Secure Electronic Common User Facility — Stage 1 within Endeavour House was completed for anchor tenants Defence Systems Innovation Centre and Defence Systems Integration — Technical Advisory. This facility will support state efforts to be the national hub in critical capability of systems engineering and integration.</p> <p>Site works are underway for the Osborne North Industrial Precinct, adjacent to Techport Australia, to provide quality serviced industrial allotments for defence and other industries. The precinct will be developed in stages, with sales to commence from 2011-12.</p> <p>Continued focus on supporting the 7th Royal Australian Regiment (7RAR) Battle Group personnel and their families in their move to Adelaide from late 2010. Defence SA is coordinating activity across state agencies (Department of Health, Department of Education and Children's Services and Department of Further Education, Employment, Science and Technology in particular) to ease the transition of spouses and children into the state's health and education system, and into employment.</p> <p>The increase in expenditure and revenue in 2010-11 reflects full years of operations for the Technology Park Adelaide assets compared to nine months in 2009-10.</p>				

AGENCY: DEFENCE SA

Program information

Program 3: Workforce Development

Description/Objective: This program incorporates delivery of the state's workforce development commitments to the Air Warfare Destroyer (AWD) project and integration of defence industry skills demand into whole of state workforce development planning and implementation initiatives.

This program seeks to support South Australia in meeting the skill growth required to support Defence SA and defence industries, with particular focus on the immediate requirements of the AWD project.

This will be achieved through focused and innovative delivery of investment and skills attraction and development programs, appropriately integrated with whole of state workforce development efforts.

Summary income statement

Program 3: Workforce Development	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Grants and Subsidies	1 067	2 513	111	2 552
Total expenses	1 067	2 513	111	2 552
Income				
Intra-government Transfers	114	1 651	111	109
Total income	114	1 651	111	109
Net cost of providing services	953	862	—	2 443

Program performance information

Program 3: Workforce Development				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$953 000	\$862 000	—	\$2 443 000
Performance Commentary				
<p>Defence SA continues to support ASC Shipbuilding and other members of the AWD Alliance in addressing their skills requirements. The purpose built Maritime Skills Centre continues to deliver trade, technical and professional skills required for the AWD project, and is used by third parties where capacity permits. Defence SA also works closely with government agencies to deliver tailored skilled migration, career promotion and other workforce development services to the project.</p> <p>Defence SA continues to actively promote and contribute to a strategic and integrated whole of state approach to workforce development efforts, particularly with respect to defence industries. A new industry-led Defence Industry Workforce Action Plan was released by the Defence Teaming Centre in October 2009. Other skilling initiatives being implemented include the Advanced Technology Pathways Programs, Professional Doctorates Program in Systems Engineering, a new Masters of Systems Support Engineering and expanded Masters of Systems Integration.</p>				

DEFENCE SA

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	3 956	3 610	3 398	2 863
Long service leave	20	21	16	2
Payroll tax	215	201	191	178
Superannuation	368	337	320	274
Other	476	473	473	354
Supplies and services —				
General supplies and services	11 276	12 082	10 275	6 370
Consultancy expenses	278	234	125	157
Depreciation and amortisation expenses	6 634	5 782	6 268	268
Grants and subsidies	1 652	9 924	7 656	5 873
Intra government transfers	191	10	—	—
Other expenses	357	341	906	157
Total expenses	25 423	33 015	29 628	16 496
Income				
Commonwealth revenues	240	60	—	—
Intra government transfers	114	1 904	111	—
Sales of goods and services	2 851	2 447	3 010	594
Net gain or loss from disposal of assets	4 505	4 425	7 069	2 184
Other income	6 151	4 759	1 819	6 129
Total income	13 861	13 595	12 009	8 907
Net cost of providing services	11 562	19 420	17 619	7 589
Income from / Expenses to SA Government				
Income —				
Appropriation	31 874	39 604	41 010	16 000
Other income	—	39	—	36
Expenses —				
Cash alignment	—	5 834	—	—
Payments to Consolidated Account	4 049	4 419	7 069	2 135
Net income from / Expenses to SA Government	27 825	29 390	33 941	13 901
Total comprehensive result	16 263	9 970	16 322	6 312

DEFENCE SA

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	12 246	4 730	3 685	8 813
Receivables	660	660	3 085	3 746
Other current assets	35	35	206	35
Non-current assets class held for sale	18 430	7 314	6 235	9 714
Total current assets	31 371	12 739	13 211	22 308
<i>Non current assets</i>				
Land and improvements	180 078	167 702	109 769	109 345
Plant and equipment	246 812	239 371	258 305	209 182
Total non-current assets	426 890	407 073	368 074	318 527
Total assets	458 261	419 812	381 285	340 835
Liabilities				
<i>Current liabilities</i>				
Payables	1 622	3 626	5 131	4 805
Employee benefits —				
Salaries and wages	53	112	60	112
Annual leave	285	285	201	285
Long service leave	184	184	175	184
Other current liabilities	21	21	413	21
Total current liabilities	2 165	4 228	5 980	5 407
<i>Non current liabilities</i>				
Other non-current liabilities	126	126	—	126
Total non-current liabilities	126	126	—	126
Total liabilities	2 291	4 354	5 980	5 533
Net assets	455 970	415 458	375 305	335 302
Equity				
Contributed capital	389 643	365 394	217 905	200 656
Retained earnings	66 327	50 064	157 400	134 646
Total equity	455 970	415 458	375 305	335 302

Balances as at 30 June end of period.

DEFENCE SA

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash outflows</i>				
Employee benefit payments	5 098	4 642	4 398	3 513
Payments for supplies and services	11 554	12 230	10 400	6 647
Grants and subsidies	1 652	9 924	7 656	5 872
GST paid	—	—	—	16 172
Intra government transfers	191	10	—	—
Other payments	357	341	820	—
Cash used in operations	18 852	27 147	23 274	32 204
<i>Cash inflows</i>				
Intra government transfers	114	1 904	111	—
Commonwealth receipts	240	60	—	—
Sales of goods and services	2 851	2 447	3 010	376
GST received	—	3 000	—	14 437
Other receipts	6 151	4 759	1 819	5 811
Cash generated from operations	9 356	12 170	4 940	20 624
SA GOVERNMENT:				
Appropriation	31 874	39 604	41 010	16 000
Other receipts	—	39	—	36
Payments —				
Cash alignment	—	5 834	—	—
Payments to Consolidated Account	4 049	4 419	7 069	2 135
Net cash provided by SA Government	27 825	29 390	33 941	13 901
Net cash provided by (+) / used (-) in operating activities	18 329	14 413	15 607	2 321
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	46 849	93 828	72 724	140 628
Cash used in investing activities	46 849	93 828	72 724	140 628
<i>Cash inflows</i>				
Proceeds from sale of property, plant and equipment	11 787	5 146	15 473	11 246
Cash generated from investing activities	11 787	5 146	15 473	11 246
Net cash provided by (+) / used in (-) investing activities	-35 062	-88 682	-57 251	-129 382

DEFENCE SA

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
FINANCING ACTIVITIES:				
<i>Cash outflows</i>				
Repayment of SA Government contributed capital	7 427	721	8 404	9 111
Cash used in financing activities	7 427	721	8 404	9 111
<i>Cash inflows</i>				
Capital contributions from SA Government	31 676	70 907	43 224	100 339
Cash generated from financing activities	31 676	70 907	43 224	100 339
Net cash provided by (+) / used in (-) financing activities	24 249	70 186	34 820	91 228
Net increase (+) / decrease (-) in cash equivalents	7 516	-4 083	-6 824	-35 833
Cash and cash equivalents at the start of the financial year	4 730	8 813	10 509	44 646
Cash and cash equivalents at the end of the financial year	12 246	4 730	3 685	8 813

AGENCY: DEFENCE SA

Financial commentary — major variations

The following commentary relates to the agency financial statements presented in the previous section. The discussion relates to variations between 2009-10 Estimated Result and 2010-11 Budget.

Statement of comprehensive income — controlled

The decrease in operating expenditure reflects the finalisation of grant payments to the private developer following completion of construction of the Techport Australia Commercial Campus, together with conclusion of the workforce assistance grants to the Commonwealth as part of the state's support to the Air Warfare Destroyer project. There is little variation in total income, however, a reduction in intra-government transfer revenue to fund the workforce assistance grants is offset by additional operating revenue generated from Techport Australia Common User Facility operations.

Statement of financial position — controlled

The increase in assets reflects the completion of agency infrastructure projects such as the Techport Australia Common User Facility and Secure Electronic Common User Facility, acquisition of additional development land on the northern Lefevre Peninsula and the work in progress on the Osborne North Industrial Precinct development.

Statement of cash flows — controlled

The change in net cash from operations reflects the expenditure impacts as outlined in the statement of financial position commentary. The variation in net cash from investing activities reflects the completion of major infrastructure projects and associated lower cash flows.

Portfolio: Treasury and Finance

Treasurer

Minister for Gambling

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PORTFOLIO: TREASURY AND FINANCE

MINISTERIAL RESPONSIBILITIES

Minister	Agency	Programs	Sub-programs
The Hon. Kevin Foley Treasurer	Department of Treasury and Finance	1. Accountability for Public Sector Resources	1.1 Policy Analysis and Advice 1.2 Budget Financial Management 1.3 Sustainable Budget Commission
		2. Financial Services Provision	2.1 Revenue Collection and Management 2.2 Financial Services 2.3 Superannuation Services 2.4 Insurance Services 2.5 Ministerial Support Services
		3. Shared Services	3.1 Shared Services Reform 3.2 Shared Services Operations
		4. State Procurement and Vehicles for Ministers, Parliamentarians and VIPs	4.1 Procurement Policy and Governance 4.2 Vehicles for Ministers, Parliamentarians and VIPs 4.3 Support Services
The Hon. Tom Koutsantonis Minister for Gambling	Department of Treasury and Finance	5. Gambling Policy	Nil

Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

WORKFORCE SUMMARY

Agency	FTEs as at 30 June		
	2010-11 Budget	2009-10 Estimated Result	2008-09 Actual
Department of Treasury and Finance ^(a)	1 650.1	1 647.6	1 549.2
Administered Items	167.5	167.5	201.9
Total Other Agencies	29.2	29.2	37.4
Total	1 846.8	1 844.3	1 788.5

(a) The 2009-10 Estimated Result and the 2010-11 Budget have increased from the 2008-09 Actual as a result of the transfer of agency functions to Shared Services SA.

MINISTERIAL OFFICE RESOURCES

Minister	2010-11 Budget	
	Cost of provision \$000	FTE
The Hon. Kevin Foley MP	1 636	11.0

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PORTFOLIO: TREASURY AND FINANCE

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Objective

To ensure that the South Australian public sector is accountable in both policy and financial terms to the government of the day. To provide economic and financial services to, and on behalf of, the Government of South Australia.

2010-11 Targets/2009-10 Highlights

Targets 2010-11	Highlights 2009-10
<ul style="list-style-type: none">• Continue to provide significant support and advice on Council of Australian Governments (COAG) matters and reforms in progress• Participate in the Heads of Treasuries review of National Agreements, National Partnerships and implementation plans• Implement the economic regulatory framework in respect of urban water and sewerage services• Implement amendments to the gambling regulatory framework to address the recommendations of the Productivity Commission• Complete the production of the 2010-11 Budget and the 2011-12 Budget• Progress proposals for strategic asset sales• Monitor the implementation of approved savings measures• Progress evaluation of the new Royal Adelaide Hospital public private partnership (PPP) proponent proposals with a view to a successful proponent being selected• Provide secretariat support in completing the Phase 2 report of the Sustainable Budget Commission• Rollout the first stage of the new Taxation Revenue Management System (Payroll Tax) and commence the build phase for the second stage (Land Tax and Emergency Service Levy)• Complete the implementation by Shared Services SA of the across government e-procurement system	<ul style="list-style-type: none">• Provided advice to the government on the recommendations contained in the report of the Australia's Future Tax System Review• Participated in the Commonwealth Grants Commission's 2010 review of horizontal fiscal equalisation (HFE) methods• Developed a policy framework for the economic regulation of urban water and sewerage services• Undertook significant work towards the production of the 2010-11 Budget, including the provision of advice to the Sustainable Budget Commission• Provided significant support in relation to COAG matters• Finalised the development of specialist education programs in procurement at the TAFE and university level• Released the Request for Proposal for the new Royal Adelaide Hospital PPP and conducted shortlisting• The New Schools PPP project signed and construction commenced• Achieved significant progress in asset divestment including:<ul style="list-style-type: none">– Contract signed for sale of Commissioner for Highways building at Walkerville– Completed investigations into sale options for various other commercial properties and ForestrySA assets– Developed policy arrangements for regional employee residential properties• Provided secretariat support to the Sustainable Budget Commission in completing the Phase 1 report and developing the Phase 2 report• Additional compliance officers employed and revenue collection targets exceeded• Completed the transition to Shared Services SA of the Financial Application Systems Team and part of Contract Services• Completed the transition to Shared Services SA of Tranche 2 services: general accounting, external financial reporting, asset accounting and taxation services• Shared Services SA commenced the implementation of an across government e-procurement system

Program net cost of services summary

Program	Net Cost of Services			
	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
1. Accountability for Public Sector Resources	19 599	20 786	22 303	22 048
2. Financial Services Provision.....	34 205	33 819	33 225	28 517
3. Shared Services	18 076	16 747	20 419	17 383
4. State Procurement and Vehicles for Ministers, Parliamentarians and VIPs.....	11 020	13 209	14 401	13 245
5. Gambling Policy.....	316	452	314	315
Total	83 216	85 013	90 662	81 508
<i>Add: Net cost of programs/functions transferred out:</i>				
Restructure of the Department of Treasury and Finance ^(a)	—	—	—	3 996
<i>Equals: Net cost of providing services</i> (as per agency summary income statement)	83 216	85 013	90 662	85 504

(a) From 1 July 2009, the management of Fleet SA transferred to the South Australian Government Financing Authority (SAFA).

Investing expenditure summary

Investments	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
<i>Existing projects</i>				
Taxation Revenue Management System.....	14 433	6 386	8 547	6 199
e-Procurement System.....	631	4 618	—	—
Total existing projects	15 064	11 004	8 547	6 199
<i>Annual program</i>				
Total annual program	2 898	2 146	1 611	1 993
Total investing expenditure	17 962	13 150	10 158	8 192

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Program information

Program 1: *Accountability for Public Sector Resources*

Description/Objective: Treasury and Finance has the role of ensuring accountability for public sector resources through providing policy, economic and financial advice to the government and coordinating resource allocations for government programs and priorities at the whole of government level.

Summary income statement

Program 1: Accountability for Public Sector Resources	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	14 910	18 391	17 846	17 515
Supplies and Services	6 027	5 256	5 970	7 196
Depreciation and Amortisation.....	275	425	1 056	834
Other	195	215	185	79
Intra-agency ^(a)	217	218	—	—
Total expenses	21 624	24 505	25 057	25 624
Income				
Sale of Goods and Services	2 011	3 650	2 561	3 353
Other	14	69	193	223
Total income	2 025	3 719	2 754	3 576
Net cost of providing services	19 599	20 786	22 303	22 048

(a) Intra-agency expenses represent payments by the department to Shared Services SA for services provided.

Sub-program information

Sub-program 1.1: Policy Analysis and Advice				
Provision of policy advice on a range of issues including revenue, Commonwealth–state relations, COAG matters, economic analysis, National Competition Policy, microeconomic policy and economic conditions; provision of strategic analysis of policy issues facing government and the development of appropriate policy frameworks.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$4 939 000	\$5 226 000	\$5 334 000	\$6 328 000
Performance Commentary				
<p>Provided analysis and advice in respect of a wide range of policy issues related to government activities (including health, disability services, family and communities, justice, education and training).</p> <p>Provided advice and participated in working groups related to Council of Australian Government’s (COAG) reform agenda and implementation of national Commonwealth-state agreements regarding health, disabilities, education, skills, early childhood and indigenous reform.</p>				

Sub-program 1.2: Budget Financial Management				
Management of the state budget process; provision of policy advice to government on whole of government budgetary and financial issues including financial risk management; monitoring and reporting of financial performance; provision of advice to government on its consolidated financial position, on budgetary and structural reform and facilitation of best practice financial management reforms.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$14 660 000	\$15 560 000	\$16 969 000	\$15 720 000
Performance Commentary				
<p>The 2009–10 Mid-Year Budget Review (MYBR) was released in January 2010, providing an updated budget outlook from the 2009-10 Budget.</p> <p>Published the annual consolidated financial report and the Final Budget Outcome document in one document using the new harmonised whole of government and general government financial statement accounting standard. This document provided improved detail for users of general government financial information.</p> <p>Conducted various financial management training sessions for over 600 public sector participants, including two Government Accounting Information Forums and two Government Tax Information Forums.</p> <p>Provided financial and policy advice to government, including supporting the operation of the Sustainable Budget Commission, on major initiatives and activities of government owned business enterprises.</p> <p>Assisted in implementing service delivery improvements in relation to government procurement and fleet management.</p> <p>Improved budget and financial management processes for public non-financial corporations in relation to oversight of their financial performance, including capital programs, budget reporting requirements and management of the budget process.</p> <p>Provided commercial and policy advice in the development of major capital projects, including public private partnerships.</p> <p>Achieved improvement in the timeliness and accuracy of financial data collection and reporting.</p> <p>Commenced the process of preparing the 2010–11 Budget.</p> <p>Continued refinements to the state budget process, with improvements in the quality of agency forward estimates achieved through the introduction of improved processes and critical analysis of information submitted by agencies during the annual adjustment cycle, including expenditure and fees and charges.</p> <p>Improved monthly monitoring and critical analysis of agency financial performance. Regular reports were provided to the Expenditure Review and Budget Cabinet Committee and the Sustainable Budget Cabinet Committee regarding monitoring of budget outcomes and specific budget expenditure and saving initiatives. These reports allowed ministers to be well informed about agency performance so that remedial action could be taken where necessary.</p> <p>Provided policy and costing advice to the Treasurer and government on enterprise bargaining agreements for negotiating remuneration rates and employment conditions for the government’s workforce.</p> <p>Conducted regular forums for Senior Finance Officers across government to facilitate communication and increased understanding regarding improvements to and compliance with budget and financial processes.</p> <p>Oversaw the implementation and operation of the government’s targeted voluntary separation package scheme.</p> <p>Provided strategic support and oversight to agencies and government on public private partnership (PPP) projects, in particular the new Royal Adelaide Hospital PPP. The department is also involved in national PPP policy development and jurisdictional working groups.</p> <p>The department is also progressing several asset divestments as outlined in the 2008-09 MYBR to reduce the state’s net debt. These divestments include several metropolitan government properties, revised arrangements for the provision of government employee housing in regional areas and the investigation of options regarding ForestrySA assets.</p>				

Sub-program 1.3: Sustainable Budget Commission				
The Sustainable Budget Commission was established to report to the government on proposals to reform the budget determination process and to identify budget improvement measures to return the budget to a sustainable net operating surplus. The commission was supported by a secretariat.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program^(a)	—	—	—	—
Performance Commentary				
<p>Provided support to the Sustainable Budget Commission to enable the discharge of its terms of reference. This included the issuance of two reports.</p> <p>The commission's first report <i>Sustainable Budgets: Principles and Processes</i>, dealt with the initial task of the commission's terms of reference and was released by the government in February 2010.</p> <p>The commission's second report dealt with the 'budget improvement measures' aspect of its terms of reference. The budget improvement measures have been included in the 2010-11 Budget. The commission has also made a number of recommendations to the government that it believes will support sustainable budget finances.</p>				
Footnotes				
(a) Expenditure of \$765 000 in the 2009-10 Estimated Result and \$511 000 in the 2010-11 Budget related to sub-program 1.3, Sustainable Budget Commission, is fully offset by intra-government revenue from administered items for the Department of Treasury and Finance (other accounts).				

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Program information

Program 2: *Financial Services Provision*

Description/Objective: Treasury and Finance has the role of providing a range of whole of government services including liability management, collection of taxes, insurance, superannuation and fleet administration.

Summary income statement

Program 2: Financial Services Provision	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	44 236	45 802	40 726	37 284
Supplies and Services	27 025	25 764	25 144	23 608
Depreciation and Amortisation	2 507	1 225	1 837	1 532
Other	856	823	733	163
Intra-agency ^(a)	775	681	—	—
Total expenses^(b)	75 399	74 295	68 440	62 587
Income				
Sale of Goods and Services	39 912	39 542	33 916	32 938
Fees, Fines and Penalties	1 255	819	819	873
Other	27	115	480	259
Total income^(b)	41 194	40 476	35 215	34 070
Net cost of providing services	34 205	33 819	33 225	28 517

(a) Intra-agency expenses represent payments by the department to Shared Services SA for services provided.

(b) The increase reflects administrative costs associated with Fleet SA operations that transferred to Program 2 Financial Services Provision, on 1 July 2009.

Sub-program information

Sub-program 2.1: Revenue Collection and Management				
Management of taxation legislation, revenue systems and compliance systems to enable the government to raise revenue using its taxation powers and the provision of policy advice on taxation issues. Management of various grants and subsidy schemes for the government.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$30 494 000	\$29 827 000	\$30 260 000	\$26 326 000
Performance Commentary				
Taxation revenues for 2009-10 exceeded the budget estimate mainly due to the strength of the property market. Residential and non-residential property values continued to grow strongly in 2009-10 and well above expectations at the time of the 2009-10 Budget. Turnover in the residential sector was also stronger than expected with first home buyer demand and the effects of the relatively low interest rates supporting residential property transfers.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
Taxation revenue collected by RevenueSA	\$3.1b	\$3.0b	\$2.8b	\$2.9b
\$ increase in revenue resulting from compliance initiatives	\$69.8m collected	\$70.3m collected	\$69.4m collected	\$69.4m collected
% of revenue banked on day of receipt	>97% ^(a)	97.4%	>99.5%	97.3%
Cost for collection of \$100 tax (on a cash basis)	<75 cents ^(b)	76 cents ^(a)	<70 cents	70 cents
Footnotes				
(a) Revised target reflects timing change in banking procedures by external service providers.				
(b) The cost for collection in 2009-10 was influenced by the absorption of legacy system costs pending RISTEC implementation and the full year effect of an increase in compliance resources.				

Sub-program 2.2: Financial Services				
Management of the government's financial assets and liabilities and provision of certainty of funding to the state; provision of financial risk management advisory services to public organisations; provision of fleet management services to agencies ^(a) .				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$1 250 000	\$1 244 000	\$833 000	\$289 000
Performance Commentary				
The South Australian Government Financing Authority (SAFA) achieved favourable outcomes against its performance indicators in 2009-10.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
% of debt financing demands of the state and its instrumentalities met during year	100%	100%	100%	100%
Yield margins of SAFA benchmark borrowing issues relative to those of other comparable government issues in the Australian market, allowing for differences in issuers' credit ratings and liquidity	Maintenance of borrowing margins relative to other issuers	Borrowing costs relative to other comparable government issuers maintained	Maintenance of borrowing margins relative to other issuers	Borrowing costs relative to other comparable government issuers maintained
% of clients satisfied with SAFA's services ^(b)	90%	95%	90%	90%
No. of new vehicles purchased ^(c)	3 350	3 301	3 264	3 185
Footnotes				
(a) From 1 July 2009, the management of the Light Motor Vehicle Fleet (former sub-program 4.2) transitioned from State Procurement and Fleet Operations.				
(b) Criteria include timeliness, cost effectiveness and flexibility in delivery. Client survey previously undertaken biennially but will now be conducted on annual basis — last conducted in June 2010.				
(c) A new performance indicator included for the first time in this sub-program.				

Sub-program 2.3: Superannuation Services				
Administration of the various public sector superannuation schemes for the Superannuation Board, as well as the superannuation arrangements for parliamentarians, judges and governors; provision of superannuation policy and legislative advice to the Superannuation Board, the Under Treasurer and the Treasurer.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$276 000	\$524 000	\$11 000	\$62 000
Performance Commentary				
Super SA has maintained a high quality and low cost service to its members by offering cost-effective and comparable post-retirement products; the provision of better or equivalent superannuation services at a lower cost; and enhancements to Triple S insurance.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of contributors/members in state schemes (activity level indicator):				
• members	184 000	184 000	177 000	180 000
• Triple S Scheme active contributors	33 000	31 000	34 000	32 000
% achievement of service level standards agreed with Super SA Board by 30 June each year	95%	94%	95%	86%
% of member statements issued by 31 August	98%	98%	98%	99%
No. of days to issue Superannuant Group Certificates from 1 July	14 ^(a)	7	7	7
Benchmarking of administrative costs with industry standards	Continue to remain in the most cost efficient quartile of industry standards while providing additional services to members	Have remained in the most cost efficient quartile of industry standards while providing additional services to members	Continue to remain in the most cost efficient quartile of industry standards while providing additional services to members	Remained in the most cost efficient quartile of industry standards while providing additional services to members
Footnotes				
(a) The target has been amended to be consistent with the requirements of the Australian Taxation Office.				

Sub-program 2.4: Insurance Services				
Provision of insurance cover to government agencies through the insurance and reinsurance of government risks; provision of advice to the government on issues relating to the insurance and management of those risks.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$56 000	\$38 000	\$17 000	-\$56 000
Performance Commentary				
The government's reinsurance program was successfully renewed in October 2009 on largely the same terms as in the previous year.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of clients issued with agency agreements ^(a)	100% of eligible clients	113	121	121
Comprehensive government catastrophe reinsurance program at a competitive market price	Selected catastrophic risks covered at competitive market prices	Reinsurance program fully placed at competitive price	Selected catastrophic risks covered at competitive market prices	Reinsurance program fully placed at competitive price
% of clients provided with agency agreements/renewal certificates and invoices by 31 July	80%	95%	80%	93%
\$ operating expense per \$100 premium revenue	<\$5.00 ^(b)	\$4.36	<\$4.00	\$4.65
Footnotes				
(a) Target amended to refer to a percentage of clients eligible to be issued with an agency agreement rather than a unit figure.				
(b) Target for 2010-11 increased from 2009-10 target to reflect increases in costs of the insurance function.				

Sub-program 2.5: Ministerial Support Services				
Operation of Treasurer's Office including departmental support.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$2 129 000	\$2 186 000	\$2 104 000	\$1 896 000
Performance Commentary				
The Treasurer's Office has operated effectively.				

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Program information

Program 3: *Shared Services*

Description/Objective: Design, development, implementation and delivery of shared services across government.

Summary income statement

Program 3: Shared Services	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	63 181	55 121	56 069	35 942
Supplies and Services	26 202	27 683	19 102	19 781
Depreciation and Amortisation	2 585	2 442	426	680
Other	511	490	414	—
Intra-agency ^(a)	161	129	—	—
Total expenses^(b)	92 640	85 865	76 011	56 403
Income				
Sale of Goods and Services	71 718	66 068	52 718	34 720
Other	301	317	35	191
Intra-agency ^(c)	2 545	2 733	2 839	4 109
Total income^(b)	74 564	69 118	55 592	39 020
Net cost of providing services	18 076	16 747	20 419	17 383

(a) Intra-agency expenses represent payments by the department to Shared Services SA for services provided.

(b) The movement in total expenses and total income is due to the continuing transition of agency functions into Shared Services SA.

(c) Intra-agency income represents receipts from other branches of the department to Shared Services SA for services rendered.

Sub-program information

Sub-program 3.1: Shared Services Reform				
Design, development and implementation of shared services across government.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program^(a)	\$14 593 000	\$12 822 000	\$25 546 000	\$18 965 000
Performance Commentary				
<p>The Department of Treasury and Finance established the Shared Services Reform Office in October 2006 to develop the strategy and, once approved, implement the shared services reforms. Cabinet approved the shared services reform initiative on 15 October 2007, creating Shared Services SA.</p> <p>Initially, the shared services reform program focused on three priority services that made up Tranche 1: payroll/HRMS, accounts payable and accounts receivable. Tranche 1 completed its transition in February 2009. Approximately 586 FTEs transitioned to Shared Services SA. In July 2009, a further 38 FTEs transitioned to Shared Services SA from the Department of Treasury and Finance from the Financial Application Systems Team (FAST) and part of Contract Services.</p> <p>Shared Services SA completed the transition of Tranche 2 services during 2009-10, which included general accounting, external financial reporting, asset accounting and taxation services. Approximately 106 FTEs transitioned.</p> <p>In conjunction with the transition activities surrounding Tranche 2, the shared services reform program continued to focus on continuous improvement and reform of Tranche 1 services.</p> <p>Strategy development and detailed design for the next tranche of services commenced during 2009-10.</p>				
Footnotes				
(a) The 2010-11 Budget includes expenditure carried forward from 2009-10 as a result of delays in transition of services to Shared Services SA.				

Sub-program 3.2: Shared Services Operations				
Provision of a comprehensive, cost efficient range of corporate and business services, including the provision of payroll, accounting and financial services to various government agencies and business units.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$3 483 000	\$3 925 000	-\$5 127 000	-\$1 582 000
Performance Commentary				
<p>The transition of Tranche 2 services from agencies to Shared Services SA comprising general accounting, external financial reporting, asset accounting and taxation services was completed in October 2009. In addition, the Financial Application Systems Team (FAST) and part of Contract Services from the Department of Treasury and Finance transitioned to Shared Services SA on 1 July 2009. Approximately 144 FTEs transitioned.</p> <p>Shared Services SA commenced the implementation of an across government e-procurement system in February 2010. The implementation of e-procurement is expected to be completed in 2011. In 2009-10, e-procurement was implemented in nine agencies to approximately 3500 users.</p> <p>Shared Services SA operates on the basis of full cost recovery. The net cost of the sub-program reflects additional one-off costs associated with system implementation and in scope transitions. The ongoing operational costs associated with these systems and transitions will be recovered from client agencies in line with full cost recovery principles.</p> <p>To support the delivery of services to agencies, Shared Services SA provides quarterly performance reports to all client agencies.</p>				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of accounts payable transactions per annum ^(a)	2 488 125	1 840 794	1 867 000	1 228 429
No. of accounts receivable transactions per annum ^(b)	674 441	674 441	595 000	338 814
No. of employees paid or on payroll database	100 749	105 275	99 000	102 784
No. of general ledger transactions per annum ^(c)	16 053 451	—	—	—
% of accounts payable invoices accurately processed	99.9%	99.9%	99.9%	99.9%
% of accounts receivable invoices raised within 3 days ^(d)	95.0%	99.5%	86.5%	86.5%
% of employee pays without underpayment or overpayment due to Shared Services SA error	99.5%	99.7%	99.5%	99.2%
% of base pays remitted on time	99.9%	99.3%	99.99%	99.0%
% of bank reconciliations completed within agreed timeframes ^(c)	90.0%	—	—	—
% of activity statements lodged with the ATO by the due date ^(c)	99.0%	—	—	—
No. of contracts managed ^(e)	12	11	15	14
Value of contracts managed ^(f)	\$690m	\$669m	\$657m	\$677m
Management cost per dollar value of contract ^(g)	\$0.003	\$0.003	\$0.002	\$0.003
Footnotes				
<p>(a) This performance indicator in 2010-11 now includes the number of manual invoices and the number of feed file transactions paid per annum. Using the previous definition, this performance indicator would have been 1 821 619 for 2010-11.</p> <p>(b) The increased volume for this measure is due to the inclusion of Building Maintenance, Real Estate Management and Land Service Group for 2010-11.</p> <p>(c) Performance indicators for Tranche 2 Financial Services have been introduced.</p> <p>(d) The improvement from 2008-09 Actual of 86.5% to 2009-10 Estimated Result of 99.5% is attributed to the cross skilling of employees, the implementation of daily reporting practices and increased awareness of all service levels.</p> <p>(e) On 1 July 2009 the contracting role of Contract Services transferred to Strategic Contracts within Shared Services SA. As part of this transfer three contracts were transitioned from Strategic Contracts to other agencies to be managed as lead agency contracts.</p> <p>(f) The value of contracts managed relates to the total value over the term of the contracts. The total expenditure against the across government contracts for the 2009-10 financial year was \$228.8 million.</p> <p>(g) Includes the cost to establish the across government contracts and ongoing contract management.</p>				

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Program information

Program 4: *State Procurement and Vehicles for Ministers, Parliamentarians and VIPs*

Description/Objective: Treasury and Finance provides a range of services (in addition to those provided by Shared Services SA) to other government agencies including procurement policy, vehicles for ministers, parliamentarians and VIPs and information and communication technology support services.

Summary income statement

Program 4: State Procurement and Vehicles for Ministers, Parliamentarians and VIPs	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	8 364	15 390	12 732	12 744
Supplies and Services	19 485	15 088	19 457	16 020
Depreciation and Amortisation	1 322	772	1 204	1 111
Other	240	245	249	523
Intra-agency ^(a)	1 387	1 701	2 839	4 109
Total expenses	30 798	33 196	36 481	34 507
Income				
Sale of Goods and Services	19 766	19 935	21 080	20 647
Other	12	52	1 000	615
Total income	19 778	19 987	22 080	21 262
Net cost of providing services	11 020	13 209	14 401	13 245

(a) Intra-agency expenses represent payments by the department to Shared Services SA for services provided.

Sub-program information

Sub-program 4.1: Procurement Policy and Governance				
Support the State Procurement Board in the delivery of its key objectives and in setting the strategic direction of procurement operations across government, focusing on policy and guidelines development, capability development, and facilitating procurement across government.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program^(a)	\$2 300 000	\$2 266 000	\$5 157 000	\$3 895 000
Performance Commentary				
Throughout the year the department supported the operations of the State Procurement Board. The full board met on 12 occasions during the year and the Procurement Approvals Committee met on 15 occasions.				
The department assisted the board by coordinating detailed reviews of procurement processes. Reviews of six public authorities were either completed or commenced in the reporting period.				
The ongoing development of procurement capability within the government was facilitated by the development of procurement training programs in conjunction with TAFE and the University of South Australia. In addition, awareness of contemporary procurement issues was fostered through two executive forums.				
The department also reviewed, updated and reissued seven board policies and guidelines, and developed and promulgated a new market approaches guideline.				
The state budget provides for procurement governance reform to be introduced from 2011-12.				
Footnotes				
(a) From 1 July 2009, the former contracting role of this sub-program (Contract Services) transitioned to Shared Services SA. The net cost of sub-program for the 2010-11 Budget and 2009-10 Estimated Result reflect this transition.				

Sub-program 4.2: Vehicles for Ministers, Parliamentarians and VIPs				
Provision of a motor vehicle service to ministers and VIP dignitaries on official state government business together with the provision of parliamentary remuneration vehicles to members of parliament.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$6 635 000	\$7 174 000	\$6 661 000	\$5 305 000
Performance Commentary				
Continued management of the ministerial/VIP chauffeur service and the provision of subsidised private plated vehicles to members of parliament.				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
No. of motor vehicles provided ^(a)	86	85	85	83
Footnotes				
(a) The number of vehicles reflects the take-up of vehicles by members of parliament.				

Sub-program 4.3: Support Services				
Provision of a comprehensive, cost efficient range of information and communication technology (ICT) services including provision of client devices, desktop and technical support and network connectivity to various government agencies and business units.				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program^(a)	\$2 085 000	\$3 769 000	\$2 583 000	\$4 045 000
Performance Commentary				
<p>The ICT Support group provides services to business units in a number of government agencies and Shared Services SA.</p> <p>Shared Services SA assumed management responsibility for selected ICT Support operations in 2008-09, with transition into Shared Services SA operations to occur as part of ICT services transition.</p>				
Footnotes				
(a) The 2009-10 Estimated Result includes once-off expenditure for Microsoft software licensing.				

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Program information

Program 5: **Gambling Policy**

Description/Objective: Treasury and Finance provides policy advice to the government on economic, social and regulatory issues associated with gambling.

Summary income statement

Program 5: Gambling Policy	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	297	391	309	359
Supplies and Services	25	85	20	52
Depreciation and Amortisation.....	3	3	6	3
Other.....	3	4	2	1
Intra-agency ^(a)	5	4	—	—
Total expenses	333	487	337	415
Income				
Sale of Goods and Services	17	34	22	100
Other.....	—	1	1	—
Total income	17	35	23	100
Net cost of providing services	316	452	314	315

(a) Intra-agency expenses represent payments by the department to Shared Services SA for services provided.

Program performance information

Program 5: Gambling Policy				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$316 000	\$452 000	\$314 000	\$315 000
Performance Commentary				
<p>A Bill to amend the <i>Gaming Machines Act 1992</i> to enable greater trading of gaming machine entitlements to implement the 3000 reduction in machine numbers, create better responsible gambling environments and to reduce the cost and risk associated with regulation was finalised during 2009-10.</p> <p>The Responsible Gambling Working Party completed two trials to allow persons using electronic gaming machines to limit their spending. The first trial was conducted by WorldSmart Technology and operated as part of its existing venue card system in South Australia known as the J Card. The second trial was a non-technology based trial where cash exchanged for coin was manually recorded on a card. Two new trials are planned to commence in 2010-11.</p> <p>In conjunction with the Office of the Liquor and Gambling Commissioner, conducted consultation on improving regulation under the <i>Collections for Charitable Purposes Act 1939</i> for the charity sector.</p> <p>Conducted consultation on special appeals lotteries for the Minister for Government Enterprises.</p>				

TREASURY AND FINANCE

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	106 953	108 345	104 030	85 874
Long service leave	3 299	3 127	2 692	2 924
Payroll tax	6 344	5 613	5 835	5 296
Superannuation	11 192	12 733	12 016	10 477
Other	3 200	5 276	3 109	3 244
Supplies and services —				
General supplies and services	76 858	71 644	68 281	102 319
Consultancy expenses	1 906	1 772	1 412	1 312
Depreciation and amortisation expenses	6 692	4 867	4 529	49 641
Borrowing costs	394	384	384	15 287
Intra government transfers	—	461	—	—
Other expenses	1 411	1 393	1 199	4 692
Total expenses	218 249	215 615	203 487	281 066
Income				
Intra government transfers	1 272	727	—	—
Fees, fines and penalties	1 255	819	819	873
Sales of goods and services	132 152	128 502	110 297	194 629
Interest revenues	—	—	82	173
Net gain or loss from disposal of assets	—	—	—	-1 015
Other income	354	554	1 627	902
Total income	135 033	130 602	112 825	195 562
Net cost of providing services	83 216	85 013	90 662	85 504
Income from / Expenses to SA Government				
Income —				
Appropriation	75 500	95 703	95 703	81 960
Other income	—	14 599	—	12 224
Expenses —				
Tax equivalents	—	—	—	346
Net income from / Expenses to SA Government	75 500	110 302	95 703	93 838
Total comprehensive result	-7 716	25 289	5 041	8 334

TREASURY AND FINANCE

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	39 739	58 979	29 695	62 976
Receivables	18 391	18 342	6 811	30 074
Inventories	—	—	—	59 755
Non-current assets class held for sale	—	—	235	6 911
Total current assets	58 130	77 321	36 741	159 716
<i>Non current assets</i>				
Land and improvements	2 449	3 515	1 157	3 782
Plant and equipment	28 619	13 085	21 057	142 273
Intangible assets	3 862	7 060	562	8 899
Other non-current assets	2	2	—	2
Total non-current assets	34 932	23 662	22 776	154 956
Total assets	93 062	100 983	59 517	314 672
Liabilities				
<i>Current liabilities</i>				
Payables	11 193	11 161	8 896	13 700
Short-term borrowings	—	—	—	73 054
Employee benefits —				
Salaries and wages	2 193	3 217	3 003	2 437
Annual leave	8 449	8 386	6 474	8 144
Long service leave	1 753	1 734	1 691	1 605
Short-term provisions	1 171	1 165	631	1 159
Other current liabilities	1 388	1 388	35	3 721
Total current liabilities	26 147	27 051	20 730	103 820
<i>Non current liabilities</i>				
Long-term borrowings	—	—	32	158 962
Long-term employee benefits —				
Long service leave	24 349	23 668	22 337	22 654
Long-term provisions	488	470	443	452
Other non-current liabilities	1 674	1 674	4 420	1 674
Total non-current liabilities	26 511	25 812	27 232	183 742
Total liabilities	52 658	52 863	47 962	287 562
Net assets	40 404	48 120	11 555	27 110
Equity				
Contributed capital	547	547	547	547
Retained earnings	39 749	47 465	10 900	26 455
Asset revaluation reserve	108	108	108	108
Total equity	40 404	48 120	11 555	27 110

Balances as at 30 June end of period.

TREASURY AND FINANCE

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash outflows</i>				
Employee benefit payments	131 218	133 558	126 146	104 908
Payments for supplies and services	78 764	73 416	72 852	103 365
Interest paid	394	384	384	15 287
GST paid	—	—	—	45 137
Intra government transfers	—	461	—	—
Other payments	1 298	1 308	2 857	4 603
Cash used in operations	211 674	209 127	202 239	273 300
<i>Cash inflows</i>				
Intra government transfers	1 272	727	—	—
Fees, fines and penalties	1 255	819	819	873
Sales of goods and services	132 152	128 510	121 863	187 695
Interest received	—	—	82	152
GST received	—	59	—	44 158
Other receipts	217	419	1 481	351
Cash generated from operations	134 896	130 534	124 245	233 229
SA GOVERNMENT:				
Appropriation	75 500	95 703	95 703	81 960
Other receipts	—	14 599	—	12 224
Payments —				
Tax equivalents	—	—	506	851
Net cash provided by SA Government	75 500	110 302	95 197	93 333
Net cash provided by (+) / used (-) in operating activities	-1 278	31 709	17 203	53 262
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	17 362	12 550	10 137	102 218
Purchase of intangibles	600	600	600	6 379
Cash used in investing activities	17 962	13 150	10 737	108 597
<i>Cash inflows</i>				
Proceeds from sale of property, plant and equipment	—	—	214 956	47 162
Cash generated from investing activities	—	—	214 956	47 162
Net cash provided by (+) / used in (-) investing activities	-17 962	-13 150	204 219	-61 435

TREASURY AND FINANCE

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
FINANCING ACTIVITIES:				
<i>Cash outflows</i>				
Repayment of borrowings	—	—	233 610	95 801
Repayment of SA Government contributed capital	—	—	—	4 540
Finance lease payments	—	—	—	349
Cash used in financing activities	—	—	233 610	100 690
<i>Cash inflows</i>				
Capital contributions from SA Government	—	—	—	5 087
Proceeds from borrowings	—	—	—	101 122
Proceeds from restructuring activities	—	-22 556	—	6 855
Cash generated from financing activities	—	-22 556	—	113 064
Net cash provided by (+) / used in (-) financing activities	—	-22 556	-233 610	12 374
Net increase (+) / decrease (-) in cash equivalents	-19 240	-3 997	-12 188	4 201
Cash and cash equivalents at the start of the financial year	58 979	62 976	41 883	58 775
Cash and cash equivalents at the end of the financial year	39 739	58 979	29 695	62 976

Administered Items for the Department of Treasury and Finance
Statement of comprehensive income^(a)

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Income from SA Government				
Income —				
Appropriation	1 772 511	1 758 956	1 672 200	1 609 430
Expenses —				
Cash alignment	—	64 384	—	—
Net income from / expenses to SA Government	1 772 511	1 694 572	1 672 200	1 609 430
Income from other sources				
Taxation	3 247 679	3 073 994	2 958 543	2 967 975
Tax equivalent revenues	107 058	135 151	126 873	134 911
Commonwealth revenues	5 977 930	5 519 575	5 260 223	3 831 285
Intra government transfers	9 546	9 322	9 638	103 050
Fees, fines and penalties	54 832	29 351	24 928	20 184
Sales of goods and services	165	162	162	56
Interest revenues	133 880	121 961	123 021	126 053
Dividend income	252 280	295 864	266 558	252 996
Other income	33 932	62 390	33 390	228 381
Total income from other sources	9 817 302	9 247 770	8 803 336	7 664 891
Total income	11 589 813	10 942 342	10 475 536	9 274 321
Expenses				
Employee benefits and costs —				
Salaries, wages, annual and sick leave	278	273	271	271
Superannuation	-55 410	488 531	4 731	2 379 422
Supplies and services —				
General supplies and services	49 437	44 637	47 354	47 482
Depreciation and amortisation	—	—	70	—
Borrowing costs	727 141	666 476	635 558	570 923
Grants and subsidies	1 746 009	1 678 530	2 259 823	388 380
Intra government transfers	659 696	543 207	639 625	1 632 895
Other expenses	9 085 854	8 848 784	8 971 443	7 793 803
Total expenses	12 213 005	12 270 438	12 558 875	12 813 176
Net result	-623 192	-1 328 096	-2 083 339	-3 538 855

(a) This statement reflects the consolidated transactions of the Department of Treasury and Finance Consolidated Account items and the Treasury and Finance administered items account.

Administered Items for the Department of Treasury and Finance
Statement of financial position^(a)

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	2 571 679	2 732 171	2 801 664	2 659 777
Receivables	762 864	989 082	992 756	1 088 159
Total current assets	3 334 543	3 721 253	3 794 420	3 747 936
<i>Non current assets</i>				
Financial assets	3 033 726	2 044 531	1 074 324	1 477 748
Plant and equipment	—	—	4 151	—
Total non-current assets	3 033 726	2 044 531	1 078 475	1 477 748
Total assets	6 368 269	5 765 784	4 872 895	5 225 684
Liabilities				
<i>Current liabilities</i>				
Payables	13 575	57 459	79 951	27 468
Short-term borrowings	2 495 556	2 618 168	2 751 305	2 563 535
Employee benefits —				
Superannuation	422 901	406 602	422 009	405 800
Other current liabilities	28 840	75 015	29 882	28 231
Total current liabilities	2 960 872	3 157 244	3 283 147	3 025 034
<i>Non current liabilities</i>				
Long-term borrowings	6 486 590	5 013 632	5 652 724	3 787 875
Long-term employee benefits —				
Superannuation	9 018 920	9 069 829	9 368 403	8 533 200
Long-term provisions	12 500	12 500	—	38 900
Total non-current liabilities	15 518 010	14 095 961	15 021 127	12 359 975
Total liabilities	18 478 882	17 253 205	18 304 274	15 385 009
Net assets	-12 110 613	-11 487 421	-13 431 379	-10 159 325
Equity				
Retained earnings	-12 110 613	-11 487 421	-13 431 379	-10 159 325
Total equity	-12 110 613	-11 487 421	-13 431 379	-10 159 325

(a) This statement reflects the consolidated transactions of the Department of Treasury and Finance Consolidated Account items and the Treasury and Finance administered items account. The balances are reported as at 30 June end of period.

Administered Items for the Department of Treasury and Finance
Consolidated Account Items
Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
OPERATING ACTIVITIES:				
<i>Cash inflows</i>				
Taxation —				
Payroll tax	1 133 500	1 085 375	1 096 600	1 089 352
Commonwealth places mirror payroll tax ^(a)	19 800	19 050	19 200	19 059
Stamp duties	1 421 635	1 317 833	1 185 835	1 217 846
Commonwealth places mirror stamp duties ^(a)	300	299	300	545
Land tax.....	570 723	553 256	548 200	466 582
Commonwealth places mirror land tax ^(a)	1 600	1 324	1 500	1 297
Other taxes on property	10	29	10	180
Contribution from Lotteries Commission of South Australia	75 929	87 962	77 675	81 425
Recoup from Recreation and Sport Fund.....	200	—	200	—
Save the River Murray Levy.....	24 600	23 659	23 900	23 306
Interest —				
Interest on investments	103 713	85 500	85 500	78 925
Interest recoveries.....	30 167	36 461	37 521	54 928
Dividends and distributions —				
Adelaide Convention Centre —				
Dividend.....	—	1 017	—	—
Arrangements with private electricity entities —				
Local government rate equivalent	214	208	208	203
Austraining Pty Ltd				
Income tax equivalent	—	—	—	250
Defence SA —				
Local government rate equivalent	213	199	168	—
Department for Transport, Energy and Infrastructure —				
Dividend.....	—	—	—	364
Income tax equivalent	3 002	2 952	2 952	2 353
Local government rate equivalent	824	804	804	614
Department of Treasury and Finance —				
Income tax equivalent	—	—	506	851
Flinders Port —				
Payment in lieu of other taxes	—	—	—	1 540
ForestrySA —				
Dividend.....	29 237	31 067	19 257	15 232
Income tax equivalent	13 503	13 307	8 868	7 955
Funds SA —				
Local government rate equivalent	179	173	168	345
Generation Lessor Corporation—				
Dividend.....	—	—	—	227

Administered Items for the Department of Treasury and Finance Consolidated Account Items

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
HomeStart Finance —				
Dividend.....	9 173	5 628	9 410	5 311
Income tax equivalent	4 372	3 393	5 040	3 331
Land Management Corporation —				
Dividend.....	49 602	53 603	31 554	47 410
Income tax equivalent	16 643	16 701	15 057	24 960
Local government rate equivalent	570	469	375	435
Lotteries Commission of South Australia —				
Income tax equivalent	6 399	8 856	6 331	8 178
Local government rate equivalent	5	5	5	6
Public Trustee Office —				
Dividend.....	1 808	—	627	541
Income tax equivalent	507	—	83	168
SA Water Corporation —				
Dividend.....	104 456	169 009	168 354	161 296
Income tax equivalent	73 728	69 511	56 687	73 159
Local government rate equivalent	1 373	1 340	1 250	2 475
South Australian Asset Management Corporation —				
Dividend.....	4 000	23 500	23 500	4 000
South Australian Government Employee Residential Properties —				
Dividend.....	1 706	1 706	1 156	1 156
Income tax equivalent	1 462	1 407	1 955	1 044
Local government rate equivalent	—	—	—	5
South Australian Government Financing Authority —				
Dividend.....	53 449	11 513	11 513	10 738
Income tax equivalent	8 488	—	—	—
South Australian Housing Trust —				
Income tax equivalent	—	3 300	—	5 496
TransAdelaide —				
Local government rate equivalent	—	—	38	—
Transmission Lessor Corporation —				
Dividend.....	—	769	—	6 880
West Beach Trust —				
Income tax equivalent	530	361	755	479
Commonwealth grants and payments —				
Commonwealth general purpose grants —				
GST revenue grants.....	4 411 925	4 099 708	3 819 400	3 786 481
Transitional assistance ^(b)	—	7 455	—	36 711
Commonwealth specific purpose grants —				
Concessions to pensioners and others ^(c)	—	—	—	10 867

Administered Items for the Department of Treasury and Finance
Consolidated Account Items
Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Council of Australian Governments funding arrangements ^(d)	1 519 830	1 459 192	1 440 823	36 834
First Home Owners Boost ^(c)	—	—	—	65 716
Other receipts —				
Adelaide Entertainment Centre.....	—	700	—	—
Basketball Association of SA	—	—	—	360
Defence SA — proceeds from sale of land.....	—	—	7 069	—
Department for Transport, Energy and Infrastructure.....	4 071	4 071	4 071	—
Department of Primary Industries and Resources.....	—	212	—	—
Essential Services Commission of SA.....	5 468	5 244	5 360	6 838
Guarantee fees	54 832	29 351	24 928	20 183
Independent Gaming Corporation contribution to Gamblers Rehabilitation Fund.....	2 000	2 000	1 500	2 500
Metropolitan Drainage Fund.....	7	7	7	—
National Tax Equivalent Program	50	50	50	—
Other recoveries.....	—	400	—	35
Return of cash to Consolidated Account — Cash Alignment.....	—	143 901	1 587	80 102
Return of deposit account balances	—	47 000	—	247
Return of deposit account balances — superannuation	30 000	10 400	30 000	91 500
Sundry fees.....	28	28	28	21
Sundry recoupment.....	137	134	134	61
Unclaimed monies	1 882	1 840	1 840	2 844
United Water	—	565	565	600
Total receipts for Consolidated Account	9 797 850	9 443 804	8 780 424	7 562 347
Cash outflows				
Employee entitlements —				
Minister's salary, electorate and expense allowance	278	273	271	271
Grants, subsidies and transfers —				
First Home Owner Grants.....	68 474	76 609	60 200	87 575
Payments to fund Consolidated Account.....	1 474 098	1 266 300	1 965 614	1 158 942
Total payments appropriated under various acts	68 752	76 882	60 471	87 846
Total payments funded by borrowings	1 474 098	1 266 300	1 965 614	1 158 942
INVESTING ACTIVITIES:				
Cash inflows				
Repayment of advances —				
Administered Items for Transport, Energy and Infrastructure	209	196	196	184
Department of Health	872	2 162	2 162	1 797
Department of Primary Industries and Resources.....	1 000	1 000	1 000	646
Land Management Corporation.....	—	9 435	205	165

Administered Items for the Department of Treasury and Finance Consolidated Account Items

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Renmark Irrigation Trust.....	116	110	110	205
SA Country Arts Trust.....	20	20	20	—
South Australian Housing Trust	193 270	73 120	73 120	31 951
South Australian Tourism Commission.....	50	193	193	178
Other recoveries.....	—	5	5	5
Return of capital —				
Arts SA.....	—	2 975	—	—
Defence SA.....	7 427	721	8 404	9 111
Department of the Premier and Cabinet.....	—	14 406	—	—
Department for Transport, Energy and Infrastructure.....	—	4 250	—	—
Department of Treasury and Finance.....	—	—	—	4 540
South Australian Asset Management Corporation.....	—	52 000	52 000	—
Total receipts for Consolidated Account	202 964	160 593	137 415	48 782
FINANCING ACTIVITIES:				
<i>Cash inflows</i>				
Borrowings —				
Borrowings to fund Consolidated Account.....	1 474 098	1 266 300	1 965 614	1 158 942
Other —				
Deposits with Treasurer.....	466 911	522 237	603 541	702 208
Total borrowings	1 474 098	1 266 300	1 965 614	1 158 942
Total receipts re cash and deposits	466 911	522 237	603 541	702 208
<i>Cash outflows</i>				
Repayment of borrowings —				
Deposits with Treasurer.....	627 403	449 843	238 176	268 532
Total payments re cash and deposits	627 403	449 843	238 176	268 532
Net impact on Consolidated Account	9 932 062	9 527 515	8 857 368	7 523 283
Net impact on cash and deposits	-160 492	72 394	365 365	433 676
(a) Taxes akin to state taxes are levied on activities conducted on Commonwealth places under authority of Commonwealth mirror tax legislation. Revenue is retained by the state.				
(b) Transitional assistance ceased from 2009-10 under the new Intergovernmental Agreement on Federal Financial Relations. The payment received in 2009-10 relates to the 2008-09 year, following the finalisation of the 2008-09 Outcome.				
(c) Concessions to pensioners and others and the First Home Owners Boost previously classified as specific purpose payments are now classified as National Partnership payments.				
(d) At its November 2008 meeting, the Council of Australian Governments agreed on new Commonwealth-state funding arrangements to be introduced on 1 January 2009. These arrangements provide for the payment of specific purpose payments to the treasuries of each state and territory rather than to the relevant line agencies as was the case under the previous arrangements.				

Administered Items for the Department of Treasury and Finance
Treasury and Finance Administered Items Account

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
OPERATING ACTIVITIES:				
<i>Cash outflows</i>				
Employee entitlements —				
Past service superannuation payments.....	406 600	405 800	405 800	291 500
Police Superannuation, Guaranteed Minimum Retirement Benefit.....	1 000	1 000	—	122
Supplies and services —				
Administration of banking facilities and other services....	527	527	527	—
National Tax Equivalent Program	60	60	60	1
Repayment of Unclaimed Monies	350	550	350	519
State share of GST administration costs	48 500	43 500	46 200	46 962
Interest and other financial payments —				
Interest paid on Deposit Accounts and other monies.....	55 933	32 651	24 528	39 427
Interest on borrowings	287 692	135 241	167 530	126 865
Grants, subsidies and transfers —				
Adelaide Oval Redevelopment	164	5 463	—	—
Charitable and Social Welfare Fund	4 000	4 000	4 000	4 000
Community Development Fund	20 000	20 000	20 000	20 000
Community Wastewater Management Schemes (Benefits to households in Goods and Services).....	3 539	3 453	3 453	3 368
Contingency provisions — employee entitlements.....	156 301	198 123	207 085	158 949
Contingency provisions — investing contingencies	63 735	44 263	42 238	9 910
Contingency provisions — supplies and services.....	268 975	125 845	217 545	110 163
Department for Families and Communities	3 845	3 845	3 845	3 845
Department for Transport, Energy and Infrastructure.....	5 468	5 251	5 251	6 451
Donation to the Cancer Council SA	—	—	—	600
Donation to the General Sir John Monash Foundation.....	—	—	—	120
Donation to Pacific Tsunami (Samoa and Tonga) Relief ..	—	350	—	—
Donation to Penola Storm Relief.....	350	—	—	—
Donation to SA Tall Ships.....	150	—	—	—
Donation to Victorian Bushfire Appeal	—	—	—	1 000
Electricity Operating Account — RESI Corporation.....	2 260	3 607	3 047	2 381
Electricity Supply Industry Planning Council	—	—	—	2 057
Emergency Services Levy — Land and Business Regulations.....	233	228	—	—
Emergency Services Levy remissions	73 988	80 109	79 048	84 400
Essential Services Commission of SA.....	651	631	740	713
Fire damage and insurance costs	7 000	26 400	26 400	4 209
First Home Owners Bonus	17 200	38 706	28 700	42 410
First Home Owners Boost ^(a)	5 316	79 643	36 900	66 237
Gamblers Rehabilitation Fund.....	2 000	2 000	1 500	2 500
Industry Financial Assistance Fund.....	28 414	27 412	32 490	29 797

Administered Items for the Department of Treasury and Finance
Treasury and Finance Administered Items Account

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Land Management Corporation	890	1 490	1 490	2 010
Metropolitan drainage systems maintenance	1 025	674	674	350
Ministerial council on gambling	50	50	50	50
Petrol subsidies	7 200	14 483	13 900	13 731
New Prisons and Secure Facilities Project Bidders	—	10 500	—	—
Residual Electricity Entities	500	2 593	2 255	3 258
SA Water Corporation	163 175	186 495	149 570	171 279
South Australian Fire and Emergency Services Commission	—	—	—	360
SA Motor Sport Board	5 936	2 445	2 445	2 386
Sport and Recreation Fund	3 500	3 500	3 500	3 500
State Procurement Board	390	381	381	477
Support Services to Parliamentarians	18 304	18 102	17 965	18 457
Venture Capital Fund	500	—	—	—
Other payments —				
Other payments	50	50	50	3
Payments to the Commonwealth Government — Cellar door subsidies	—	—	—	47 200
Payments to the Commonwealth Government — GST compensation for small business concessions	—	—	—	27 400
Payments to the South Australian Superannuation Fund ..	30 000	10 400	30 000	91 500
Public Trustee overpayment of income tax equivalent	—	—	—	398
Refunds and remissions	39 612	20 592	25 210	21 672
Shared Services SA — working capital facility	—	—	—	10 000
Cash used in operations	1 735 383	1 560 413	1 604 727	1 472 537
SA GOVERNMENT:				
Appropriation	1 703 759	1 682 075	1 611 729	1 521 583
Payments —				
Cash alignment	—	64 172	—	—
Net cash provided by (+) / used in (-) operating activities	-31 624	57 490	7 002	49 046
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Other payments —				
Advances granted	—	—	4 443	—
Equity capital contributions	5 000	—	—	1 500
Cash used in investing activities	5 000	—	4 443	1 500
Net cash provided by (+) / used in (-) investing activities	-5 000	—	-4 443	-1 500

Administered Items for the Department of Treasury and Finance
Treasury and Finance Administered Items Account
Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
FINANCING ACTIVITIES:				
<i>Cash outflows</i>				
Repayment of borrowings —				
South Australian Government Financing Authority	2 302	38 241	2 559	3 090
Cash used in financing activities	2 302	38 241	2 559	3 090
Net cash provided by (+) / used in (-) financing activities	-2 302	-38 241	-2 559	-3 090
Net increase(+) / decrease (-) in cash equivalents	-38 926	19 249	—	44 456
Cash and cash equivalents at the start of the financial year	114 863	95 614	51 158	51 158
Cash and cash equivalents at the end of the financial year	75 937	114 863	51 158	95 614

- (a) On 14 October 2008, the Commonwealth Government increased assistance for first home buyers through the introduction of the First Home Owners Boost Scheme. This assistance is in addition to the state funded First Home Owners Bonus Scheme introduced in the 2008-09 Budget. The scheme has ceased from 31 December 2009 and the budgeted payments in 2010-11 reflect payments related to the construction of new homes commenced prior to 31 December 2009 and the 12 month application period.

Administered Items for the Department of Treasury and Finance Other Accounts

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
CASH FLOWS FROM:				
Operating Activities				
<i>Receipts</i>				
Taxation —				
Emergency Services Levy — State Government.....	2 562	2 550	2 498	2 434
Emergency Services Levy — Other	96 800	93 116	92 262	90 322
Sale of goods and services —				
Essential Services Commission of South Australia	44	44	44	165
Gaming Machines Operations Deposit Account.....	29 875	29 148	29 148	15 514
Housing Loans Redemption Fund	2	2	2	1
Independent Gambling Authority	—	—	—	18
South Australian Motor Sport Board.....	23 280	21 852	22 512	23 120
State Government Auctions.....	—	—	—	25 329
State Procurement Board.....	—	47	92	183
Interest —				
Country Price Equalisation Scheme	—	—	—	700
Gaming Machines Operations Deposit Account.....	—	—	—	58
Housing Loans Redemption Fund	522	493	493	439
Independent Gambling Authority	—	—	—	106
Industry Financial Assistance Deposit Account	—	—	—	19
Local Government Disaster Fund.....	2 500	2 441	2 513	2 365
South Australian Motor Sport Board.....	325	305	505	1 126
Intra government transfers —				
Community Development Fund	20 000	20 000	20 000	20 000
Community Emergency Services Fund —				
State Government	3 136	3 426	2 813	3 034
Community Emergency Services Fund — Other.....	70 852	76 683	75 767	81 013
Electricity Supply Industry Planning Council	—	—	2 101	2 057
Essential Services Commission of South Australia	651	631	740	713
Industry Financial Assistance Deposit Account	28 414	29 462	32 043	35 186
South Australian Motor Sport Board.....	6 295	2 995	2 445	2 090
State Procurement Board.....	390	381	381	477
Support Services to Parliamentarians	18 304	18 102	17 865	19 698
Receipts from Government —				
Industry Financial Assistance Deposit Account	—	750	—	—
Independent Gambling Authority	1 592	1 568	1 569	1 534
Sustainable Budget Commission	996	1 474	—	—
Grants and subsidies —				
Intergovernmental Federal Financial Relations ^(a)	2 058 633	2 938 226	2 637 227	961 880
Local Government Concessions	7 995	6 790	2 369	2 371

Administered Items for the Department of Treasury and Finance Other Accounts

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Other receipts —				
Community Emergency Services Fund	233	228	370	367
Electricity Supply Industry Planning Council	—	—	—	-129
Essential Services Commission of South Australia	10 140	9 744	11 979	4 443
Gaming Machines Operations Deposit Account.....	—	—	—	280
Independent Gambling Authority	—	—	—	11
Industry Financial Assistance Deposit Account	200	200	200	998
Local Government Disaster Fund	-138	-138	-138	2
South Australian Motor Sport Board	—	—	—	2 578
Support Services to Parliamentarians	—	—	—	80
State Government Auctions	—	—	—	394
Total receipts	2 383 603	3 260 520	2 957 800	1 300 976
Payments				
Employee entitlements —				
Electricity Supply Industry Planning Council	—	—	1 254	1 648
Essential Services Commission of South Australia	2 926	2 866	2 889	2 348
Independent Gambling Authority	881	863	829	769
South Australian Motor Sport Board	557	1 343	547	1 246
State Procurement Board	35	34	34	68
Support Services to Parliamentarians	12 336	12 103	12 058	12 660
Supplies and services —				
Electricity Supply Industry Planning Council	—	—	818	331
Essential Services Commission of South Australia	2 310	2 277	2 515	891
Gaming Machines Operations Deposit Account.....	29 879	29 147	29 147	16 399
Housing Loans Redemption Fund	22	22	22	—
Independent Gambling Authority	703	697	740	662
Local Government Disaster Fund	40	40	—	40
South Australian Motor Sport Board	28 318	24 900	23 842	27 393
State Government Auctions	—	—	—	25 635
State Procurement Board	349	388	439	342
Support Services to Parliamentarians	5 966	6 553	5 805	5 327
Sustainable Budget Commission	485	709	—	—
Treasurer's Interest in National Wine Centre	37	36	36	27
Intra government transfers —				
Community Development Fund	20 000	20 000	20 000	20 000
Community Emergency Services Fund	173 583	176 003	173 711	177 170
Essential Services Commission of South Australia	5 468	5 244	7 116	—
Industry Financial Assistance Deposit Account	—	1 540	—	—
Intergovernmental Federal Financial Relations ^(a)	2 060 476	2 811 791	2 538 405	737 292
Sustainable Budget Commission	511	765	—	—

Administered Items for the Department of Treasury and Finance Other Accounts

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Grants and subsidies —				
Industry Financial Assistance Deposit Account	26 554	43 634	35 610	10 946
Local Government Concessions	7 995	6 790	2 369	2 120
Local Government Disaster Fund	1 318	1 285	1 320	1 400
Payments to Government —				
Industry Financial Assistance Deposit Account	1 150	20 950	—	—
Intergovernmental Federal Financial Relations ^(a)	106 108	99 289	59 261	—
Support Services to Parliamentarians	—	1 713	—	—
Other payments —				
Electricity Supply Industry Planning Council	—	—	—	109
Essential Services Commission of South Australia	8	8	-2	17
Gaming Machines Operations Deposit Account	—	—	—	280
Independent Gambling Authority	8	8	—	10
Industry Financial Assistance Deposit Account	—	1 109	—	1 125
Local Government Disaster Fund	—	—	—	2
South Australian Motor Sport Board	28	27	27	557
State Government Auctions	—	—	—	394
State Procurement Board	6	6	—	—
Support Services to Parliamentarians	2	2	2	71
Total payments	2 488 059	3 272 142	2 918 794	1 047 279
Net cash provided by operating activities	-104 456	-11 622	39 006	253 697
Investing activities				
<i>Receipts</i>				
Proceeds from other financial assets —				
Industry Financial Assistance Deposit Account	1 150	950	—	—
South Australian Motor Sport Board	—	—	—	1
Total receipts	1 150	950	—	1
<i>Payments</i>				
Purchase of plant and equipment —				
Electricity Supply Industry Planning Council	—	—	—	68
Essential Services Commission of South Australia	116	50	113	133
South Australian Motor Sport Board	350	450	430	18 955
Support Services to Parliamentarians	—	85	—	—
Granted other financial assets —				
Industry Financial Assistance Deposit Account	560	—	—	3 644
Total payments	1 026	585	543	22 800
Net cash provided by investing activities	124	365	-543	-22 799

**Administered Items for the Department of Treasury and Finance
Other Accounts**

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Financing activities				
<i>Receipts</i>				
Proceeds from other financial assets —				
Industry Financial Assistance Deposit Account	—	—	—	466
Home Purchase Assistance Account.....	—	—	—	10
Capital contributions from SA Government —				
South Australian Motor Sport Board.....	—	—	—	12 769
Total receipts	—	—	—	13 245
<i>Payments</i>				
Repayment of interest bearing liabilities —				
Home Purchase Assistance Account.....	—	—	—	10
Total payments	—	—	—	10
Net cash provided by financing activities	—	—	—	13 235
Net increase (+) / decrease (-) in cash held	-104 332	-11 257	38 463	244 133

- (a) This line item is being reported for the first time within administered items for the Department of Treasury and Finance (other accounts).

AGENCY: DEPARTMENT OF TREASURY AND FINANCE

Financial commentary — major variations

The following commentary relates to the agency financial statements presented in the previous section. The discussion relates to variations between the 2009-10 Estimated Result and the 2010-11 Budget. The 2009-10 Estimated Result is based on the 2009-10 Budget with approved variations.

Statement of comprehensive income — controlled

Expenses are estimated to increase by \$2.6 million from the Estimated Result of \$215.6 million in 2009-10 to \$218.2 million in 2010-11. The increase mainly relates to:

- increased expenditure of \$15.0 million relating to funding carried forward from previous years, including Shared Services Reform, the Taxation Revenue Management System project and the e-procurement project;
- increased expenditure of \$4.7 million for enterprise bargaining increases and indexation of goods and services;
- decreased expenditure of \$5.6 million due to departmental savings initiatives, including efficiencies in administration and government regulatory services;
- decreased expenditure of \$5.5 million due to once-off set-up costs of the e-procurement project in 2009-10;
- decreased expenditure of \$3.7 million relating to the transition of specific ICT functions to the Department of Transport, Energy and Infrastructure; and
- decreased expenditure of \$2.2 million due to once-off targeted voluntary separation package expenditure in 2009-10.

Income is estimated to increase by \$4.4 million from the Estimated Result of \$130.6 million in 2009-10 to \$135.0 million in 2010-11. The increase mainly relates to:

- increased income of \$3.1 million from a Shared Services SA price review;
- increased income of \$2.4 million primarily reflecting the escalation of departmental revenues in 2010-11; and
- decreased income of \$3.7 million relating to the transition of specific ICT functions to the Department of Transport, Energy and Infrastructure.

Statement of financial position — controlled

The net asset position of the department is estimated to decrease by \$7.7 million from the Estimated Result of \$48.1 million in 2009-10 to \$40.4 million in 2010-11.

Total assets are estimated to decrease by \$7.9 million from the Estimated Result of \$101.0 million in 2009-10 to \$93.1 million in 2010-11. The movement mainly relates to a decrease in cash stemming from expenditure on approved projects and an increase in non-current assets relating to the Taxation Management Revenue System project, e-procurement project and additional support for ICT.

Total liabilities are estimated to decrease by \$0.2 million from the Estimated Result of \$52.9 million in 2009-10 to \$52.7 million in 2010-11.

Statement of cash flows — controlled

The cash flows from operating activities are consistent with the discussion on the statement of comprehensive income.

Administered Items

The administered items for the Department of Treasury and Finance include Consolidated Account items, special deposit accounts and the assets and liabilities held on behalf of the state by the Treasurer. The more significant assets and liabilities include cash and deposits at call, loans made to other government entities, past superannuation liabilities and borrowings. For presentation purposes, three statements of cash flow have been prepared — Consolidated Account items; Treasury and Finance administered items account; and other accounts. This format has been used to provide clarity given the volume of items administered by the department.

The statement of cash flows for Consolidated Account items presents administered receipts collected on behalf of the government and paid to the Consolidated Account. The statement also includes administered payments that are funded by specific appropriation authorised in various Acts.

The statement of cash flows for the Treasury and Finance administered items account presents payments administered on behalf of the government and funded by appropriation authorised in the annual *Appropriation Act*.

The statement of cash flows for other accounts presents the receipts and payments for the remaining special deposit accounts administered by the department.

Statement of cash flows — consolidated account items

Factors contributing to major movements between the 2009-10 Estimated Result and the 2010-11 Budget estimate for receipt lines include:

- growth in employer payrolls which results in higher payroll tax receipts. This is partially offset by the payroll tax exemption for apprentices and trainees taking effect from 1 July 2010;
- higher conveyance duty receipts in 2010-11 reflecting the expectation for a continued resilient property market with solid growth in property transfers and property values;
- growth in land values resulting in higher land tax receipts in 2010-11, largely from the government sector, partially offset by land tax relief mostly impacting on the private sector taking effect from 1 July 2010;
- growth in the GST revenue pool coupled with an increase to South Australia's share of the GST pool arising from the 2010 Commonwealth Grants Commission's methodology review resulting in higher GST revenue grant receipts for 2010-11;
- an increase in revenue from guarantee fees as a result of a higher rate of fee and a significant increase in SA Water's debt levels associated with the funding of capital projects;
- an expectation of a return to normal first home buyer levels following the completion of the Commonwealth's First Home Owners Boost Scheme (expired on 31 December 2009) resulting in decreased First Home Owner Grant payments in 2010-11;

- higher dividend from the South Australian Government Financing Authority (SAFA) reflecting a return of projected excess capital consistent with a review undertaken of SAFA's capital requirements; and
- lower distributions from SA Water reflecting increased operating expenses associated with water security initiatives.

Statement of cash flows — Treasury and Finance administered items account

Factors contributing to major movements between the 2009-10 Estimated Result and the 2010-11 Budget estimate for payment lines include:

- the retargeting of the First Home Owners Bonus Scheme that takes effect from 17 September 2010 and the expectation of a return to normal first home buyer levels following the completion of the Commonwealth's First Home Owners Boost Scheme resulting in decreased First Home Owner Grant payments in 2010-11;
- the cessation of the Commonwealth's First Home Owners Boost Scheme from 31 December 2009. Budgeted payments in 2010-11 reflect grant payments related to the construction of new homes commenced prior to 31 December 2009 and the 12 month application period;
- higher interest payments on the Treasurer's debt arising from the Consolidated Account borrowings in 2009-10; and
- the cessation of the petrol subsidy scheme from 1 January 2011 resulting in lower payments in 2010-11.

Statement of cash flows — other accounts

The variation between the 2009-10 Estimated Result and the 2010-11 Budget for operating revenue is predominantly due to decreased grants and subsidies of \$880 million under the Intergovernmental Agreement on Federal Financial Relations (IGA). The decline in receipts largely reflects the winding back of payments to the state under the Commonwealth's Nation Building — Economic Stimulus Plan which provided significant infrastructure funding for schools, social housing and road infrastructure projects in 2009-10, and the discontinuation of funding associated with the First Home Owners Boost Scheme.

The variation between the 2009-10 Estimated Result and the 2010-11 Budget for operating expenditure is predominantly due to decreased IGA related intra-government transfers of \$752 million. The areas impacted with reduced expenditure are consistent with those identified above that lead to reduced receipts.

Portfolio: Planning and Local Government

Minister for Urban Development and Planning

Minister for the Southern Suburbs

Minister for State/Local Government Relations

Minister for the Northern Suburbs

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PORTFOLIO: PLANNING AND LOCAL GOVERNMENT

MINISTERIAL RESPONSIBILITIES

Minister	Agency	Programs	Sub-programs
The Hon. Paul Holloway Minister for Urban Development and Planning	Department of Planning and Local Government	1. Urban Development and Planning	Nil
The Hon. John Hill Minister for the Southern Suburbs	Department of Planning and Local Government	2. Office for the Southern Suburbs	Nil
The Hon. Gail Gago Minister for State/Local Government Relations	Department of Planning and Local Government	4. State/Local Government Relations	Nil
The Hon. Michael O'Brien Minister for the Northern Suburbs	Department of Planning and Local Government	3. Office for the Northern Suburbs	Nil

Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

Administered items

The Hon. Paul Holloway, Minister for Urban Development and Planning, is responsible for the following statutory authorities:

- Adelaide Cemeteries Authority; and
- West Beach Trust (trading as Adelaide Shores).

The Hon. Gail Gago, Minister for State/Local Government Relations, is responsible for the following statutory authorities:

- Boundary Adjustment Facilitation Panel;
- Outback Communities Authority; and
- South Australian Local Government Grants Commission.

In addition to the above responsibilities the portfolio administers the following items on behalf of the ministers:

- Development application fees;
- Local Government Taxation Equivalent Fund;
- Planning and Development Fund; and
- West Beach Trust (trading as Adelaide Shores) — Taxation Equivalent Regime (TER).

WORKFORCE SUMMARY

Agency	FTEs as at 30 June		
	2010-11 Budget	2009-10 Estimated Result	2008-09 Actual
Department of Planning and Local Government	191.5	209.9	195.9

MINISTERIAL OFFICE RESOURCES

The Department of Planning and Local Government does not administer any ministerial office resources.

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PORTFOLIO: PLANNING AND LOCAL GOVERNMENT

AGENCY: DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Objective

The Department of Planning and Local Government is the state government strategic land use agency committed to the sustainable development of South Australia. It also leads the state government's relationship with local government and recognises the important role councils play in delivering local services and infrastructure.

To meet the challenge to make South Australia an attractive place to live, work and invest, the department's focus is on strategic leadership and presentation of South Australia's land use and development planning to enhance economic development, housing affordability, liveability, job creation and an effective approach to climate change.

Objectives of the department are to:

- maintain and administer legislation and practices to ensure South Australia has access to a high quality planning system and high quality system of local government;
- develop policy and analysis in relation to sustainability, land use, urban design and buildings to enhance planning and built form in South Australia;
- ensure the production of a range of plans and plan amendments required as part of the South Australian Planning Strategy;
- produce guidance, advice and policies for the construction and amendment of development plans;
- assess development plans and development applications (including major development applications) and provide related advice;
- develop policy and produce documents detailing high standards of governance and accountability for South Australia's local government sector;
- realise policy commitments to improve economic, social and development outcomes for communities through the Office for the Southern Suburbs and Office for the Northern Suburbs; and
- administer a number of statutory authorities for which the Minister for State/Local Government Relations is responsible.

2010 - 11 Targets/2009 - 10 Highlights

Targets 2010–11	Highlights 2009–10
<p>Urban Development and Planning</p> <ul style="list-style-type: none"> Implement structure planning and policy development to enable the Metropolitan Adelaide Infill Housing Program to commence. Complete structure plans for the North West Corridor, Southern Corridor and Inner Metropolitan Region by the end of 2011 Maintain, implement and monitor the housing employment and land supply program to facilitate a 15-year supply of zoned residential land by the end of 2011 Continue to undertake the responsibility as the state's Development Assessment Authority for designated developments <p>Office for the Southern Suburbs</p> <ul style="list-style-type: none"> Facilitating the delivery of the <i>30-Year Plan for Greater Adelaide</i> with respect to the southern suburbs, including holistic contribution to the growth, economic development and jobs creation for the southern suburbs Facilitating southern suburbs jobs creation and business investment Facilitating the development of the Clovelly Park CleanTech precinct and the Noarlunga transit-oriented development <p>Office for the Northern Suburbs</p> <ul style="list-style-type: none"> Continue to advocate for the development of regional governance structures which meet the identified needs of the region Continue work supporting the development/implementation of regional strategies around employment and skills; early childhood; crime prevention and public safety; and the image and public perception of northern Adelaide Foster connections and facilitate information sharing between local agencies, with an emphasis on addressing service gaps and minimising any duplication of efforts Work collaboratively with local stakeholders to identify regional priorities and advocate regional needs to governments <p>State/Local Government Relations</p> <ul style="list-style-type: none"> Develop policies and regulations to improve internal and external review of council administration and financial management, building on the accountability framework legislation Assist the new Outback Communities Authority to develop its strategic framework and engage with its communities. Work will include developing policies and strategic financial management plans for the outback areas Facilitate regional forums for the implementation of the regional plans by developing Regional Plan Implementation Programs in collaboration with councils Review data collation and retrieval system to support the Local Government Grants Commission 	<p>Urban Development and Planning</p> <ul style="list-style-type: none"> Continued to implement recommendations of the State Planning and Development Review adopted by Cabinet, including: <ul style="list-style-type: none"> completion and release (including for public consultation) of <i>The 30-Year Plan for Greater Adelaide</i>; further progressed structure planning to fast-track rezoning; implemented planning review recommendations relating to the <i>Native Vegetation Act 1991</i>; prepared a business case for the introduction of electronic lodgement and assessment of development applications; and implemented measures to reduce the impact of referrals of development applications to other government agencies on delaying the approval process Progressed conversion of development plans to Better Development Plans format due for completion by June 2011 Participated in the Commonwealth initiative for mandatory energy ratings for buildings <p>Office for the Southern Suburbs</p> <ul style="list-style-type: none"> Supported and developed the strategic regional role of the Southern Suburbs Coordination Group Developed and assisted in the implementation of regional strategies to address economic, social and environmental priorities for southern Adelaide <p>Office for the Northern Suburbs</p> <ul style="list-style-type: none"> Explored with stakeholders the creation of a Northern Adelaide Coordination/Consultation Group and agreed to pursue alternative governance arrangements on behalf of the region Developed and assisted in the implementation of regional strategies to address economic, social and environmental priorities for the northern suburbs <p>State/Local Government Relations</p> <ul style="list-style-type: none"> Finalised enabling legislation and facilitated the establishment of the Outback Communities Authority Strengthened the legislative framework supporting internal and external review of council administration and financial management Finalised legislation to improve local government voter participation and support reforms to the election process Finalised legislation for independent Remuneration Tribunal to set allowances for elected members of Councils

Program net cost of services summary

Program	Net Cost of Services			
	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
1. Urban Development and Planning	14 838	17 146	13 996	15 157
2. Office for the Southern Suburbs	372	402	402	324
3. Office for the Northern Suburbs	622	662	662	202 ^(a)
4. State/Local Government Relations	1 871	1 987	2 844	2 982
Total	17 703	20 197	17 904	18 665

Reconciliation to agency net cost of providing services (as per summary income statement)

Less: Net cost of Programs/Functions Transferred in

Department of Primary Industries and Resources

SA — Office of State/Local Government

Relations^(b) — — — 1 098

Department of Primary Industries and Resources

SA — Office for the Southern Suburbs^(b) — — — 146

Equals: Net cost of providing services **17 703** **20 197** **17 904** **17 421**
(as per agency summary income statement)

(a) The 2008-09 actual net cost was lower than budget due to the Office for the Northern Suburbs being officially opened on 15 April 2009.

(b) The Office for the Southern Suburbs and the Office for State/Local Government Relation transferred into the Department of Planning and Local Government on 3 November 2008. Four months of the actual expenditure remained with PIRSA prior to the transfer.

Investing expenditure summary

Investments	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
<i>Existing projects</i>				
Fit-out Northern Connections Office	—	—	—	366
Electronic Plan Amendment Report	—	233	—	53
Total existing projects	—	233	—	419
<i>Annual program</i>	317	309	309	296
Total annual programs	317	309	309	296
Total investing expenditure	317	542	309	715

AGENCY: DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Program information

Program 1: Urban Development and Planning

Description/Objective: Strategic land use agency administering the South Australian Planning and Development System, leading and presenting South Australia's land use and development planning, and assessing applications for land use and development.

Summary income statement

Program 1: Urban Development and Planning	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	15 671	17 337	14 631	14 761
Supplies and Services	5 651	6 640	6 505	6 878
Grants and Subsidies	169	538	77	212
Depreciation and Amortisation	373	365	365	323
Other	47	46	41	65
Total expenses	21 911	24 926	21 619	22 239
Income				
Sale of Goods and Services	953	1 245	1 046	764
Fees, Fines and Penalties	5 889	5 949	6 352	5 898
Commonwealth Revenue	—	—	—	133
Other	231	586	225	287
Total income	7 073	7 780	7 623	7 082
Net cost of providing services	14 838	17 146	13 996	15 157

Program performance information

Program: 1 Urban Development and Planning				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$14 838 000	\$17 146 000	\$13 996 000	\$15 157 000
Performance Commentary				
<p>Key indicators for performance in 2009–10 include the following:</p> <ul style="list-style-type: none"> • completion and promulgation of <i>The 30-Year Plan for Greater Adelaide</i> as a volume of the South Australian Planning Strategy; • significant progress in the preparation of the first report of the Housing and Employment Land Supply Program, foreshadowed under <i>The 30-Year Plan for Greater Adelaide</i>; • the process for structure planning of state significant areas outlined in <i>The 30-Year Plan for Greater Adelaide</i> was commenced and preliminary workshops with state government agencies and relevant local councils were undertaken. Strategic information reports and draft structure planning guidelines were prepared; • the <i>Far North Region Plan: A volume of the South Australian Planning Strategy</i> was completed (gazetted on 1 July 2010). The Mid North, Limestone Coast and Kangaroo Island region plans were finalised for minister's approval. The draft Murray and Mallee Region Plan was submitted to the minister for approval for public consultation. The draft Eyre and Western Region Plan was prepared; • the Port Augusta Structure Plan was submitted to the minister for final approval. Public consultation for the draft Port Pirie Structure Plan was completed. The draft Whyalla Structure Plan was being prepared for public consultation. A structure plan for the three Riverland Council areas was completed; • a draft Guide to Marina and Mooring Structure Developments on the River Murray in South Australia was prepared as a result of public consultation on the Houseboat Mooring and Marina Strategy; • as at 29 July 2010, the department was processing 151 development plan assessments (DPAs). An additional 48 statements of intent are being considered for agreement to commence new DPA processes. In 2009–10, 29 DPAs were completed and 15 development plans were converted into the Better Development Plans format; • in the 12 months to the end of June, 4880 development applications were made to the Development Assessment Commission (DAC) requiring processing by the department; and • in terms of major developments; one was declared — Cape Bauer tourist development near Streaky Bay, and five decisions were taken — Stansbury Marina (refused), Encounter Bay Shopping Centre, Buckland Park residential development, and amendments to the Dublin and Inkerman landfills. 				
Performance Indicators	2010-11 Target	2009-10 Estimated Result	2009-10 Target	2008-09 Actual
% of applications processed within regulatory time limits ^(a)	90%	93%	90%	94%
% of more complex ^(b) applications processed within regulatory time limits ^(a)	80%	88%	80%	85%
% of applications approved	n.a.	97%	n.a.	97%
Ministerial development plan assessments — average months to completion	12 months	11 months	12 months	11 months
Footnotes				
(a) Regulatory time limits used in this measure were designed to apply to council development applications. Compliance of 100 per cent for DAC is not reasonable as DAC considers applications that are more complex than council applications.				
(b) More complex applications are those that require a full planning assessment for decision by the Commission or by the Minister.				

AGENCY: DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Program information

Program 2: Office for the Southern Suburbs

Description/Objective: To assist in the realisation of the government's policy commitments to improve economic development, social and environmental outcomes for the communities identified as being of high need in the southern suburbs.

Summary income statement

Program 2: Office for the Southern Suburbs	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	258	258	258	246
Supplies and Services	114	129	129	78
Grants and Subsidies	—	15	15	—
Depreciation and Amortisation	—	—	—	—
Other	—	—	—	—
Total expenses	372	402	402	324
Income				
Sale of Goods and Services	—	—	—	—
Fees, Fines and Penalties	—	—	—	—
Commonwealth Revenue	—	—	—	—
Other	—	—	—	—
Total income	—	—	—	—
Net cost of providing services	372	402	402	324

Program performance information

Program: 2 Office for the Southern Suburbs				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$372 000	\$402 000	\$402 000	\$324 000
Performance Commentary				
<p>Provided executive support to the Southern Suburbs Coordination Group, which facilitates cross-government discussion of significant issues, such as <i>The 30-Year Plan for Greater Adelaide</i>; Clovelly Park CleanTech precinct; education; youth unemployment; business and investment attraction.</p> <p>Provided advice and support to state and local government agencies with respect to the economically, socially and environmentally sustainable development of the Southern Adelaide Region, and infrastructure proposals and initiatives.</p> <p>Provided input into <i>The 30-Year Plan for Greater Adelaide</i> and facilitated its implementation to date with respect to the Southern Adelaide Region.</p> <p>Supported structural adjustment initiatives, including the Small Business Development Fund and the Southern Adelaide Innovation and Investment Forum.</p>				

AGENCY: DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Program information

Program 3: *Office for the Northern Suburbs*

Description/Objective: To assist in the realisation of the government's policy commitments to improve economic, social and environmental outcomes for the northern suburbs.

Summary income statement

Program 3: Office for the Northern Suburbs	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	295	289	289	112
Supplies and Services	196	244	244	78
Grants and Subsidies	89	87	87	—
Depreciation and Amortisation.....	42	42	42	12
Other	—	—	—	—
Total expenses	622	662	662	202
Income				
Sale of Goods and Services	—	—	—	—
Fees, Fines and Penalties	—	—	—	—
Commonwealth Revenue.....	—	—	—	—
Other	—	—	—	—
Total income	—	—	—	—
Net cost of providing services	622	662	662	202

Program performance information

Program: 3 Office for the Northern Suburbs				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Program	\$622 000	\$662 000	\$662 000	\$202 000^(a)
Performance Commentary				
<p>In addition to supporting the portfolio activities of the Minister for the Northern Suburbs and achieving its targets, the Office for the Northern Suburbs (Northern Connections) undertook a range of other tasks to assist in improving the economic and social outcomes for northern Adelaide. These included:</p> <ul style="list-style-type: none"> • contributing to structure planning processes as part of the implementation of <i>The 30-Year Plan for Greater Adelaide</i>; • advocating specific regional priorities or needs to governments and their departments; • fostering connections between local agencies; • expanding its database of projects and initiatives; • working toward the development of better regional level data to inform policy and program development and measure outcomes; • maintaining a watching brief over emerging local issues; • chairing of the Playford Alive Steering Committee and participating in a range of activities to support the project; and • supporting efforts to find local employment for workers retrenched following the closure of Bridgestone Tyres. 				
Footnotes				
(a) The 2008-09 actual net cost was lower than budget due to the Office for the Northern Suburbs being officially opened on 15 April 2009.				

AGENCY: DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Program information

Program 4: State/Local Government Relations

Description/Objective: Provide policy and other advice to the government on the constructive relationship between the state government and councils and other associated local government representative groups; whole of government policy and legislative frameworks as they affect local government; and the constitution and operations of the local government system, including the statutory authorities for which the Minister for State/Local Government Relations is responsible.

Summary income statement

Program 4: State/Local Government Relations	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Expenses				
Employee Benefits and Costs	1 620	1 743	2 124	2 248
Supplies and Services	181	174	663	758
Grants and Subsidies	70	70	70	70
Depreciation and Amortisation.....	—	—	—	—
Other.....	—	—	—	—
Total expenses	1 871	1 987	2 857	3 076
Income				
Sale of Goods and Services	—	—	13	75
Fees, Fines and Penalties	—	—	—	—
Commonwealth Revenue.....	—	—	—	—
Other.....	—	—	—	19
Total income	—	—	13	94
Net cost of providing services	1 871	1 987	2 844	2 982

Program performance information

Program: 4 State/Local Government Relations				
	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
Net Cost of Sub-program	\$1 871 000 ^(a)	\$1 987 000 ^(a)	\$2 844 000	\$2 982 000
Performance Commentary				
<p>Provided support and guidance to councils in the areas of administrative and financial governance. This included the publication of guidance papers for the local government sector on the topics of 'Subsidiaries — Ministerial Approval' and 'Caretaker Conventions for Local Government Elections'; and two information papers 'Ombudsman's Reports Relating to Council Findings' and 'General Lessons'.</p> <p>Worked closely with the local government sector to submit a state bid for the Local Government Reform Fund, securing \$2.65 million out of a total so far allocated of \$16 million. The successful bid included various asset and financial management projects, as well as an integrated design strategy proposal.</p> <p>Continued to support improvement in women's representation and participation in local government.</p> <p>Continued to work with and support local government to make ongoing improvements to the financial management framework. This included reviewing and assessing the effectiveness of the amendments to the <i>Local Government Act 1999</i> and regulations.</p> <p>Worked collaboratively with the local government sector to incorporate changes to Australian Accounting Standards into the model financial statements, as well as further improve the accounting policy guidance provided in that document.</p> <p>The Boundary Adjustment Facilitation Panel endorsed a proposal under s27 of the <i>Local Government Act 1999</i> to transfer 695 hectares from the District Council of Grant to the City of Mount Gambier, which was approved by the Minister in June 2010. The transfer enables development of the City of Mount Gambier in a manner consistent with the Greater Mount Gambier Master Plan.</p>				
Footnotes				
<p>(a) The 2009-10 Estimated Result and the 2010-11 Budget show a reduced net cost for the State/Local Government Relations Program to reflect the effective integration of the Office for State/Local Government into the Department of Planning and Local Government during 2009-10. Key corporate support services are now consolidated for the whole department under the Urban Development and Planning Program.</p>				

DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	14 603	15 688	14 174	13 020
Long service leave	455	479	394	625
Payroll tax	872	909	822	790
Superannuation	1 523	1 606	1 637	1 498
Other	391	945	275	447
Supplies and services —				
General supplies and services	5 595	5 900	6 445	5 667
Consultancy expenses	547	1 287	1 096	1 860
Depreciation and amortisation expenses	415	407	407	335
Grants and subsidies	246	663	249	282
Intra government transfers	82	47	—	—
Other expenses	47	46	41	65
Total expenses	24 776	27 977	25 540	24 589
Income				
Commonwealth revenues	—	—	—	133
Intra government transfers	231	486	225	242
Fees, fines and penalties	5 889	5 949	6 352	5 898
Sales of goods and services	953	1 245	1 059	831
Net gain or loss from disposal of assets	—	—	—	-5
Other income	—	100	—	69
Total income	7 073	7 780	7 636	7 168
Net cost of providing services	17 703	20 197	17 904	17 421
Income from / Expenses to SA Government				
Income —				
Appropriation	17 703	18 570	18 002	18 206
Other income	—	807	—	—
Net income from / Expenses to SA Government	17 703	19 377	18 002	18 206
Total comprehensive result	—	-820	98	785

DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	3 809	3 750	4 092	4 806
Receivables	986	986	297	986
Other current assets	34	34	57	34
Total current assets	4 829	4 770	4 446	5 826
<i>Non current assets</i>				
Land and improvements	—	—	342	—
Plant and equipment	809	907	880	1 005
Intangible assets	286	286	—	53
Other non-current assets	4	4	3	4
Total non-current assets	1 099	1 197	1 225	1 062
Total assets	5 928	5 967	5 671	6 888
Liabilities				
<i>Current liabilities</i>				
Payables	1 310	1 396	841	1 388
Employee benefits —				
Salaries and wages	451	404	530	357
Annual leave	1 194	1 194	989	1 211
Long service leave	354	354	327	354
Short-term provisions	33	33	42	33
Other current liabilities	8	8	149	8
Total current liabilities	3 350	3 389	2 878	3 351
<i>Non current liabilities</i>				
Long-term employee benefits —				
Long service leave	2 839	2 839	2 292	2 978
Long-term provisions	99	99	109	99
Total non-current liabilities	2 938	2 938	2 401	3 077
Total liabilities	6 288	6 327	5 279	6 428
Net assets	-360	-360	392	460
Equity				
Contributed capital	2 983	2 983	2 983	2 983
Retained earnings	-3 343	-3 343	-2 591	-2 523
Total equity	-360	-360	392	460

Balances as at 30 June end of period.

DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash outflows</i>				
Employee benefit payments	17 883	19 728	17 247	15 754
Payments for supplies and services	6 142	7 187	7 541	6 914
Grants and subsidies	246	663	249	277
GST paid	—	—	—	2 293
Intra government transfers	82	47	—	—
Other payments	47	46	46	25
Cash used in operations	24 400	27 671	25 083	25 263
<i>Cash inflows</i>				
Intra government transfers	231	486	225	226
Fees, fines and penalties	5 889	5 949	6 352	6 898
Sales of goods and services	953	1 245	1 059	44
GST received	—	—	—	1 384
Other receipts	—	100	5	40
Cash generated from operations	7 073	7 780	7 641	8 592
SA GOVERNMENT:				
Appropriation	17 703	18 570	18 002	18 206
Other receipts	—	807	—	—
Net cash provided by SA Government	17 703	19 377	18 002	18 206
Net cash provided by (+) / used (-) in operating activities	376	-514	560	1 535
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	317	309	309	516
Purchase of intangibles	—	233	—	53
Cash used in investing activities	317	542	309	569
<i>Cash inflows</i>				
Proceeds from sale of property, plant and equipment	—	—	—	1
Cash generated from investing activities	—	—	—	1
Net cash provided by (+) / used in (-) investing activities	-317	-542	-309	-568

DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
FINANCING ACTIVITIES:				
<i>Cash inflows</i>				
Capital contributions from SA Government	—	—	—	1 500
Proceeds from restructuring activities	—	—	—	2 339
Cash generated from financing activities	—	—	—	3 839
Net cash provided by (+) / used in (-) financing activities	—	—	—	3 839
Net increase (+) / decrease (-) in cash equivalents	59	-1 056	251	4 806
Cash and cash equivalents at the start of the financial year	3 750	4 806	3 841	—
Cash and cash equivalents at the end of the financial year	3 809	3 750	4 092	4 806

ADMINISTERED ITEMS FOR THE DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of comprehensive income

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Income from SA Government				
Income —				
Appropriation	2 510	2 366	2 215	1 312
Net income from / Expenses to SA Government	2 510	2 366	2 215	1 312
Income from other sources				
Commonwealth revenues	121 409	154 418	—	145 711
Intra government transfers	—	138	150 364	586
Other grants	2 635	2 635	1 800	1 270
Fees, fines and penalties	12 075	20 390	15 301	19 479
Sales of goods and services	33	35	35	—
Interest revenues	1 045	1 136	1 136	961
Net gain or loss from disposal of assets	—	—	—	-58
Other income	98	142	86	592
Total income from other sources	137 295	178 894	168 722	168 541
Total income	139 805	181 260	170 937	169 853
Expenses				
Employee benefit expenses —				
Salaries, wages, annual and sick leave	710	694	694	500
Long service leave	10	10	10	69
Payroll tax	25	25	25	35
Superannuation	48	48	48	54
Other	46	46	46	50
Supplies and services —				
General supplies and services	2 535	5 855	2 829	1 564
Consultancy expenses	16	16	16	2
Depreciation and amortisation expenses	111	127	127	125
Grants and subsidies	130 315	173 199	164 867	158 061
Intra government transfers	4 802	3 164	1 175	2 163
Other expenses	1 105	1 089	1 035	2 197
Total expenses	139 723	184 273	170 872	164 820
Net result	82	-3 013	65	5 033
Other comprehensive income				
Changes in property, plant and equipment asset revaluation surplus	—	—	—	7
Total comprehensive result	82	-3 013	65	5 040

ADMINISTERED ITEMS FOR THE DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of financial position

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
Assets				
<i>Current assets</i>				
Cash and cash equivalents	14 242	14 199	13 615	18 317
Receivables	1 120	1 120	182	1 120
Inventories	15	15	20	15
Total current assets	15 377	15 334	13 817	19 452
<i>Non current assets</i>				
Land and improvements	7 598	7 607	7 753	7 616
Plant and equipment	1 636	1 588	2 454	1 484
Total non-current assets	9 234	9 195	10 207	9 100
Total assets	24 611	24 529	24 024	28 552
Liabilities				
<i>Current liabilities</i>				
Payables	135	135	766	1 145
Employee benefits —				
Salaries and wages	21	21	14	21
Annual leave	82	82	69	82
Long service leave	10	10	9	10
Short-term provisions	1	1	—	1
Other current liabilities	—	—	54	—
Total current liabilities	249	249	912	1 259
<i>Non current liabilities</i>				
Long-term employee benefits —				
Long service leave	186	186	127	186
Long-term provisions	2	2	—	2
Total non-current liabilities	188	188	127	188
Total liabilities	437	437	1 039	1 447
Net assets	24 174	24 092	22 985	27 105
Equity				
Retained earnings	21 357	21 275	20 500	24 289
Asset revaluation reserve	2 817	2 817	2 485	2 816
Total equity	24 174	24 092	22 985	27 105

Balances as at 30 June end of period.

ADMINISTERED ITEMS FOR THE DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Statement of cash flows

	2010-11 Budget	2009-10 Estimated Result	2009-10 Budget	2008-09 Actual
	\$000	\$000	\$000	\$000
OPERATING ACTIVITIES:				
<i>Cash inflows</i>				
Intra government transfers	—	138	150 364	357
Commonwealth receipts	121 409	154 418	—	145 711
Other grants	2 635	2 635	1 800	1 270
Fees, fines and penalties	12 075	20 390	15 301	19 124
Sales of goods and services	33	35	35	—
Interest received	1 045	1 136	1 136	1 003
Other receipts	98	142	86	285
Cash generated from operations	137 295	178 894	168 722	167 750
<i>Cash outflows</i>				
Employee benefit payments	839	823	823	599
Payments for supplies and services	2 551	6 881	3 855	1 594
Grants and subsidies	130 315	173 199	164 867	158 418
Intra government transfers	4 802	3 164	1 175	2 163
Other payments	1 105	1 089	1 035	1 749
Cash used in operations	139 612	185 156	171 755	164 523
SA GOVERNMENT:				
Appropriation	2 510	2 366	2 215	1 312
Net cash provided by SA Government	2 510	2 366	2 215	1 312
Net cash provided by (+) / used in (-) operating activities	193	-3 896	-818	4 539
INVESTING ACTIVITIES:				
<i>Cash outflows</i>				
Purchase of property, plant and equipment	150	222	222	2 086
Cash used in investing activities	150	222	222	2 086
Net cash provided by (+) / used in (-) investing activities	-150	-222	-222	-2 086
FINANCING ACTIVITIES:				
<i>Cash inflows</i>				
Proceeds from restructuring activities	—	—	—	15 864
Cash generated from financing activities	—	—	—	15 864
Net cash provided by (+) / used in (-) financing activities	—	—	—	15 864
Net increase (+) / decrease (-) in cash equivalents	43	-4 118	-1 040	18 317
Cash and cash equivalents at the start of the financial year	14 199	18 317	14 655	—
Cash and cash equivalents at the end of the financial year	14 242	14 199	13 615	18 317

AGENCY: DEPARTMENT OF PLANNING AND LOCAL GOVERNMENT

Financial commentary — major variations

The following commentary relates to the agency financial statements presented in the previous section. The discussion relates to variations between the 2009-10 Estimated Result and the 2010-11 Budget.

Statement of comprehensive income — controlled

The 2009-10 Estimated Result included payments made as part of the government's targeted voluntary separation packages and funding carried over from 2008-09 for the implementation of the state planning reforms. In addition, the 2010-11 Budget is reduced due to savings initiatives to be achieved by DPLG.

Statement of financial position — controlled

No major variations.

Statement of cash flows — controlled

The variations in the statement of cash flows generally reflect the variations discussed above.

Statement of comprehensive income — administered items

The 2009-10 Estimated Result included an increase in income and a corresponding increase in expenditure for the Local Government Grants Commission, Planning and Development Fund and the Outback Areas Community Development Trust in 2009-10.

Specifically they relate to:

- the Commonwealth Government making a pre-payment of the first quarter of the 2010-11 Financial Assistance Grants to the Local Government Grants Commission;
- increased grant payments made to councils through the Planning and Development Fund; and
- specific once-off funding received by the Outback Areas Community Development Trust, such as funding received as part of the Commonwealth Remote Aerodrome Safety Program.

Statement of financial position — administered items

No major variations.

Statement of cash flows— administered items

The variations in the statement of cash flows generally reflect the variations discussed above.

**Additional Information for Administered Items
Department of Planning and Local Government**

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
CASH FLOWS FROM:				
Operating activities				
<i>Cash inflows</i>				
Intra-government Transfers —				
Outback Areas Community Development Trust.....	—	138	—	—
SA Local Government Grants Commission.....	—	—	150 364	357
Commonwealth Receipts —				
SA Local Government Grants Commission.....	121 409	152 541	—	145 230
Outback Areas Community Development Trust.....	—	1 877	—	481
Other Grants —				
Planning and Development Fund.....	—	—	—	2
Outback Areas Community Development Trust.....	710	835	—	—
Local Government — Taxation Equivalent Fund.....	1 925	1 800	1 800	1 268
Fees, Fines and Penalties —				
Planning and Development Fund.....	11 039	19 369	14 280	17 814
Planning Fees Received on Behalf of Local Government	1 036	1 021	1 021	1 310
Sales of Goods and Services —				
SA Local Government Grants Commission.....	27	27	27	—
Outback Areas Community Development Trust.....	6	8	8	—
Interest Received —				
Local Government — Taxation Equivalent Fund.....	35	35	35	11
SA Local Government Grants Commission.....	33	33	33	73
Outback Areas Community Development Trust.....	2	13	13	21
Planning and Development Fund.....	975	1 055	1 055	898
Other Receipts —				
Outback Areas Community Development Trust.....	98	142	86	-287
Planning and Development Fund.....	—	—	—	552
SA Local Government Grants Commission.....	—	—	—	20
Total operating receipts	137 295	178 894	168 722	167 750

**Additional Information for Administered Items
Department of Planning and Local Government**

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Cash outflows				
Employee Payments —				
SA Local Government Grants Commission.....	346	340	340	273
Outback Areas Community Development Trust.....	493	483	483	326
Supplies and Services —				
Planning and Development Fund.....	1 168	1 139	1 839	979
Outback Areas Community Development Trust.....	1 210	4 564	830	495
SA Local Government Grants Commission.....	173	168	176	120
Planning Fees Received on Behalf of Local Government	—	550	550	—
West Beach Trust	—	460	460	—
Grants and Subsidies —				
Local Government — Taxation Equivalent Fund.....	1 925	1 800	1 800	282
SA Local Government Grants Commission.....	120 458	152 318	149 138	144 762
Outback Areas Community Development Trust.....	459	648	447	762
Planning and Development Fund.....	7 473	18 433	13 482	12 612
Intra-government Transfers —				
Outback Areas Community Development Trust.....	—	—	—	425
Planning and Development Fund.....	3 359	1 838	—	700
West Beach Trust	1 443	1 326	1 175	1 038
Other Payment—				
SA Local Government Grants Commission	8	8	—	—
Planning Fees Received on Behalf of Local Government	1 036	1 021	1 021	914
Planning and Development Fund.....	14	14	14	832
Outback Areas Community Development Trust.....	47	46	—	3
Total operating payments	139 612	185 156	171 755	164 523
Government of South Australia Appropriation —				
SA Local Government Grants Commission.....	475	463	463	—
West Beach Trust	1 443	1 326	1 175	1 312
Outback Areas Community Development Trust.....	592	577	577	—
Net cash provided by Government of South Australia	2 510	2 366	2 215	1 312
Net cash provided by (+)/used in (-) operating activities	193	-3 896	-818	4 539
Investing activities				
Cash outflows				
Purchase of Property, Plant and Equipment —				
Planning and Development Fund.....	—	—	—	2 000
Outback Areas Community Development Trust.....	150	222	222	86
Cash used in investing activities	150	222	222	2 086
Net cash provided by (+) / used in (-) investing activities	-150	-222	-222	-2 086

**Additional Information for Administered Items
Department of Planning and Local Government**

Statement of cash flows

	2010-11 Budget \$000	2009-10 Estimated Result \$000	2009-10 Budget \$000	2008-09 Actual \$000
Financing activities				
<i>Cash inflows</i>				
Proceeds from Restructuring Activities	—	—	—	15 864
Cash generated from financing activities	—	—	—	15 864
Net cash provided by (+) / used in (-) financing activities	—	—	—	15 864
Net increase (+) / decrease (-) in cash equivalents	43	-4 118	-1 040	18 317
Cash and cash equivalents at the start of the financial year	14 199	18 317	14 655	—
Cash and cash equivalents at the end of the financial year	14 242	14 199	13 615	18 317

Accounting standards

ACCOUNTING STANDARDS

The financial statements included in the Portfolio Statements 2010-11 are special purpose financial statements.

Estimates in these financial statements have been prepared on a basis consistent with:

- Australian Accounting Standards, except where these notes indicate otherwise
- Accounting policies expected to be used in preparing historically orientated general purpose financial statements for that year, and the same accounting policies have been used for the subsequent forecast years (forward estimates).

Reporting entities

The financial statements include all estimated assets, liabilities, incomes and expenses of individual entities and portfolio agencies (administrative groupings of entities).

In the process of reporting on portfolios, intra-group transactions and balances are eliminated in full. This enables the financial statements of the portfolio agencies to be presented as that of an individual entity.

The commentary at the commencement of the financial statements for each portfolio identifies which entities have been included in the consolidated financial statements for that portfolio.

Consistent with Australian Accounting Standards, transactions and balances that are controlled are budgeted for, and reported on, separately to transactions and balances which are administered but not controlled by the agency.

Activities that are ‘controlled’ are those where the agency delivers services and governs the financial and operating policies so as to obtain benefits from these activities and assets in the pursuit of its objectives.

Generally, activities that are ‘administered’ on behalf of the government exist where an agency has no discretion to alter the resources provided or determine how they are spent.

Basis of accounting and measurement

The estimated financial statements include a statement of comprehensive income, statement of financial position and a statement of cash flows.

The format of these estimated financial statements is consistent with the model financial statements (prepared by the Department of Treasury and Finance for statutory reporting requirements) and is consistent with the requirements of AASB 101 *Presentation of Financial Statements* and AASB 107 *Statement of Cash Flows*.

The accrual basis of accounting has been applied in the preparation of the estimated financial statements whereby assets, liabilities, equity, incomes and expenses are recognised in the reporting period to which they relate, regardless of when cash is received or paid.

Assets

Most government assets are valued at their written down current cost. Otherwise agencies adopt one of the following measurement bases:

- Market/fair value — the amount for which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction (in many cases agencies use written down current cost as a proxy for fair value)
- Net market value — the market value after deducting costs expected to be incurred were the asset to be exchanged
- Current cost — the lowest cost at which the gross service potential of that asset could currently be obtained in the normal course of operations.

All non-current tangible assets, with a cost of acquisition greater than \$1 million and a useful life of more than three years, are required to be valued at fair value unless excluded from the scope of Australian Accounting Standard AASB 116 *Property, Plant and Equipment* and/or an alternative valuation is specified by another accounting standard.

All intangible assets are measured at cost.

Depreciation and amortisation

All non-current assets having limited useful lives are systematically depreciated/amortised over their useful lives in a manner that reflects the consumption of their service potential. The most common method used for calculating depreciation expense is the straight line method.

Certain heritage assets have very long and indeterminate useful lives. Their service potential has not, in any material sense, been consumed during the reporting period. As such, no amount for depreciation has been recognised in respect of those assets.

Assets acquired under finance leases are amortised over the period during which the government is expected to benefit from use of the leased asset.

Employee benefits

Employee benefits (including salaries and wages, annual leave, long-service leave, sick leave and superannuation benefits) reflect those benefits accrued as a result of services provided by employees up to the reporting date.

Short-term employee benefits (due to be settled within twelve months after the end of the reporting period in which the employee rendered the services) are measured at a nominal amount based on the remuneration rates an agency expects to pay. Examples of short-term employee benefits include salaries and wages and annual leave.

Long-term employee benefits (not due to be settled within twelve months after the end of the period in which the employee rendered the service) are measured as the present value of estimated future cash flows. An example of a long-term employee benefit is long service leave.

Sick leave

For the majority of agencies, no liability will be recognised for sick leave.

There is no liability for non-vesting sick leave (a non-vesting entitlement is that which does not constitute a legal obligation of the employing agency until a valid claim is made by an employee or an event has occurred) if, on average, sick leave taken is less than total entitlements accruing.

Vesting sick leave entitlements are rare for state government employees.

Superannuation

For most state government controlled agencies, the Treasurer assumes the accrued superannuation liability in return for periodic payments from agencies. Therefore, unless there are contributions due but not yet paid at the reporting date, there is no superannuation liability recorded for the agency.

Two types of superannuation plans are in operation currently in the public sector: defined benefit plans and defined contribution plans. In a defined benefit plan, a member's entitlement is determined by reference to a formula based on years of membership and/or salary levels. In a defined contribution plan, a member's entitlement is determined by reference to accumulated contributions made to the plan together with investment earnings thereon.

Under existing arrangements, the Treasurer is liable for any net deficiency in assets for the defined benefits plans. Deficits in defined benefit superannuation plans are recognised as liabilities in the statement of financial position for the Treasurer. The deficits are measured as the excess of employees' accrued benefits resulting from services up to the reporting date over the net market value of the plan's assets as at the reporting date.

Income recognition

Wherever possible, income is recognised when the transaction or event giving rise to the income occurs. As a result, all items of income are normally reported in the statement of comprehensive income when an agency obtains control over the respective amounts. In circumstances where it is not possible to determine objectively when control over the asset passes to the agency, the amounts are recognised upon receipt.

Appropriation

The investment program requirements for agencies included in the portfolio statements may be funded through operating appropriation, operating receipts, the proceeds of asset sales, grants and through Commonwealth payments. Where the investment requirements of an agency are not funded from these sources, the state government funding of an agency's investment program will generally be treated as an equity contribution from the government, as representative owner. These contributions are treated as contributions to equity rather than income in an agency.

Funds appropriated, but not required to meet current year cash outflows will be deposited with the Treasurer and will show as an asset in the agency's statement of financial position.

Cash alignment policy

Where agencies have returned excess cash held to the Treasurer in accordance with the cash alignment policy, the payment is generally recorded as a 'payment to government' in the statement of comprehensive income. Some agencies have elected to repay debt or return contributed capital with excess cash balances. These transactions will be reflected in the statement of financial position.

Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars, unless otherwise indicated.

Due to rounding, there may be instances where financial statements and tables do not add correctly.

