

# DEPARTMENT OF TREASURY AND FINANCE 2019-20 Annual Report

### DEPARTMENT OF TREASURY AND FINANCE

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This annual report will be presented to Parliament to meet the statutory reporting requirements of *Public Sector Act 2009* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Department of Treasury and Finance by:

David Reynolds Chief Executive

Under Treasurer

Date 30 September 2020

Signature De Negelle

## From the Chief Executive

In 2019-20 the department continued to deliver its core services as well as providing data, advice and support to the government on issues associated with the summer bushfires and the COVID-19 pandemic.

Many outcomes achieved this year are set out in this report, but the significant achievement is the flexibility and resilience of the department's staff in delivering these outcomes while adapting to new ways of working and the complex issues involved. Our staff continue to work together to provide services that support the future prosperity and wellbeing of all South Australians.

David Reynolds Chief Executive Department of Treasury and Finance

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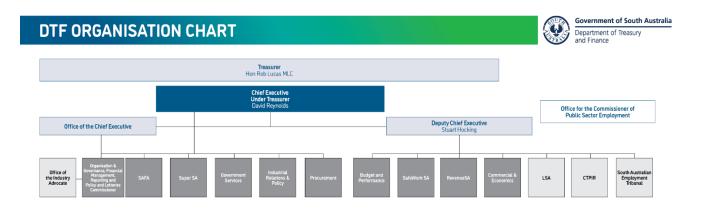
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# **Overview:** about the agency

### Our strategic focus

Our Values	Service	
	<ul> <li>Service</li> <li>Professionalism</li> <li>Trust</li> <li>Respect</li> <li>Collaboration &amp; Engagement</li> <li>Honesty &amp; Integrity</li> <li>Courage &amp; Tenacity</li> <li>Sustainability</li> </ul>	
functions, objectives and deliverables Ou deliverables Ou are Fin dep As fina ma sup and Au	<ul> <li>F is the lead agency for economic, social and financial policy tromes, where we play a vital role in providing economic and cal policy advice to the government of South Australia.</li> <li>In people conduct research, analyse information, give advice, ntribute to government policy and decision-making and pport the Treasurer in producing the State Budget.</li> <li>In people also provide corporate and business services in the eas of Payroll, Accounts Payable, Accounts Receivable and nancial Services so that all South Australian government partments can focus on their core business operations.</li> <li>In organisation we contribute to South Australia by providing ancial services to the community, covering asset and liability anagement, collection of state taxes, insurance and perannuation as well as services for work health and safety d state-based industrial relations services across South Istralia.</li> <li>In objectives are:</li> <li>Empower and trust our skilled, diverse, flexible and committed people.</li> <li>Promote and support responsible budget and financial management.</li> <li>Deliver timely high-quality services to meet the needs of our clients.</li> <li>Collaborate to deliver high-quality advice, policy, compliance and regulation.</li> </ul>	

### Our organisational structure



### Changes to the agency

During 2019-20 there were the following changes to the agency's structure and objectives as a result of internal reviews or machinery of government changes.

- Transferred into Department of Treasury and Finance from 1 July 2019 from Department of Health and Wellbeing
  - Health Financial Accounting and Taxation Services (HATS)
- Transferred into Department of Treasury and Finance from 1 January 2020
  - Lotteries Commission of South Australia.
- Transferred into Department of Treasury and Finance from 1 December 2019
  - Oracle Debt Management Receipting (ODMR) from Department of Health and Wellbeing
- Following internal structure reviews:
  - Accounting Services moved to report to Executive Director Organisation and Governance and changed name to Financial Management Reporting and Policy

#### **Our Minister**

The Department of Treasury and Finance reports to the Hon Rob Lucas MLC, Treasurer of South Australia.

### **Our Executive team**

David Reynolds, Chief Executive Stuart Hocking, Deputy Chief Executive Tracey Scott, Acting Executive Director, Organisation and Governance, Financial Management, Reporting and Policy & South Australian Lotteries Commissioner Anna Hughes, General Manager, SAFA Dascia Bennett, Chief Executive, Super SA Mark Carey, Executive Director, Government Services Elbert Brooks, Executive Director, Industrial Relations and Policy Elizabeth Stravreski, Executive Director, Procurement Tammie Pribanic, Executive Director, Budget and Performance Martyn Campbell, Executive Director, SafeWork SA Julie Holmes, Commissioner of State Taxation, Revenue SA Brad Gay, Executive Director, Commercial and Economics Trudy Minett, A/Chief Executive, Lifetime Support Authority Kim Birch, Chief Executive, CTP Insurance Regulator Erma Ranieri, Commissioner for Public Sector Employment, Office of the Commissioner for Public Sector Employment Leah McLay, Registrar, South Australian Employment Tribunal Ian Nightingale, Industry Advocate, Office of the Industry Advocate

### Legislation administered by the agency

Bank Merger (BankSA and Advance Bank) Act 1996 Bank Mergers (South Australia) Act 1997 Benefit Associations Act 1958 Commonwealth Places (Mirror Taxes Administration) Act 1999 Compulsory Third Party Insurance Regulation Act 2016 Construction Industry Long Service Leave Act 1987 Dangerous Substances Act 1979 Daylight Saving Act 1971 Electricity Corporations Act 1994 Electricity Corporations (Restructuring and Disposal) Act 1999 Emergency Services Funding Act 1998 Employment Agents Registration Act 2002

Explosives Act 1936 Fair Work Act 1994 Fair Work (Commonwealth Powers) Act 2009 \*Financial Agreement Act 1994 Financial Sector (Transfer of Business) Act 1999 Financial Transaction Reports (State Provisions) Act 1992 First Home and Housing Construction Grants Act 2000 Government Financing Authority Act 1982 Governors' Pensions Act 1976 Holidays Act 1910 Industry Advocate Act 2017 Interest on Crown Advances and Leases Act 1944 Judges' Pensions Act 1971 Land Tax Act 1936 Late Payment of Government Debts (Interest) Act 2013 Local Government Finance Authority Act 1983 Long Service Leave Act 1987 Motor Accident Commission Act 1992 National Tax Reform (State Provisions) Act 2000 National Wine Centre (Restructuring and Leasing Arrangements) Act 2002 New Tax System Price Exploitation Code (South Australia) Act 1999 Parliamentary Superannuation Act 1974 Payroll Tax Act 2009 Petroleum Products Regulation Act 1995 Police Superannuation Act 1990 Public Corporations Act 1993 Public Finance and Audit Act 1987 Public Sector Act 2009 Public Sector (Honesty and Accountability) Act 1995 Return to Work Act 2014 Return to Work Corporation of South Australia Act 1994 Rural Advances Guarantee Act 1963 SGIC (Sale) Act 1995 Shop Trading Hours Act 1977 South Australian Employment Tribunal Act 2014

South Australian Timber Corporation Act 1979 South Australian Timber Corporation (Sale of Assets) Act 1996 Southern State Superannuation Act 2009 Stamp Duties Act 1923 Standard Time Act 2009 State Bank (Corporatisation) Act 1994 State Lotteries Act 1966 State Procurement Act 2004 Superannuation Act 1988 Superannuation Funds Management Corporation of South Australia Act 1995 \*Supplementary Financial Agreement (Soldiers Settlement Loans) Act 1934 TAB (Disposal) Act 2000 Taxation Administration Act 1996 Unclaimed Moneys Act 1891 Urban Renewal Act 1995 Work Health and Safety Act 2012 \* Denotes Act of limited application

#### Other related agencies (within the Minister's area/s of responsibility)

### Office of the Commissioner for Public Sector Employment (OCPSE)

The Office of the Commissioner for Public Sector Employment (OCPSE) brings together a number of central functions including the statutory responsibilities of the Commissioner for Public Sector Employment, reform and renewal, leadership development, HR policy development and advice, workforce data analysis and strategy development, salary sacrifice, work, health, safety and workers compensation performance.

The OCPSE is an attached office to the Department of Treasury and Finance. An attached office is an administrative unit with increased reporting responsibilities and has a Chief Executive appointed by the Premier in accordance with the *Public Sector Act 2009*. For the OCPSE, being an attached office strengthens its independence.

South Australian public sector agencies and employees provide many essential services to the community and OCPSE works with them to help them to deliver their best.

# The agency's performance

### Performance at a glance

During 2019-20 DTF led or supported a range of programs, initiatives and activities to achieve our objectives including:

- Assisted the government to respond to the bushfires and COVID-19 pandemic by providing:
  - o Policy advice
  - o Implementation of systems
  - Administration of applications and payments of bushfire and COVID-19 relief measures.
- Implementing changes to land tax.
- Progressing the Schools PPP project, a private public partnership involving construction of two birth to year 12 schools in South Australia.
- Established a Secretariat based in Adelaide to support the Board of Treasurers.
- Modernised service delivery in Revenue SA.
- Conducted procurements to replace a number of major across government contracts, including voice and unified communications, electricity, Microsoft licensing and distributed computing services.
- Consulted with government agencies to progress the development of a new procurement framework for the public sector.
- Undertook industry consultation and an independent review into the Stamp Duties Act.
- Led the negotiation of expiring public sector enterprise agreements.
- Actively responded to the Commonwealth Government's COVID-19 Early Release of Superannuation Benefits initiative, to assist members suffering financial hardship due to COVID-19. As at 30 June 2020, 5,500 Triple S members had their applications for the early release of benefits approved and paid.

Key objective	Agency's contribution	
More jobs	<ul> <li>Assisted the Government in the development and implementation of a range of measures to support businesses, community organisations and jobs during the COVID-19 pandemic.</li> </ul>	
	<ul> <li>Provided secretariat support to the Economic and Business Growth Fund Governance Committee,</li> </ul>	

#### Agency contribution to whole of Government objectives

Key objective	Agency's contribution	
	including advice on the impacts of proposals on industry development and jobs in the state.	
	<ul> <li>Contributed to progressing the Government's vision for a vibrant Lot Fourteen development.</li> </ul>	
	<ul> <li>Negotiated and managed industry assistance contracts on behalf of the Treasurer and other agencies that promoted economic and employment growth for the State.</li> </ul>	
Lower costs	• Assisted the Government in implementing significant land tax reforms, delivering estimated reductions in land tax collections of over \$200 million over three years.	
	<ul> <li>Introduced payroll tax waiver and payroll tax deferrals to assist businesses during the COVID-19 pandemic.</li> </ul>	
	<ul> <li>Introduced land tax deferrals and landlord land tax refunds to assist businesses, investors and tenants during the COVID-19 pandemic.</li> </ul>	
	<ul> <li>Provided advice to the Government to enable it to continue to set Emergency Services Levy bills that deliver \$90 million in savings to ESL payers each year.</li> </ul>	
Better Services	Contributed to the negotiation of the new National Health Reform Agreement.	
	<ul> <li>Contributed to the development of the Government's 10-year Housing and Homelessness Strategy: Our Housing Future 2020-2030.</li> </ul>	
	• In accordance with Commonwealth Protecting Your Super legislation, Super SA put in place new fee erosion protection arrangements for low account balances. This included necessary amendments to legislation to allow the transfer of inactive low balance accounts and lost accounts to the Australian Taxation Office (ATO) in 2021, where such accounts will be consolidated for members via the ATO regime.	

### Agency specific objectives and performance

Agency objectives	Indicators	Performance
Accountability for Public Sector Resources	Produce and publish the consolidated Government of South Australia financial statements for 2018-19, the 2019-20 MYBR and the 2020-21 Budget.	Published 2018-19 financial statements and the 2019-20 MYBR. The 2020-21 Budget will be released on 10 November 2020 to reflect estimated impacts of COVID-19 on the state's finances.
	Assist the government to respond to the independent inquiry into water pricing in South Australia.	The independent inquiry into water pricing in South Australia concluded on 30 June 2019. Consistent with the findings of the inquiry, the Government revised down the value of SA Water's water regulated asset base by \$520 million (in 2012 dollars). This formed part of the Essential Services Commission of South Australia's SA Water Regulatory Determination for the period from 1 July 2020 to 30 June 2024. The Determination provides for a significant reduction in household water use prices.
	Assist in the negotiation of a new National Health Reform Agreement between the States and the Commonwealth Government by 30 June 2020.	Contributed to the successful negotiation of the National Health Reform Agreement which was signed by the Premier on 29 May 2020.
	Assist the government to effectively manage assets used in the delivery of Vocational Education and Training (VET) services to the community.	Managed the process to transfer ownership of State-owned infrastructure assets used for the delivery of VET services from Renewal SA to TAFE SA.

Agency objectives	Indicators	Performance
	Assist the Government implementing reforms to the Land Tax Act 1936.	Provided policy advice to the Government to assist in implementing significant land tax reforms.
	Lead the South Australian response to the Commonwealth Grants Commission's review of the methodology used to distribute GST revenue between jurisdictions, the 2020 Methodology Review.	Led the response to the Review, which determines the distribution of GST between jurisdictions, and provided advice to the Government on the implications of the outcome.
	Establish a permanent Secretariat based in Adelaide to support the Board of Treasurers.	Provided advice on a range of issues considered by the Board of Treasurers.
	Continue to lead the assessment of the impacts of new Australian Accounting Standards at a whole of government level and develop appropriate drafting instructions required for amendments to the Treasurer's Instructions (Accounting Policy Statements).	DTF has continued its efforts in developing government wide policy for the implementation of the new Accounting Standards. Amendments have been made to the Treasurer's Instructions (Accounting Policy Statements) to reflect government-wide policy decisions.
	Lead the development of amendments to the Unclaimed Moneys Act 1891 in accordance with the Project Agreement on Small Business Regulatory Reform between the South Australian and the Commonwealth Governments.	Preliminary stakeholder consultation was undertaken to inform the development of a draft amendment Bill.

Agency objectives	Indicators	Performance
	Progress the delivery of new birth to Year 12 education facilities to be built under a public private partnership in the Angle Vale region and Sellicks Beach/Aldinga region in close collaboration with the Department for Education.	Concluded the appointment of TESA Education to deliver the schools. Commenced the design development phase, site establishment and preparation works, with all design packages expected by the end of September 2020.
Treasury Services: Revenue Collection and Management	Improve payroll tax compliance through expansion of existing audit programs targeting areas of potential non- compliance.	<ul> <li>Audit program expanded to include emphasis on:</li> <li>Contractors across the construction, cleaning, security and meat processing industries;</li> <li>Labour hire entities; and</li> <li>Ungrouped and unregistered entities.</li> <li>Working in collaboration with Department of Infrastructure and Transport (DIT), Revenue SA is undertaking an education program for major infrastructure contractors regarding payroll tax obligations to improve upfront compliance.</li> </ul>
	Implement changes to land tax aggregation and introduce a trust surcharge with effect from 1 July 2020.	Letters sent to all non-exempt landowners advising of new notification requirements. Changes to the IT systems and administrative business practices were made to implement new company grouping provisions, aggregation changes and a surcharge on certain trusts.
	Implement enhancements to online services, including a review of the online Stamp Duty Conveyance	The Commonwealth mandatory third-party reporting data has been integrated with the stamp duty lodgement process to improve the customer experience

Agency objectives	Indicators	Performance
	process to integrate it with mandated third- party reporting data	and minimise the burden on practitioners when providing the data.
	collection.	A land tax module within RevenueSA Online system has been implemented to facilitate the changes to land tax legislation. In excess of 190,000 landowners have successfully accessed the system to notify of land holdings.
	Support the market entry of additional electronic lodgement network operators into South Australia to service stamp duty practitioners.	RevenueSA has supported the entrance of a second Electronic Lodgement Network Operator, Sympli. Sympli is now operationally ready to onboard practitioners in South Australia for the purposes of eConveyancing.
	Implement further measures to modernise service delivery.	RevenueSA continues to explore opportunities to modernise service delivery and improve business efficiencies.
		The following enhancements have been implemented:
		<ul> <li>A single point of customer contact established for all taxes and grants.</li> <li>Redesigned the Land Tax Notice of Assessment, using Behavioural Insight techniques.</li> <li>Functionality within RevenueSA Online system expanded to implement COVID relief measures (payroll tax, small business grant) and land tax reform.</li> <li>Reduced costs through conversion of customers to ebilling, with a doubling of take up over the 12 months.</li> <li>Principal place of residence exemption application process simplified.</li> </ul>

Agency objectives	Indicators	Performance
		<ul> <li>Delivered a suite of educational videos, FAQs and guides to support the land tax reform.</li> <li>Collaborated with the Department of Human Services to improve electronic exchange of information – improving services provided to ESL concession customers</li> </ul>
	Commence re-drafting of the Stamp Duties Act 1923 (SA) to simplify, modernise and structure in a manner consistent with duties act models adopted in the majority of other states and territories.	External consultation on the draft Bill was undertaken with industry representatives from the State Taxes Liaison Group. Submissions received have been considered by RevenueSA and Parliamentary Counsel.
Treasury Services: Treasury, Insurance and Fleet Services	Continue to broaden SAFA's profile and penetration with investors to enable cost- effective refinancing of existing short and long- term debt.	SAFA's long-term funding task for 2019-20 was reduced to \$3.0 billion from \$3.2 billion following the release of the MYBR. As a result of the bushfires on Kangaroo Island and at Cudlee Creek, the COVID-19 pandemic and the postponement of the 2020-21 State Budget, SAFA's borrowing's in 2019-20 was larger than the \$3.0 billion reported in the MYBR, with \$5.2 billion in term funding being raised. The funding was raised through the issue of a mixture of short and long-term debt from domestic financial markets.
	Renew the government's reinsurance program.	The government's reinsurance program was successfully renewed in 2019-20 at a total cost of \$9.8 million (\$8.9 million in 2018-19). The increase in

Agency objectives	Indicators	Performance
		premium was a result of changing insurance market conditions.
	Establish new arrangements for the provision of fleet management and vehicle disposal management of the government fleet.	New arrangements for the provision of fleet management and vehicle disposal services for the government fleet have been established, with contracts being executed with the service providers in August 2019.
Treasury Services: Superannuation Services	Undertake a default investment option review in conjunction with Funds SA.	Strategic review completed. Updates have been made to the default Balanced investment option for the Triple S, Select and Flexible Rollover Product, as well as Lump Sum Scheme member component Growth option.
		During the reporting period, for the Balanced Option, the allocation to growth assets has risen from 65 per cent to 70 per cent and has a long-term growth assets target of 75 per cent.
	Perform a review of insurance services to align with insurance code of conduct.	Super SA has commenced a review aimed at ensuring Super SA's insurance service and product offering is contemporary as the fund moves into a competitive environment. Super SA's insurance service model review will also ensure the product suite is future-proofed, de-risked, responds to members' needs, is fit for purpose and meets members' expectations.
		Conforming to the Commonwealth's retirement income policy and meeting APRA's standards, as well as aligning with certain Insurance Code of Conduct provisions as per obligations under the Heads

Agency objectives	Indicators	Performance
		of Government Agreement (HOGA), are key objectives.
	Conduct a review of the contact centre and modernise the telephony system.	Technical requirements and procurement of a system vendor for a new Contact Centre Solution have been completed.
		The new technology will be cloud- based offering enhanced functionality to enable improved workforce optimisation and flexibility, better reporting capability and a superior member experience. Implementation of the new solution is on track to occur in 2020.
Industrial Relations	Lead the negotiation of expiring public sector enterprise agreements.	New enterprise agreements were finalised for public sector nurses and midwives; employees at SA Water; teachers, school support and ancillary employees at government schools and preschools; tram employees; employees at Adelaide Venue Management Corporation; plumbing, metal and building trades employees in the public sector; and Assistants to the Members of the SA Parliament.
		Negotiations commenced or continued for the following enterprise agreements: South Australia Police; State Theatre Company (Workshops and Props); South Australian Ambulance Service; TAFE SA Educational Staff; South Australia Metropolitan Fire Service; South Australian Modern Public Sector: Salaried; Forestry SA; Rail Commissioner-Train Operations (Federal jurisdiction), South Australian Public Sector Wages

Agency objectives	Indicators	Performance
		Parity: Weekly Paid; Adelaide Festival Centre Trust-Performing Arts; Adelaide Festival Centre Trust – Professional and Administration; West Beach Trust.
	Manage employment- related litigation concerning the public sector and in particular the resolution of industrial disputes and monetary claims.	Managed, on behalf of the declared employer, 51 new matters filed with the South Australian Employment Tribunal. They included monetary claims, industrial disputes and interpretation of clauses in Enterprise Agreements, additional compensation matters; and court litigation.
	Continue to build industrial relations knowledge and skills across the public sector.	Continued to liaise and consult with chief executives and agency representatives about various IR matters; and provided advice to chief executives and IR/HR personnel concerning IR issues and their management.
SafeWork SA Contribute to the work injury reduction trend in South Australia.		SafeWork SA continues to undertake compliance, enforcement and education activities to contribute to the national target in the <i>Australian</i> <i>Work Health and Safety Strategy</i> <i>2012-2022</i> of a 30% reduction in the incidence rate of claims resulting in one or more weeks off work by 2022. SA is currently exceeding the targeted reduction for the period by 5%.
	Provide consistent and practical services to support businesses and workers to improve work health and safety and workplace relations outcomes, including	SafeWork SA undertook 12,046 compliance and enforcement visits and 32,660 education, engagement and support activities for 2019-20 to support businesses and workers improve their work

Agency objectives	Indicators	Performance		
	making it easier for people to engage with SafeWork SA and taking firm and fair action in the case of non-compliance.	health and safety and industrial relations outcomes.		
	Implement changes arising from the Independent Commissioner Against Corruption (ICAC) evaluation.	There were 39 ICAC recommendations made. As at 30 June 2020, 15 recommendations have been completed and 24 are in progress.		
Government Services: Shared Services	Progress implementation of an electronic forms solution to streamline current human resources administrative processes.	A pilot implementation of an electronic forms solution within the CHRIS 21 human resource management system is underway in conjunction with SA Police. Subject to the outcomes of the pilot, a business case will be developed for the potential deployment of this solution across government.		
	Work with the Department for Health and Wellbeing to increase the number of staff electronically rostered and paid via the ProAct system, significantly reducing the need for the submission of manual timesheets and leave requests.	During 2019-20, an additional 1,765 SA Health employees were transitioned to be electronically rostered and paid via the ProAct system.		
	Implement a major upgrade of the CHRIS 21 human resource management system to facilitate compliance with the Commonwealth's single touch payroll legislation.	Planning and testing activities for a major upgrade of CHRIS 21 have been completed. Implementation of the upgrade, including adoption of the Commonwealth's single touch payroll legislation is scheduled to occur progressively between August and December 2020.		

Agency objectives	Indicators	Performance		
	Progress deployment of a new version of the Basware invoice management system across government agencies.	As at 30 June 2020, the new version of the Basware invoice management system has been deployed to approximately 1,500 users across six agencies.		
Whole of Government Procurement	Conduct procurements to replace a number of major across government contracts.	<ul> <li>During 2019-20, across government procurements were progressed for voice and unified communications, electricity, Microsoft licensing and distributed computing services. New Microsoft licensing and support contracts were executed prior to 30 June. Finalisation of new contracts for voice and unified communications, electricity and distributed computing services are scheduled for completion before 31 December 2020.</li> </ul>		
	Deliver a new training and certification program for procurement professionals across government.	A new procurement Capability Development Strategy was drafted and endorsed by agency Heads of Procurement.		
	Develop an updated policy framework in response to the outcomes of the SA Productivity Commission government procurement inquiry and to State/Commonwealth legislative changes.	<ul> <li>Significant work has been undertaken including:</li> <li>Establishment of a new Procurement branch in DTF;</li> <li>Bill drafted to repeal the <i>State</i> <i>Procurement Act 2004</i> and abolish the State Procurement Board; and</li> <li>17 of the 30 Stage 1 recommendations have been fully implemented.</li> </ul>		
Electorate Services	Relocate further electorate offices	New Electorate Offices were established within redistributed		

Agency objectives	Indicators	Performance	
	affected by the 2016 Electoral Districts Boundaries Commission	Electoral District Boundaries for MacKillop, Colton, Mawson, Reynell and Wright electorates.	
	redistribution of electoral boundaries.	Suitable accommodation options for Lee and Black Electorate Offices have been identified.	
	Continue to build productive working relationships with cross agency and third-party providers that support the delivery of services to members of the South Australian Parliament.	Working collaboratively with the DIT, delivered five new Electorate Offices and are working towards the development of a standard minimum specification for Electorate Offices. Collaborated with vehicle agents / suppliers in the replacement of the ageing Ministerial Chauffeur fleet vehicles with modern, fuel efficient, fit for purpose with high safety rating vehicles.	

### **Corporate performance summary**

During 2019-20 Organisation and Governance Branch:

- Launched new DTF Intranet significantly improving fast access to relevant staff information.
- Launched the DTF Gender Equality and Respect Action Plan.
- Delivered nine actions and promoted various resources as part of the DTF Wellbeing for Our People program.
- Implemented new contemporary online induction program providing vital information for new employees.
- Established a COVID-19 Outbreak Management Team to assess risks. Safe workplace plan implemented in line with advice from Department of Health and SafeWork Australia.
- Improved business continuity through the implementation of a stable and costeffective remote IT Access Service to better support working from home arrangements.
- Implemented new Risk Management Framework.

### Employment opportunity programs

Program name	Performance
DTF: Graduate Program	DTF provides a range of graduate opportunities across the department, including the DTF Graduate Program.
	DTF coordinates the South Australian Government Graduate Development Program for Graduates in accounting, finance, commerce and economics.
	The program targets the development of core interpersonal skills in addition to technical skills and provides participants with the opportunity to apply their learning directly to government specific examples and activities. In 2020, DTF engaged seven participants in the program.
DTF: Coaching Program	The DTF Coaching Program commenced in October 2019 with 14 senior leaders completing the program. The program delivered development opportunities to build capacity to take on more senior or complex roles.
DTF: Mentoring Program	The DTF Mentoring Program commenced in October 2019 with 34 mentees commencing partnerships with internal mentors. The program was designed to build the capability, self-confidence and opportunities for the mentees. It also assisted the participants in their personal development and career planning.
Reconciliation Action Plan	<ul> <li>During 2019-20:</li> <li>Opportunities provided to employees during Apology Day, National Reconciliation Weeks and NAIDOC Weeks</li> <li>Developed an Aboriginal Engagement Plan and Guideline</li> <li>Developed an Aboriginal and Torres Strait Islander Cultural Awareness Training Strategy (draft)</li> <li>Developed an Aboriginal and Torres Strait Islander Employment and Retention Strategy (draft)</li> <li>Welcome and Acknowledgement to Country Policy and Guideline developed and implemented</li> <li>Stretch RAP 2021-2024 drafted and under Reconciliation Working Group review.</li> </ul>

### Agency performance management and development systems

Performance management and development system	Performance
Performance Discussions	100% of DTF employees have Performance Discussions which are facilitated and documented through the online learning management system. The formal Performance Discussion process is biannual and focusses on engaging with our people and building relationships.

### Work health, safety and return to work programs

Program name	Performance
Wellbeing for Our People	The department continued to implement a range of Wellbeing for Our People initiatives, focusing on four key areas of 'Mind', 'Body', 'Purpose' and 'Place'.
	While some scheduled events were suspended during the peak of the COVID-19 pandemic a range of innovative topics and delivery methods were introduced with a key focus on psychological wellbeing over this time.
	An increase of 10% in flu vaccinations was reported as part of the department Influenza Vaccination Program, with additional appointments including a drive-thru service on offer this year.
Mental Health First Aid	In line with the provisions of the SA Modern Public Sector Enterprise Agreement – Salaried 2017, the Mental Health First Aid Training Program achieved the target number of participations by Designated First Aiders, Health and Safety Representatives and other workers.
Deloitte Self- Insurer Audit and Verification System (AVS) results	The Department's WHS&IM system was found to be performing at the maturity level of 'Proactive' for the domain of Safety Leadership and 'Safety Leader' for the domains of Wellbeing & Engagement and Performance Measurement.

Workplace injury claims	2019-20	2018-19	% Change (+ / -)
Total new workplace injury claims	6	8	-25
Fatalities	0	0	0
Seriously injured workers*	0	0	0
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	3.3	2.15	+53

\*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

Work health and safety regulations	2019-20	2018-19	% Change (+ / -)
Number of notifiable incidents (Work Health and Safety Act 2012, Part 3)	1	1	0
Number of provisional improvement, improvement and prohibition notices ( <i>Work</i> <i>Health and Safety Act</i> 2012 Sections 90, 191 and 195)	0	0	0

Return to work costs**	2019-20	2018-19	% Change (+ / -)
Total gross workers compensation expenditure (\$)	926,544	594,044	+56
Income support payments – gross (\$)	388,372	394,039	-1

\*\*before third party recovery

Data for previous years is available at:

https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annualreport-statistics

### Executive employment in the agency

Executive classification	Number of executives	
EXECOF	1	
SAES2	13	
SAES1	32	
Non-SAES Executive	8	
Acting Executive	2	

Data for previous years is available at:

https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annualreport-statistics

The <u>Office of the Commissioner for Public Sector Employment</u> has a <u>workforce</u> <u>information</u> page that provides further information on the breakdown of executive gender, salary and tenure by agency.

# **Financial performance**

### Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. While the 2019-20 Budget information shown below is not subject to audit, the actuals information reflects the disclosures in the department's audited 2019-20 financial statements attached to this report.

The 2019-20 net result of a \$0.856 million deficit is \$0.730 million lower than the budgeted operating deficit of \$1.586 million. This improvement reflects a range of small variations across the department.

The department's actual net assets of \$20.667 million at 30 June 2020 is \$18.964 million lower than budgeted outcome of \$39.631 million. This largely reflects the transfer of the South Australian Integrated Land Information system (SAILIS) service concession asset (\$17.062 million) to the former Department for Planning, Transport, and Infrastructure (DPTI) pursuant to 1 July 2018 machinery of government changes. This transfer was not reflected in the 2019-20 Budget.

Statement of Comprehensive Income \$000s	2019-20 Budget	2019-20 Actual	Variation	2018-19 Actual
Total Income	237 810	263 232	25 422	321 854
Total Expenses	239 396	264 088	(24 692)	322 062
Net Result	(1 586)	(856)	730	(208)
Total Comprehensive Result	(1 586)	(856)	730	(208)

Statement of Financial Position \$000s	2019-20 Budget	2019-20 Actual	Variation	2018-19 Actual
Current assets	37 588	39 292	1 704	39 401
Non-current assets	89 883	67 563	(22 320)	63 198
Total assets	127 471	106 855	(20 616)	102 599
Current liabilities	49 592	35 775	(13 817)	29 640
Non-current liabilities	38 248	50 413	12 165	47 210
Total liabilities	87 840	86 188	(1 652)	76 850
Net assets	39 631	20 667	18 964	25 749
Equity	39 631	20 667	18 964	25 749

### **Consultants disclosure**

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

### Consultancies with a contract value below \$10,000 each

Consultancies	Purpose	\$ Actual payment
All consultancies below \$10,000 each - combined	Various	80,987

#### Consultancies with a contract value above \$10,000 each

Consultancies	Purpose	\$ Actual payment
ACCRU Harris Orchard	Process review of insurance within Super SA	24,000
Athena IOC	Review and updates for Super SA unit pricing management guidelines	76,500
BBB Advisory	Super SA call centre review	42,200
Bentleys	Specialised taxation advice for the South Australian Housing Authority relating to GST for development sales and transfers	30,750
Bentleys (SA) Pty Ltd	Commercial advice on the tax structure of trusts associated with the 2019 Land Tax reforms	25,000
Brubrior Investments Pty Ltd	COVID-19 Business Advisory Group board fees	38,389
Converge International Inc	Employee Assistance Program	22,963
Deloitte	HR21 system penetration & vulnerability assessment	35,921
Deloitte	Creation of a financial advice model for Super SA	80,708

Consultancies	Purpose	\$ Actual payment
Deloitte Access Economics	Economic and Business Growth fund – economic assessment of proposals	148,796
Dennison Advisory Pty Ltd	COVID-19 Business Advisory Group board fees	19,793
Ernst & Young	General Accounting advice relating to the new Royal Adelaide Hospital	17,681
Ernst & Young	Lease accounting advice and associated financial modelling in relation to the new Royal Adelaide Hospital	35,898
Ernst & Young	Comparison of the new Royal Adelaide Hospital abatement regime with other relevant projects nationally and associated advice	58,297
Financial IQ Pty Ltd	Super SA Insurance Program Manager costs	58,803
HealthConsult	Independent review of fees paid to medical practitioners engaged by the South Australian Employment Tribunal	20,000
KPMG	Review of the Concessional Bushfire Loans Scheme	16,385
KPMG	Financial modelling advice for Public Private Partnerships	29,738
KPMG	Super SA culture and brand review	225,236
Kroon Technology	Professional engineering services for the investigation of workplace incidents	55,809
Payroll Matters Pty Ltd	Provision of technical payroll services	25,200
PriceWaterhouseCoopers	DTF risk and audit services	30,105
PriceWaterhouseCoopers	Actuarial services ensuring Super SA's compliance with state and federal reporting requirements	45,000

Consultancies	Purpose	\$ Actual payment
PriceWaterhouseCoopers	Super SA insurance strategy and future delivery options	66,000
PriceWaterhouseCoopers	Land Tax model methodology review project	69,689
Sense of Security Pty Ltd	Security testing of Super SA's ePASS system and Bluedoor IT infrastructure	22,100
The NTF Group	Ongoing superannuation specialist assistance for Super SA	119,763
The University Of Adelaide	Estimating inflation expectations for regulatory decisions	13,425
The University Of Adelaide	Technical advice on hazardous substances materials for emergency services	137,155
Thomson Geer Adelaide	COVID-19 Business Advisory Group board fees	23,752
Tridant Pty Ltd	Cognos system support	10,079
	Total	1,625,135

Data for previous years is available at:

https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annualreport-statistics

See also the <u>Consolidated Financial Report of the Department of Treasury and</u> <u>Finance</u> for total value of consultancy contracts across the South Australian Public Sector.

### **Contractors disclosure**

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

### Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	97,149

#### Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Acuity Partners Pty Ltd	Procurement support services	36,463
Arcblue Consulting (Aus) Pty Ltd	Benchmarking Report for SA Government stationery pricing	33,146
Aurecon Australasia Pty Ltd	SA Schools PPP project - Technical Advisor	558,819
Australia Post	Provision of payment processing services	321,116
BDO Advisory (SA) Pty Ltd	Probity advice for Super SA's Insurance project	10,506
BDO Advisory (SA) Pty Ltd	SSSA FBT policy and procedure development	16,531
BDO Advisory (SA) Pty Ltd	Probity advice for electricity procurements	68,494
BDO Advisory (SA) Pty Ltd	Probity advisor to various projects managed by the Commercial Projects Group	168,857
Bentleys (SA) Pty Ltd	Domiciliary equipment service AS- IS process mapping	38,083
Between Pty Ltd	Critical IT support for the South Australian Government Financing Authority	145,471

Contractors	Purpose	\$ Actual payment
BIZ Hub Australia Pty Ltd	COVID-19 small business grant IT portal support	69,289
Bravura Ecommerce Solutions Pty Ltd	Upgrade of the Super SA ePass system	11,179
СВА	Provision of payment processing services	694,879
CKM Management Solutions Pty Ltd	Management accounting services	31,406
Codium Pty Ltd	Stage 1- Discovery Stage: Data Analytics Strategy and Roadmap	29,970
Consolidated Tenders Services	Tender Systems maintenance services between SATC and DTF	50,000
Contour Management	COVID-19 tenancy floor plans detailing workplace area and social distancing principles	10,400
Deloitte	Security assessment of the Basware New Generation application	35,700
Deloitte	Strategic review of Scope Global	39,782
Deloitte	Super SA internal audit services	232,891
Deloitte	Super SA cyber security review	20,090
EBMS Pty Ltd	Development of a contract management system (Nimblex) for Strategic Procurement	266,740
Enable Professional Services	Implementation of ServiceNow software	129,532
Enclave Project Delivery	SA Schools PPP project - Project Director	392,854
Ernst & Young	Super SA taxation services	62,155
Ernst & Young	SA Schools PPP project- input to market sounding, risk register, RfP and EOI process	443,543

Contractors	Purpose	\$ Actual payment
Fujitsu Australia Ltd	Interim support and application management services	1,605,071
Funds SA	Local funds management - evaluation and strategy selection	42,300
GAAP Consulting	Provision of accounting masterclass sessions	11,210
Honjo Pty Ltd	Project management services - electricity procurement	248,601
Industry Fund Services Pty Ltd	Financial planning services for Super SA members and presentations at Super SA seminars	44,649
Investec Australia Limited	Commercialisation advice – Motor Vehicle Registration project	32,679
IT Sutherland	Annual records archiving program - project management support	35,927
Jacobs Group (Aust) Pty Ltd	SA Schools PPP project - Cost Consultant	42,798
Key Energy & Resources Pty Ltd	Electricity procurement support	21,015
KPMG	Taxation advice on Super SA's statutory obligations	72,167
KPMG	End of Financial Year reporting tool support	102,656
KPMG	State Procurement Board lead reviewer program	146,708
KPMG	COVID-19 small business grant assessment system and process support	315,238
KPMG	Accounting and tax advice for Land Services commercialisation	341,696
Lane Print Group	Provision of printing and dispatch services	311,316

Contractors	Purpose	\$ Actual payment
MPH Architects	SA Schools PPP project - Technical Advisor	112,390
Nerkle Business Modelling	Management accounting services	104,538
Nucleus Media Australia Pty Ltd	Website discovery and technical scoping	11,455
NW & JR Carr T/AS Carrsview	Contract services to support FBT year end processes	25,056
On:Creative	Development of branding for Procurement Services SA	12,000
Opex Nominees Pty Ltd	Development of the new procurement framework and associated policies and guidance documents	129,162
Oracle CMS	Revenue SA telephone call centre services	66,260
Placard Pty Ltd	Production of High Risk Work Licence photocards	26,522
PriceWaterhouseCoopers	Review of BCP documents and workshop	10,835
PriceWaterhouseCoopers	Departmental internal audit services	152,531
PriceWaterhouseCoopers	Small Business Grants - advice and assistance	175,988
PriceWaterhouseCoopers	Financial advisory services for SAHMRI2 building	179,152
Randstad Pty Ltd	Short term fleet hire maintenance	39,728
Rice Warner Pty Ltd	Super SA insurance strategy and future delivery options	18,350
Rigby Downs Consulting	Schools PPP project – technical financial advice	20,385
Rixstewart Pty Ltd	SA Schools PPP project - Facilities Management Advisor	76,237

Contractors	Purpose	\$ Actual payment
Square Holes	Review and test of payroll tax exemption communications, publications and system design with small business stakeholders	14,375
SRA Information Technology Pty Ltd	Ongoing development, implementation and maintenance of SafeWork SA's Infonet system	177,532
SWOOD Financial Solutions Pty Ltd	Transition and creation of agencies in the masterpiece financial system	32,400
The University Of Adelaide	Graduate Development Program training	13,674
Thomas Project Management	Project management services for SA Government Mainframe Transition project	47,856
Unico Computer Systems Pty Ltd	Commercial agreement, benefit realisation and transition of Super SA systems	50,700
WT Partnership	Independent review of the SA Schools PPP project	96,128
	Total	8,885,181

Data for previous years is available at:

https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annualreport-statistics

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. <u>View the agency</u> <u>list of contracts</u>.

The website also provides details of across government contracts.

### **Risk management**

#### Risk and audit at a glance

DTF remains committed to ensuring that effective risk management is at the core of all its activities. DTF's aim is to ensure that risk management is embedded in its decision-making, processes and culture, contributing to the achievement of its strategic objectives and creation of positive organisational risk culture.

DTF is committed to using a 'three lines of defence' model for managing risk. The three lines of defence model helps inform the Executive, Risk and Performance Committee and senior management how well risk management functions are operating and establishes responsibilities for risks and controls.

In 2019-20 DTF progressed development and implementation of a new Risk Management Framework. The Framework provides the components and minimum requirements DTF is required to meet and implement to demonstrate effective risk management is embedded throughout DTF at all levels.

The agency continued to manage its risks through online systems and tools, conducted a number of monitoring reviews in key risk areas, co-ordinated year-end assurance processes to support the preparation of DTF's financial statements, conducted a major review of its strategic risks and developed a Risk Appetite Statement.

#### **Internal Audit**

Independent assurance of the adequacy and effectiveness of risk management within DTF is provided by DTF's Internal Auditor, who reports to the Executive Director, Organisation and Governance, and the Risk and Performance Committee.

The audits outlined in our 2019-20 Internal Audit Plan were delivered with no major issues identified.

#### **Risk and Performance Committee**

The Risk and Performance Committee (the Committee) is responsible for providing high-level oversight of the Framework and how it is implemented. It has oversight of key enterprise risks identified by DTF's Executive. The Committee has no responsibility for managing risks but has a responsibility to review the Framework to provide assurance to the Chief Executive that it remains relevant and robust. The Committee's role, responsibilities and scope are defined in its Terms of Reference.

In 2019-20, the Committee conducted a number of activities related to financial statements, risk management, audit and internal controls. In 2021, the Committee will continue to focus on providing assurance to the Chief Executive by monitoring and overseeing DTF's risk and control frameworks, internal and external audit issues and external accountability requirements.

#### Fraud detected in the agency

Category/nature of fraud	Number of instances
nil	

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

#### Strategies implemented to control and prevent fraud

DTF is committed to the prevention, detection and control of fraud, corruption, maladministration and misconduct in connection with the Department's activities.

DTF has a zero-tolerance approach to fraud, corruption or other criminal conduct, maladministration and misconduct. DTF is committed to minimising the incidence of fraud and corruption through sound financial, legal and ethical decision-making and organisational practices and promotes the principles of honesty and integrity consistent with the Code of Ethics for the South Australian Public Sector.

DTF's Anti-Fraud and Corruption Policy and Anti-Fraud and Corruption Control Strategy provide DTF's processes for identifying and responding to fraud risk. DTF's branches maintain and review their fraud risk register at branch level to ensure any new fraud risks are managed and controls are identified and implemented. The Risk, Audit and Security team provides oversight of fraud risks and controls documented in the register.

Detection, control and prevention activities include:

- Disclosure by staff of suspected or actual fraudulent behaviour
- Reviews of transaction reports
- Review of management reports
- Data analysis
- Internal and external audits
- Appropriate segregation of duties
- Financial policies and procedures
- Review of internal controls post incident
- Financial year end declaration processes
- Fraud and corruption awareness training for new and existing employees.

Data for previous years is available at:

https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annualreport-statistics

#### Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018:* Two

Data for previous years is available at: <u>https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annual-report-statistics</u>

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

### Reporting required under any other act or regulation

#### Reporting required under the Carers' Recognition Act 2005

Nil

### **Public complaints**

### Number of public complaints reported

Complaint categories	Sub-categories	Example	Number of Complaints
			2019-20
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	9
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	9
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	3
Communication	Communication quality	Inadequate, delayed or absent communication with customer	69
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	7
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	266
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	2
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	134
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	40
Policy	Policy content	Policy content difficult to understand; policy	92

Complaint categories	Sub-categories	Example	Number of Complaints
			2019-20
		unreasonable or disadvantages customer	
Service quality	Information	Incorrect, incomplete, out dated or inadequate information; not fit for purpose	13
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	2
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	30
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	54
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	25
Investments (Super SA specific)	Investments	Investment fees; Dissatisfaction with investment of assets	22
		Total	777

Additional Metrics	Total
Shared Services SA:	I
Number of positive feedback comments	16
Number of negative feedback comments	1
Total number of feedback comments	17
% complaints resolved within policy timeframes	92%
Safework SA:	
Number of positive feedback comments	8
Number of negative feedback comments	4
Total number of feedback comments	12
% complaints resolved within policy timeframes	60%
Super SA:	· · · · · · · · · · · · · · · · · · ·
Number of positive feedback comments	48
Number of negative feedback comments	0
Total number of feedback comments	48
% complaints resolved within policy timeframes	78%
Revenue SA:	
Number of positive feedback comments	8
Number of negative feedback comments	0
Total number of feedback comments	8
% Complaints resolved within policy timeframes	92%

#### Data for previous years is available at:

https://data.sa.gov.au/data/dataset/department-of-treasury-and-finance-annualreport-statistics

## Service Improvements resulting from complaints or consumer suggestions over 2019-20

#### Shared Services SA:

- Shared Services SA has developed a new website to improve customer experience. The new website will be launched in early 2020-21 and aims to improve navigation, visual appeal and ease of access to service delivery information.
- Shared Services SA has developed a Complaint Manager application which provides a central repository for all complaints logged by business units. The Complaint Manager application will improve the efficiency of the complaint logging, review and improvement processes.

#### Safework SA:

- During 2019-20, the complaints management process was integrated into the DTF Communication Services Complaints & Feedback form, following recommendations from the Ombudsman SA office.
- All complaints are reported to the SafeWork SA Governance Risk and Audit committee where complaint findings, trends and recommendations are discussed.
- The ICAC Evaluation made a recommendation to implement a Learning and Debrief Model. This is currently being developed. In the interim lessons learnt as they arise have been added to the training regime and information is shared with staff.
- SafeWork SA updated its website in April 2020 to enhance the customer experience; the website changes improve navigation, visual appeal and ease of access. The enhancements also ensure that:
  - all information, forms and links (including for complaints) are easily accessible without the need for customers to spend unnecessary time searching for information; and
  - the content is up-to-date and relevant.

#### Super SA:

- Introduction of early release of super on the grounds of financial hardship or compassionate grounds for members of the Lump Sum Scheme who have a rollover component.
- Introduction of early release of super for those financially impacted by the COVID-19 pandemic.

## Service Improvements resulting from complaints or consumer suggestions over 2019-20

- Implemented changes to the proof of identification requirements for our members to comply with COVID-19 restrictions.
- Updated the delegations to increase the number of staff able to approve critical functions during a BCP event (or planning stage) to provide adequate coverage across the office and less wait time for members.
- Removed the minimum annual fee for the Flexible Rollover Product, for investors who are not in the product for a full year.
- Updated the delegations put in place to allow a member to rollout their preserved super account in Triple S via Super Stream, without manual intervention.
- Introduced the acceptance of switching fees by Lump Sum members by electronic funds transfer, which was previously required to be provided by cheque.
- Introduced the acceptance of fees with respect to family law matters by electronic funds transfer, which was previously required to be provided by cheque.
- Updated the Board policy to give the Chief Executive and Presiding Member the delegation to give direction in respect of court matters, thereby expediting the outcome for the member.
- Specialised training for operational staff using Lean Methodologies, which resulted in streamlining the claims assessment process.
- Continuous enhancements to the administration system.

#### Revenue SA:

- Increased the staffing to attend to customer enquiries and introduced closer monitoring of customer call waiting times.
- Made improvements to the processing capacity and usability of RevenueSA online portal as well as increased monitoring of performance.
- Increased training in relation to customer contact and communication style.
- Increased flexibility in adapting its processes to assist its customers in meeting their state revenue requirements e.g. posting forms to customers who were not able to access a computer.

## Service Improvements resulting from complaints or consumer suggestions over 2019-20

- Simplified the call selection options and updating voice recordings to provide more timely information on current issues.
- Continued to promote electronic billing to address complaints regarding change of address and faster billing.
- Redesigned Land Tax Notice of Assessment, using behavioural insight techniques.
- Incorporated customer and stakeholder feedback into Web content, technical information, forms and FAQs.

### Appendix: Audited financial statements 2019-20



#### **Government of South Australia**

Auditor-General's Department

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#### To the Chief Executive Department of Treasury and Finance

#### Opinion

I have audited the financial report of the Department of Treasury and Finance for the financial year ended 30 June 2020.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Department of Treasury and Finance as at 30 June 2020, its financial performance and its cash flows for year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2020
- a Statement of Financial Position as at 30 June 2020
- a Statement of Changes in Equity for the year ended 30 June 2020
- a Statement of Cash Flows for the year ended 30 June 2020
- Notes, comprising significant accounting policies and other explanatory information
- a Statement of Administered Comprehensive Income for the year ended 30 June 2020
- a Statement of Administered Financial Position as at 30 June
- a Statement of Administered Cash Flows for the year ended 30 June 2020
- a Schedule of Expenses and Income attributable to administered activities for the year ended 30 June 2020
- Notes, comprising significant accounting policies and other explanatory information for administered items
- a Certificate from the Chief Executive Officer and the Director, Financial Services, Organisation and Governance.

#### **Basis for opinion**

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Department of Treasury and Finance. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 Code of Ethics for Professional Accountants (including Independence Standards) have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Responsibilities of the Chief Executive for the financial report

The Chief Executive is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

#### Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of the Department of Treasury and Finance for the financial year ended 30 June 2020.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

• identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Department of Treasury and Finance's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Executive about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

Andrew Richardson Auditor-General 24 September 2020

## Department of Treasury and Finance (DTF)

## **Financial Statements**

For the year ended 30 June 2020

#### **Certification of the Financial Statements**

We certify that the attached general purpose financial statements for the Department of Treasury and Finance:

- comply with relevant Treasurer's Instructions issued under section 41 of the *Public Finance and Audit Act 1987*, and relevant Australian Accounting Standards;
- are in accordance with the accounts and records of the Department; and
- present a true and fair view of the financial position of the Department of Treasury and Finance as at 30 June 2020 and the results of its operation and cash flows for the financial year.

We certify that the internal controls employed by the Department of Treasury and Finance for the financial year over its financial reporting and its preparation of the general purpose financial statements have been effective throughout the reporting period.

D. - open

David Reynolds Chief Executive Officer (& September 2020

Les Johes Director, Financial Services, Organisation and Governance

## Department of Treasury and Finance Statement of Comprehensive Income

for the year ended 30 June 2020

	Note	2020 \$'000	2019 \$'000
Income			
Appropriation	2.1	149 664	150 449
Intra-government transfers	2.2	803	9 807
Revenues from fees and charges	2.3	101 554	103 538
Other income	2.4	11 211	58 060
Total income		263 232	321 854
Expenses			
Employee benefits expenses	3.3	162 488	162 528
Supplies and services	4.1	86 072	144 114
Depreciation and amortisation	4.2	9 756	7 645
Return of cash to Consolidated Account - cash alignment policy		5 719	4 215
Borrowing costs	4.3	25	-
Other expenses	4.4	28	3 560
Total expenses		264 088	322 062
Net result		(856)	(208)
Total comprehensive result		(856)	(208)

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the Government of South Australia as owner.

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#### Department of Treasury and Finance Statement of Financial Position

as at 30 June 2020

		2020	2019
Current assets	Note	\$'000	\$'000
Cash and cash equivalents	6.4	04 400	00 700
Receivables	6.1 6.2	24 128	28 703
Inventories	5.5	14 330 834	10 698
Total current assets	5.5	39 292	39 401
		<u>JJ LJL</u>	55 401
Non-current assets			
Receivables	6.2	280	236
Property, plant and equipment	5.1	25 537	19 956
Intangible assets	5.4	41 746	43 006
Total non-current assets		67 563	63 198
Total assets	<u></u>	106 855	102 599
Current liabilities			
Payables Financial liabilities	7.1	12 919	11 228
Employee benefits	7.2	763	-
Provisions	3.4 7.3	21 275	17 671
Total current liabilities	7.3	818 <b>35 775</b>	<u> </u>
		35775	29 040
Non-current liabilities			
Payables	7.1	3 516	3 342
Financial liabilities	7.2	462	-
Employee benefits	3.4	37 686	36 480
Provisions	7.3	8 749	7 388
Total non-current liabilities		50 413	47 210
Total liabilities		86 188	76 850
Net assets		00.007	05 7 40
101 00000		20 667	25 749
Equity			
Contributed capital		5 344	5 344
Retained earnings		15 323	20 405
Total equity	*******	20 667	25 749
· [ · /	1	20 007	LU 143

The accompanying notes form part of these financial statements. The total equity is attributable to the Government of South Australia as owner.

# Department of Treasury and Finance Statement of Changes in Equity

for the year ended 30 June 2020

	Note	Contributed capital \$'000	Asset revaluation surplus \$'000	Retained earnings \$'000	Total equity \$'000
Balance at 1 July 2018		5 344	4 356	59 922	69 622
Net result for 2018-19			-	(208)	(208)
Total comprehensive result for 2018-19				(208)	(208)
Administrative restructure Transfer between equity components		-	- (4 356)	(43 665) 4 356	(43 665) -
Balance at 30 June 2019		5 344	-	20 405	25 749
Net result for 2019-20				(856)	(856)
Total comprehensive result for 2019-20		<b></b>	<b>14</b>	(856)	(856)
Administrative restructure	1.4		-	(4 226)	(4 226)
Balance at 30 June 2020		5 344		15 323	20 667

The accompanying notes form part of these financial statements. All changes in equity are attributable to the Government of South Australia as owner.

### Department of Treasury and Finance Statement of Cash Flows

for the year ended 30 June 2020

		2020	2019
Cash flows from operating activities	Note	\$'000	\$'000
Cash inflows Appropriation		140.004	450.440
Intra-government transfers		149 664 803	150 449
Fees and charges		003 104 410	9 807 105 255
GST recovered from the Australian Taxation Office		2 819	3 713
Other receipts		6 297	58 071
Receipts for Paid Parental Leave Scheme		312	275
Cash generated from operations	—	264 305	327 570
	-	204 000	321 310
Cash outflows			
Employee benefit payments		(159 142)	(157 433)
Payments for supplies and services		(95 574)	(155 835)
Payments for Paid Parental Leave Scheme		(288)	(289)
Return of cash to Consolidated Account - cash alignment policy		(5 719)	(4 215)
Cash used in operations	_	(260 723)	(317 772)
Net cash provided by / (used in) operating activities	8.2	3 582	9 798
Orale flame from the distance of the			
Cash flows from investing activities Cash outflows			
Purchase of property, plant and equipment		(2 137)	(3 107)
Purchase of intangibles Cash used in investing activities		(4 851)	(5 472)
5		(6 988)	(8 579)
Net cash provided by / (used in) investing activities	_	(6 988)	(8 579)
Cash flows from financing activities			
Cash outflows			
Repayment of leases		(1 169)	-
Cash used in financing activities		(1 169)	
Net cash provided by / (used in) financing activities		(1 169)	
Net increase / (decrease) in cash and cash equivalents		(4 575)	1 219
Cash and cash equivalents at the beginning of the reporting period		00 700	27 404
Cash and cash equivalents at the end of the reporting period	<u></u>	28 703	27 484
ous and ous equivalents at the end of the reporting period	8.2	24 128	28 703

The accompanying notes form part of these financial statements.

#### 1. About the Department of Treasury and Finance

The Department of Treasury and Finance (DTF/the department) is a government department of the State of South Australia, established pursuant to the *Public Sector Act 2009*. The department is an administrative unit acting on behalf of the Crown.

The financial statements and accompanying notes include all the controlled activities of the department (refer to the disaggregated disclosures for details of the department's controlled activities).

Transactions and balances relating to administered resources are not recognised as departmental income, expenses, assets or liabilities. As administered items are significant in relation to the department's overall financial performance and position, they are disclosed in the administered financial statements at the back of the controlled general purpose financial statements. Except as otherwise disclosed, administered items are accounted for on the same basis and using the same accounting policies as for departmental items.

#### 1.1. Basis of preparation

The financial statements are general purpose financial statements prepared to comply with:

- section 23 of the Public Finance and Audit Act 1987 (PFAA);
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance* and Audit Act 1987; and
- relevant Australian Accounting Standards

For the 2019-20 financial statements the department adopted AASB 15 – Revenue from Contracts with Customers, AASB 16 – Leases and AASB 1058 – Income of Not-for-Profit Entities. Further information is provided in note 9.

The financial statements are prepared on a 12 month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation
  Office, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the
  expense item applicable; and
- receivables and payables, which are stated with the amount of GST included.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Where asset and liability line items combine amounts expected to be realised within 12 months and more than 12 months, the department has separately disclosed the amounts expected to be recovered or settled after more than 12 months.

#### 1.2. Objectives and programs

#### Objectives

The department administers a range of programs and services to support the prosperity and wellbeing of all South Australians.

The department's objectives are to:

- promote sustainable state finances
- support responsible budget and financial management
- deliver timely high quality services to meet the needs of our clients
- collaborate to deliver high quality advice on economic, social and environmental issues
- improve safety in South Australian workplaces
- provide industrial relations and procurement services.

#### Programs

In achieving its objectives, the department undertakes the following programs:

#### Accountability for Public Sector Resources

The department ensures accountability for public sector resources through providing policy, economic, commercial and financial advice to the Government and coordinating resource allocations and key projects for Government programs and priorities at the whole-of-government level.

#### **Treasury Services**

The department manages the Government's financial assets and liabilities and provision of certainty of funding to the State.

These services include:

- Administration of taxation legislation through the management of revenue and compliance systems, processes, policy advice and taxpayer education
- Provision of insurance cover to agencies and advice and management of government risks.
- Provision of fleet management services to agencies and vehicle disposal services to government.
- Administration of various public sector superannuation schemes and provision of superannuation policy and legislative advice.

#### Industrial Relations

The department provides services to ensure the rights and obligations of employees and employers are protected and the relevant law applied to prevent and resolve workplace disputes.

These services include:

- Lead and manage enterprise bargaining negotiations and manage the conduct of employment-related litigation
- Provision of work health and safety and industrial relations education and compliance services to promote safe, fair, productive working lives and high standards of public safety for all South Australians
- Provision of efficient and cost-effective processes for the resolution of employment disputes.

#### 1.2. Objectives and programs (continued)

#### **Government Services**

The department delivers a comprehensive range of services to various government agencies and the community.

These services include:

- Delivery of corporate services to various government agencies in the areas of accounts payable, accounts receivable, payroll, work injury services and finance
- Provision of across government contracts for goods, services and information communications technology and specialist procurement advice and assistance
- Provision of support services to members of parliament to assist them in meeting their responsibilities to the parliament and the broader community.

#### General/not attributable: Certain items of the department are not allocated to activities

The Disaggregated Disclosure Schedules present expenses, income, assets and liabilities attributed to each of the activities for the years ended 30 June 2020 and 30 June 2019.

	Accountab Public S	-			Indus	trial	Govern	ment
-			<b>T</b>	<b>.</b>			Servi	
Programs	Resour		Treasury S		Relat			
	2020	2019	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income								
Appropriation	-	-	-	-	-	-	-	-
Intra-government transfers	-	-	-	-	-	-	-	-
Revenues from fees and charges	139	(306)	48 335	49 515	35 021	35 195	18 059	19 134
Other income	2 006	7 095	1 949	9 457	1 957	11 569	5 299	29 939
Total income	2 145	6 789	50 284	58 972	36 978	46 764	23 358	49 073
Expenses								
Employee benefits expenses	15 560	18 098	58 919	57 963	26 753	28 707	61 256	57 760
Supplies and services	8 730	18 063	33 187	43 483	12 241	24 449	31 914	58 119
Depreciation and amortisation	358	304	6 453	5 106	1 331	943	1 614	1 292
Return of cash to Consolidated								
Account - cash alignment policy	-	-	-	-	-	-	-	-
Borrowing Costs	1	-	14	-	7	-	3	-
Other expenses	-	141	28	2 619	-	228		572
Total expenses	24 649	36 606	98 601	109 171	40 332	54 327	94 787	117 743
Net result	(22 504)	(29 817)	(48 317)	(50 199)	(3 354)	(7 563)	(71 429)	(68 670)

### 1.2. Objectives and programs (continued)

Programs	General / Not Att	ributable	Total	
	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000
Income				
Appropriation	149 664	150 449	149 664	150 449
Intra-government transfers	803	9 807	803	9 807
Revenues from fees and charges	-	-	101 554	103 538
Other income	-	-	11 211	58 060
Total income	150 467	160 256	263 232	321 854
Expenses				
Employee benefits expenses	-	-	162 488	162 528
Supplies and services	-	-	86 072	144 114
Depreciation and amortisation	-	-	9 756	7 645
Return of cash to Consolidated Account - cash				
alignment policy	5 719	4 215	5 719	4 215
Borrowing Costs	-	-	25	-
Other expenses	-	-	28	3 560
Total expenses	5 719	4 215	264 088	322 062
Net result	144 748	156 041	(856)	(208)

### 1.2. Objectives and programs (continued)

Drograma	Accountab Public Se Resour	ector	Treasury Se	prvices	Indus <sup>.</sup> Relati		Goverr Servi	
Programs	2020	2019	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets								
Cash and cash equivalents	-	-	-	-	36	· \36	-	-
Receivables	-	-	-	-	25	17	1	-
Inventories	-	-	-	-	-	-	-	-
Property, plant and								
equipment	628	759	3 165	2 979	9 074	9 917	8 030	3 128
Intangible assets	466	534	37 932	40 100	1 188	823	2 140	1 423
Total assets	1 094	1 293	41 097	43 079	10 323	10 793	10 171	4 551
Liabilities								
Payables	-	(4)	(1)	198	(1)	854	1	2 004
Lease liabilities	-	-	-	-	-	-	-	-
Employee benefits	-	2 951	-	11 177	-	12 092	12	27 931
Provisions	-	1 019		2 453	-	1 379		3 278
Total liabilities		3 966	(1)	13 828	(1)	14 325	13	33 213
Net assets	1 094	(2 673)	41 098	29 251	10 324	(3 532)	10 158	(28 662)

Programs	General / Not Attr	ibutable	Total	
	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000
Assets				
Cash and cash equivalents	24 092	28 667	24 128	28 703
Receivables	14 584	10 917	14 610	10 934
Inventories	834	-	834	-
Property, plant and equipment	4 640	3 173	25 537	19 956
Intangible assets	20	126	41 746	43 006
Total assets	44 170	42 883	106 855	102 599
Liabilities				
Payables	16 436	11 518	16 435	14 570
Lease liabilities	1 225	-	1 225	-
Employee benefits	58 949	-	58 961	54 151
Provisions	9 567	-	9 567	8 129
Total liabilities	86 177	11 518	86 188	76 850
Net assets	(42 007)	31 365	20 667	25 749

#### 1.3. Impact of COVID-19 pandemic on the Department

The COVID-19 pandemic has impacted on the operations of the department and the impacts are included under the relevant disclosure note 10.4. The key impacts in 2019-20 related to:

- Enhanced office cleaning arrangements
- Flexible special leave arrangements for staff
- Sourcing ICT equipment and related services to support business continuity through increased work from home capability
- Administrative support for the government's economic stimulus initiatives.

#### 1.4. Changes to the Department of Treasury and Finance

#### Transferred in

#### From 1 July 2019

As a result of administrative arrangements outlined in a Chief Executive agreement on 28 June 2019, Health Accounting and Taxation Services (HATS) became a business unit of DTF. Assets and liabilities relating to this business unit were transferred from the Department of Health and Wellbeing (DHW) to the department, effective 1 July 2019.

DHW

On transfer of HATS, the department recognised the following assets and liabilities:

	\$'000
Assets	
Total assets	
Liabilities	
Payables	339
Employee benefits	3 601
Provisions	46
Total liabilities	3 986
Total net assets (liabilities) transferred	(3 986)

#### 1.4. Changes to the Department of Treasury and Finance (continued)

#### From 1 December 2019

As a result of administrative arrangements outlined in a Chief Executive agreement on 2 December 2019, Oracle Debt Management Receipting (ODMR) became a business unit of DTF. Assets and liabilities relating to this business unit were transferred from the Department of Health and Wellbeing (DHW) to the department, effective 1 December 2019.

On transfer of the ODMR, the department recognised the following assets and liabilities:

following assets and liabilities:	DHW \$'000
Assets	
Total assets	<b></b>
Liabilities	
Payables	18
Employee benefits	216
Provisions	6_
Total liabilities	240
Total net assets (liabilities) transferred	(240)

Total income and expenses attributable to the Oracle Debt Management Receipting for 2019-20 were:	DHW 1 Jul 2019 - 30 Nov 2019 \$'000	DTF 1 Dec 2019 - 30 Jun 2020 \$'000	Total \$'000
Income			
Total income	<b>-</b>	M.	
Expenses			
Employee benefits expenses	313	1 303	1 616
Supplies and services	82	111	193
Total expenses	395	1 414	1 809
Net result	(395)	(1 414)	(1 809)

Net assets or liabilities transferred by the department as a result of the administrative restructure were recognised at the carrying amount. The net assets or liabilities transferred were treated as a distribution to the government as owner.

#### 1.5. Budgetary performance

The budget performance table compares the department's outcomes against budget information presented to Parliament (2019-20 Budget Paper 4). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

		Original budget	Actual	
		2020	2020	Variance
		\$'000	\$'000	\$'000
Statement of Comprehensive Income				
Income				
Appropriation		141 310	149 664	8 354
Intra-government transfers		383	803	420
Revenues from fees and charges		93 614	101 554	7 940
Other income	1	2 503	11 211	8 708
Total income		237 810	263 232	25 422
Expenses				
Employee benefits expenses	2	141 969	162 488	20 519
Supplies and services		86 101	86 072	(29)
Depreciation and amortisation		7 997	9 756	1 759
Return of cash to Consolidated Account - cash alignment				
policy		-	5 719	5 719
Borrowing Costs		-	25	25
Other expenses		3 329	28	(3 301)
Total expenses		239 396	264 088	24 692
		•		
Net result		(1 586)	(856)	730

	Original budget 2020 \$'000	Actual 2020 \$'000	Variance \$'000
Investing expenditure summary			
Total existing projects	-	8	8
Total annual program	8 634	7 821	(813)
Total investing expenditure	8 634	7 829	(805)

#### 1.5. Budget performance (continued)

The following are brief explanations of variances between original budget and actual amounts. Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

#### 1 Other income

An additional \$8.708 million of Other Income was received in 2019-20, which primarily reflects receipt of a donated asset from the Department of Planning, Transport and Infrastructure relating to the office fitout of the Port Adelaide office premises (\$4.901 million). In addition, the department received unbudgeted revenue from other agencies associated with the cost recovery of laptops transferred to agencies (\$2.5 million). These recoveries reflect the department's lead role in a whole of government initiative to secure supply of laptops in response to the COVID 19 emergency.

#### 2 Employee benefits expenses

An additional \$20.519 million in Employee benefits expense is primarily due to a realignment of the department's budget profile and for specific initiatives of the department, which were processed after the original budget was published. Specifically, an additional \$6.2 million in employee expenditure budget relating to the transfer of financial accounting staff from SA Health to Shared Services SA. Further, a reallocation of the original budget allocation (\$17.2 million) from supplies and services to employee benefits was processed to reprofile the budget to required expenditure categories.

#### 1.6. Significant transactions with government related entities

Significant transactions with the Government of South Australia are identifiable throughout this financial report. With the exception of one lease, all lease payments relate to accommodation supplied by Department of Planning, Transport and Infrastructure (DPTI) and cars supplied by Fleet SA.

#### 2. Income

#### 2.1. Appropriation

	2020	2019
	\$'000	\$'000
Appropriations from the Consolidated Account pursuant to the Appropriation Act	149 664	150 449
Net appropriations	149 664	150 449

#### Appropriations

Appropriations are recognised on receipt.

This table does not show appropriations in the form of a loan or an equity contribution.

The total appropriations consist of \$140 368 000 for operational funding and \$9 296 000 for capital projects. The original amount was varied and addition funds of \$8 354 000 were received from Section 5 transfers. No additional funds were received from the Treasurer via the Governor's Appropriation Fund.

#### 2.2. Intra-government transfers

	2020	2019
	\$'000	\$'000
Transfers from the Treasurer's Contingency Fund	803	9 807
Total Intra-government transfers	803	9 807
Intra-government transfers are recognised as income on receipt.		
2.3. Fees and charges		
	2020	2019
	\$'000	\$'000
Regulatory fees	26 592	28 918
South Australian Superannuation Board	26 573	28 561
Service provision	26 784	22 641

Total fees and charges	101 554	103 538
Other recoveries	1 582	3 857
Land Tax certificates	297	299
Community Emergency Services Fund	6 695	6 262
South Australian Government Financing Authority	13 031	13 000
	20 / 84	22 641

#### 2.4. Other income

	2020	2019
	\$'000	\$'000
Land titling fees recovery - DPTI*	-	54 951
Commissions	74	141
Donated assets	4 910	-
Laptops cost recovery	2 453	-
Other income	3 774	2 968
Total other income	11 211	58 060

\*Land titling fees recoveries in 2018-19 relate to outsourced service payments made pursuant to the land services commercialisation agreement.

#### 3. Board, committees and employees

#### 3.1. Key management personnel

Key management personnel of the department include the Treasurer, the Chief Executive Officer and other directors/members of the Executive Leadership Group who have responsibility for the strategic direction and management of the department.

Total compensation for key management personnel was \$3 909 000 in 2019-20 and \$3 480 000 in 2018-19.

The compensation detailed below excludes salaries and other benefits the Treasurer receives. The Treasurer's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of South Australia respectively and are payable from the Consolidated Account under section 6 the *Parliamentary Remuneration Act 1990*.

,

Compensation	2020 \$'000	2019 \$'000
Salaries and other short term employee benefits	3 566	3 170
Post-employment benefits	343	310
Total compensation	3 909	3 480

#### Transaction with Key Management Personnel and other related parties

There were no significant related party transactions identified.

#### 3.2. Board and committee members

#### SAFA Advisory Board

David Reynolds\* (Presiding Member) David Russell Kathryn Presser Leeann Willson (term ceased November 2019) Melissa Grantham Juliet Brown Mark Day Jamie Hollamby\* (term ceased May 2020)

#### SAFA Risk and Performance Committee Debra Contala (Chair)

Debra Contala (Chair) Gianna Giannopoulos\* Melissa Grantham Mark Day (appointed October 2019)

#### **DTF Risk and Performance Committee**

Kathryn Presser (Independent chair) Stuart Hocking\* Mark Carey\* Maria Ross\* Tracey Scott\* Andrew Armour - Independent Member Chris Oerman

## Mining and Quarrying Occupational Health and Safety Committee

Martin O'Malley Colin Fenney (resigned December 2019) Peter Lamps Carolyn Fisher Charlie Condo (appointed October 2019) Luke Brammy (appointed October 2019) Rebecca Knol (appointed October 2019) Alexandra Russell (appointed October 2019) Erryn Munchenberg (term ceased October 2019) Glenn Murray (term ceased October 2019) Graeme Sauer\* (term ceased October 2019)

#### Super SA Board

Gregory Boulton (Presiding Member, appointed September 2019) Virginia Deegan Alison Kimber Dr Bill Griggs Richard Dennis

#### Super SA Member Services Committee

Leah York Dr Bill Griggs Gregory Boulton Dascia Bennett\* Alison Kimber

#### Super SA Audit, Risk and Finance Committee

Virginia Deegan Richard Dennis Gregory Boulton John Wright

#### 3.2 Board and committee members (continued)

Industrial Relations Consultative Council	Construction Industry Long Service Leave Board
Hon Robert Lucas* MLC (Chair)	Estha Van Der Linden
Natasha Brown	Steven Minuzzo
Monique Gillespie .	Laurence Moore
Owen Webb	Derek Stapleton (appointed December 2019)
Peter Lamps	Erin Hennessy
Erma Ranieri*	John Camillo (resigned December 2019)
Jessica Rogers	Marie Boland (Presiding Member)
Estha Van Der Linden	Colin Fenney (resigned December 2019)
Charlie Condo	Peter Bauer (appointed February 2020)
Gary Coppola (resigned August 2019)	
Christopher Morey (appointed October 2019)	
William Frogley	
Angas Story	
Leah York	

\* In accordance with the Department of Premier and Cabinet Circular Number 016, Government employees did not receive any remuneration for board/committee duties during the financial year.

The number of members whose remuneration received or receivable falls within the following bands:

	2020	2019
\$1 - \$19 999	22	14
\$20 000 - \$39 999	5	8
\$40 000 - \$59 999	3	2
\$60 000 - \$79 999	1	-
Total number of members	31	24

Remuneration of members reflects all costs of performing board/committee member duties including sitting fees, superannuation contributions, fringe benefits, fringe benefits tax and any other salary sacrifice arrangements. The total remuneration received or receivable by members was \$451 000 (\$437 000).

#### 3.3. Employee benefits expenses

5.5. Employee benefits expenses	2020	2019
	\$'000	\$'000
Salaries and wages	120 100	110 511
Targeted voluntary separation packages	758	7 111
Long service leave	2 221	6 672
Annual leave	11 206	10 239
Skills and experience retention leave	925	534
Employment on-costs - superannuation	15 127	13 782
Employment on-costs - other	7 426	7 073
Board and committee fees	618	665
Other employee related expenses	4 107	5 941
Total employee benefits expenses	162 488	162 528

#### 3.3. Employee benefits expenses (continued)

#### Employment on-costs - superannuation

The superannuation employment on-cost charge represents the department's contributions to superannuation plans in respect of current services of current employees.

#### **Executive remuneration**

The number of employees whose remuneration received or receivable falls	2020	2019
within the following bands:	Number	Number
\$151 001 - \$154 000*	N/A	2
\$154 001 - \$174 000	11	12
\$174 001 - \$194 000	7	11
\$194 001 - \$214 000	15	11
\$214 001 - \$234 000	8	9
\$234 001 - \$254 000	2	4
\$254 001 - \$274 000	1	3
\$274 001 - \$294 000	4	2
\$294 001 - \$314 000	2	-
\$314 001 - \$334 000	-	4
\$334 001 - \$354 000	4	-
\$354 001 - \$374 000	1	2
\$394 001 - \$414 000	-	1
\$414 001 - \$434 000	-	2
\$454 001 - \$474 000	-	1
\$474 001 - \$494 000	1	1
\$494 001 - \$514 000	-	1
\$554 001 - \$574 000	2	-
Total	58	66

\* This band has been included for the purposes of reporting comparative figures based on the executive base level remuneration rate for 2018-19.

The total remuneration received by those employees for the year was \$13 798 000 (2019: \$15 609 000)

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, termination payments, superannuation contributions, salary sacrifice benefits and fringe benefits, and any fringe benefits tax paid or payable in respect of those benefits.

#### Targeted voluntary separation packages

The number of employees who received a TVSP during the reporting period was 9 (82).

	2020 \$'000	2019 \$'000
Amounts paid to separated employees:		
Targeted Voluntary Separation Packages	758	7 111
Leave paid to those employees	432	3 638
Recovery from the department's Administered Items	(328)	(7 509)
Net cost to the department	862	3 240

#### Department of Treasury and Finance Notes to and forming part of the financial statements for the year ended 30 June 2020

#### 3.4. Employee benefits liability

	2020 \$'000	2019 \$'000
Current		
Accrued salaries and wages	3 650	3 049
Annual leave	12 909	10 633
Long service leave	3 702	3 229
Skills and experience retention leave	1 014	760
Total current employee benefits	21 275	17 671
Non-current		
Long service leave	37 686	36 480
Total non-current employee benefits	37 686	36 480
Total employee benefits	58 961	54 151

Employee benefits accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

#### Salaries and wages, annual leave, skills experience and retention leave (SERL) and sick leave

The liability for salaries and wages is measured as the amount unpaid at the reporting date at remuneration rates current at reporting date.

The annual leave liability and the SERL liability is expected to be payable within 12 months and is measured at the undiscounted amount expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

#### Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Details about the measurement of long service leave liability is provided as note 11.1

#### 4. Expenses

Employee benefits expenses are disclosed in note 3.3.

#### 4.1. Supplies and services

	2020	2019
	\$'000	\$'000
Land titling fees paid to LSSA	-	44 791
Information technology and communication charges	21 448	20 121
Accommodation	16 420	16 263
Contractors and temporary staff	16 018	17 966
Valuation fees	5 207	15 264
General administration and consumables	10 664	8 771
Legal costs	3 485	4 715
Corporate recharge expense	4 207	3 435
Consultants	1 706	1 686
Minor works, maintenance and equipment	917	1 253
Other*	6 000	9 849
Total supplies and services	86 072	144 114

\* Audit fees paid/payable to the Auditor-General's Department relating to work performed under the *Public Finance Audit Act 1987* were \$776 000 (2019: \$1 180 000). No other services were provided by the Auditor-General's Department.

#### Accommodation

Most of the department's accommodation is provided by the Department of Planning, Transport and Infrastructure under Memoranda of Administrative Arrangements (MoAAs) issued in accordance with Government-wide accommodation policies. MoAAs do not meet the definition of a lease reflected in AASB 16.

#### Consultants

The number of consultancies and the dollar amount paid/payable (included in supplies and services expense) to consultants that fell within the following bands:

	2020	2020	2019	2019
	Number	\$'000	Number	\$'000
Below \$10 000	20	81	21	83
\$10 000 or above	31	1 625	27	1 603
Total	51	1 706	48	1 686

#### 4.2. Depreciation and amortisation

•	2020	2019
	\$'000	\$'000
Intangible assets	6 111	5 428
Building fitouts	1 775	1 492
Plant and equipment	683	573
Buildings	150	152
Right-of-use buildings	50	-
Right-of-use vehicles	987	
Total depreciation and amortisation	9 756	7 645

All non-current assets, with a limited useful life, are systematically depreciated/amortised over their useful lives in a manner that reflects the consumption of their service potential.

#### Useful life

Depreciation/amortisation is calculated on a straight-line basis over the estimated remaining useful life of the following classes of assets as follows:

Class of asset	Useful life (years)
Buildings	5-75
Building Fitouts	1-15
Furniture	5
IT equipment	1-5
Office Equipment	3-10
Internally Developed Software	2-15
Externally Developed Software	1-10
Plant and Equipment	4-5
Right-of-use assets	Lease term

#### **Review of accounting estimates**

Assets' residual values, useful lives and amortisation methods are reviewed and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

#### 4.3. Borrowing costs

	2020	2019
	\$'000	\$'000
Interest expense on lease liabilities	25	
Total Borrowing Costs	25	=

#### 4.4. Other expenses

	2020 \$'000	2019 \$'000
Intangible write-off	-	3 270
Plant and equipment write-off	9	148
Buildings and improvements write-off	19	142
Total other expenses	28	3 560

#### 5. Non-financial assets

#### 5.1. Property, plant and equipment by asset class

Property, plant and equipment comprises owned and right-of-use (leased) tangible assets that do not meet the definition of investment property.

Land and buildings\$'000Land at cost (deemed fair value)590Buildings at cost (deemed fair value)5 553Accumulated depreciation(738)Total land and buildings5 405Building fitouts5 405Building fitouts25 206Accumulated depreciation(8 659)Total buildings16 547Right-of-use buildings51Right-of-use buildings(50)Total right-of-use buildings1Right-of-use buildings1Right-of-use buildings1Right-of-use vehicles1Right-of-use vehicles1 983Accumulated depreciation(767)Total right-of-use vehicles1 216Plant and equipment4 806Accumulated depreciation(2 502)Total plant and equipment2 304	<b>\$'000</b> 590 5 553
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Buildings at cost (deemed fair value)       5 553         Accumulated depreciation       (738)         Total land and buildings       5 405         Building fitouts       25 206         Accumulated depreciation       (8 659)         Total building fitouts       16 547         Right-of-use buildings       51         Accumulated depreciation       (50)         Total right-of-use buildings       1         Right-of-use vehicles       1         Right-of-use vehicles       1 983         Accumulated depreciation       (767)         Total right-of-use vehicles       1 216         Plant and equipment       4 806         Plant and equipment (deemed fair value)       4 806         Accumulated depreciation       (2 502)	
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Plant and equipment (deemed fair value)4 806Accumulated depreciation(2 502)	
Plant and equipment (deemed fair value)4 806Accumulated depreciation(2 502)	
Accumulated depreciation (2 502)	4 135
	(2 930)
	1 205
Work in progress	
Work in progress at cost64	3 283
Total work in progress 64	3 283
Total property, plant and equipment 25 537	19 956

#### 5.2. Property, plant and equipment owned by the Department

Property, plant and equipment with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment is recorded at fair value. Detail about the department's approach to fair value is set out in note 11.2.

\$1 147 000 of fully depreciated plant and equipment is still in use.

#### Impairment

Property, plant and equipment owned by the Department has not been assessed for impairment as there are non-cash generating assets, specialised in nature, held for continual use of their service capacity, and subject to regular revaluation.

Reconciliation 2019-20	Land and	Building	Plant and	Work in	
	Buildings	fitouts	equipment	progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	5 555	9 913	1 205	3 283	19 956
Additions	-	-	123	1 959	2 082
Capital transfers from WIP	-	3 518	1 668	(5 186)	-
Depreciation and amortisation	(150)	(1 775)	(683)	-	(2 608)
Disposals	-	(19)	(9)	-	(28)
Donated assets	-	4 910	-	-	4 910
Other	-		-	8	8
Carrying amount at 30 June 2020	5 405	16 547	2 304	64	24 320

Reconciliation 2018-19		Building	Plant and	Work in	
	Buildings	fitouts	equipment	progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2018	-	4 073	1 155	897	6 125
Additions	-	-	33	3 157	3 190
Capital transfers from WIP	-	196	477	(673)	-
Transfer through administrative restructure	5 729	7 255	264	(98)	13 150
Depreciation and amortisation	(152)	(1 492)	(573)	-	(2 217)
Disposals	(22)	(119)	(151)		(292)
Carrying amount at 30 June 2019	5 555	9 913	1 205	3 283	19 956

#### 5.3. Property, plant and equipment leased by the department

Property, plant and equipment leased by the department is recorded at cost. Additions to leased property, plant and equipment during 2019-20 were \$896 000.

The department has 167 motor vehicle leases with the South Australian Government Financing Authority (SAFA). Motor vehicle leases are non-cancellable, with rental payments monthly in arrears.

#### Impairment

Property, plant and equipment leased by the Department has been assessed for impairment. There was no indication of impairment. No impairment loss was recognised

#### 5.4. Intangible assets

	2020	2019
	\$'000	\$'000
Internally developed computer software		
Internally developed computer software at cost	60 444	63 865
Accumulated amortisation	(24 899)	(23 692)
Total Internally developed computer software	35 545	40 173
Externally acquired software		
Externally acquired software at cost	4 451	3 424
Accumulated amortisation	(2 931)	(2 272)
Total externally acquired software	1 520	1 152
Work in progress		
Intangible work in progress at cost	4 681	1 681
Total work in progress	4 681	1 681
Total intangible assets	41 746	43 006

Intangible assets are initially measured at cost and are tested for indications of impairment at each reporting date. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and any accumulated impairment losses.

The acquisition or internal development of software is capitalised only when the expenditure meets the definition and recognition criteria, and when the amount of expenditure is greater than or equal to \$10 000.

#### 5.4. Intangible assets (continued)

#### Reconciliation of Intangible assets

2019-20	Internally developed software	Externally acquired software	Service concession assets	Work in progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2019	40 173	1 152		1 681	43 006
Additions	-	1 129	-	3 722	4 851
Capital transfers from WIP	722	-	-	(722)	-
Amortisation	(5 350)	(761)		-	(6 111)
Carrying amount at 30 June 2020	35 545	1 520	-	4 681	41 746

	Internally developed	Externally acquired	Service concession	Work in	
2018-19	software	software	assets	progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2018	25 263	834	17 062	17 205	60 364
Additions	-	1 563	-	5 623	7 186
Transfer through administrative restructure	661	17	(17 062)	526	(15 858)
Capital transfers from WIP	19 261	-	-	(19 261)	-
Disposals	(12)	(834)	-	(2 412)	(3 258)
Amortisation	(5 000)	(428)		<b></b>	(5 428)
Carrying amount at 30 June 2019	40 173	1 152	-	1 681	43 006

#### 5.5. Inventories

	2020	2019
Current inventories	\$'000	\$'000
Inventories	834	-
Total inventories	834	-

#### **Reconciliation of Inventories**

2019-20	Inventories	Total
	\$'000	\$'000
Carrying amount at 1 July 2019		-
Purchases	3 446	3 446
Sales	(2 612)	(2 612)
Carrying amount at 30 June 2020	834	834

The department holds an inventory of laptop devices for transfer at cost to government agencies. This reflects the department's lead role in a whole of government initiative to secure supply of laptops devices to support business continuity during the COVID 19 emergency.

Inventories held for sale are measured at the lower of cost or their net realisable value.

#### 6. Financial assets

#### 6.1. Cash and cash equivalents

	2020	2019
Deposits with the Treasurer	\$'000	\$'000
Operating account	24 029	28 666
Accrual appropriation excess funds account	63	-
Total deposits with the Treasurer	24 092	28 666
Cash on hand	36	37
Total cash and cash equivalents	24 128	28 703

Although the department controls the money reported above in the Accrual Appropriation Excess Funds Account, its use must be approved by the Treasurer. The department does not earn interest on its deposits with the Treasurer.

#### Department of Treasury and Finance Notes to and forming part of the financial statements for the year ended 30 June 2020

#### 6.2. Receivables

0,2. 10001140,000	2020	2019
	\$'000	\$'000
Current		
Trade receivables		
From government entities	5 895	2 748
From non-government entities	1 018	1 124
Less impairment loss on receivables		(3)
Total trade receivables	6 913	3 869
Accrued revenues	4 239	4 261
Prepayments	2 617	1 986
Net GST receivable from the ATO	561	582
Total current receivables	14 330	10 698
Non-current		
Receivables	280	236
Total non-current receivables	280	236
Total receivables	14 610	10 934

Trade receivables arise in the normal course of selling goods and services to other government agencies and to the public. Trade receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued revenues are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

The net amount of GST receivable from the ATO is included as part of receivables.

Other than as recognised in the allowance for doubtful debts, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. There is no concentration of credit risk.

Refer to note 11.3 for further information on risk management.

#### Allowance for impairment loss on receivables

	2020	2019
	\$'000	\$'000
Carrying amount at the beginning of the period	3	3
Increase/(decrease) in the allowance recognised in profit or loss	(3)	<u> </u>
Carrying amount at the end of the period	<b>•</b>	3

All of the impairment losses are from receivables arising from contracts with customers.

Refer to note 11.3 for details regarding credit risk and the methodology for determining impairment.

#### 7. Liabilities

#### 7.1. Payables

	2020 \$'000	2019 \$'000
Current	φ 000	φ 000
Trade payables	586	777
Accrued expenses	9 286	8 218
Employment on-costs	3 012	2 222
Paid Parental Leave Scheme payable	35	11
Total current payables	12 919	11 228
Non-current		
Employment on-costs	3 516	3 342
Total non-current payables	3 516	3 342
Total payables	16 435	14 570

Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

#### **Employment on-costs**

Employment on-costs include payroll tax and superannuation contributions and are settled when the respective employee benefits that they relate to is discharged.

The department contributes to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the superannuation schemes.

As a result of an actuarial assessment performed by the department, the proportion of long service leave taken as leave has changed from the 2019 rate (41%) to 42% and the average factor for the calculation of employer superannuation cost on-costs has remain unchanged from the 2019 rate (9.8%). These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is an increase in the employment on-cost of \$57 000 and employee benefits expense of \$57 000.

#### Paid parental leave scheme

Paid Parental Leave Scheme payable represents amounts the department has received from the Commonwealth Government to forward on to eligible employees via the department's standard payroll processes. That is, the department is acting as a conduit through which the payment to eligible employees is made on behalf of the Family Assistance Office.

#### Department of Treasury and Finance Notes to and forming part of the financial statements for the year ended 30 June 2020

#### 7.2. Financial liabilities

	2020 \$'000	2019 \$'000
Current		
Lease liabilities - current	763	,
Total current payables	763	
Non-Current		
Lease liabilities - non current	462	
Total non-current payables	462	E.
Total lease liabilities	1 225	<b>H</b>

The department measures financial liabilities including borrowings/debt at amortised cost. All material cash outflows are reflected in the lease liabilities disclosed above.

#### 7.3. Provisions

	2020	2019
	\$'000	\$'000
Current		
Provision for workers compensation	818	741
Total current provisions	818	741
Non-current		
Provision for workers compensation	8 749	7 388
Total non-current provisions	8 749	7 388
Total provisions	9 567	8 129
Movement in provisions		
Carrying amount at the beginning of the period	8 129	3 886
Transfers through administrative restructure	52	664
Payments/other sacrifices of future economic benefits	(1 110)	(4 703)
Additional provisions recognised	2 496	8 282
Carrying amount at the end of the period	9 567	8 129

A provision has been reported to reflect unsettled workers compensation claims. The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2020 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

The department is responsible for the payment of workers compensation claims.

#### 8. Other disclosures

#### 8.1. Equity

The asset revaluation surplus is used to record increments and decrements in the fair value of property and plant and equipment to the extent that they offset one another. Relevant amounts are transferred to retained earnings when an asset is derecognised.

#### 8.2. Cash flow reconciliation

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

	2020	2019
	\$'000	\$'000
Leases		
Buildings	(49)	-
Vehicles	(1 120)	
Total cash outflow for leases	(1 169)	
	2020	2019
	\$'000	\$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		ţ ccc
Cash and cash equivalents disclosed in the Statement of Financial Position	24 128	28 703
Balance as per the Statement of Cash Flows	24 128	28 703
Reconciliation of net cash provided by/(used in) operating activities to net result		
Net cash provided by/(used in) operating activities	3 582	9 798
Add/(less) non-cash items		
Depreciation and amortisation	(9 756)	(7 645)
Donated assets	4 910	(1 0 10)
Other expenses - write off	(28)	(3 560)
Borrowing Costs	(25)	(0 000)
•• (• (• •• ••		
Movement in assets and liabilities		
Increase/(decrease) in receivables	3 676	9 153
(Increase)/decrease in inventories	834	-
(Increase)/decrease in payables	(1 668)	(5 866)
(Increase)/decrease in employee benefits	(995)	2 155
(Increase)/decrease in provisions	(1 386)	(4 243)
Net result	(856)	(208)

#### 9. Changes in accounting policy

#### 9.1. AASB 16 Leases

AASB 16 provides a comprehensive model for lessee accounting that addresses recognition, measurement, presentation and disclosure of leases. Lessor accounting is largely unchanged. *AASB 16 Leases* replaces *AASB 117 Leases* and related interpretations.

The adoption of *AASB 16 Leases* from 1 July 2019 has resulted in adjustments to the amounts recognised from a lessee's perspective in the financial statements:

- AASB 117 Leases only required the recognition of an asset and lease liability in relation to finance leases.
   AASB 16 Leases applies a comprehensive model to all leases. Applying AASB 16 will result in leases previously classified as operating leases having right-of-use assets and related lease liabilities being recognised in the Statement of Financial Position
- AASB 117 Leases resulted in operating lease payments being recognised as an expense under Supplies and Services. AASB 16 Leases largely replaces this with depreciation expenses that represents the use of the right-of-use asset and borrowing costs that represent the cost associated with financing the right-of-use asset.

The department disclosed in its 2018-19 financial report total undiscounted operating lease commitments of \$61.376 million under AASB 117.

The department has accommodation services provided by the Department of Planning, Transport and Infrastructure (DPTI) under Memoranda of Administrative Arrangements (MoAAs) issued in accordance with Government-wide accommodation policies.

These MoAA do not meet the definition of lease set out either in AASB 16 or in the former standard AASB 117. Accordingly, the 2018-19 undiscounted operating lease commitments should have been disclosed as \$1.834m under AASB 117. There is no material difference between the revised operating lease commitments when discounted and the financial liabilities recognised as at 1 July 2019

Commitments related to accommodation services provided by DPTI are included in Note 10.1.

#### Accounting policies on transition

AASB 16 reflects accounting policies on transition in its transitional provisions. The *Treasurer's Instructions (Accounting Policy Statements)* requires certain choices in those transitional provisions to be made. The department has adopted the following accounting policies:

- to apply AASB 16 retrospectively. The cumulative effect of initially applying the standard was recognised at 1 July 2019. Comparatives have not been restated.
- at 1 July 2019 AASB 16 was applied only to contracts that were previously identified as containing a lease under AASB 117 and related interpretations.
- the initial measurement of lease liability was the present value of the remaining leases' payments discounted using the relevant incremental borrowing rate published by the Department of Treasury and Finance as at 1 July 2019 based on the SA Government's cost of borrowing. The average weighted incremental borrowing rate for this purpose was 2.09%.
- the initial measurement of right-of-use assets has been calculated as an amount equal to the lease liability on transition adjusted for prepaid or accrued lease payments and lease incentive liabilities.
- the initial measurement of lease liabilities and right-of-use assets excludes all leases that ended by 30 June 2020, except for vehicles leased from SAFA.

for the year ended 30 June 2020

#### 9.1. AASB 16 Leases (continued)

#### Ongoing accounting policies

The *Treasurer's Instructions (Accounting Policy Statements)* specify required accounting policies for public authorities in applying AASB 16. These requirements are reflected in the department's accounting policies as follows:

- AASB 16 is not applied to leases of intangible assets.
- right-of-use assets and lease liabilities are not recognised for leases of low value assets, being assets which have a
  value of \$15 000 or less, nor short-term leases, being those with a lease term of 12 months or less.
- the department, in the capacity of a lessee, does not include non-lease components in lease amounts.
- right-of-use assets are not measured at fair value on initial recognition for leases that have significantly below-market terms and conditions principally to enable the public authority to further its objectives.
- right-of-use assets are subsequently measured applying a cost model.

Significant accounting policies relate to the application of AASB 16 are disclosed under relevant notes and are referenced at note 5.3.

#### 9.2. AASB 1058 Income of Not-for-Profit Entities

AASB 1058 Income of Not-for-Profit Entities establishes new income recognition requirements for not-for-profit entities. Its requirements apply where the consideration to acquire an asset, including cash, is significantly less than fair value principally to the entity to further its objectives. AASB 1058 also contains requirements for the receipt of volunteer services. AASB 1058 supersedes income recognition requirements in AASB 1004 Contributions, AASB 118 Revenue and AASB 111 Construction Contracts. However, elements of AASB 1004 remain in place, primarily in relation to restructures of administrative arrangements and other contributions and distributions by owners.

#### Accounting policies on transition

On transition, there was no impact on retained earnings.

#### 9.3. Presentation of Financial Statements

Treasurer's Instructions (Accounting Policy Statements) issued on 1 June 2020 removed the previous requirement for financial statements to be prepared using the net cost of services format. The net cost of services is the total cost of services less any revenue retained by public authorities involved in the provision of services but does not include items classified as revenues from and payments to the South Australian Government.

Presentation of the Statement of Comprehensive Income on an 'income and expense' basis allows information to be presented in such a way that eliminates potential confusion as to the source of funding for the department. As well as changes to the format of the Statement of Comprehensive Income, there are presentational changes to remove the net cost of services format from the Statement of Cash Flows. These statements now show income before expenses, and cash receipts before cash payments. Related disclosures also reflect this revised format.

#### 10. Outlook

#### 10.1. Unrecognised contractual commitments

Commitments include operating, capital and outsourcing arrangements arising from contractual or statutory sources and are disclosed at their nominal value.

#### **Operating lease commitments**

The department as Lessee

At the reporting date, the department has operating leases for office accommodation and motor vehicles.

Office accommodation is leased from the DPTI. The leases are non-cancellable with original terms ranging up to 6 years with some having right of renewal. Rental is payable in arrears.

Motor vehicles are leased from SAFA through their agent LeasePlan, these leases are non-cancellable with terms of 3-5 years.

Commitments in relation to operating leases contracted for at the reporting date but not recognised as liabilities are payable as follows:

	2020	2019
	\$'000	\$'000
Not later than one year	-	1 192
Later than one year but not later than five years		642
Total non-cancellable operating lease commitments	<b></b>	1 834

Operating lease commitments are provided for the comparative year only as AASB 16 Leases does not distinguish between operating and finance leases for the lessee. The comparative amount does not include commitments for Memoranda of Administrative Arrangements with the Department of Planning, Transport and Infrastructure for accommodation. This has been included under expenditure commitments.

#### **Expenditure commitments**

	2020	2019
	\$'000	\$'000
No later than one year	11 870	8 932
Later than one year but not later than five years	41 446	21 396
Later than five years	49 885	31 048
Total Expenditure commitments	103 201	61 376

The department's expenditure commitments are for the Memoranda of Administrative Arrangements with the Department of Planning, Transport and Infrastructure for accommodation.

#### Other commitments

The department's other commitments are primarily agreements for software licenses, software development.

	2020	2019
	\$'000	\$'000
Not later than one year	16 522	18 609
Later than one year and not later than five years	29 418	40 799
Later than five years	528	1 081
Total other commitments	46 468	60 489

#### Department of Treasury and Finance Notes to and forming part of the financial statements

for the year ended 30 June 2020

#### 10.2. Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

#### Legal proceedings (SafeWork SA)

The department is involved in prosecuting breaches under the Occupational Health, Safety and Welfare Act 1986, Fair Work Act 1994, Explosives Act 1936 and Dangerous Substances Act 1979. At balance date there were 10 matters before the Industrial Relations Court that are yet to be resolved. In the event decisions are not awarded in favour of the department, the contingent liability is estimated to be \$500 000 for the court and prosecution costs.

#### 10.3. Impact of standards and statements not yet effective

The department has assessed the impact of new and changed Australian Accounting Standards Board Standards and Interpretations not yet effective.

#### AASB 1059 Service Concession Arrangements: Grantors

AASB 1059 prescribes the accounting for certain arrangements in which an operator provides public services on behalf of a public sector grantor involving a service concession arrangement. This standard applies to reporting periods beginning on or after 1 January 2020. The department does not anticipate any of its arrangements will be within the scope of AASB 1059.

#### 10.4. COVID-19 pandemic outlook for the Department

The COVID-19 pandemic will continue to impact the operations of the department in 2020-21. This is expected to relate to a continuation of those impacts identified at note 1.3 namely:

- Enhanced office cleaning arrangements
- Flexible special leave arrangements for staff
- Sourcing ICT equipment and related services to support business continuity through increased work from home capability
- Administrative support for the government's economic stimulus initiatives

#### 10.5. Events after the reporting period

The department is not aware of any events after the reporting period that would impact on the financial statements.

for the year ended 30 June 2020

#### 11. Measurement and risk

#### 11.1. Long service leave liability - measurement

AASB 119 Employee Benefits contains the calculation methodology for long service leave liability.

The actuarial assessment performed by the department has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

AASB 119 Employee Benefits requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long-term Commonwealth Government bonds has decreased from 2019 (1.25%) to 2020 (0.75%).

This decrease in the bond yield, which is used as the rate to discount future long service leave cash flows, results in an increase in the reported long service leave liability.

The net financial effect of the changes to actuarial assumptions in the current financial year is a decrease in the long service leave liability of \$3 084 000 and employee benefits expense of \$3 084 000. The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of demographical and financial assumptions – including the long-term discount rate.

The actuarial assessment performed by the department has decreased the salary inflation rate from 4% to 2.5% for long service leave liability.

#### 11.2. Fair value

AASB 13 Fair Value Measurement defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

#### Initial recognition

Non-current tangible assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at fair value in the Statement of Financial Position. However, if the assets are acquired at no or nominal value as part of a restructure of administrative arrangements, then the assets are recognised at book value (i.e. the amount recorded by the transferor public authority immediately prior to the restructure).

#### Revaluation

Property, plant and equipment are subsequently measured at fair value after allowing for accumulated depreciation.

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

Revaluation is undertaken on a regular cycle. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

#### 11.2. Fair Value (continued)

#### Fair value hierarchy

The department classifies fair value measurement using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements, based on the data and assumptions used in the most recent revaluation:

- Level 1 traded in active markets and is based on unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at measurement date.
- Level 2 not traded in an active market and are derived from inputs (inputs other than quoted prices included within level 1) that are observable for the asset, either directly or indirectly.
- Level 3 not traded in an active market and are derived from unobservable inputs.

The department's policy is to recognise transfers into and out of fair value hierarchy levels as at the end of the reporting period.

During 2020, the department had no valuations categorised into level 1 and 2; there were no transfers of assets out of level 3 fair value hierarchy and there were no changes in valuation technique.

#### Fair value classification - non-financial assets at 30 June 2020 and 30 June 2019.

All non-financial assets as at 30 June 2020 and 30 June 2019 were categorised in level 3.

#### 11.3. Financial instruments

#### Financial risk management

The department's risk management policies are in accordance with the *Risk Management Policy Statement* issued by the Premier and Treasurer and the principles established in the *Australian Standard Risk Management Principles and Guidelines*.

The department is exposed to financial risk - credit risk, liquidity risk and market risk. There have been no changes in risk exposure since the last reporting period.

#### Liquidity risk

The department is funded principally from appropriation by the Government of South Australia. The department determines the cash flows associated with its Government approved program of work and to ensure funding is provided through the Government of South Australia budgetary processes to meet the expected cash flows.

Refer to notes 7.1 and 7.2 for further information.

#### Credit risk

The department has policies and procedures in place to ensure that transactions occur with customers with appropriate credit history. No collateral is held as security and no credit enhancements relate to financial assets held by the department.

#### 11.3. Financial instruments (continued)

#### Impairment of financial assets

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss (ECL) using the simplified approach in AASB 9. The department uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors which comprise a large number of small balances.

To measure the expected credit losses, receivables are grouped based on shared risks characteristics and the days past due. When estimating expected credit loss, the department considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the department's historical experience and informed credit assessment, including forward-looking information.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which the department is exposed to credit risk.

The expected credit loss of government debtors is considered to be nil based on the external credit ratings and nature of the counterparties.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

The overall expected credit loss for non-government debtors is immaterial for the department.

Receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the failure of a debtor to enter into a payment plan with the department.

The department considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and therefore the expected credit loss is nil.

All of the department's debt investments at amortised cost are considered to have low credit risk and the consideration of expected credit loss was limited to 12 months expected losses. The expected credit loss is nil.

The allowance was recognised when there was objective evidence that a receivable was impaired. The allowance for impairment was recognised in other expenses for specific debtors and debtors assessed on a collective basis for which such evidence existed.

Impairment losses on the department's receivables arising from the department's contracts with customers were as follows. No impairment losses were recognised in relation to contract assets during the year.

#### Market risk

The department does not trade in foreign currency, nor enter into transactions for speculative purposes, nor for hedging. The department does not undertake any hedging in relation to interest or foreign currency risk and manages its risk as per the government's risk management strategy articulated in *TI 23 Management of Foreign Currency Exposures*.

#### Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset / financial liability note.

#### **Classification of financial instruments**

The department measures all financial instruments at amortised cost.

for the year ended 30 June 2020

#### 11.3. Financial instruments (continued)

		Carrying	2020 Co	ntractual mat	tual maturities	
		amount /	Within	1 - 5	More than	
Category of financial asset and		fair value	1 year	years	5 years	
financial liability	Note	\$'000	\$'000	\$'000	\$'000	
Financial assets						
Cash and cash equivalents	6.1	24 128	24 128	-	-	
Financial assets at amortised cost						
Receivables	6.2	11 432	11 152	280	-	
Total financial assets		35 560	35 280	280		
Financial liabilities						
Financial liabilities at amortised cost						
Payables	7.1	11 965	10 394	1 571	-	
Leases liabilities	7.2	1 225	763	462		
Total financial liabilities		13 190	11 157	2 033		

		Carrying	2019 Co	ontractual mat	aturities
		amount /	Within	1 - 5	More than
Category of financial asset and		fair value	1 year	years	5 years
financial liability	Note	\$'000	\$'000	\$'000	\$'000
Financial assets					
Cash and cash equivalents	6.1	28 703	28 703	-	-
Loans and receivables					
Receivables	6.2	3 872	3 872	-	_
Total financial assets	[	32 575	32 575	-	
Financial liabilities					
Financial liabilities at amortised cost					
Payables	7.1	8 159	8 159	-	-
Total financial liabilities		8 159	8 159	-	-

#### **Receivables and payables**

The receivable and payable amounts disclosed here exclude amounts relating to statutory receivables and payables (e.g. Commonwealth, State and Local Government taxes, fees and charges, Auditor-General's department audit fees). In government, certain rights to receive or pay cash may not be contractual and therefore, in these situations, the requirements will not apply. Where rights or obligations have their source in legislation such as levies, tax and equivalents, they would be excluded from the disclosure. The standard defines contract as enforceable by law. All amounts recorded are carried at cost.

### **Department of Treasury and Finance**

### **Administered Financial Statements**

for the year ended 30 June 2020

#### Department of Treasury and Finance Statement of Administered Comprehensive Income

for the year ended 30 June 2020

	Note	2020 \$'000	2019 \$'000
Administered income			
Appropriation	13.1	2 477 965	1 648 764
Taxation	13.2	3 891 725	3 947 155
Commonwealth revenues	13.3	9 431 338	10 242 074
Dividends	13.4	276 410	255 582
Interest revenues	13.5	60 053	101 798
Grants and contributions	13.6	197 487	183 185
Revenues from fees and charges	13.7	146 326	157 651
Net gain from the disposal of non-current assets	13.8	126	-
Other revenues	13.9	607 984	291 510
Total administered income	_	17 089 414	16 827 719
Administered expenses			
Employee benefits expenses	14.1	473 423	427 654
Supplies and services	15.1	52 711	48 491
Borrowing costs	15.2	273 546	293 408
Grants, subsidies and transfers	15.3	4 205 169	3 547 208
Depreciation and amortisation	15.5	485	203
Payments to SA Government	15.4	11 284 657	11 791 729
Other expenses	15.6	41 461	62 311
Total administered expenses	-	16 331 452	16 171 004
Net result		757 962	656 715
Other comprehensive income			
Changes in property, plant and equipment asset revaluation			
surplus		_	2 157
Total other comprehensive income			2 157
T-data and the second second	_		
Total comprehensive result		757 962	658 872

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

#### Department of Treasury and Finance Statement of Administered Financial Position

as at 30 June 2020

	Note	2020 \$'000	2019 \$'000
Administered current assets	NOLE	φ 000	φ 000
Cash and cash equivalents	17.1	1 916 918	1 690 711
Receivables	17.2	94 612	10 635
Other financial assets	17.3	2 421	4 189
Total current assets		2 013 951	1 705 535
	_		
Administered non-current assets			
Receivables	17.2	3	1
Other financial assets	17.3	235 293	17 537
Property, plant and equipment	16.1	4 051	4 364
Intangible assets	16.3	325	325
Total non-current assets		239 672	22 227
Total assets		2 253 623	1 727 762
Administered current liabilities			
Payables	18.1	661 673	640 564
Employee benefits	14.2	2 499	1 905
Provisions	18.2	1 952	1 950
Other liabilities	18.3	25	25
Total current liabilities	_	666 149	644 444
Administered non-current liabilities			
Payables	18.1	31 628	111 701
Employee benefits	14.2	2 687	3 096
Provisions	18.2	101	71
Other liabilities	18.3	692 411	580
Total non-current liabilities	_	726 827	115 448
	_	4 202 070	759 892
Total liabilities	_	1 392 976	759 692
Net assets	=	860 647	967 870
Administered equity			
Accumulated surplus		857 855	965 078
Asset revaluation surplus		2 792	2 792
Total equity	-	860 647	967 870
i otal equity	=		

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

## **Department of Treasury and Finance Statement of Administered Cash Flows** *for the year ended 30 June 2020*

		2020	2019
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash inflows			
Taxation received		3 891 725	3 947 155
Receipts from Commonwealth		9 118 838	10 242 074
Dividends		276 410	255 582
Interest received		60 053	101 798
Appropriation		2 477 965	1 648 764
Grants and contributions		197 487	183 185
Fees and charges		147 860	154 331
GST recovered from Australian Taxation Office		2 122	2 306
Receipts for Paid Parental Leave Scheme		35	26
Other receipts		364 739	272 587
Cash generated from operations		16 537 234	16 807 808
Cash outflows			
Payments to SA Government		(11 266 025)	(11 968 776)
Employee benefit payments		(473 392)	(424 336)
Payments for supplies and services		(54 073)	(75 670)
Interest payments		(273 546)	(293 408)
Grants, subsidies and transfers		(4 205 751)	(3 549 618)
Payments for Paid Parental Leave Scheme		(39)	(25)
Other payments		(39 315)	(52 132)
Cash used in operations		(16 312 141)	(16 363 965)
Net cash provided by / (used in) operating activities	19.2	225 093	443 843
Cash flows from investing activities Cash inflows Proceeds from sale of property, plant and equipment Cash generated from investing activities		557 <b>557</b>	<u> </u>
	-		19 700/24 - 4
Cash outflows			
Purchase of property, plant and equipment		(655)	(346)
Cash used in investing activities	-	(655)	(346)
Net cash provided by / (used in) investing activities	-	(98)	(346)
Cash flows from financing activities Cash inflows	-		
Proceeds from other financial assets	_	4 048	8 413
Cash generated from financing activities	-	4 048	8 413
Cash outflows			
Other financial assets granted	_	(2 836)	(6 319)
Cash used in financing activities		(2 836)	(6 319)
Net cash provided by / (used in) financing activities	-	1 212	2 094
Net increase / (decrease) in cash and cash equivalents	-	226 207	445 591
Cash and cash equivalents at the beginning of the reporting period	-	1 690 711	1 245 120
Cash and cash equivalents at the end of the reporting period	19.2 _	1 916 918	1 690 711

	Administered Items on behalf of the Consolidated Account		Industrial Tribunal Payments into Court		Commonwealth I on Commonwe Revenue A	alth Places
	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Appropriation	50 269	44 564	-	-	-	-
Taxation	3 572 540	3 640 574	-	-	-	-
Commonwealth revenues	6 768 270	7 190 290	-	-	25 495	28 397
Dividends	274 661	255 582	-	-	-	-
Interest revenues	55 266	100 186	2	3	-	-
Grants and contributions	-	-	-	-	-	-
Revenues from fees and charges	141 093	157 152	-	40	-	-
Net gain from the disposal of non-						
current assets	557	-	-	-	-	-
Other revenues	307 201	287 441		-		H
Total administered income	11 169 857	11 675 789	2	43	25 495	28 397
Expenses						
Employee benefits expenses	3 710	3 380	-	-	-	-
Supplies and services	-	-	-	-	-	-
Borrowing costs	-	-	-	-	-	-
Grants, subsidies and transfers	47 387	42 767		-	-	-
Depreciation and amortisation	-	-	-	-	-	-
Payments to SA Government	11 118 442	11 630 202	-	-	_	-
Other expenses	16	-	340	35	25 495	28 397
Total administered expenses	11 169 555	11 676 349	340	35	25 495	28 397
Net result	302	(560)	(338)	8		-

	Community Dev	velopment	Community E	mergency	Country Equalisation	
	Fund		Services	Fund	Scheme Account	
	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Appropriation	-	-	-	-	-	-
Taxation	-	-	150 629	143 002	-	-
Commonwealth revenues	-	-	-	-	-	-
Dividends	-	-	-	-	-	-
Interest revenues	-	-	10	88	(138)	482
Grants and contributions	20 000	20 000	129 259	128 895	-	-
Revenues from fees and charges	-	-	185	459	-	-
Net gain from the disposal of non-						
current assets	-	-	-	-	_	-
Other revenues	-	-	-	-	-	-
Total administered income	20 000	20 000	280 083	272 444	(138)	482
Expenses						
Employee benefits expenses	-	-	-	-	_	-
Supplies and services	-	-	-	-	-	-
Borrowing costs	-	-	-	-	-	-
Grants, subsidies and transfers	20 000	20 000	280 145	272 589	_	-
Depreciation and amortisation	-	-	-	-	_	-
Payments to SA Government	-	-	-	-	-	-
Other expenses	-	-	-	-	-	-
Total administered expenses	20 000	20 000	280 145	272 589	-	
Net result	-	-	(62)	(145)	(138)	482

	Land Servi				Intergover Agreement o	
			Hospitals	Fund	Financial F	
	Arrangement 2020 2019		2020	2019	2020	2019
				\$'000	\$'000	\$'000
	\$'000	\$'000	\$'000	\$ 000	\$ 000	\$ 000
Income						
Appropriation	-	-	-	-	-	-
Taxation	-	-	166 215	161 527	-	-
Commonwealth revenues		-	-	-	2 548 673	3 023 387
Dividends	-	-	-	-	-	-
Interest revenues	-	-	-	-	-	-
Grants and contributions	-	-	-	-	-	-
Revenues from fees and charges	-	-	-	-	-	-
Net gain from the disposal of non-						
current assets	-	-	-	-	-	-
Other revenues	80 000	-	-			-
Total administered income	80 000		166 215	161 527	2 548 673	3 023 387
Expenses						
Employee benefits expenses	-	-	-	-	-	-
Supplies and services	-	-		-	-	-
Borrowing costs	-	-	-	-	-	-
Grants, subsidies and transfers	-	-	-	-	2 360 049	2 269 023
Depreciation and amortisation	-	-	-	-	-	-
Payments to SA Government	_		166 215	161 527	-	-
Other expenses	-	-	-	_	_	-
Total administered expenses	-		166 215	161 527	2 360 049	2 269 023
Net result	80 000		-		188 624	754 364

	Industry Financial		Local Gover	Local Government		Local Government Taxation		
	Assistance Acco	unt (IFAA)	Disaster I	und	Equivalent	nts Fund		
	2020	2019	2020	2019	2020	2019		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Income								
Appropriation	-	-	-	-	-	-		
Taxation	-	-	-	-	2 341	2 052		
Commonwealth revenues	-	-	-	-	-	-		
Dividends	-	-	-	-	-	-		
Interest revenues	768	529	36	421	(7)	17		
Grants and contributions	17 508	9 693	-	-	-	-		
Revenues from fees and charges	-	-	-	-	-	-		
Net gain from the disposal of non-								
current assets	-	-	-	-	-	-		
Other revenues	489	285	-	-	429	794		
Total administered income	18 765	10 507	36	421	2 763	2 863		
Expenses								
Employee benefits expenses	-	-	-	-	-			
Supplies and services	21	-	-	-	-	-		
Borrowing costs	-	-	_	-	-			
Grants, subsidies and transfers	15 265	2 197	3 231	3 918	2 777	2 851		
Depreciation and amortisation	-	-	_	-				
Payments to SA Government	-	-	-	-	-	-		
Other expenses	1 597	7 158	-	-	-	-		
Total administered expenses	16 883	9 355	3 231	3 918	2 777	2 851		
Net result	1 882	1 152	(3 195)	(3 497)	(14)	12		

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	Support Services to Parliamentarians		Treasury and Administere Accou	ed Items	Treasurer's Interest in t National Wine Centre Account	
-	1 amamenta	114115				
	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Appropriation	-	-	2 427 696	1 604 200	-	-
Taxation	-	-	-	-	-	-
Commonwealth revenues	-	-	88 900	-	-	-
Dividends	-	-	1 749	-	-	-
Interest revenues	-	-	-	-	-	-
Grants and contributions	24 734	24 597	30	-	5 956	-
Revenues from fees and charges	-	-	5 048	-	-	-
Net gain from the disposal of non-						
current assets	-	-	(483)	-	-	-
Other revenues	66	19	(589)	-	25	25
Total administered income	24 800	24 616	2 522 351	1 604 200	5 981	25
Expenses						
Employee benefits expenses	18 506	17 959	451 207	406 315	-	-
Supplies and services	7 491	6 629	45 145	41 832	48	24
Borrowing costs	-	-	269 472	293 408	-	-
Grants, subsidies and transfers	1	1	1 476 314	933 862	-	-
Depreciation and amortisation	360	161	11	11	114	31
Payments to SA Government	-	-	-	-	-	-
Other expenses	-	11	12 798	23 764		
Total administered expenses	26 358	24 761	2 254 947	1 699 192	162	55
Net result	(1 558)	(145)	267 404	(94 992)	5 819	(30)

	Treasury Workin	g Account	Treasury As Management A		Commonwealth Funding fo National Partnerships	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
Income				•	•	+
Appropriation	-	-	-	-	-	-
Taxation	-	-	-	-	-	_
Commonwealth revenues	-	-	-	-	-	-
Dividends	-	-	-	-	**	-
Interest revenues	-	-	(21)	72	4 137	-
Grants and contributions	-	-	-	-	-	-
Revenues from fees and charges	-	-	-	-	-	-
Net gain from the disposal of non-						
current assets	_	-	-	-	_	-
Other revenues	1 215	2 946	-	-	-	-
Total administered income	1 215	2 946	(21)	72	4 137	
Expenses						
Employee benefits expenses	-		-	-	_	-
Supplies and services	-	-	6	6	-	-
Borrowing costs	-	-	-	-	4 074	-
Grants, subsidies and transfers	-	-	-	-	-	-
Depreciation and amortisation	-	-	-	-		-
Payments to SA Government	-	-	-	-	-	-
Other expenses	1 215	2 946	-	-	-	-
Total administered expenses	1 215	2 946	6	6	4 074	
Net result			(27)	66	63	

### Department of Treasury and Finance Schedule of Expenses and Income attributable to Administered Activities

for the year ended 30 June 2020

		:	State Owned Ge	enerator		
	Affordable Hous	ing Fund	Leasing C	;o	Tol	tal
	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Appropriation	-	-	-	-	2 477 965	1 648 764
Taxation	-	-	-	-	3 891 725	3 947 155
Commonwealth revenues	-	-	-	-	9 431 338	10 242 074
Dividends	-	-	-	-	276 410	255 582
Interest revenues	-	-	-	-	60 053	101 798
Grants and contributions	-	-	-	-	197 487	183 185
Revenues from fees and charges	-	-	-	-	146 326	157 651
Net gain from the disposal of non-						
current assets	-	-	52	-	126	-
Other revenues	2 000	-	217 148	-	607 984	291 510
Total administered income	2 000	-	217 200		17 089 414	16 827 719
Expenses						
Employee benefits expenses	-	-	-	-	473 423	427 654
Supplies and services	-	-	-	-	52 711	48 491
Borrowing costs	-	-	-	-	273 546	293 408
Grants, subsidies and transfers		-	-	-	4 205 169	3 547 208
Depreciation and amortisation	-	-	-	-	485	203
Payments to SA Government	-	-	_	-	11 284 657	11 791 729
Other expenses	-	-		-	41 461	62 311
Total administered expenses		-		•	16 331 452	16 171 004
Net result	2 000		217 200	M	757 962	656 715

The above statement should be read in conjunction with the accompanying notes.

#### 12. About the department's Administered Items

The basis of preparation of the administered financial statement is the same as the basis outlined in note 1.1. The department applies the same accounting policies to the administered financial statements as set out in the notes to the department's financial statements.

#### 12.1. Overview of Administered financial statements

The Administered financial statements include the revenues, expenses, assets and liabilities which the department administers on behalf of the SA Government but does not control. All administered activities and the transactions for the special deposit accounts established under section 8 of the *PFAA* and deposit accounts established under section 21 of the PFAA that are administered by the department are listed below:

#### Administered Items on behalf of the Consolidated Account

The purpose of the account is to record a number of revenue and expense transactions on behalf of the South Australian Government for the Consolidated Account. Such transactions include the collection of revenues from taxation, revenues from the Commonwealth Government, dividends and interest. The expense transactions include transfers to agencies for employee entitlements and supplies and services; grants and subsidies to public sector agencies; the private sector and the community; and the transfer of revenues to the Consolidated Account. The associated Statement of Financial Position items for the Consolidated Account such as loans and borrowings are recognised in the whole-of-government general purpose financial report.

#### Affordable Housing Fund

The purpose of the fund is to record all financial transactions of the Fund, including the receipt of revenue, granting and payment of loans to HomeStart as well as the specific accounting disclosures required for concessional loan agreements.

#### Commonwealth Funding for National Partnerships

The purpose of the fund is to record activities associated with funding provided by the Commonwealth for National Partnership projects.

#### Commonwealth Mirror Taxes on Commonwealth Places Revenue Account

The purpose of the account is to receive amounts that are levied pursuant to the *Commonwealth Places (Mirror Taxes)* Act 1998 of the Commonwealth and *Commonwealth Places (Mirror Taxes Administration)* Act 1999 of the State.

#### **Community Development Fund**

The purpose of the fund is to administer annual payments under the *Gaming Machines Act 1992*. Payments are made in accordance with the directions of the Governor towards financial assistance for non-government welfare agencies, financial assistance for community development and the provision of government health, welfare or education services, as well as towards programs of benefit to the live music industry.

#### **Community Emergency Services Fund**

The purpose of the fund is to record all fixed property revenue from the Emergency Services Levy collected by RevenueSA and transferred to the Community Emergency Services Fund administered by the South Australian Fire and Emergency Services Commission.

#### **Country Equalisation Scheme Account**

The purpose of the account is to record injections of funds provided from the Consolidated Account, and to make 'refund payments' to electricity retailers in accordance with the Country Equalisation Scheme.

#### 12.1. Overview of Administered financial statements (continued)

#### ETSA Sales / Lease Proceeds Account

The purpose of the account is to receive proceeds of a sale/lease agreement, sale or lease under the *Electricity Corporations (Restructuring and Disposal) Act 1999* and other funds as approved by the Treasurer.

#### Hospitals Fund

The purpose of the fund is to record and transfer monies received from SA Lotteries Commission operations and stamp duty on insurance policies relating to motor vehicles to the Consolidated Account to be used for the provision, maintenance, development and improvement of public hospitals.

#### Housing Loans Redemption Fund

The purpose of the fund is to provide low cost mortgage protection insurance to mortgage holders. It no longer accepts new customers of issue new policies with an amendment in 1992 to *Housing Loans Redemption Fund Act 1962*, as commercial insurers commenced offering similar products to mortgage holders.

#### Intergovernmental Agreement on Federal Financial Relations

The purpose of the account is to receive monies from the Commonwealth Government and disburse the monies to agencies pursuant to the Intergovernmental Agreement on Federal Financial Relations for the National Specific Purpose Program (SPP) purposes listed in Schedule F of that Agreement and for the National Partnership Payments (NPP) for the purposes listed in Schedule G of that Agreement.

#### Industrial Tribunal Payments into Court

This is to record payments and receipts relating to South Australian Employment Tribunal judgements.

#### Industry Financial Assistance Account (IFAA)

The account was established to assist with the accounting for the industry assistance contracts written in the name of the Treasurer. The South Australian Government Financing Authority (SAFA) is responsible for administering the IFAA on behalf of the Treasurer.

#### Local Government Disaster Fund

The purpose of the fund is to record the cost of providing assistance to local authorities which face unusually high expenditures as a result of natural disasters. Assistance may be of an investigative, preventative, remedial, insurance, compensatory or other nature and may include funding of insurance or other commercial schemes.

#### Local Government Taxation Equivalents Fund

The account was established to record receipts of tax equivalents from the Local Government Finance Authority (LGFA) and payments to the Local Government Association of South Australia as stipulated under the *Local Government Finance Authority Act 1983*.

#### Market Projects Unit\*

The purpose of the account is to receive deposits from the sale of government assets.

#### Support Services to Parliamentarians

The purpose of the account is to record the financial transactions related to the administration of Support Services to Parliamentarians.

#### SuperSA Select\*

The purpose of the account is to administer receipts and payments for the Commonwealth Low Income Superannuation Contribution.

#### 12.1. Overview of Administered financial statements (continued)

#### State Owned Generator Leasing Co. Pty. Ltd. (SOGLC)

The purpose of the fund is to manage the transfer of the State's emergency electricity generator assets from the Department for Energy and Mining.

#### Treasury and Finance Administered Items Account

The purpose of the account is to receive administered items appropriation for the department pursuant to the annual Appropriation Act and to disburse the associated payments.

#### Treasurer's Interest in the National Wine Centre Account

The purpose of account is to record all of the financial transactions associated with the management of the *National Wine Centre (Restructuring and Leasing Arrangements) Act 2002* including injections of funds from the Consolidated Account.

#### Treasury Working Account

The purpose of the account is to record receipts and payments for small lotteries, receipts and payments arising from various superannuation arrangements, interest receipts and payments, to effect accounting adjustments and transfers and to hold amounts in suspense pending determination of appropriate treatment. This account is also used to process certain transactions of a whole of government nature or relating to the activities of the Treasurer.

#### Treasury Asset Management Account

The purpose of the account is to manage and administer the unclaimed customer deposits of the former State Bank of South Australia as well as other residual activities (dividends receipts).

\*Deposit account and special deposit accounts with no transactions in the Statement of Comprehensive Income are not included in the disaggregated disclosure schedule.

#### 12.2. Impact of COVID-19 pandemic on the Department

The key impacts of the COVID-19 pandemic in 2019-20 relate to a range of measures the Government introduced in 2019-20 to help the South Australian community manage the economic effects of the pandemic comprising:

- A series of taxation deferral measures
- A broad range of initiatives through the Business and Community Jobs Support financial packages.

Furthermore, the department administered the payment aspect of the private hospital viability initiative pursuant to the National Partnership on COVID 19 Response agreement (NPA) with the Commonwealth.

#### 12.3. Budget performance

The budget performance table compares the department's outcomes against budget information presented to Parliament (2019-20 Budget Paper 4). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

		Original		
		budget	Actual	
		2020	2020	Variance
Statement of Administered Comprehensive Income	Note	\$'000	\$'000	\$'000
Income				
Appropriation		2 099 023	2 477 965	378 942
Taxation		3 934 700	3 891 725	(42 975)
Commonwealth revenues	1	6 972 153	9 431 338	2 459 185
Dividends		237 954	276 410	38 456
Interest revenues		106 148	60 053	(46 095)
Grants and contributions		-	197 487	197 487
Revenues from fees and charges		144 355	146 326	1 971
Net gain from the disposal of non-current assets		-	126	126
Other revenues		100 604	607 984	507 380
Total income	-	13 594 937	17 089 414	3 494 477
Expenses	-			
Employee benefits expenses		456 312	473 423	(17 111)
Supplies and services		44 860	52 711	(7 851)
Borrowing costs		317 303	273 546	43 757
Grants, subsidies and transfers	2	3 044 149	4 205 169	(1 161 020)
Depreciation and amortisation		-	485	(485)
Payments to SA Government		11 231 122	11 284 657	(53 535)
Other expenses	_	-	41 461	(41 461)
Total expenses	-	15 093 746	16 331 452	(1 237 706)
Net result	-	(1 498 809)	757 962	2 256 771
Total comprehensive result	-	(1 498 809)	757 962	2 256 771

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

#### 12.3 Budget performance (continued)

The following are brief explanations of variances between original budget and actual amounts:

1 Commonwealth revenues

The favourable \$2.459 billion variance against the original budget is primarily due to the actual funding from the Commonwealth for Intergovernmental Agreement on Federal Financial Relations (\$2.204 billion) being recorded in the Statement of Administered Comprehensive Income while the associated budget is disclosed as part of the Statement of Cash Flows for Other Accounts which does not form part of the Statement of Administered Comprehensive Income original budget amount.

2 Grants, subsidies and transfers

The unfavourable \$1.161 billion variance against original budget is primarily due to payments to agencies (\$2.360 billion) in relation to the Intergovernmental Agreement on Federal Financial Relations being recorded in the Statement of Administered Comprehensive Income while the associated budgets are disclosed as part of the Statement of Cashflows for Other Accounts which does not form part of the Statement of Comprehensive income original budget amount. This variance is offset by the grants, subsidies and transfers original budget including a budget amount for the repayment of advances (\$0.640 billion) while the actual transactions are treated as income in the Statement of Administered Comprehensive Income.

#### 12.4. Significant transactions with government related entities

Significant transactions with the SA Government are identifiable throughout this financial report, all lease payments relate to accommodation supplied by Department of Planning, Transport and Infrastructure (DPTI) and cars supplied by Fleet SA.

#### 13. Income

#### 13.1. Appropriation

	2020 \$'000	2019 \$'000
Appropriations from the Consolidated Account pursuant to the Appropriation Act	2 427 696	1 604 200
Appropriations under other Acts	50 269	44 564
Total appropriation	2 477 965	1 648 764

Appropriations are recognised on receipt.

The original amount appropriated to the department under the Appropriation Act was not varied but additional funds of \$369 523 000 were received from the Treasurer via the Governor's Appropriation Fund.

This table does not show appropriations in the form of a loan or an equity contribution.

#### 13.2. Taxation

	2020	2019
	\$'000	\$'000
Stamp Duties - conveyances on sale of property	797 034	760 603
Stamp Duties - general insurance	191 932	183 001
Stamp Duties - motor vehicles registrations	171 648	168 230
Stamp Duties - other	335 049	330 012
Commonwealth Places Mirror - Stamp Duties	263	263
Payroll Tax	1 442 627	1 518 152
Commonwealth Places Mirror - Payroll Tax	25 232	26 544
Land Tax	511 317	522 762
Commonwealth Places Mirror - Land Tax	1 689	1 590
Emergency Services Levy	150 629	143 002
Local Government rate equivalents	4 064	3 983
Income tax equivalents	120 667	150 476
Contributions from Lotteries Commission of South Australia	93 194	87 656
Betting Operations Tax	34 400	35 209
Hindmarsh Island Bridge Levy	-	10
Casino Duty	11 980	15 662
Total taxation	3 891 725	3 947 155

#### 13.2 Taxation (continued)

Taxation revenue includes payroll tax, property taxes (land tax, stamp duty and emergency services levy), income tax equivalents and contributions from the Lotteries Commission of South Australia. All taxes are collected on behalf of the State government and recognised on receipt. All taxation revenues are reported net of any taxation refunds.

Payroll tax is payable pursuant to the Payroll Tax Act 2009.

Stamp duty is a charge on certain documents and transactions. Stamp duty is charged at either a flat rate or an ad valorem rate (based on the value of the transaction) depending on the particular document or transaction. Stamp duties apply to a range of transactions including conveyances, mortgages, insurance and rental transactions. Stamp Duties are levied under the authority of the *Stamp Duties Act 1923*, which is supported by the *Stamp Duties Regulations 2002*.

Land tax is charged on land ownership and calculated according to the site value of the land. The land owner is exempt from land tax where the land constitutes the owner's principal place of residence (other exemptions also apply).

As a result of changes to the *Casino Act 1997* and Casino Agreements the Commissioner of State Taxation commenced administration and collection of the Casino Duty from 1 January 2014. This includes all duty from gaming tables and gaming machines within the Adelaide Casino.

The department also collects the fixed property component of emergency services levy payable under the *Emergency Services Funding Act 1998.* 

Income tax equivalents are collected from applicable public authorities or business units in accordance with *Treasurer's Instruction 22 'Tax Equivalent Payments'*. Tax equivalent payments are calculated and paid on the basis of the Accounting Profits Method at the companies' income tax rate under the *Commonwealth's Income Tax Assessment Act* 1997.

Contributions from the Lotteries Commission of South Australia include distributions to the Hospitals Fund received in accordance with the *State Lotteries Act 1966*.

Betting operations tax is effective from 1 July 2017. It is a consumption tax of 15% on the Net Wagering Revenue (NWR) of betting companies offering services to South Australia.

#### 13.3. Commonwealth revenues

	2020	2019
	\$'000	\$'000
Commonwealth general purpose grants		
GST revenue grants	6 545 864	6 684 427
Commonwealth Places Mirror taxes	25 495	28 397
Total Commonwealth general purpose grants	6 571 359	6 712 824
Commonwealth specific purpose grants		
Council of Australian Governments Funding arrangements	222 406	505 863
Intergovernmental Agreement on Federal Financial Relations - Recurrent	2 218 090	1 730 918
Intergovernmental Agreement on Federal Financial Relations - Capital	419 483	1 292 469
Total Commonwealth specific purpose grants	2 859 979	3 529 250
Total Commonwealth revenues	9 431 338	10 242 074

Commonwealth revenue includes GST grants, Specific Purpose Payments and National Partnership Payments received from the Commonwealth pursuant to the IGAFFR.

### Department of Treasury and Finance Notes to and forming part of the Administered financial statements

for the year end 30 June 2020

#### 13.4. Dividends

	2020 \$'000	2019 \$'000
Adelaide Venue Management	1 600	1 600
Homestart Finance	22 344	14 819
Renewal SA	1 749	10 945
Public Trustee Office	-	99
SA Water	228 087	179 360
Motor Accident Commission	18 530	-
South Australian Government Financing Authority	4 100	48 759
Total dividends	276 410	255 582

Dividends represent distributions from applicable for-profit government agencies and include returns of accumulated capital. Dividend amounts are approved by the Treasurer before reporting date and recognised on receipt. Dividends are passed on to the Consolidated Account.

#### 13.5. Interest revenues

	2020	2019
	\$'000	\$'000
Interest	60 053	101 798
Total interest revenues	60 053	101 798

Interest revenues principally relate to the income received/receivable on the Treasurer's deposit with the South Australian Government Financing Authority (SAFA). This interest is received/receivable on a monthly basis at prevailing market rates.

#### 13.6. Grants and contributions

	2020	2019
	\$'000	\$'000
Grants and contributions	197 487	183 185
Total grants and contributions	197 487	183 185
-		

Grants and Contributions mainly represent Emergency Services Levy general remissions collected by RevenueSA as well as Intra-government transfers received for Administered Funds.

### 13.7. Fees and charges

	2020	2019
	\$'000	\$'000
Guarantee fees	141 093	157 152
Other recoveries	5 233	499
Total revenues from fees and charges	146 326	157 651

Fees and charges include guarantee fees which represent a price for the funding cost advantage the government guarantee gives to an agency and encompasses other advantages afforded by the government's financing frameworks and mechanisms.

Guarantee fees are collected pursuant to Section 20 of the Public Finance and Audit Act 1987.

# 13.8. Net gain from the disposal of non-current assets

	2020	2019
	\$'000	\$'000
Land and buildings		
Proceeds from disposal	557	-
Carrying amount of assets disposed	(483)	-
Net gain / (loss) from disposal of land and buildings	74	
Plant and equipment		
Proceeds from disposal	52	-
Carrying value of assets disposed	-	-
Net gain / (loss) from disposal of plant and equipment	52	
Total net gain / (loss) from disposal of non-current assets	126	

#### 13.9. Other revenues

	2020	2019
	\$'000	\$'000
Return of cash to Consolidated Account - cash alignment policy	260 726	198 772
Donated assets*	217 148	-
Land Services SA**	80 000	-
Recoveries DPTI - Indentured Ports	16 501	17 498
Essential Services Commission of SA	14 030	13 691
Repayment of advances	7 246	10 578
Support Services to Parliamentarians	14	-
Return of Deposit Account Balances-Superannuation	-	36 000
Other income	12 319	14 971
Total other revenues	607 984	291 510

\*On 30 June 2020 the State's emergency electricity generator assets were transferred by proclamation for no consideration from the Department for Energy and Mining to the Treasurer at their carrying value of \$217.148 million.

\*\*Reflects the write off of a payable associated with the Land Services SA commercialisation agreement. Refer to the disclosure at note 18.1 for further detail.

Other revenues mainly represent the receipt of cash from agencies which is passed on to the Consolidated Account in accordance with the government's relevant policy directive. Revenue received in this manner and subsequently transferred to the Consolidated Account includes repayment of capital and advances, return of cash pursuant to the government's cash alignment policy and return of deposit account balances.

tor the year end 50 Julie 2020

# 14. Board, committees and employees

#### 14.1. Employee benefits expenses

	2020	2019
	\$'000	\$'000
Superannuation contributions to various schemes*	451 207	406 315
Salaries and wages	17 389	15 843
Long service leave	(9)	1 064
Annual leave	1 200	945
Skills and experience retention leave	17	16
Employment on-costs - superannuation	2 068	1 941
Employment on-costs - other	1 015	974
Minister's salary, electorate and expense allowance	420	410
Other employee related expenses	116	146
Total employee benefits expenses	473 423	427 654

\*These payments were made to support funding of the defined benefit superannuation liability for the Police Superannuation Scheme and the South Australia Superannuation Fund as part of the government's commitment to have all superannuation liabilities fully funded by 2034.

#### **Employment on-costs - superannuation**

The superannuation employment on-cost charge represents the department's contributions to superannuation plans in respect of current services of current employees.

#### **Remuneration of employees**

The number of employees whose remuneration received or receivable falls within the following bands:

	2020 Number	2019 Number
\$154 001 to \$174 000	2	1
\$174 001 to \$194 000	1	-
\$334 001 to \$354 000	-	2
\$354 001 to \$374 000	1	-
\$394 001 to \$414 000	-	2
\$414 001 to \$434 000	-	1
\$434 001 to \$454 000	-	1
\$454 001 to \$474 000	2	-
\$554 001 to \$574 000	3	-
\$594 001 to \$614 000	1	_
Total number of employees	10	7

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, termination payments, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits.

The total remuneration received by those employees for the year was \$4 099 000 (2019: \$2 552 000).

## 14.2. Employee benefits liability

	2020	2019
	\$'000	\$'000
Current		
Accrued salaries and wages	543	355
Annual leave	1 280	962
Long service leave	646	563
Skills and experience retention leave	30	25
Total current employee benefits	2 499	1 905
Non-current		
Long service leave	2 687	3 096
Total non-current employee benefits	2 687	3 096
Total employee benefits	5 186	5 001

#### 15. Expenses

Employee benefits expenses are disclosed in note 14.1.

### 15.1. Supplies and services

2020	2019
\$'000	\$'000
44 400	41 467
3 736	3 225
2 677	2 462
675	558
743	359
273	230
35	38
172	152
52 711	48 491
	\$'000 44 400 3 736 2 677 675 743 273 35 172

#### Accommodation

Most of the department's administered accommodation is provided by the Department of Planning, Transport and Infrastructure under Memoranda of Administrative Arrangement (MoAA) issued in accordance with Government-wide accommodation policies. MoAA do not meet the definition of lease set out in AASB 16.

#### Consultants

The number of consultancies and the dollar amount paid/payable (included in supplies and services expense) to consultants that fell within the following bands:

	No	2020	No	2019
		\$'000		\$'000
Below \$10 000	4	6	1	2
\$10 000 or above	1	29	2	36
Total paid / payable to the consultants engaged	5	35	3	38

### 15.2. Borrowing costs

	2020	2019
	\$'000	\$'000
Interest on borrowings	256 412	258 704
Interest paid on deposit accounts and other monies	17 134	34 704
Total borrowing costs	273 546	293 408

The department pays interest on borrowings on behalf of the Treasurer but the debt is not recorded in the Statement of Administered Financial Position. It is disclosed in Statement J of the Treasurer's Statements as well as the Consolidated financial report for government.

Borrowing costs include annual interest charges on the Treasurer's borrowings from SAFA and interest paid by the Treasurer on agency deposit and special deposit accounts.

Interest is paid from the Treasury and Finance Administered Items special deposit account using funds appropriated for that purpose. While the department administers these payments on behalf of the Treasurer, the underlying loan arrangements are administered by SAFA and are therefore not included in the Statement of Administered Financial Position.

Further information on borrowings undertaken by the Treasurer for the SA Government and other government financial assets and liabilities can be found in the SAFA annual report and the Consolidated Financial Report for the Government of South Australia prepared under AASB 1049 Whole of Government and Government Sector Financial Reporting.

### 15.3. Grants, subsidies and transfers

	2020	2019
	\$'000	\$'000
Recurrent grants, subsidies and transfers	3 608 336	2 851 389
Capital grants, subsidies and transfers	284 755	695 819
Water relief grants	49	-
Hospital viability payments	88 860	-
Business and jobs support	196 281	-
Community and jobs support	26 888	-
Total grants, subsidies and transfers	4 205 169	3 547 208

Grants, subsidies and transfers mainly represent the transfer of Commonwealth funding received pursuant to the Intergovernmental Agreement on Federal Financial Relations (IGAFFR) to relevant government agencies. It also includes the payment of grants and other contributions approved by the Treasurer using appropriation funding provided to the Treasury and Finance administered items account. Grants, subsidies and transfers are recognised when paid.

The following table lists recipient departments including their administered items which received more than \$100 000 000 pursuant to the IGAFFR:

	2020	2019
	\$'000	\$'000
Department for Education	1 862 203	1 512 085
Department of Planning, Transport and Infrastructure	285 087	550 073
Total	2 147 290	2 062 158

# Department of Treasury and Finance Notes to and forming part of the Administered financial statements

for the year end 30 June 2020

15.4. Payments to SA Government		
	2020	2019
	\$'000	\$'000
Transfer of revenue received on behalf of the Consolidated Account	11 118 442	11 630 202
Other payments to the Consolidated Account	166 215	161 527
Total payments to SA Government	11 284 657	11 791 729
15.5. Depreciation and amortisation		
	2020	2019
	\$'000	\$'000
Building fit-outs	360	161
Buildings	125	42
Total depreciation and amortisation	485	203
Land and water licences are not amortised/depreciated.		
15.6. Other expenses		
	2020	2019
	\$'000	\$'000
Payments to Commonwealth Government	25 495	28 397
Refunds and remissions	11 543	14 531
Repayment of borrowings	-	4 401
Doubtful debts	859	7 033
Loans forgiven	-	515
Other	3 564	7 434
Total other expenses	41 461	62 311

Other expenses include loans forgiven. Loans forgiven are the loans provided by the Treasurer to recipients on the basis that the Treasurer will forgive these loans if the recipient duly performs specified obligations defined under the loan agreement. The Treasurer forgives these loans on being satisfied that the recipient has duly performed these obligations.

# 16. Non-financial assets

### 16.1. Property, plant and equipment by asset class

Property, plant and equipment comprises owned assets that do not meet the definition of investment property.

•

	2020 \$'000	2019 \$'000
Buildings	<b>\$ 000</b>	φ 000
Buildings at fair value	2 739	3 151
Accumulated depreciation	(114)	(63)
Total buildings	2 625	3 088
Building fitouts		
Building fitouts at cost (deemed fair value)	3 019	2 355
Accumulated amortisation	(2 194)	(2 002)
Total building fitouts	825	353
Land		
Land at fair value	581	726
Total land	581	726
Work in progress		
Work in progress at cost	20	197
Total work in progress	20	197
Total property, plant and equipment	4 051	4 364

### 16.2. Property, plant and equipment owned by the department

#### Valuation of non-current assets

A valuation of the land and buildings for the National Wine Centre was performed by an independent Certified Practising Valuer as at 30 June 2019. The revaluation involved discounting to net present value of the National Wine Centre land and buildings at the termination of the 40 year lease arrangement with Adelaide University. A revaluation surplus of \$2 750 000 is held for the revalued land and building. The next revaluation is scheduled for 30 June 2025.

On 30 June 2020 the State's emergency electricity generator assets were transferred by proclamation from the Department for Energy and Mining to the Treasurer at their carrying value of \$217.148 million. Also by proclamation effective 30 June 2020, the Treasurer transferred the generator assets to the State Owned Generator Leasing Co Pty Ltd for \$217.200 million in exchange for 108 600 000 fully paid ordinary shares.

#### Reconciliation

			Building	Work in	Plant &	
2019-20	Land	Buildings	fitouts	progress	equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the						
period	726	3 088	353	197	-	4 364
Additions	-	-	-	655	-	655
Transfer in	-	-	-	-	217 148	217 148
Depreciation and amortisation	-	(125)	(360)	-	-	(485)
Capital transfers from WIP	-	-	832	(832)	-	-
Disposal	(145)	(338)	-	-	(217 148)	(217 631)
Carrying amount at the end of the						
period	581	2 625	825	20		4 051

			Building	Work in	Plant	
2018-19	Land	Buildings	fitouts	progress	equipment	Total
-	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the						
period	203	1 175	206	154	-	1 738
Additions	-	364	-	351	-	715
Capital transfers from WIP	-	-	308	(308)		-
Depreciation and amortisation	-	(42)	(161)	-	-	(203)
Revaluation increment / (decrement)	523	1 591	-	-		2 114
Carrying amount at the end of the						
period	726	3 088	353	197	<b></b>	4 364

### 16.3. Intangible assets

	2020 \$'000	2019 \$'000
Water licences	+	<i><b>†</b> 000</i>
At cost	325	325
Total water licences	325	325
		,
Total intangible assets	325	325

Water licences transferred to the Treasurer as part of the forward sale of the State's Green Triangle Forest Plantations in 2012. These water licences were retained by the Treasurer after finalising the lease arrangements with OneFortyOne Plantations Pty Ltd.

#### Reconciliation of intangible assets

There has been no movement in intangibles.

### 17. Financial assets

### 17.1. Cash and cash equivalents

	2020	2019
	\$'000	\$'000
Deposits with the Treasurer	1 908 920	1 665 720
Promissory notes	7 998	12 521
DTF Loans Administration Account		12 470
Total cash and cash equivalents	1 916 918	1 690 711

#### **Promissory notes**

The Treasurer holds Promissory notes on behalf of the Local Government Disaster Fund where the cash balance of the fund is not immediately required to fund Local Government costs relating to disasters. It is invested with the LGFA of South Australia for periods of three months. Promissory notes earn interest at their respective promissory note rates.

### 17.2. Receivables

	2020	2019
	\$'000	\$'000
Current		
Trade receivables		
From government entities	85 250	175
From non-government entities		23
Total trade receivables	85 250	198
Accrued revenues	8 890	10 235
GST input tax recoverable	472	202
Total current receivables	94 612	10 635
Non-current		
Receivables	3	1
Total non-current receivables	3	1
Total receivables	94 615	10 636

Other than as recognised in the allowance for doubtful debts, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. There is no concentration of credit risk. There is no provision recognised at 30 June 2020.

Current trade receivables from government entities mainly comprises Commonwealth funding for capital projects for DPTI resulting from the adoption of AASB 1058 Income of Not-for-Profit Entities.

Refer to note 22.3 for further information on risk management.

# Department of Treasury and Finance Notes to and forming part of the Administered financial statements

for the year end 30 June 2020

### 17.3. Other financial assets

	2020	2019
	\$'000	\$'000
Current		
Loans for financial assistance	5 920	7 545
Less Provision for doubtful debts	(3 499)	(3 356)
Total current other financial assets	2 421	4 189
Non-current		
Loans for financial assistance	33 326	32 054
Less Provision for doubtful debts	(22 176)	(21 460)
Contributed capital in subsidiary company SOGLC	217 200	
Contributed capital in subsidiary company Scope Global	6 943	6 943
Total non-current other financial assets	235 293	17 537
Total other financial assets	237 714	21 726

### State Owned Generator Leasing Co Pty Ltd

On 30 June 2020 the Treasurer transferred by proclamation the State's emergency electricity generator assets to the State Owned Generator Leasing Co Pty Ltd in exchange for 108 600 000 full paid ordinary shares in the company valued at \$217.200 million.

### Scope Global Pty Ltd

In 2018-19 Cabinet approved the transfer of responsibility for Scope Global Pty Ltd from the Minister for Trade, Tourism and Investment to the Treasurer in accordance with the recommendations of the Honourable Steven Joyce review. The company's principal activity is to secure international contracts for work in vocational education and training.

### 18. Liabilities

#### 18.1. Payables

	2020	2019
	\$'000	\$'000
Current		
Creditors - revenue received on behalf of the Consolidated Account	623 316	604 684
Creditors - other	479	881
Accrued expenses	37 100	34 106
Employment on-costs	778	889
Paid parental leave scheme payable		4
Total current payables	661 673	640 564
Non-current		
Creditors - electricity entities lease proceeds	28 274	28 274
Employment on-costs	353	426
Creditors - other	2 501	2 501
Super SA Select Loan	500	500
Land Services SA*		80 000
Total non-current payables	31 628	111 701
Total payables	693 301	752 265

\*As part of the overall proceeds received from the commercialisation of the land services group, the State received \$80 million for the exclusive right to negotiate (ERN) for any other registry managed by the State. The \$80 million was reflected in 2018-19 as a payable as the State was liable to repay this amount if further decisions around other State registries were not taken or the State did not exercise an option to extend the term of the Land Services SA commercialisation agreement. On 16 December 2019 the Government decided not to proceed with proposed further commercialisation of State registries and opted to extend the term of the land services commercialisation agreement by seven (7) years. Consequently, the \$80 million ERN fee was no longer payable and has been written off and recorded as other revenue refer note 13.9.

#### **Employment on-costs**

As a result of an actuarial assessment performed by the department, the proportion of long service leave taken as leave has been assessed as 42% (2019: 41%) and the average factor for the calculation of employer superannuation on-costs has been assessed as 9.8% (2019: 9.8%). These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is a decrease in the employment on-cost of \$2 000 and employee benefits expense of \$2 000.

### 18.2. Provisions

	2020	2019
	\$'000	\$'000
Current		
Provision for workers compensation	52	50
Provision for financial guarantee	1 900	1 900
Total current provisions	1 952	1 950
Non-current		
Provision for workers compensation	101	71
Total non-current provisions	101	71
Total provisions	2 053	2 021
Reconciliation of workers compensation provisions	2020	2019
	\$'000	\$'000
Carrying amount at the beginning of the period	121	127
Additional provisions recognised	94	(69)
Reductions arising from payments/other sacrifices of future economic benefits	(62)	63
Carrying amount at the end of the period	153	121
8.3. Other liabilities		
	2020	2019
	\$'000	\$'000
Current		
Unearned revenue	25	25
Total current other liabilities	25	25
Non-current		
Unearned revenue	692 411	580
Total non-current other liabilities	692 411	580
Total other liabilities	692 436	605

Current unearned revenue relates to pre-paid lease income for the agreement entered by Treasurer with the University of Adelaide to lease the land and buildings previously owned by the National Wine Centre over a 40 year period, for an upfront consideration of \$1 000 000 which has been recorded as unearned revenue and is being apportioned over the life of the lease.

Non-current unearned revenue relates to:

- income resulting from the adoption of AASB 1058 Income of Not-for-Profit Entities, where funding was received from the Commonwealth for capital projects for the Department of Planning, Transport and Infrastructure and the Department for Health and Wellbeing
- the novation of the Urban Renewal Authority loans to the Treasurer as part of the TAFE buy-back transaction.

### 19. Other disclosures

### 19.1. Equity

Refer to note 8.1.

### 19.2. Cash flow reconciliation

	2020 \$'000	2019 \$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		
Cash and cash equivalents disclosed in the Statement of Financial Position	1 916 918	1 690 711
Balance as per the Statement of Cash Flows	1 916 918	1 690 711
Reconciliation of net cash provided by / (used in) operating activities to net result		
Net cash provided by/(used in) operating activities	225 093	443 843
Add / (less) non-cash items		
Depreciation and amortisation	(485)	(203)
Doubtful debts expenses	(859)	(7 033)
Discounted cash flow valuations for financial assistance loans - other income	489	285
Donated assets	217 148	-
Land Services SA payable write-off	80 000	-
Net loss from disposal of non-current assets	126	-
Movement in assets and liabilities		
Increase/(decrease) in receivables	83 979	1 503
(Increase)/decrease in payables	(21 036)	239 373
(Increase)/decrease in employee benefits	(185)	(2 680)
(Increase)/decrease in provisions	(32)	(1 894)
(Increase)/decrease in other liabilities	173 724	(16 479)
Net result	757 962	656 715

### 20. Changes in accounting policy

Refer to note 9.

### 20.1. AASB 1058 Income of Not-for-Profit Entities

AASB 1058 Income of Not-for-Profit Entities establishes new income recognition requirements for not-for-profit entities. Its requirements apply where the consideration to acquire an asset, including cash, is significantly less than fair value principally to the entity to further its objectives. AASB 1058 also contains requirements for the receipt of volunteer services. AASB 1058 supersedes income recognition requirements in AASB 1004 Contributions, AASB 118 Revenue and AASB 111 Construction Contracts. However, elements of AASB 1004 remain in place, primarily in relation to restructures of administrative arrangements and other contributions and distributions by owners.

#### Accounting policies on transition

On transition, the impact on retained earnings is \$865.185 million.

#### 20.2. Effects on financial statements from AASB 1058

The following tables show the effect of adopting AASB 1058 on the department's financial statements for the year ending 30 June 2020.

#### Statement of Comprehensive Income

	As Reported \$'000	Adjustments AASB 1058 \$'000	Balances without adoption of AASB 1058 \$'000
Income			
Commonwealth revenues - Intergovernmental			
agreement on federal financial relations - capital	419 483	312 525	106 958
Total income	419 483	312 525	106 958
Net result	419 483	312 525	106 958

#### **Statement of Financial Position**

			Balances without
	As Reported	Adjustments AASB 1058	adoption of AASB 1058
	\$'000	\$'000	\$'000
Receivables	94 615	85 243	9 372
Total assets	94 615	85 243	9 372
Unearned revenue	692 436	637 903	54 533
Total liabilities	692 436	637 903	54 533

### 20.3. Presentation of Financial Statements

*Treasurer's Instructions (Accounting Policy Statements)* issued on 1 June 2020 removed the previous requirement for financial statements to be prepared using the net cost of services format. The net cost of services is the total cost of services less any revenue retained by public authorities involved in the provision of services but does not include items classified as revenues from and payments to the South Australian Government. Presentation of the Statement of Comprehensive Income on an 'income and expense' basis allows information to be presented in such a way that eliminates potential confusion as to the source of funding for the department. As well as changes to the format of the Statement of Comprehensive Income, there are presentational changes to remove the net cost of services format from the Statement of Cash Flows. These statements now show income before expenses, and cash receipts before cash payments. Related disclosures also reflect this revised format.

### 21. Outlook

### 21.1. Unrecognised contractual commitments

#### **Expenditure commitments**

	2020 \$'000	2019 \$'000
Not later than one year	1 734	1 937
Later than one year but not later than five years	2 688	4 597
Later than five years	64	108
Total expenditure commitments	4 486	6 642

The department's expenditure commitments are for arrangements for Memorandum of Administrative Arrangements with the Department of Planning, Transport and Infrastructure for accommodation.

#### Other commitments

The department's other commitments primarily relate to distribution of Commonwealth funds to agencies in accordance with Schedule G of the Intergovernmental Agreement on Federal Financial Relations and Industry Assistance grants.

Commitments in relation to other expenditure contracted for at the reporting date but not recognised as liabilities are payable as follows:

	2020	2019
	\$'000	\$'000
Not later than one year	532 900	536 713
Later than one year but not later than five years	234 841	383 802
Later than five years	96 000	
Total other commitments	863 741	920 515

### 21.2. Contingent assets and liabilities

The following contingent assets and liabilities exist for the Administered Items:

Residual responsibilities for structural integrity of the National Wine Centre's buildings outside agreed maintenance regimes as required by the Memorandum of Lease - National Wine Centre. The lease expires in September 2043. The estimated maximum exposure of this liability is undefined.

On 26 November 2012, the State appointed Tatts Lotteries SA Pty Ltd (Tatts) as its exclusive Master Agent to operate SA Lotteries' brands and products for a term of 40 years, starting 11 December 2012. Under this arrangement the Lotteries Commission of South Australia is required to pay the Master Agent a master agency fee (payment obligation). The Treasurer has unconditionally and irrevocably guaranteed the performance by Lotteries Commission of South Australia of the payment obligation. The Treasurer has also indemnified the Master Agent against any cost, expense, loss or damage that the Master Agent may incur as a direct result of non-compliance by Lotteries Commission of South Australia with the payment obligation. The Treasurer's maximum aggregate liability to the Master Agent under this agreement is limited to an amount equal to the total quantum of Lotteries Commission of South Australia's liability to the Master Agent for the payment obligation.

The Treasurer guarantees the annual lease obligations and a proportion of outgoings of the Ice Factor Foundation for the Thebarton Ice Arena up to \$4 million.

Liabilities incurred or assumed by the Local Government Finance Authority are guaranteed by the Treasurer. The Treasurer's exposure at 30 June 2020 was \$861.3 million (2019: \$803.1 million).

The Treasurer unconditionally and irrevocably guarantees to each beneficiary the due and punctual payment and performance by the Adelaide Venue Management Corporation of the Corporation's obligations to that beneficiary.

The Treasurer has indemnified the fund of the Local Government Association (LGA) Mutual Liability Scheme for any admitted claim in the nature of a general liability that the LGA in respect of the Mutual Liability Scheme becomes legally liable to pay. For liability risks not covered under the State Government's liability reinsurance program, the indemnity is capped at \$50 million for any one such admitted claim. Any losses that exceed the State Government's liability reinsurance program limits and the \$50 million limit for liability risks not covered by the reinsurance program will be subject to separate negotiations between the LGA and the State Government.

The Treasurer has indemnified SAFA against any profit or loss as a result of activities in the Insurance Fund 2 and Fund 3 portfolios. Given the nature of the activities in these funds, the Treasurer has approved that any operating profit before tax will be nil. This is achieved by negating the operating profit or loss with either a payable to or a receivable from the Treasurer. This policy resulted in a payable from the Treasurer of \$4.8 million for the year 2019-20 (2019: \$21 million payable from the Treasurer).

The Government of South Australia established the Future Jobs Fund to support the development of globally competitive industries and industrial capabilities that will create the jobs of the future. The Fund provides grants and loans to non-government entities to create ongoing jobs in industry sectors that include defence, renewable energy, mining, and health and biomedical research. The Fund is now closed to new applicants. Provision of loans and grants from the Fund is contingent upon applicants meeting their obligations and performance milestones. The amount of undrawn loans and grants from the Fund as at 30 June 2020 was \$17.98 million (2019: \$35.30 million).

The Government of South Australia has established an Economic Investment Fund to support new investment in South Australia that delivers significant strategic and economic benefits for the State through the attraction of projects in key target industries that demonstrate a transformational impact. Provision of loans from the Fund is contingent upon applicants meeting their obligations and performance milestones. The amount of undrawn loans from the Fund at 30 June 2020 was \$28.57 million (2019: \$30.96 million).

21.2 Contingent assets and liabilities (continued)

The Government of South Australia has established the Economic and Business Growth Fund to promote economic growth in South Australia by encouraging growth of existing industries, developing new industries, building international connections, and attracting foreign and national direct investment. Provision of grants from the Fund is contingent upon applicants meeting their obligations and performance milestones. For commitments entered into up to 30 June 2020, the amount of undrawn grants from the Fund as at 30 June 2020 was \$1.9 million (2019: \$3.1 million)

Under Section 15 of the *Government Financing Authority Act 1982*, all financial obligations incurred or assumed by SAFA are guaranteed by the Treasurer on behalf of the state of South Australia.

### 21.3. Impact of standards and statements not yet effective

The department has assessed the impact of new and changed Australian Accounting Standards Board Standards and Interpretations not yet effective.

### AASB 1059 Service Concession Arrangements: Grantors

AASB 1059 prescribes the accounting for certain arrangements in which an operator provides public services on behalf of a public sector grantor involving a service concession arrangement. This standard applies to reporting periods beginning on or after 1 January 2020. The department does not anticipate any of its arrangements will be within the scope of AASB 1059.

### 21.4. COVID-19 pandemic outlook for the Department

The COVID-19 pandemic will continue to impact the operations of the department in 2020-21. The Government introduced a series of taxation deferral and financial support measures in 2019-20 to help the South Australian community manage the economic effects of the COVID 19 pandemic. The pandemic continues to create uncertainty. Consequently, the future financial impact of these measures cannot yet be reliably estimated.

### 21.5. Events after the end of the reporting period

The department is not aware of any events after the reporting period that would impact on the administered financial statements.

### 22. Measurement and risk

### 22.1. Long service leave liability - measurement

Refer to note 11.1.

The net financial effect of the changes in the financial year is a decrease in the long service leave liability of \$190 000 (2019: \$231 000) and employee benefits expense of \$190 000 (2019: \$231 000). The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of assumptions - a key assumption is the long-term discount rate.

### 22.2. Fair value measurement

Refer to note 11.2.

The department had no valuations categorised into level 1 and 2 for both 2019 and 2020.

# **Department of Treasury and Finance Notes to and forming part of the Administered financial statements** *for the year end 30 June 2020*

### 22.3. Financial instruments

Refer to note 11.3.

The following table discloses the categorisation and maturity analysis of financial assets and financial liabilities.

		Carrying	2020 Contractual maturities		
		amount /	Within	1 - 5	More than
Categorisation of financial		fair value	1 year	years	5 years
asset and financial liability	Note	\$'000	\$'000	\$'000	\$'000
Financial assets					
Cash and cash equivalents	17.1	1 916 918	1 916 918	-	-
Receivables	17.2	94 143	94 140	3	-
Other financial assets	17.3	237 714	2 421	235 293	-
Total financial assets		2 248 775	2 013 479	235 296	-
Financial liabilities					
Payables	18.1	692 613	661 628	30 985	-
Total financial liabilities		692 613	661 628	30 985	-

		Carrying	2019 Contractual maturities		
		amount /	Within	1 - 5	More than
Categorisation of financial		fair value	1 year	years	5 years
asset and financial liability	Note	\$'000	\$'000	\$'000	\$'000
Financial assets					
Cash and cash equivalents	17.1	1 690 711	1 690 711	-	-
Receivables	17.2	10 635	10 635	-	-
Other financial assets	17.3	21 726	4 189	17 537	-
Total financial assets		1 723 072	1 705 535	17 537	-
Financial liabilities					
Payables	18.1	633 839	605 565	_	28 274
Total financial liabilities		633 839	605 565	-	28 274

#### **Receivables and payables**

The receivable and payable amounts disclosed here exclude amounts relating to statutory receivables and payables (e.g. Commonwealth, State and Local Government taxes, fees and charges, Auditor-General's department audit fees). In government, certain rights to receive or pay cash may not be contractual and therefore, in these situations, the requirements will not apply. Where rights or obligations have their source in legislation such as levies, tax and equivalents, they would be excluded from the disclosure. The standard defines contract as enforceable by law. All amounts recorded are carried at cost (not materially different from amortised cost).