



**Government
of South Australia**

TRS19D2534

Mr Chris Picton MP
Member for Kaurua
Shop 9, 760 Grand Boulevard
SEAFORD MEADOWS SA 5169

shadowhealth@parliament.sa.gov.au

Treasurer

Level 8

State Administration Centre

200 Victoria Square

Adelaide SA 5000

GPO Box 2264

Adelaide SA 5001

DX 56203 Victoria Square

Tel 08 8226 1866

treasurer.dtf@sa.gov.au

Chris

Dear Mr Picton

APPLICATION UNDER THE FREEDOM OF INFORMATION ACT 1991

I refer to your application made under the *Freedom of Information Act 1991* (FOI Act), dated 1 October 2019.

Your original application sought access to:

"All correspondence (including but not limited to emails, letters, memos, reports, instant messages) between the Treasurer or any ministerial staff in the Treasurer's office, and the Minister for Health and Wellbeing or any ministerial staff in the Minister's office (between 1 July 2018 and 1 October 2019), related to the health budget or health expenditure."

The application was then amended to:

"All correspondence (including but not limited to emails, letters, memos, reports, instant messages) between the Treasurer or any ministerial staff in the Treasurer's office, and the Minister for Health and Wellbeing or any ministerial staff in the Minister's office (between 1 July 2018 and 1 October 2019), related to the health budget or health expenditure in respect to ramping, KordaMentha, CALHN or mental health."

The purpose of this letter is to advise you of my determination. An extensive search was conducted within this office. 10 documents were identified as answering the terms of your application.

I grant you access in full to 2 documents; copies of which are enclosed.
I grant you access in part to 8 documents, copies of which are enclosed.

Released in Full

Documents 9, 10

Released in Part

Documents 1, 2, 3, 4, 5, 6, 7, 8

Released in Part

Documents 1, 2, 5, 6, 7 are all released in part as the attachments referenced in the emails were all prepared for Cabinet. I therefore determine this exempt pursuant to clause 1(1)(a) to the FOI Act.

Document 3 is released in part with out of scope information removed.

Document 4 is released in part as the attachment is a budget bid which was prepared for use by the Minister for a matter to be submitted to Cabinet.

Document 8 is released in part as both attachments referred to in the briefing are internal working documents. These are working documents which were superseded by the subsequent work of KordaMentha and subsequent documents released by KordaMentha (CALHN Diagnostic Review September 2018 and CALHN Operational Financial Recovery Plan November 2018). Disclosure of these draft documents has the potential to mislead and distract the public in relation to matters that have subsequently been more fully explored, analysed and disclosed.

I therefore determine this information exempt pursuant to clause 9(1)(a)(i) and 9(1)(a)(ii).

Exemptions

Clause 1 – Cabinet Documents

(1) *A document is an exempt document—*

- (a) *if it is a document that has been specifically prepared for submission to Cabinet (whether or not it has been so submitted); or*
- (b) *if it is a preliminary draft of a document referred to in paragraph (a); or*
- (c) *if it is a document that is a copy of or part of, or contains an extract from, a document referred to in paragraph (a) or (b).*
- (e) *if it contains matter the disclosure of which would disclose information concerning any deliberation or decision of Cabinet; or*
- (f) *if it is a briefing paper specifically prepared for the use of a Minister in relation to a matter submitted, or proposed to be submitted to Cabinet.*

Clause 9 — Internal Working Documents

(1) *a document is an exempt document if it contains matter—*

- (a) *that relates to—*
 - (i) *any opinion, advice or recommendation that has been obtained, prepared or recorded; or*
 - (ii) *any consultation or deliberation that has taken place, in the course of, or for the purpose of, the decision-making functions of the Government, a Minister or an agency; and*
- (b) *the disclosure of which would, on balance, be contrary to the public interest.*

Please note, in compliance with Premier and Cabinet Circular PC045 - *Disclosure Logs for Non-Personal Information Released through Freedom of Information* (PC045), the Department of Treasury and Finance is now required to publish a log of all non-personal information released under the *Freedom of Information Act 1991*.


In accordance with this Circular, any non-personal information determined for release as part of this application, may be published on the DTF website. A copy of PC045 can be found at the following address: <https://dpc.sa.gov.au/resources-and-publications/premier-and-cabinet-circulars>. Please visit the website for further information.

As I am determining this application as Principal Officer, Section 29(6) of the Act does not provide for an internal review. If you are dissatisfied with my determination you are entitled to exercise your rights of external review with the Ombudsman.

Alternatively, you can apply to the South Australian Civil and Administrative Tribunal. If you wish to seek a review, Section 39(3) of the Act states you must do so within 30 calendar days of receiving the determination.

If you require any further information, please contact Vicky Cathro on (08) 8226 9769.

Yours sincerely



Hon Rob Lucas MLC
Principal Officer

15 November 2019

Att.

Schedule of Documents

TRS19D2534

Doc. No.	Date	Description of Document	# of pages	Determination Recommendation	Exemption Clause	Reason
1	29/05/2019	Email	1	Released in part	1(1)(a) - Prepared for Cabinet or Cabinet committee	
2	27/05/2019	Email	1	Released in part	1(1)(a) - Prepared for Cabinet or Cabinet committee	
3	22/05/2019	Email	9	Released in part		out of scope
4	23/04/2019	Email	3	Released in part	1(1)(f) - Briefing prepared for use of Minister regarding matter submitted to Cabinet	
5	13/03/2019	Email	1	Released in part	1(1)(a) - Prepared for Cabinet or Cabinet committee	
6	4/12/2018	Email	1	Released in part	1(1)(a) - Prepared for Cabinet or Cabinet committee	
7	16/08/2018	Email	1	Released in part	1(1)(a) - Prepared for Cabinet or Cabinet committee	
8	4/07/2018	Meeting with Minister Wade	22	Released in part	9(1)(a)(i) - Contains matter relating to opinion, advice or recommendation prepared for decision-making of the Government, a Minister or an agency & contrary to public interest	

Schedule of Documents

Doc. No.	Date	Description of Document	# of pages	Determination Recommendation	Exemption Clause	Reason
9	20/06/2018	Correspondence - Robert Habel	4	Released in full	9(1)(a)(ii) - Contains matter relating to consultation or deliberation for decision-making of the Government, a Minister or an agency & contrary to public interest	
10	18/06/2018	Correspondence - Geoff Harris	4	Released in full		

RELEASE

Davies, Shaun (DTF)

From: Klass, Margaret (Health)
Sent: Thursday, 20 June 2019 11:36 AM
To: Davies, Shaun (DTF)
Subject: RE: Support to maintain State Mental Health Programs

Follow Up Flag: Follow up
Flag Status: Completed

Sorry Shaun.
Distinction noted.
Kind regards.
Margaret

From: Davies, Shaun (DTF)
Sent: Thursday, 20 June 2019 11:31 AM
To: Klass, Margaret (Health)
Subject: RE: Support to maintain State Mental Health Programs

Thank you Margaret (please note that I wasn't seeking to refer, only to advise the author that your Office would consider).

Kind regards

Shaun

From: Klass, Margaret (Health) <Margaret.Klass@sa.gov.au>
Sent: Thursday, 20 June 2019 11:26 AM
To: Davies, Shaun (DTF) <Shaun.Davies@sa.gov.au>
Subject: FW: Support to maintain State Mental Health Programs

Hi Shaun

This referral is not accepted.

This has already been referred to us by the Premier's Office and is receiving attention.

In acknowledging Mr Harris's letters you can advise him that the matters raised fall within the portfolio responsibilities of the Minister for Health and Wellbeing and that you are aware the correspondence has been received by this office.

Kind regards

Margaret Klass
Manager
Office of the Hon Stephen Wade MLC
Minister for Health and Wellbeing

From: Health:Minister for Health
Sent: Thursday, 20 June 2019 9:28 AM
To: Klass, Margaret (Health)
Subject: FW: Support to maintain State Mental Health Programs

Possible referral.
Our office received this yesterday MH19-3141.

Lenka Pospisilova
Senior Business Support Officer
Office of the Hon Stephen Wade MLC
Minister for Health and Wellbeing

Level 9, Citi Centre Building, 11 Hindmarsh Square | GPO Box 2555 Adelaide SA 5001
T: (08) 8463 6291 | F: (08) 8463 6277 | E: lenka.pospisilova@sa.gov.au | W: www.sahealth.sa.gov.au



Government of
South Australia



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From: Davies, Shaun (DTF)
Sent: Wednesday, 19 June 2019 2:55 PM
To: Health:Minister for Health
Subject: FW: Support to maintain State Mental Health Programs

Good afternoon

I refer to the below email and attached letter, which I note were also sent to your Minister (and the Premier).

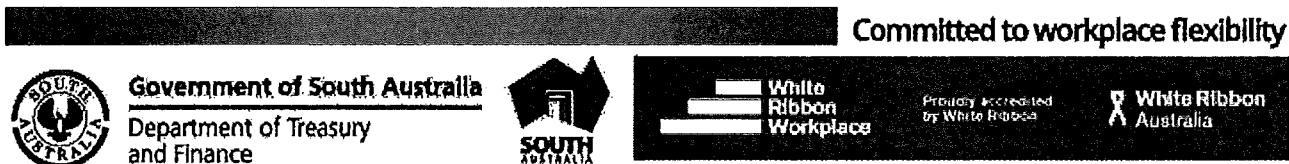
Could someone please confirm whether I may advise Mr Habel that your Office will consider the correspondence?

Kind regards

Shaun Davies

A/Ministerial Liaison Officer (Finance) | Office of the Treasurer

State Administration Centre, Level 8, 200 Victoria Square ADELAIDE SA 5000
t 8204 1492 | e shaun.davies@sa.gov.au | w treasury.sa.gov.au



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-----Original Message-----

From: Robert Habel [<mailto:rabel@unitingsa.com.au>]
Sent: Tuesday, 18 June 2019 11:35 AM
To: DPC:Premier <premier@sa.gov.au>; DTF:Treasurer <treasurer.dtf@sa.gov.au>;
Stephen.Wade@parliament.sa.gov.au
Subject: Support to maintain State Mental Health Programs

Dear Parliamentarians,
Please find attached a letter and signatures from staff working at Uniting SA in State funded Mental Health Programs in support of maintaining funding for the sector.
Kind Regards,
Robert Habel

Robert Habel
Coordinator

Mental Health Services

Level 1, 64 Dale St • Port Adelaide, SA 5015 P. 08 8440 2217 M. 0414 237 088 E. rhabel@unitingsa.com.au
W. unitingsa.com.au/unitingSA@unitingSA

UnitingSA acknowledges the traditional owners of country throughout South Australia, their spiritual heritage, living culture and our walk together towards reconciliation.

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premier@sa.gov.au

treasurer.dtf@sa.gov.au

Stephen.Wade@parliament.sa.gov.au

Dear Premier Marshall, Treasurer Lucas & Minister Wade,

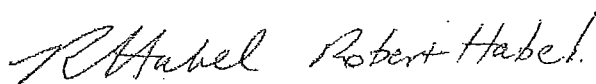
We are workers in the community mental health sector. We work as community support workers in the IPRSS and GP Access Programs of Uniting SA. Every day we work with people in the community who are in mental distress to support them to stay well.

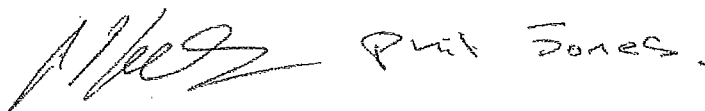
We are concerned by your government's plan to cut 25% of funding from community mental health services. This will have a huge impact on the people who need our programs, on maintaining a well-qualified and experienced workforce, and on the State's health system including hospitals.

Across South Australia, mental health programs are full with waiting lists, and there is an ongoing need to make spaces available in our programs. While some participants are transitioning to the NDIS, cutting mental health funding will prevent us from providing support to community members currently on waiting lists across the state.

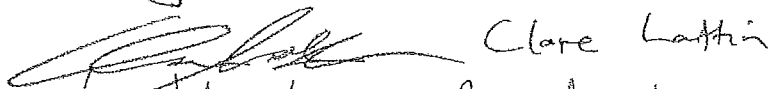
We urge you to reconsider these cuts and to invest in our community's mental health.

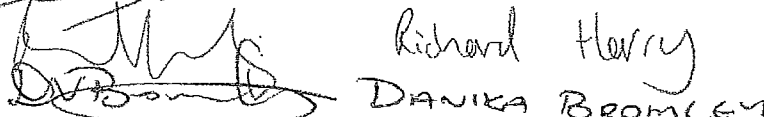
Kind regards,

 Robert Habel

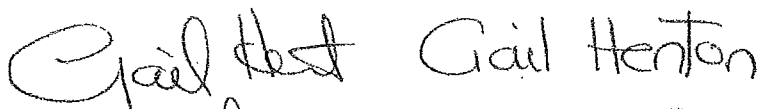
 Phil Jones

 Christine Cramble

 Clare Lattin

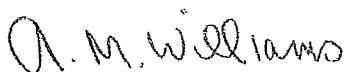
 Richard Herry

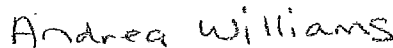
 DANIKA BROMLEY

 Gail Henton

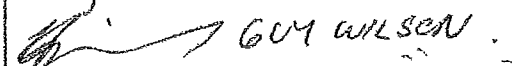
 Lisa Mugford

 Natalie Martin

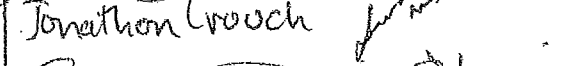
 A. M. Williams

 Andrea Williams

Wenyao Gao

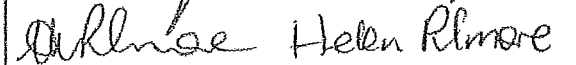
 GUY WILSON

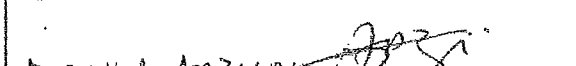
 John Nasiewicz

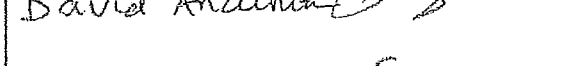
 Jonathon Crouch

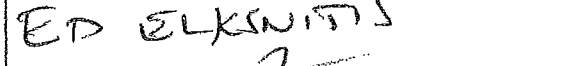
 Collette Davis

 P. A. TAYLOR

 Helen Rimmer

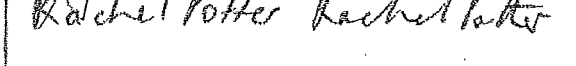
 David Anzures

 ED ELKSWITIS

 Rachel Potter

 Rachel Potter

 Rachel Potter

 Rachel Potter

Davies, Shaun (DTF)

From: Klass, Margaret (Health)
Sent: Tuesday, 18 June 2019 9:29 AM
To: Davies, Shaun (DTF)
Subject: FW: TRS19D1449 - Funding of NGO mental health programs - possible referral
Attachments: TRS19D1449 - Geoff Harris, Mental Health Coalition of SA.pdf

Good morning Shaun

I can confirm that we accept this referral. Can I ask that you refer this formally as follows:

1. Send an acknowledgement to the author stating that the matter raised falls within the portfolio responsibilities of the Minister for Health and Wellbeing and that it has been referred to his office for consideration.
2. Re-send to our mailbox (ministerforhealth@sa.gov.au) a copy of this acceptance email, the correspondence and your acknowledgement sent to the author.

Kind regards

Margaret Klass
 Manager
 Office of the Hon Stephen Wade MLC
 Minister for Health and Wellbeing

From: Health:Minister for Health
Sent: Tuesday, 18 June 2019 8:28 AM
To: Klass, Margaret (Health)
Subject: FW: TRS19D1449 - Funding of NGO mental health programs - possible referral

Hi Margaret – referral for consideration.

Cheers
 Phil

From: Davies, Shaun (DTF)
Sent: Monday, 17 June 2019 5:21 PM
To: Health:Minister for Health
Subject: TRS19D1449 - Funding of NGO mental health programs - possible referral

Good afternoon

Please see the attached letter from Mr Geoff Harris, Executive Director of Mental Health Coalition of South Australia, regarding the funding of NGO mental health programs.

It appears that the issues raised by Mr Harris fall solely within your Minister's portfolio of responsibilities – could someone please review the letter and advise whether your Office will accept a referral?

Kind regards

Shaun Davies
 A/Ministerial Liaison Officer (Finance) | Office of the Treasurer

State Administration Centre, Level 8, 200 Victoria Square ADELAIDE SA 5000
t 8204 1492 | e shaun.davies@sa.gov.au | w treasury.sa.gov.au

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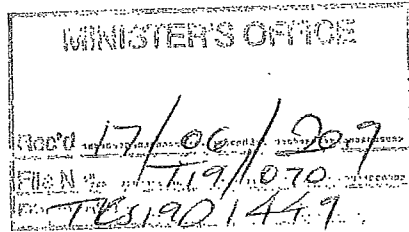
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Department of Treasury
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Hon R I Lucas
Parliament House
Adelaide
SA 5000

Thursday 13 June, 2019

Dear Hon R I Lucas,

As the Mental Health Coalition of SA we are the peak body for the non-government mental health sector.

Our vision is that all South Australians affected by mental illness are receiving the support they need to live well in the community.

Some of our recent work has highlighted a 25 per cent (\$6.8m) funding reduction to State funded NGO mental health programs with the money being transferred to the Commonwealth NDIS program.

This work has been met with claims that this is a scare campaign impacting on the most vulnerable.

As the peak body whose core work is to highlight the needs of the most vulnerable in our community, we take these claims very seriously.

All of our messaging has been based on facts. These are the facts as we have heard from the SA Government and our membership:

FACTS

The decision to transfer the \$6.8m from State funded mental health services to the Commonwealth was done several years ago by the previous government. This 'deal' has been inherited by Minister Wade.



MHCSA welcomes commitments made by Minister Wade that during the transition to NDIS no current service recipient will lose access to service. We have promoted this commitment as part of our messaging.

Mental health presentations to Emergency Departments are increasing at 5% per annum. Independent evaluations show the main service types experiencing these cuts are effective in supporting people to reduce their use of emergency and crisis services.

There is a high level of unmet demand already for these NGO mental health services. For example our members have told us;

- **Diamond House** "We are noticing an increase in people, especially those who have been deemed ineligible for NDIS funding...Some have been asked to find other service providers because they can no longer access the programs that they had been attending unless they have NDIS packages."
- **GROW** "...numbers appear to be increasing. We are contracted to see 400 individuals. We will exceed that figure this year and we predict it will rise again as most people accessing our service are not NDIS eligible. We have a range of attendees working (38%) who maintain their employment by attending their weekly support group."
- **Housing And Support Programs (HASP)** – all of these programs are full.
 - Mind Australia - Burnside HASP "Burnside HASP vacancies are highly sought after with an average of 10 referrals per vacancy."
- **Individual Psychosocial Rehabilitation Support Services (PRSS)** – all of these programs but one (a rural and remote program) are full and have waiting lists.
 - Mind Australia - "Southern Country and Central Country IPRSS vacancies are filled immediately; an average of 6 referrals are received per month."

We also know;

- **Catherine House Recovery Accommodation Support Program (ASP)** - "Our service supports women who have become homeless and have a mental illness from which they will recover. They will not be eligible for NDIS."

The NDIS is not designed to replace mental health services and will deliver different services and supports.

The 25% shift in funding will leave our state mental health system with less capacity to support vulnerable people who need these services into the future.



Affected service providers were surprised at the timing of this reduction in funding as they were previously assured by Departmental representatives that the funding reductions would not apply in the coming financial year.

It is not correct to say no South Australian will be impacted by this shift in funding. As you have just read there are many consumers and carers who will feel this.

When your constituents are contacting you about the reduction in NGO mental health services and raising their concerns we would appreciate you sharing these facts with them too as they are very likely to be the vulnerable who are being impacted.

In appreciation of your support.

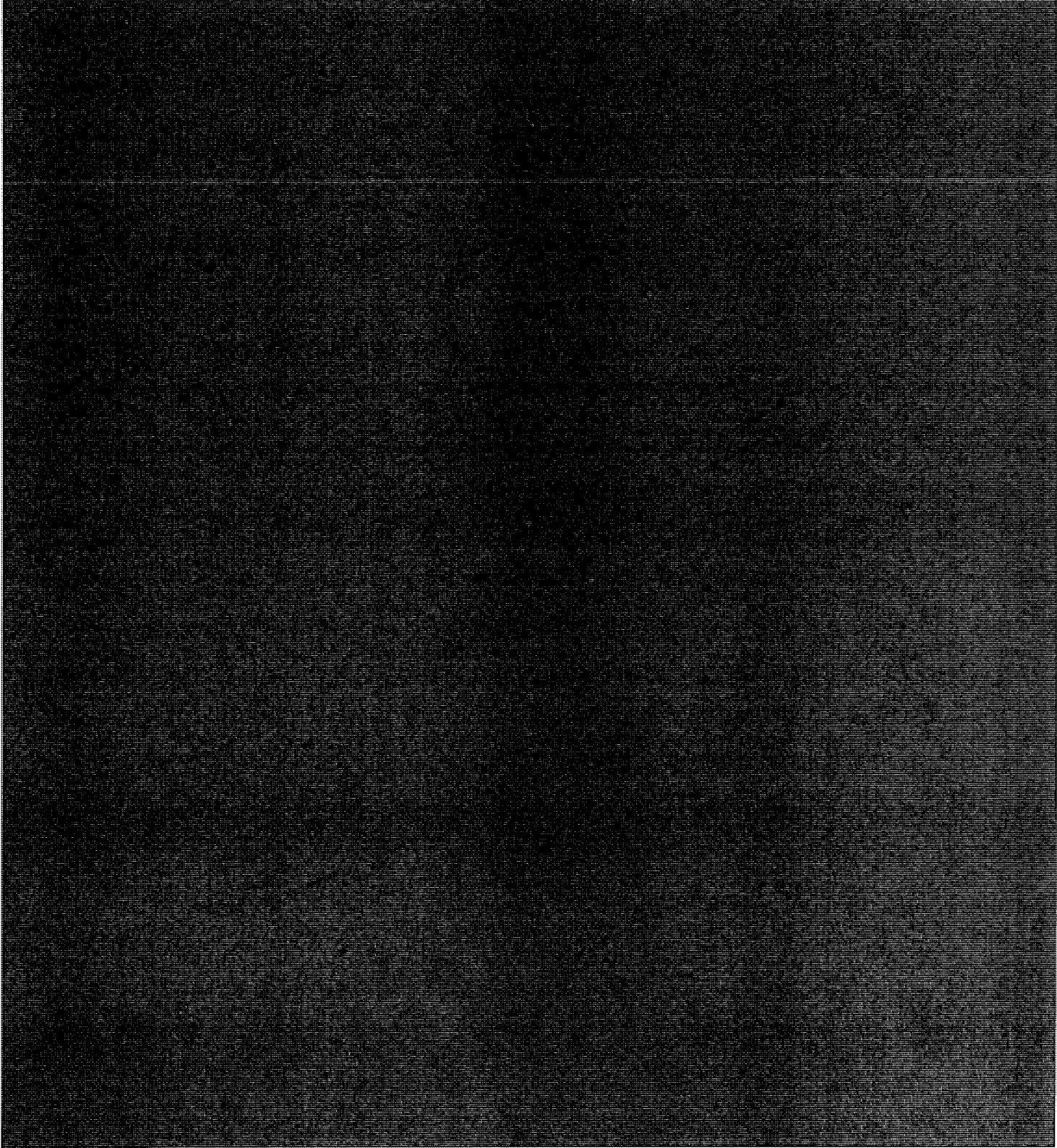
A handwritten signature in black ink, appearing to read "Geoff Harris".

Geoff Harris
Executive Director, MHCSA

RELEASE IN PART

Lees, Sue (DTF)

From: Murphy, James (Health)
Sent: Wednesday, 29 May 2019 4:48 PM
To: Borlase, Trish (DTF)
Cc: De Gennaro, Gino (DTF); Lees, Sue (DTF)
Subject: RE: CABINET IN CONFIDENCE - Budget Measures
Attachments: doc08910320190529165841.pdf



From: Borlase, Trish (DTF)
Sent: Monday, 27 May 2019 1:37 PM
To: Murphy, James (Health)
Cc: De Gennaro, Gino (DTF); Lees, Sue (DTF)
Subject: CABINET IN CONFIDENCE - Budget Measures

Good afternoon

Please find attached the Budget titles and descriptions extracted from the Budget Measures Statement for your Minister. I have been advised that the titles and descriptions have been prepared in consultation with your agency(s).

It would be appreciated if you could provide any comment to myself or Gino DeGennaro by **cob Wednesday 29 May 2019**. Note that any proposed amendments received will be provided late on Friday to the Treasurer to consider.

If you have any queries please contact myself, Sue Lees or Gino.

Thank you for your assistance.

Regards

Trish Borlase
Ministerial Liaison Officer (Treasury & Public Sector) – Treasurer's Office

State Administration Centre, Level 8, 200 Victoria Square ADELAIDE SA 5000
t 8204 1493 | e trish.borlase@sa.gov.au | w treasury.sa.gov.au



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Borlase, Trish (DTF)

From: Borlase, Trish (DTF)
Sent: Monday, 27 May 2019 1:37 PM
To: Murphy, James (Health)
Cc: De Gennaro, Gino (DTF); Lees, Sue (DTF)
Subject: CABINET IN CONFIDENCE - Budget Measures
Attachments: 2019-20 Budget Measures Statement - Wade.pdf

Tracking:	Recipient	Read
	Murphy, James (Health)	Read: 27/05/2019 2:18 PM
	De Gennaro, Gino (DTF)	
	Lees, Sue (DTF)	

Good afternoon

Please find attached the Budget titles and descriptions extracted from the Budget Measures Statement for your Minister. I have been advised that the titles and descriptions have been prepared in consultation with your agency(s).

It would be appreciated if you could provide any comment to myself or Gino DeGennaro by **cob Wednesday 29 May 2019**. Note that any proposed amendments received will be provided late on Friday to the Treasurer to consider.

If you have any queries please contact myself, Sue Lees or Gino.


Thank you for your assistance.

Regards

Trish Borlase
Ministerial Liaison Officer (Treasury & Public Sector) – Treasurer’s Office

State Administration Centre, Level 8, 200 Victoria Square ADELAIDE SA 5000
t 8204 1493 | e trish.borlase@sa.gov.au | w treasury.sa.gov.au

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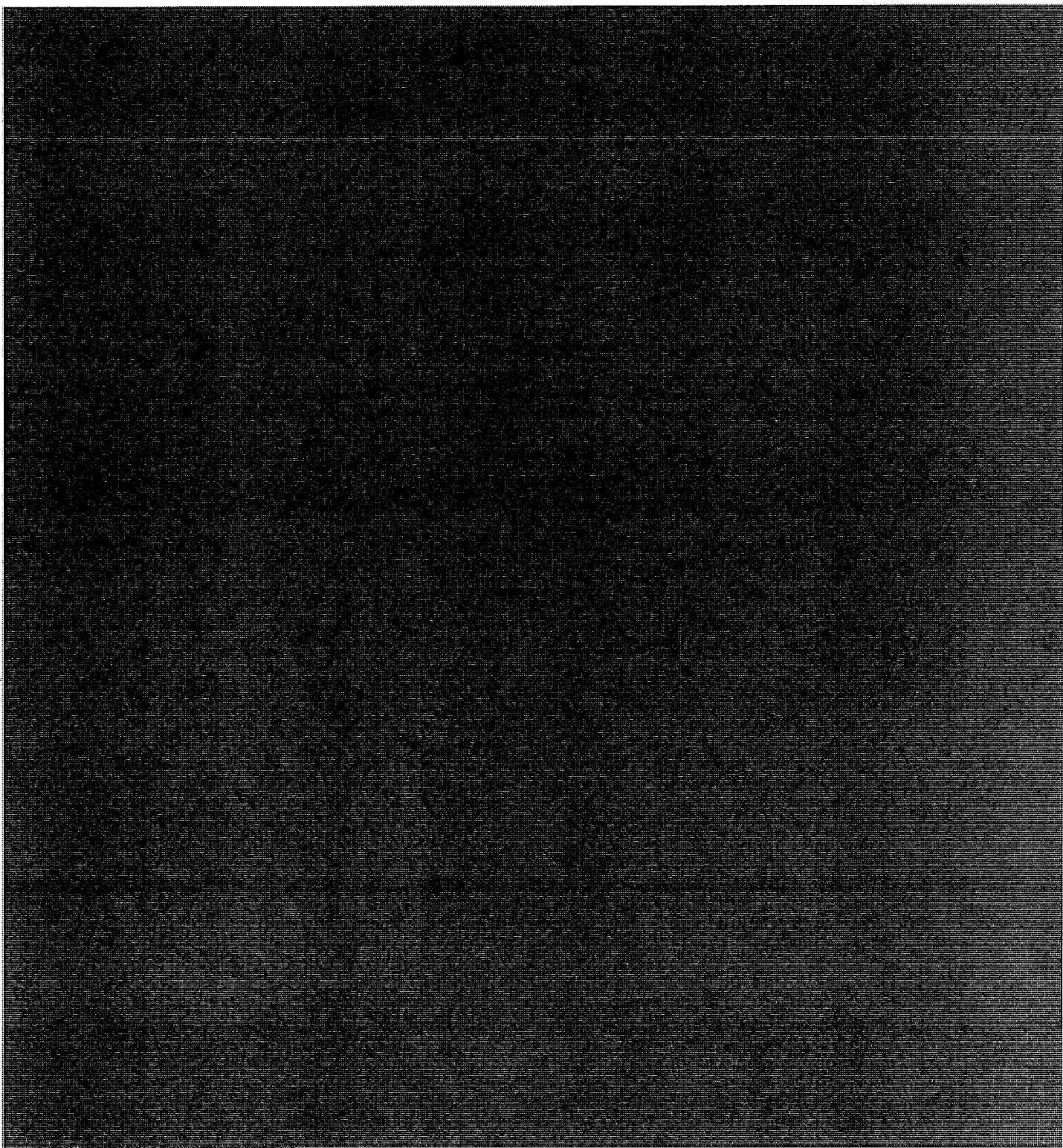
 Government of South Australia Department of Treasury and Finance	 SOUTH AUSTRALIA	 White Ribbon Workplace Proudly accredited by White Ribbon	 White Ribbon Australia
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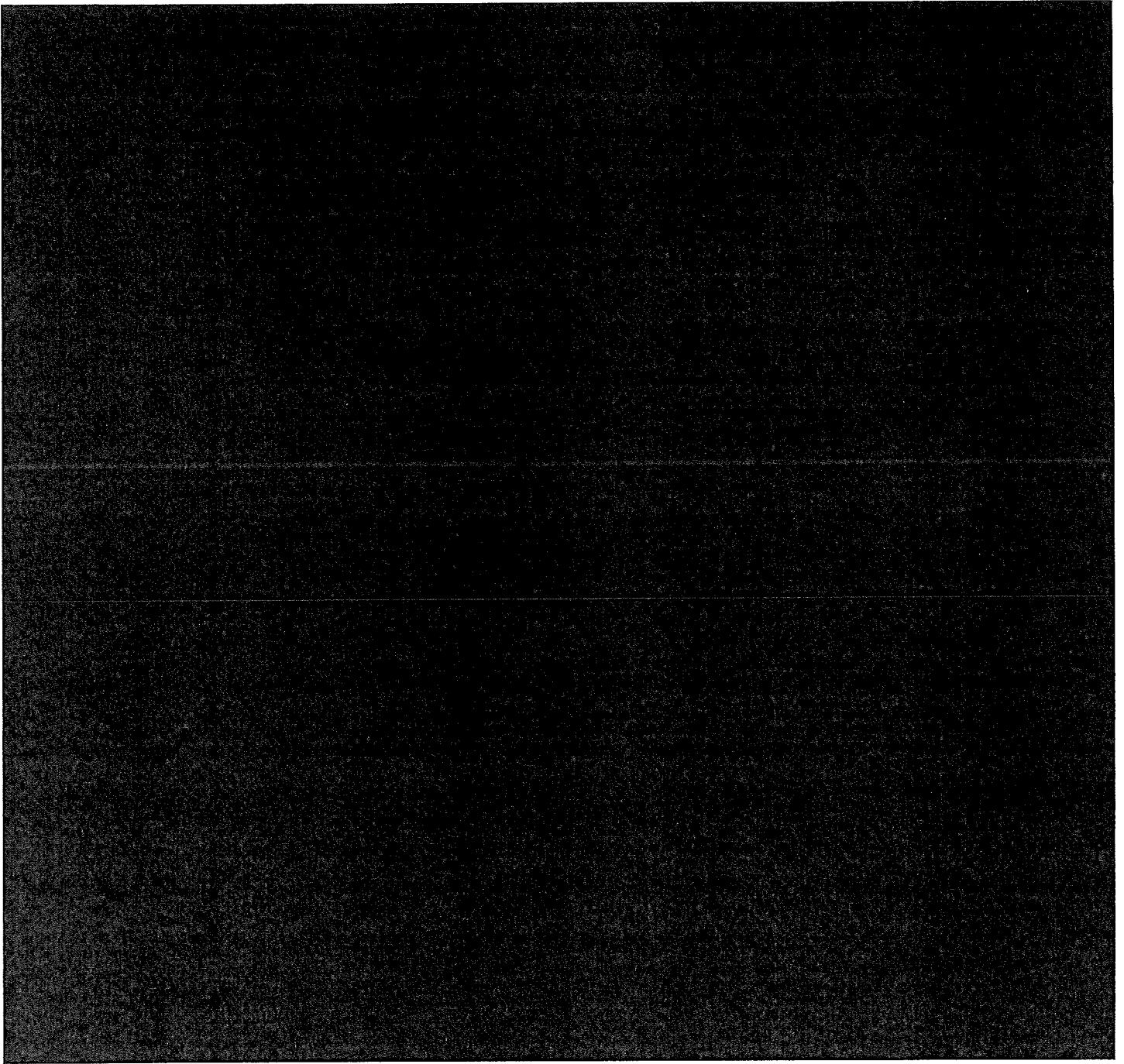
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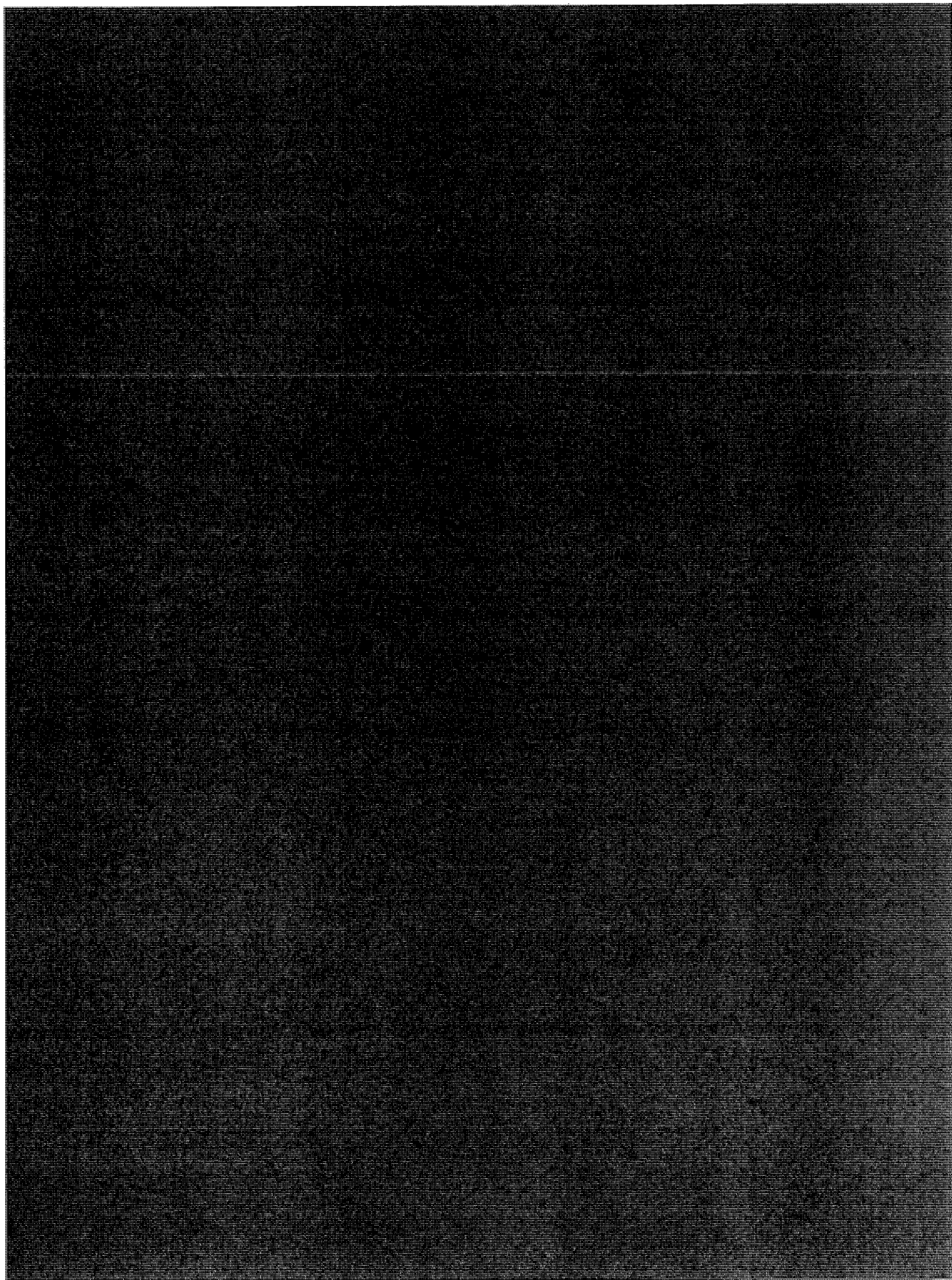
Davies, Shaun (DTF)

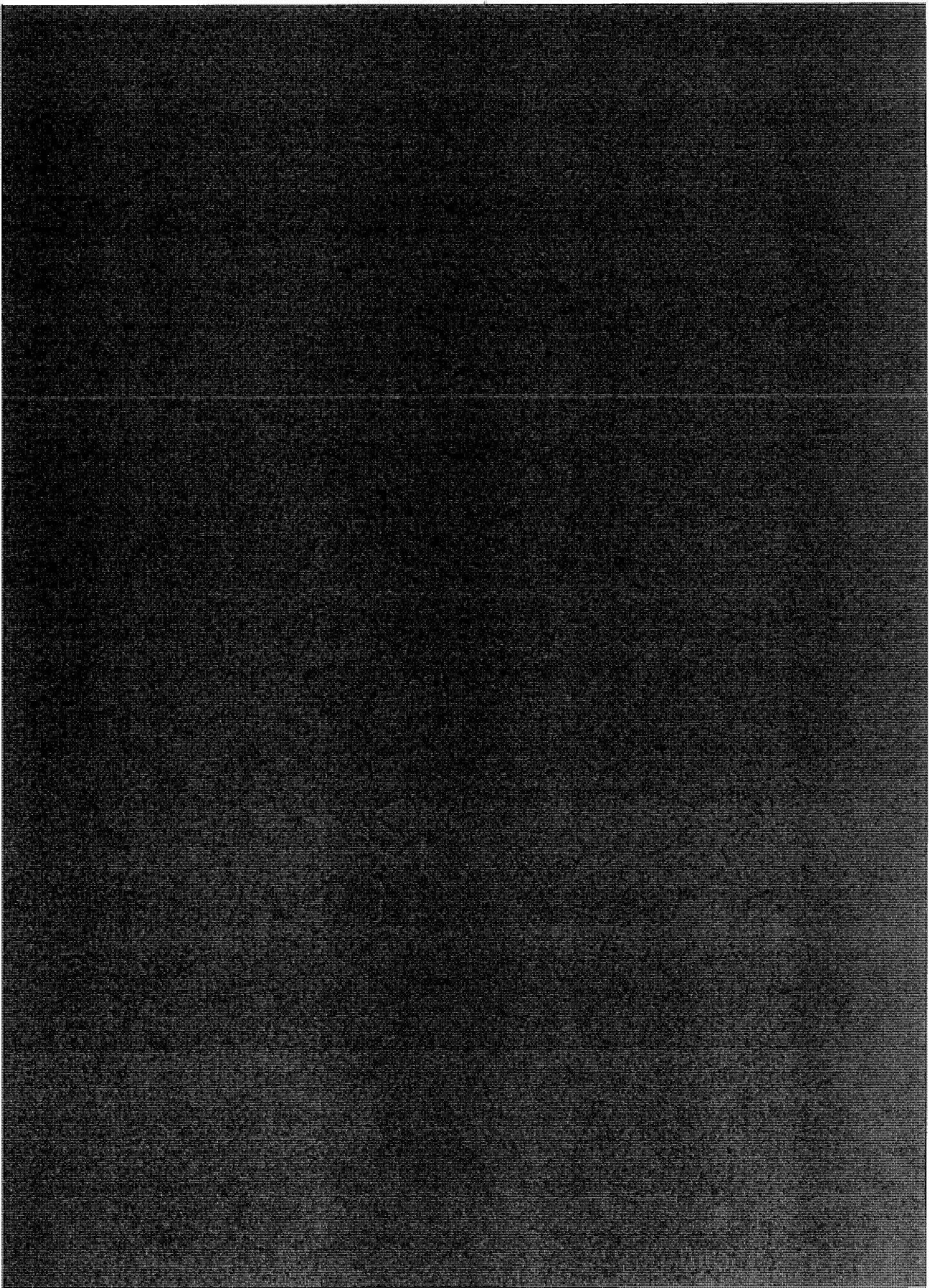
From: Kulwikowski, Vicki (Health)
Sent: Wednesday, 22 May 2019 12:49 PM
To: Davies, Shaun (DTF)
Subject: [REDACTED]
Attachments: [REDACTED]

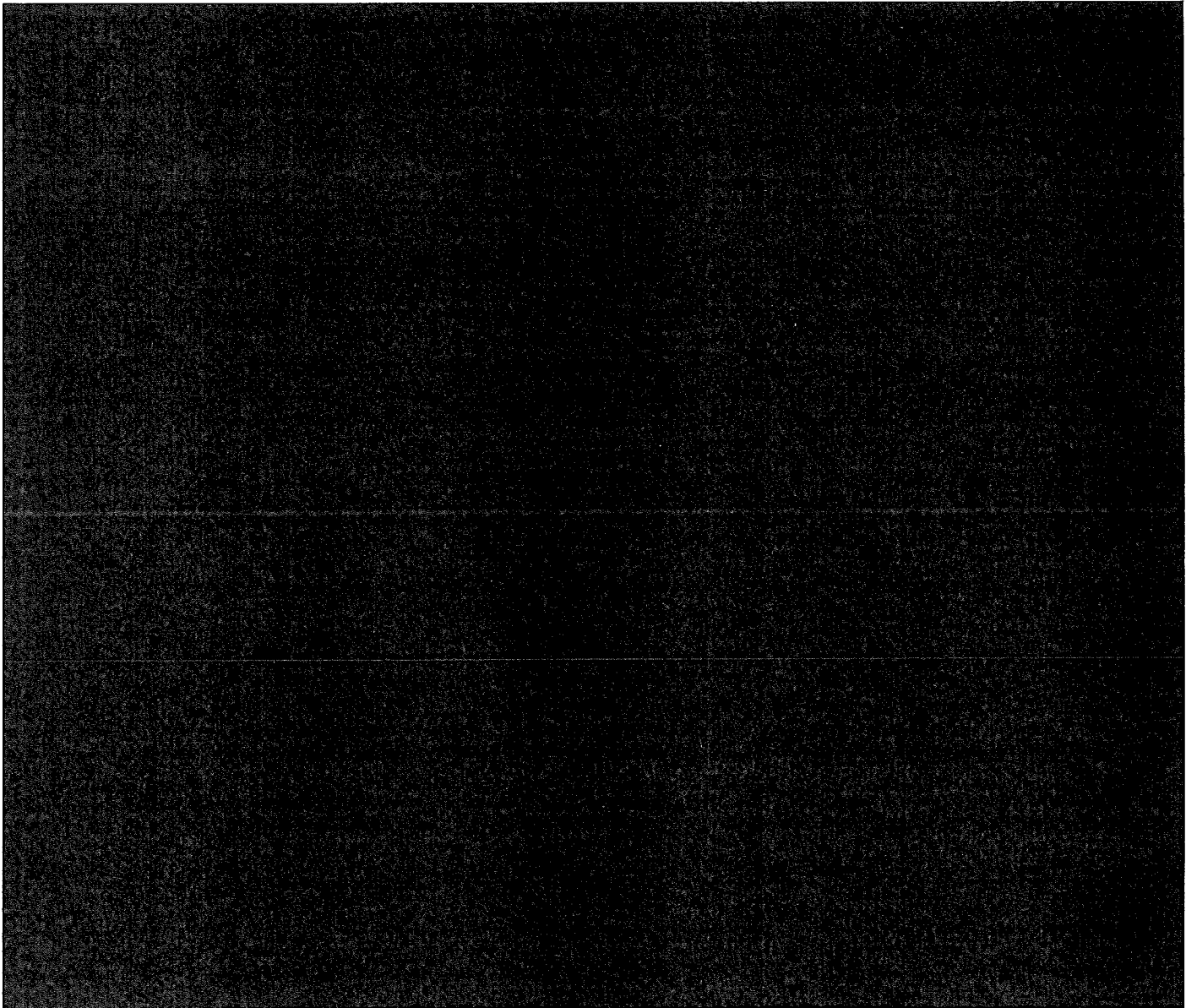
Follow Up Flag: Follow up
Flag Status: Completed











We are continuing to invest in Health, demonstrated in this year's 2019/20 Federal Budget which includes:

HEALTH IN THE 2019/20 BUDGET

- Record levels of funding for SA public hospitals increasing by 38% – from \$1 billion in 2012/13 to \$1.4 billion in 2019/20 – includes \$30 million for a new state-wide brain and spinal rehabilitation unit at the Repat site.
- Guaranteeing investment in Medicare
- Boosting mental health funding nationally by \$736.6 million with a focus on youth and suicide prevention

Continuing our record of **adding over 2,000** life-saving and life-changing medicines to the **Pharmaceutical Benefits Scheme since 2013**. Unlike Labor who admitted in the 2011 budget papers they stopped adding new medicines because they couldn't afford it, we have set aside **\$40 billion** in the forward estimates to add further medicines as they become available.

Increasing the Medicare rebate for important diagnostic services, including ultrasound and X-ray imaging, reducing cost for patients.

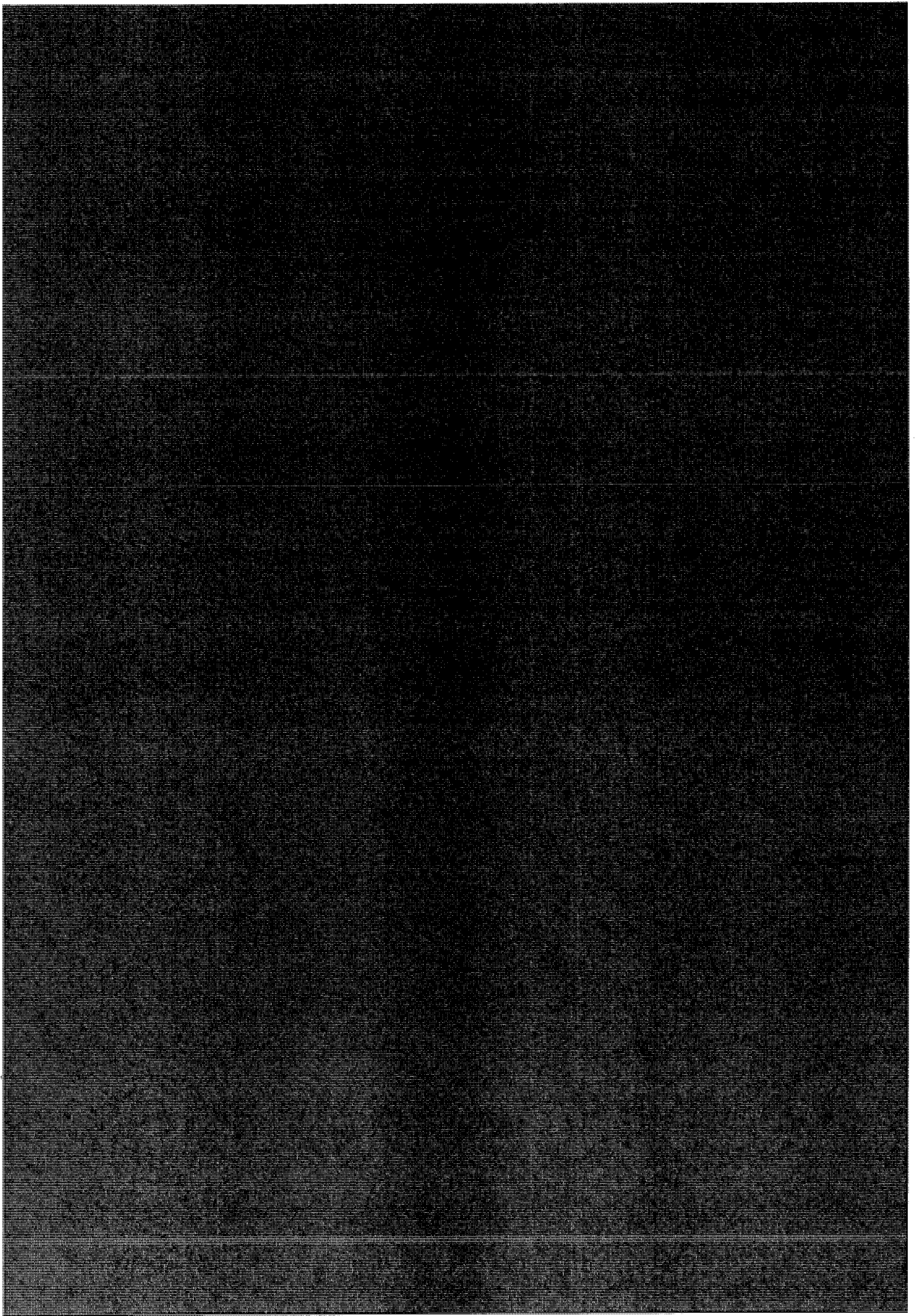
New Medicare services for MRI that will **help diagnosis** for around **14,000 breast cancer patients each year**.

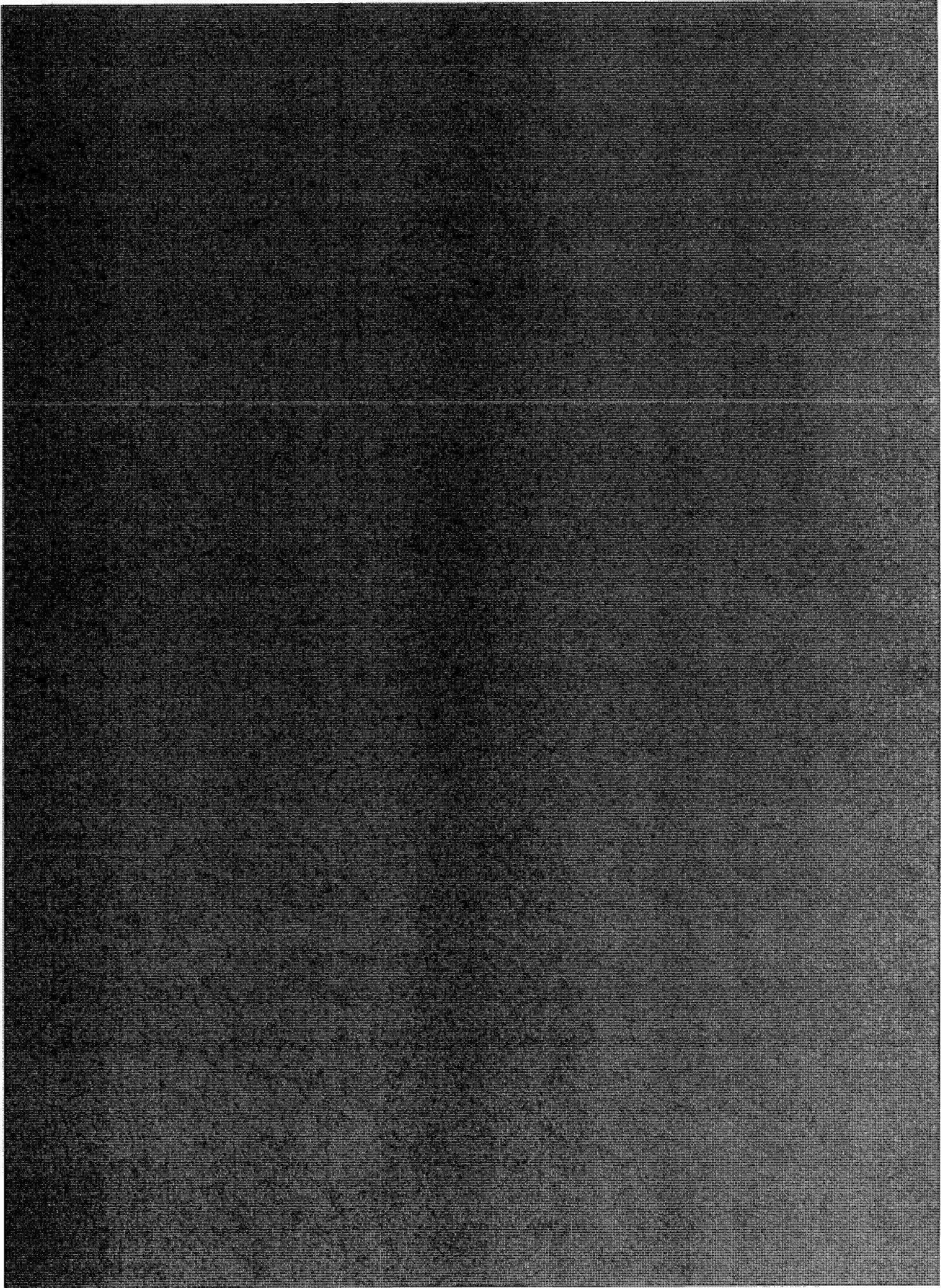
\$6 billion set aside for **medical research** now and into the future

\$1.1 billion package to support Australia's doctors and specialists to deliver **improved access and outcomes for patients**.

\$450 million extra to support GPs through the **Strengthening Primary Care program**, allowing Australians over the age of 70 to sign up for more personalised and coordinated care in partnership with their local GP.

\$62.2 million over five years to **fast-track the National Rural Generalist Pathway**, ensuring rural GP's are trained, recognised and resourced to meet the unique critical health needs of rural South Australians.





Cathro, Vicky (DTF)

From: Lees, Sue (DTF)
Sent: Thursday, 31 October 2019 11:16 AM
To: Cathro, Vicky (DTF)
Subject: FW: Budget Bids - Part 2
Attachments: [Redacted]
 [Redacted]
 Briefing - SA Mental Health Commission 2019-2020 Budget Bid.pdf; [Redacted]
 [Redacted]

Regards,

Sue Lees
Ministerial Adviser to
the Hon Rob Lucas MLC, Treasurer
Ph 8226 1925
M [Redacted]
Sue.lees@sa.gov.au
Level 8, State Administration Centre
200 Victoria Square, Adelaide SA 5000

From: Murphy, James (Health) .
Sent: Tuesday, 23 April 2019 5:58 PM
To: Lees, Sue (DTF) <Sue.Lees@sa.gov.au>
Subject: FW: Budget Bids - Part 2

Part two

Borlase, Trish (DTF)

From: Borlase, Trish (DTF)
Sent: Wednesday, 13 March 2019 11:54 AM
To: Murphy, James (Health)
Cc: De Gennaro, Gino (DTF); Lees, Sue (DTF); Bowler, Anthea (Health); Colegate, Rachael (DTF); Raby, Lisa (Health)
Subject: Bilateral pack - Minister Wade
Attachments: 2019-20 Budget Bilateral Pack - Wade - Health.pdf

Good morning

Please find attached the papers for Bilateral meeting between the Treasurer and your Minister for the upcoming budget meeting scheduled for Friday 15 March 2019.

Note that DTF will forward a copy of the pack to the relevant agency contacts.

For your information — any additional agency staff nominated by your office have been invited to attend and would only be present during the discussion that relates specifically to their agency. In addition to your agency representatives this Office has invited relevant DTF officers.

If you have any queries please contact Gino on 8204 1491 or Sue Lees, Adviser to the Treasurer on 8226 1925.

Anthea/Lisa – please print for your Minister, thanks.


Regards

Trish Borlase



Ministerial Liaison Officer (Treasury & Public Sector) – Treasurer’s Office

State Administration Centre, Level 8, 200 Victoria Square ADELAIDE SA 5000
t 8204 1493 | e trish.borlase@sa.gov.au | w treasury.sa.gov.au


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 Department of Treasury and Finance

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Borlase, Trish (DTF)

From: Borlase, Trish (DTF)
Sent: Tuesday, 4 December 2018 11:29 AM
To: Murphy, James (Health)
Cc: De Gennaro, Gino (DTF); Lees, Sue (DTF)
Subject: CABINET IN CONFIDENCE - MYBR measures
Attachments: Wade MYBR measures.docx

Sensitivity: Confidential

Good morning

Please find attached the MYBR titles and descriptions extracted from Appendix A of the MYBR for your Minister. I have been advised that the titles and descriptions have been prepared in consultation with your agency(s)

It would be appreciated if you could provide any comment to Sue Lees and Trish Borlase by **cob Wednesday 5 December 2018**. Note that any proposed amendments received will be provided on Thursday to the Treasurer to consider.

If you have any queries please contact Sue Lees (822 61925) or Trish (820 41493).

Thank you for your assistance.

Trish Borlase
Ministerial Liaison Officer (Treasury & Public Sector)
for **Gino DeGennaro**
Chief of Staff
to the Treasurer, the Hon. Rob Lucas MLC
Level 8, 200 Victoria Square | ADELAIDE SA 5000
T 08 8204 1491
Mob [REDACTED]
e gino.degennaro@sa.gov.au

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Borlase, Trish (DTF)

From: Nicholls, Jonathan (Health)
Sent: Thursday, 16 August 2018 10:26 AM
To: Borlase, Trish (DTF)
Cc: De Gennaro, Gino (DTF)
Subject: RE: CABINET IN CONFIDENCE - budget measures

Thanks Trish.

We will get it back to you within that timeframe

Jonathan

From: Borlase, Trish (DTF)
Sent: Thursday, 16 August 2018 9:59 AM
To: Nicholls, Jonathan (Health) <Jonathan.Nicholls@sa.gov.au>
Cc: De Gennaro, Gino (DTF) <Gino.DeGennaro@sa.gov.au>
Subject: CABINET IN CONFIDENCE - budget measures

Good morning

Please find attached the Budget titles and descriptions extracted from the Budget Measures Statement for your Minister. I have been advised that the titles and descriptions have been prepared in consultation with your agency(s)

It would be appreciated if you could provide any comment to myself or Trish Borlase by **4pm Friday 17 August 2018**. Note that any proposed amendments received will be provided late on Friday to the Treasurer to consider.

If you have any queries please contact myself or Trish (820 41493).

Thank you for your assistance.

Trish Borlase
Ministerial Liaison Officer (Treasury)
for **Gino DeGennaro**
Chief of Staff
to the Treasurer, the Hon. Rob Lucas MLC
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Government of South Australia
Department of Treasury
and Finance

Cathro, Vicky (DTF)

From: Bowler, Anthea (Health)
Sent: Wednesday, 4 July 2018 9:44 AM
To: Wotton, Jonathon (DPC); Colegate, Rachael (DTF)
Subject: Meeting with Minister Wade re CALHN Sustainability Plan
Attachments: Briefing - Central Adelaide Local Health Network - Sustainability Plan.pdf; Attachment 1.pptx; Attachment 2.docx

Follow Up Flag: Follow up
Flag Status: Flagged

Dear Jonathon and Rachael

Minister Wade has asked me to arrange an hour meeting with the Premier and Treasurer to discuss the Sustainability Plan for CALHN (Central Adelaide Local Health Network). It needs to be scheduled in July; in the week following the Premier's return.

Attendees would include:

- Raymond Spencer, Chair, CALHN Sustainability Steering Committee
- Chris McGowan, CE
- Jenny Richter, CEO, Central Adelaide Local Health Network CALHN

Attached are a brief and draft plan to provide context to the request. I will call you both soon to discuss possible dates.

Kind regards
Anthea

Anthea Bowler
Executive Assistant to
Office of the Hon Stephen Wade MLC
Minister for Health and Wellbeing

Level 9, Citi Centre Building, 11 Hindmarsh Square | GPO Box 2555 Adelaide SA 5001
T: (08) 8463 6274 | F: (08) 8463 6277 | E: anthea.bowler@sa.gov.au | W: www.sahealth.gov.au



Government of
South Australia



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MINUTE



MINUTES forming ENCLOSURE to

File no: 2018-03517

Doc no: eA1000880

To: THE OFFICE OF THE MINISTER FOR HEALTH AND WELLBEING

Submitted by **Jenny Richter, Chief Executive Officer, Central Adelaide Local Health Network (CALHN)**

Authorised by **Dr Christopher McGowan, Chief Executive, SA Health** 24/16/18

Endorsed by **Jamin Woolcock, A/Deputy Chief Executive**

Note Minister & Invited PREMIER & TREASURER. JW 24/16/18

CENTRAL ADELAIDE LOCAL HEALTH NETWORK (CALHN) - SUSTAINABILITY PLAN

Timing: **URGENT**

Reason: CALHN is seeking a meeting with the Minister to discuss the contents of its Sustainability Plan and next steps associated with the implementation of the plan.

Recommendations: It is recommended that you:

1. Note that CALHN has not balanced its budget for a number of years and this year is projecting a \$270million deficit. This represents in excess of 10% of its budget.
2. Note that CALHN has developed a Sustainability Plan to drive financial recovery within the Network over the next three years.
3. Note that an Internal Sustainability Steering Committee has been established to support the development and implementation of the plan.
4. Agree to a meeting with Raymond Spencer and Jenny Richter with Chris McGowan to discuss the Plan and the commitment required from Government for a successful implementation.

Noted / Not Noted

Minister for Health and Wellbeing

/ /

PURPOSE

- To provide the Minister for Health and Wellbeing with information about the CALHN Sustainability Plan.

SUMMARY

- As previously noted, CALHN's projected end of year position for 2017-18 is estimated to be more than \$270 million in excess of its total operating budget of \$1.8 billion.
- After removing the impact of once off items, the annual deficit is estimated to be approximately \$200 million, which is unsustainable.
- CALHN has developed a Sustainability Plan (Attachment 1) to outline a consistent, focussed approach to a balanced budget by establishing a clear path to sustainability through achievable, phased priorities over the next three years.
- Specifically, the Sustainability Plan sets out in detail CALHN's financial position, the staff participation requirement to achieve the stated imperatives and the processes by which financial recovery can be achieved.
- The Plan is supported by the CALHN Strategic Directions Plan (Attachment 2) which provides more detail of the context of the current challenge facing CALHN, with direction for improved performance.
- The strategic imperatives within the Sustainability Plan focus on:
 - Capacity and Service Profile
 - Cultural Transformation
 - Workforce Planning and Capability.
- Programs aimed at financial sustainability and improving effectiveness, safety and quality underpin the Sustainability Plan. In some programs, outcomes will include a reduction in clinical, corporate and support staffing numbers due to the associated changes in activity. It is estimated that a reduction in approximately 1000 full time equivalent staff will be required as service profiles and delivery process are changed.
- Programs include :
 - Reduction in Length of Stay, enabling flexing-down of beds and decreasing of associated resources across CALHN sites,
 - Reduction in utilisation of guards / patient minding services,
 - Reduction in clinical staff agency expenditure and overtime,
 - Reduction in provision of specific clinical services, e.g. Sleep studies,
 - Reduction in the number of outpatients and outpatient clinics,
 - Transfer of appropriate activity to other Local Health Networks,
 - Cessation of the use of unconventional patient spaces within CALHN
 - Increase in site funding received from consistent, accurate coding practices,
 - Closure of St Margaret's hospital, and
 - Reinforcement of the Performance and Accountability Framework.
- Final scoping of these programs is currently underway, and a work schedule is being developed for each program. This will include expected savings and target dates.
- In the next two months, experts in business management, logistics and health informatics will be recruited. Whilst sustainability strategies are currently being implemented more focused work is expected to commence by August 2018.
- The Sustainability Steering Committee (SSC) will provide oversight and support for the Chief Executive Officer (CEO) and Chief Finance Officer (CFO) in directing and managing the plan. This committee is chaired by Raymond Spencer.
- However, this plan is not without its risks. The plan involves significant changes in the way in which medical staff provide these services. Previous savings plans have been unsuccessful partly because a small minority of CALHN medical staff have resisted any change and have expressed their concerns about change directly to former Ministers for Health or the former Premier.
- It is therefore requested that a meeting be arranged with the Minister to provide a detailed overview of the Sustainability Plan and its proposed outcomes. Following this, it is further proposed that meetings be arranged with the Premier and Treasurer to outline key aspects of the plan so that broader Government support is gained to fully implement the plan.

SA HEALTH REPRESENTATIVE

- N/A

BACKGROUND

- CALHN has not balanced its budget in many years and its overall service performance remains below its peers.
- CALHN has undertaken a series of workshops with key clinical and other leaders, external agencies and business and health experts to develop the Sustainability Plan.

COSTING COMMENT

- The initial costs mainly includes the recruitment of experts in business management, logistics and health data analytics.
- These are intended as short term costs (up to 3 years) and will be offset in years 2 and 3 of the Plan by the savings made in the previous years.
- The Department of Treasury and Finance and the Department for Health and Wellbeing are aware that resources required to develop and implement the programs outlined in the Plan will create further cost pressures in year 1 of the plan.

IMPACTS ON ANOTHER CEO OR DCE OR EXECUTIVE DIRECTOR

- N/A

ADVICE FROM OTHERS

- Raymond Spencer, Chair, CALHN Sustainability Steering Committee
- Andrew Blaskett, Chief Finance Officer, CALHN

ATTACHMENT(S)

- Attachment 1 – Draft CALHN Strategic Plan
- Attachment 2 – Draft CALHN Sustainability Plan

J.Richter
JENNY RICHTER
Chief Executive Officer
Central Adelaide Local Health Network

28/06/2018

Contact Officer: Helen Rodwell	Telephone: 7074 1403
Preferred direct/generic email: helen.rodwell@sa.gov.au	
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