

# STATE BUDGET

## 2023-24



Government of  
South Australia

# STATE BUDGET

## 2023-24

### **BUDGET PAPER 1: BUDGET OVERVIEW**

A summary publication capturing all highlights from the 2023-24 Budget.

### **BUDGET PAPER 2: BUDGET SPEECH**

A copy of the Treasurer's speech, delivered to Parliament.

### **BUDGET PAPER 3: BUDGET STATEMENT**

A financial report presenting the state government's current and estimated future economic performance, fiscal strategy, budget priorities, expenditure, revenue, assets, liabilities, risks and government business.

### **BUDGET PAPER 4: AGENCY STATEMENTS | VOLUMES 1, 2, 3, 4**

Various financial reports presenting the state government's current and estimated revenue, expenses and performance by agency.

### **BUDGET PAPER 5: BUDGET MEASURES STATEMENT**

A financial report detailing the state government's expenditure, savings and revenue initiatives.

#### **ACKNOWLEDGEMENT OF COUNTRY**

We acknowledge Aboriginal people as the state's first peoples, nations and Traditional Owners of South Australian land and waters. We recognise that their unique cultural heritage, customs, spiritual beliefs and relationship with the land are of ongoing importance today, and we pay our respects to Elders past, present and emerging leaders of the future.

#### ACKNOWLEDGEMENTS

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**Budget Paper 4**

***2023-24***  
***Agency Statements***  
***Volume 4***

**Presented by**  
**the Honourable Stephen Mullighan MP**  
**Treasurer of South Australia**  
**on the occasion of the Budget for 2023-24**

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Auditor-General

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Child Protection

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Correctional Services

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Courts

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Defence SA

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Education

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## **Volume 2**

Electoral Commission

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Emergency Services — CFS

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Emergency Services — MFS

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Emergency Services — SAFECOM

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Emergency Services — SES

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Energy and Mining

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Environment and Water

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Environment Protection

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Green Industries SA

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## **Volume 3**

Health and Wellbeing

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## **Volume 4**

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Primary Industries and Regions

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# Introduction

The 2023-24 Agency Statements outline financial and non-financial information about the services each agency provides to, and on behalf of, the South Australian community.

The agency statements are presented in alphabetical order as indicated in the list below.

Alphabetical list order	Agency name	Abbreviation
Attorney-General	Attorney-General's Department	AGD
Auditor-General	Auditor-General's Department	
Child Protection	Department for Child Protection	DCP
Correctional Services	Department for Correctional Services	DCS
Courts	Courts Administration Authority	CAA
Defence SA	Defence SA	
Education	Department for Education	DE
Electoral Commission	Electoral Commission of South Australia	ECSA
Emergency Services — CFS	South Australian Country Fire Service	CFS
Emergency Services — MFS	South Australian Metropolitan Fire Service	MFS
Emergency Services — SAFECOM	South Australian Fire and Emergency Services Commission	SAFECOM
Emergency Services — SES	South Australian State Emergency Service	SES
Energy and Mining	Department for Energy and Mining	DEM
Environment and Water	Department for Environment and Water	DEW
Environment Protection Authority	Environment Protection Authority	EPA
Green Industries SA	Green Industries SA	GISA
Health and Wellbeing	Department for Health and Wellbeing	DHW
Human Services	Department of Human Services	DHS
Industry, Innovation and Science	Department for Industry, Innovation and Science	DIIS
Infrastructure and Transport	Department for Infrastructure and Transport	DIT
Police	South Australia Police	SAPOL
Premier and Cabinet	Department of the Premier and Cabinet	DPC
Primary Industries and Regions	Department of Primary Industries and Regions	PIRSA
TAFE SA	TAFE SA	TAFE SA
Tourism	South Australian Tourism Commission	SATC
Trade and Investment	Department for Trade and Investment	DTI
Treasury and Finance	Department of Treasury and Finance	DTF

## Definitions

### Agency

An agency is an administrative unit created under the *Public Sector Act 2009* or a statutory authority that is accountable for the delivery of programs on behalf of the government.

### Programs and sub-programs

A program is a group of related activities that contribute to achieving one of an agency's and, in turn, the government's objectives. Many programs are further divided into sub-programs with more specific objectives.

## Overview

The agency statements outline projected agency activity and performance for 2023-24. Each agency statement conforms to the following standard presentation structure:

- Objective — outlines the agency's objectives
- Ministerial responsibilities — identifies the minister responsible for each program/sub-program and identifies any items administered by the agency on behalf of the minister(s)
- Ministerial office resources — details the resources provided to ministerial office(s)
- Workforce summary — summarises the agency's workforce
- Program net cost of services summary — summarises the net cost of agency programs
- Key agency outputs — summarises services provided
- Investing expenditure summary — summarises investing expenditure for the agency
- Program/sub-program information — for each agency program/sub-program, provides a description/objective, program summary (income, expenses and full-time equivalents), financial commentary, highlights and targets, performance and activity indicators
- Financial statements — budgeted financial statements for controlled and administered items
- Summary of major variations — explanation of significant movements not included at the program/sub-program level.

## Presentation of changes in program structures

Where a program or function is transferred between agencies, program information for previous years is reflected in the current program structure of the receiving agency.

In contrast, the agency financial statements are based on the actual program structure for the agency as it operated or is expected to operate in each year. This distinction in treatment is drawn so that financial statements accurately reflect events while, at the same time, program information is comparable and not duplicated.

Reconciliation of the financial statements to the current program structure is contained in the program net cost of services summary located at the beginning of each relevant agency section.

## Financial statements

The estimated financial statements included in the 2023-24 Agency Statements are estimates which include, for each agency, a statement of comprehensive income, a statement of financial position and a statement of cash flows.

The format of these estimated financial statements is consistent with the model financial statements (prepared by the Department of Treasury and Finance for statutory reporting requirements) and is consistent with the requirements of *AASB 101 Presentation of Financial Statements* and *AASB 107 Statement of Cash Flows*.

Estimates in these financial statements have been prepared:

- on a basis that is consistent with Treasurer's Instructions and Australian Accounting Standards applicable for 2023-24
- on an accrual basis, except for the statement of cash flows which has been derived from the statement of comprehensive income and statement of financial position to reflect cash payments and receipts
- using historical cost convention, except for certain assets and liabilities that are valued in accordance with the valuation policy applicable.

Consistent with Australian Accounting Standards, estimated transactions and balances that are controlled are budgeted for, and reported on, separately to estimated transactions and balances which are administered but not controlled by the agency.

## Ministerial responsibilities

The ministerial responsibilities table provides a comprehensive list of the agencies and programs which fall under the responsibility of each minister, and is presented in Ministerial Order of Precedence.

Minister	Agency	Programs
<b>The Hon. PB Malinauskas</b> Premier	Department of the Premier and Cabinet	1. Premier and Cabinet Policy and Support
		2. Information, Data Analytics and Communication Technology Services
		3. SA Productivity Commission
		4. Infrastructure SA
		5. Premier's Delivery Unit
<b>The Hon. Dr SE Close</b> Deputy Premier Minister for Industry, Innovation and Science Minister for Defence and Space Industries Minister for Climate, Environment and Water	Department for Industry, Innovation and Science	1. Industry, Innovation and Science
	Defence SA	1. Defence Industry Development
		2. South Australian Space Industry Centre
	Department for Environment and Water	1. National Parks and Wildlife
		2. Water and the River Murray
		3. Environment, Heritage and Sustainability
	Environment Protection Authority	1. Environment and Radiation Protection
	Green Industries SA	1. Circular Economy and Green Industry Development
<b>The Hon. KJ Maher</b> Minister for Aboriginal Affairs Attorney-General Minister for Industrial Relations and Public Sector	Attorney-General's Department	1. Water Industry Technical and Safety Regulation
		1. Aboriginal Affairs and Reconciliation
		2. Office of the Solicitor-General
		3. Office of the Director of Public Prosecutions
		4. Crown Solicitor's Office
		5. South Australian Civil and Administrative Tribunal
		6. Office of Parliamentary Counsel
		7. Legislative and Policy Services
		8. Forensic Science
		9. Ombudsman
		10. Office of the Public Advocate
		11. Office of the Commissioner for Equal Opportunity
		12. State Records
		13. Justice Technology Services
		14. Industrial Relations
	Courts Administration Authority	1. Court and Tribunal Case Resolution Services
		2. Alternative Dispute Resolution Services
	Electoral Commission of South Australia	1. Electoral Services

Minister	Agency	Programs
<b>The Hon. T Koutsantonis</b> Minister for Infrastructure and Transport Minister for Energy and Mining	Department for Infrastructure and Transport	1. Public Transport Services
		2. Roads and Marine
		3. Delivery of Transport Projects
		4. Provision and Management of Across Government Services
		5. Infrastructure Planning and Policy
<b>The Hon. SC Mullighan</b> Treasurer	Department for Energy and Mining	2. Mineral Resources and Energy
		3. Office of Hydrogen Power SA
<b>The Hon. SC Mullighan</b> Treasurer	Department of Treasury and Finance	1. Accountability for Public Sector Resources
		2. Treasury Services
		3. Government Services
<b>The Hon. ZL Bettison</b> Minister for Tourism Minister for Multicultural Affairs	Department of the Premier and Cabinet	6. Multicultural Affairs
<b>The Hon. ZL Bettison</b> Minister for Tourism Minister for Multicultural Affairs	South Australian Tourism Commission	1. Tourism Development
		2. Tourism Events
		3. Tourism Marketing
<b>The Hon. CJ Picton</b> Minister for Health and Wellbeing	Department for Health and Wellbeing	1. Policy, Clinical Services, System Improvement and Administration
		2. Health Services
		3. System Enhancement
<b>The Hon. KA Hildyard</b> Minister for Child Protection Minister for Women and the Prevention of Domestic and Family Violence Minister for Recreation, Sport and Racing	Department for Infrastructure and Transport	6. Recreation, Sport and Racing
<b>The Hon. KA Hildyard</b> Minister for Child Protection Minister for Women and the Prevention of Domestic and Family Violence Minister for Recreation, Sport and Racing	Department for Child Protection	1. Care and Protection
<b>The Hon. KA Hildyard</b> Minister for Child Protection Minister for Women and the Prevention of Domestic and Family Violence Minister for Recreation, Sport and Racing	Department of Human Services	1. Women, Equality and Domestic Violence Prevention
<b>The Hon. NF Cook</b> Minister for Human Services	Department of Human Services	2. Communities and Families
		3. Youth Justice
		4. Disability
<b>The Hon. CM Scriven</b> Minister for Primary Industries and Regional Development Minister for Forest Industries	Department of Primary Industries and Regions	1. Primary Industries
		2. Regional Development
<b>The Hon. BI Boyer</b> Minister for Education, Training and Skills	Department for Education	1. Early Childhood Development
		2. School Education
		3. Skills SA
<b>The Hon. BI Boyer</b> Minister for Education, Training and Skills	TAFE SA	1. TAFE SA
<b>The Hon. GG Brock</b> Minister for Local Government Minister for Regional Roads Minister for Veterans Affairs	Defence SA	3. Veterans SA
<b>The Hon. GG Brock</b> Minister for Local Government Minister for Regional Roads Minister for Veterans Affairs	Department for Infrastructure and Transport	7. Office of Local Government
<b>The Hon. A Michaels</b> Minister for Small and Family Business Minister for Consumer and Business Affairs Minister for Arts	Department of the Premier and Cabinet	7. Arts and Cultural Policy and Support
<b>The Hon. A Michaels</b> Minister for Small and Family Business Minister for Consumer and Business Affairs Minister for Arts	Department for Industry, Innovation and Science	2. Small and Family Business
		3. Creative Industries
<b>The Hon. A Michaels</b> Minister for Small and Family Business Minister for Consumer and Business Affairs Minister for Arts	Attorney-General's Department	15. Consumer and Business Services

Minister	Agency	Programs
<b>The Hon. JK Szakacs</b> Minister for Police, Emergency Services and Correctional Services	Department for Infrastructure and Transport	8. Road Safety
	Department for Correctional Services	1. Rehabilitation and Reparation
		2. Custodial Services
		3. Community-Based Services
	South Australian Country Fire Service	1. Country Fire Service
	South Australian Metropolitan Fire Service	1. South Australian Metropolitan Fire Service
	South Australian Fire and Emergency Services Commission	1. Fire and Emergency Services Strategic Services and Business Support
	South Australian State Emergency Service	1. State Emergency Service
<b>The Hon. ND Champion</b> Minister for Trade and Investment Minister for Housing and Urban Development Minister for Planning	South Australia Police	1. Public Safety
		2. Crime and Criminal Justice Services
		3. Road Safety
	Department for Trade and Investment	1. Trade and Investment
		2. Planning and Land Use Services
		3. Office of the Valuer-General
		4. Office of the Registrar-General
		5. Office for Design and Architecture South Australia



# **Agency: Department of the Premier and Cabinet**

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**Premier**

**Minister for Multicultural Affairs**

**Minister for Arts**



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## Objective

The Department of the Premier and Cabinet delivers specialist policy advice to the Premier and ministers and supports the Cabinet process. It also has overarching responsibility for Commonwealth-state relations and manages the Premier's National Cabinet and Council for the Australian Federation agenda.

The department leads the implementation of South Australia's strategic priorities and policy commitments in the areas of economic and social development, international relationships and strengthening digital engagement between government and the community.

The department provides leadership across government policy development on multicultural affairs and the arts.

## Ministerial responsibilities

Minister	Programs	Sub-programs
<b>The Hon. PB Malinauskas</b> Premier	1. Premier and Cabinet Policy and Support	Nil
	2. Information, Data Analytics and Communication Technology Services	Nil
	3. SA Productivity Commission	Nil
	4. Infrastructure SA	Nil
	5. Premier's Delivery Unit	Nil
<b>The Hon. ZL Bettison</b> Minister for Multicultural Affairs	6. Multicultural Affairs	Nil
<b>The Hon. A Michaels</b> Minister for Arts	7. Arts and Cultural Policy and Support	Nil

### Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

## Ministerial office resources

	2023-24 Budget	
	Cost of provision	
	\$000	FTE
The Hon. PB Malinauskas	8 423	46.0
The Hon. ZL Bettison	1 890	11.0

## Workforce summary

	FTEs as at 30 June		
	2023-24 Budget <sup>(a)</sup>	2022-23 Estimated Result <sup>(a)</sup>	2021-22 Actual <sup>(b)</sup>
Department of the Premier and Cabinet	535.6	556.1	496.6
Administered items for the Department of the Premier and Cabinet	2.0	2.0	2.0
<b>Total</b>	<b>537.6</b>	<b>558.1</b>	<b>498.6</b>

### Reconciliation to agency FTEs

#### Add: FTEs transferred out

Aboriginal Affairs and Reconciliation to the Attorney-General's Department on 1 July 2022	—	—	38.4
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<b>Equals: data published by the Office of the Commissioner for the Public Sector Employment</b>	<b>537.6</b>	<b>558.1</b>	<b>537.0</b>
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(a) The 2023-24 Budget and 2022-23 Estimated Result reflect the established FTE caps.

(b) Data published by the Office of the Commissioner for Public Sector Employment.

## Program net cost of services summary

	Net cost of services <sup>(a)</sup>			
	2023-24	2022-23	2022-23	2021-22
	Budget	Estimated Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Program</b>				
1. Premier and Cabinet Policy and Support	105 817	92 059	55 430	48 048
2. Information, Data Analytics and Communication Technology Services	50 734	63 339	64 929	69 128
3. South Australian Productivity Commission	2 283	2 520	2 261	2 414
4. Infrastructure SA	2 552	9 819	2 511	-5 362
5. Premier's Delivery Unit	2 000	2 000	2 000	338
6. Multicultural Affairs	10 299	9 631	9 669	7 731
7. Arts and Cultural Policy and Support	123 889	125 111	121 960	41 463
<b>Total</b>	<b>297 574</b>	<b>304 479</b>	<b>258 760</b>	<b>163 760</b>
<b>Reconciliation to agency net cost of providing services<sup>(b)</sup></b>				
<b>Add: Net costs transferred out</b>				
Aboriginal Affairs and Reconciliation to the Attorney-General's Department on 1 July 2022	—	—	—	11 759
<b>Equals: Net cost of providing services</b> (as per agency statement of comprehensive income)	<b>297 574</b>	<b>304 479</b>	<b>258 760</b>	<b>175 519</b>
(a) Amounts may differ from 2022-23 Agency Statements due to machinery of government changes and the realignment of corporate overheads across the agency.				
(b) The net cost of services for individual programs are shown on a full-year basis, whereas the agency financial statements reflect revenues and expenses from the effective date of the transfer of some programs.				

## Key agency outputs

The Department of the Premier and Cabinet provides central agency leadership in responding to issues that affect South Australia's future prosperity. We work collaboratively with other government departments to ensure a whole of government approach is taken in achieving the Premier's vision for South Australia. Key agency outputs include:

- support Cabinet in its role as government's central decision-making body regarding development of new policy or legislation, initiatives and public works with significant costs, major appointments and partnership agreements for Commonwealth Government funding
- provide strategic advice to the Premier and Cabinet for collaborating with the Commonwealth Government to ensure funding and investment in South Australia's best interests
- drive a coordinated process of supporting disaster affected communities in the reconstruction and restoration of social wellbeing, economic, built and natural environments
- work with government agencies to modernise and transform government services by coordinating and providing best practice ICT policies and resources across government and delivering digital and data analytics projects that foster innovation and collaboration between the public and private sectors

- through the South Australian Productivity Commission, provide independent recommendations to improve the rate of economic growth and productivity of the South Australian economy through extensive inquiry processes
- through Infrastructure SA, provide advice on the state's requirements for significant infrastructure with respect to economic growth and delivery of public services in accordance with the *Infrastructure SA Act 2018*
- through the Premier's Delivery Unit, ensure the timely delivery of the government's election commitments and other major policies, projects and reforms as identified by Cabinet
- develop policies that promote cultural diversity including delivery of grant programs, events, awards, community forums, support programs and resources which contribute to the government's commitment to support our diverse and vibrant multicultural community
- provide funding support programs to South Australian professional artists and arts organisations.

## Investing expenditure summary

The 2023-24 investment program is \$65.8 million.

	Estimated completion Quarter	Total project cost \$000	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000
<b>Existing projects</b>					
Adelaide Festival Centre Precinct	Jun 2023	78 982	—	3 417	—
Artlab Goods Lift	Jun 2024	1 772	—	1 772	1 772
Cultural Institution Collections Storage	Jun 2024	92 108	<b>32 344</b>	53 606	43 826
Cyber Security	Jun 2023	250	—	250	250
Digital Projects	Jun 2023	2 106	—	—	2 106
Innovation Hub Fitout	Jun 2024	10 000	<b>10 000</b>	—	5 000
Serving South Australia – one stop shop	Jun 2024	5 000	<b>2 500</b>	2 500	2 500
Tarrkarri — Centre for First Nations Cultures	Jun 2027	200 000	<b>12 000</b>	22 879	68 000
<b>Total existing projects</b>		<b>390 218</b>	<b>56 844</b>	<b>84 424</b>	<b>123 454</b>
<b>Annual programs</b>					
Government Information and Communication Technology Services	n.a.	n.a.	<b>4 981</b>	4 758	7 003
Minor Capital Works and Equipment	n.a.	n.a.	<b>3 900</b>	2 298	3 805
<b>Total annual programs</b>			<b>8 881</b>	<b>7 056</b>	<b>10 808</b>
<b>Leases</b>					
Fleet	n.a.	235	<b>35</b>	17	96
Innovation Hub	n.a.	14 025	—	—	14 025
<b>Total leases</b>		<b>14 260</b>	<b>35</b>	<b>17</b>	<b>14 121</b>
<b>Total investing expenditure</b>		<b>404 478</b>	<b>65 760</b>	<b>91 497</b>	<b>148 383</b>

## Program 1: Premier and Cabinet Policy and Support

### Description/objective

Coordination and leadership of the strategic economic and policy priorities of the state. Support to the Premier and Cabinet through rigorous Cabinet process across government (including thorough analysis of the risks, costs and benefits of proposals), cross government policy, and communication activities.

Deliver protocol and international engagement programs promoting the state and its competitive advantages and offerings, showcasing South Australia's strategic industries, businesses, knowledge institutions, community and regions.

### Highlights 2022-23

- Negotiated the best possible outcomes for South Australia and supported the Premier in intergovernmental forums, including National Cabinet and the Council for the Australian Federation on key issues including responses to the COVID-19 pandemic, energy, health reform, skills, early childhood education and care, housing, and national transformation principles for an orderly transition to a clean energy future; and continued to implement the Adelaide City Deal.
- Managed international programmes for the Premier, Governor and key international stakeholders, diplomatic and official visitors to South Australia, ensuring strategic alignment with state government priorities. Managed official functions and ceremonial state events on behalf of the Premier; including observances for Her Majesty Queen Elizabeth II and the SA Voice to Parliament.
- Commenced a review of the *Emergency Management Act 2004* to ensure that SA's legislative framework provides suitable authority and decision-making structures across response and recovery, and can meet expectations during catastrophic and protracted events, including security threats.
- Supported effective and coordinated decision making within the executive government throughout emergency events including the River Murray flood event.
- Completed the South Australian protective security uplift program, including the maturity assessment of the South Australian Protective Security Framework application across public sector agencies.
- Continued to lead the delivery of an innovation district at Lot Fourteen increasing the occupancy and activation for business and the community. This included finalisation of additional refurbishment of the TechCentral (formerly Eleanor Harrauld) and SpaceLab (formerly Hanson) buildings, completion of an independent review of Tarrkarri – Centre for First Nations Cultures and continued implementation of The Circle – First Nations Entrepreneur Hub at Lot Fourteen including delivery of the inaugural First Nations business showcase.
- Delivered the South Australian Economic Statement, which outlines a vision for the state's economic future.

### Targets 2023-24

- Negotiate the best possible outcomes for South Australia and support the Premier in intergovernmental forums, including through National Cabinet and the Council for the Australian Federation; and continue to implement the Adelaide City Deal.
- Manage international programmes for the Premier, Governor and key international stakeholders, diplomatic and official visitors to South Australia, ensuring strategic alignment with state government priorities. Manage official functions and ceremonial state events on behalf of the Premier.
- Finalise the review of the *Emergency Management Act 2004* to ensure that SA's legislative framework provides suitable authority and decision-making structures across response and recovery, and can meet expectations during catastrophic and protracted events, including security threats.
- Implement the state security strategy, ensuring effective management of foreign interference, terrorism and violent extremism, critical infrastructure and protective security risks across the state.

- Continue to lead delivery of an innovation and cultural district at Lot Fourteen, increasing occupancy and activation to meet the strategic vision and objectives set out in the *Lot Fourteen Strategic Plan: 2022-2026*. This will include completion of a central plaza to provide additional public space and development of the operating model for the digital technologies academy.
- Establish the Economic Development Board and the office that supports it.

#### Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Commonwealth revenues	27 000	20 650	10 669	3 712
Grants and subsidies	1 415	3 459	2 463	11 151
Sales of goods and services	2 402	3 818	2 036	6 751
Net gain or loss from disposal of assets	—	—	—	-16
Resources received free of charge	—	—	—	237
Other income	795	1 095	2	132
<b>Total income</b>	<b>31 612</b>	<b>29 022</b>	<b>15 170</b>	<b>21 967</b>
<b>Expenses</b>				
Employee benefit expenses	37 445	34 921	31 784	32 003
Supplies and services	17 124	28 145	17 095	20 109
Depreciation and amortisation expenses	932	886	2 020	1 029
Borrowing costs	12	12	12	5
Grants and subsidies	81 574	56 797	19 367	15 990
Other expenses	342	320	322	879
<b>Total expenses</b>	<b>137 429</b>	<b>121 081</b>	<b>70 600</b>	<b>70 015</b>
<b>Net cost of providing services</b>	<b>105 817</b>	<b>92 059</b>	<b>55 430</b>	<b>48 048</b>
<b>FTEs as at 30 June (No.)</b>	<b>252.8</b>	<b>247.0</b>	<b>235.0</b>	<b>208.5</b>

#### Explanation of significant movements

The increase in the 2023-24 budgeted expenses compared to the 2022-23 estimated result is primarily due to:

- additional expenditure in 2023-24 for:
  - new events and to grow existing events in South Australia (\$17.0 million).

The increase in the 2022-23 estimated result income compared to the 2022-23 budget is primarily due to:

- higher income during 2022-23 for:
  - the Adelaide City Deal with the Commonwealth Government (\$10.0 million)
  - contributions from agencies towards public information activities (\$1.4 million).

The increase in the 2022-23 estimated result expenses compared to the 2022-23 budget is primarily due to:

- additional expenditure during 2022-23 for:
  - new events and to grow existing events in South Australia (\$31.0 million)
  - public information activities (\$4.7 million)
  - the population growth strategy (\$2.3 million)
  - expanding the state’s capacity to secure additional major business events and conventions (\$2.1 million)
  - financial assistance for River Murray communities, households and businesses who were affected by large scale flooding (\$2.0 million)
  - a comprehensive audit of the security arrangements of key government departments and to deliver information security management training across government (\$1.3 million)
  - the Adelaide City Deal with the Commonwealth Government (\$1.0 million).

The increase in the 2022-23 estimated result income compared to the 2021-22 actual is primarily due to:

- additional income in 2022-23 for:
  - the Adelaide City Deal with the Commonwealth Government (\$16.9 million)

partially offset by

- additional income during 2021-22 for:
  - funding from the Jobs and Economic Growth Fund towards the population growth strategy (\$4.6 million)
  - contributions from agencies towards public information activities (\$3.4 million)
  - the COVID-19 assistance package for the Adelaide City Council (\$1.5 million).

## Program 2: Information, Data Analytics and Communication Technology Services

### Description/objective

Provision of specialised information and communication technology (ICT), digital, data and cyber security services, and support and information to government, citizens and industry.

### Highlights 2022-23

- Improved the South Australian government's cyber resilience by leading whole of government cyber security uplift initiatives, improving cyber threat intelligence and incident response capabilities, and establishing the state's Cyber Hazard Lead program to greater embed cyber risk and crisis management within the state's emergency management framework.
- Continued to modernise and support the whole of government network and technology through the adoption of new strategies, architectures and infrastructure to reduce risk and enable the enhanced delivery of services for the state.
- Launched the initial release of the *Serving South Australia - One Stop Shop* initiative with a central sa.gov.au customer profile and dashboard, new digitised transactions, and a whole of government identity exchange that enables a robust central identity infrastructure for the state.
- Continued to provide whole of government leadership on data sharing under the *Public Sector (Data Sharing) Act 2016* and the state-wide Information Sharing Guidelines and implemented agreed recommendations from the *Public Sector (Data Sharing) Act 2016* review.
- Worked with agencies on key targeted data analytical projects including supporting the flood response, the Hyde review, child protection information sharing and providing a platform for a common operating picture for agencies during emergencies.

### Targets 2023-24

- Deliver whole of government cyber security and resilience capabilities that enhance the security of systems, safeguard data and critical ICT infrastructure, expand our ability to respond to threats, and are an enabler for government services and South Australia.
- Improve service delivery to South Australians through the implementation of higher capacity and more resilient connectivity infrastructure and the delivery of whole of government collaboration platforms and modern digital services.
- Further progress the *Serving South Australia - One Stop Shop* initiative by increasing the number of transactions and credentials available through the online dashboard on sa.gov.au.
- Implement prioritised elements of the Data Strategy for South Australia and work with agencies across government on targeted and priority analytical projects.
- Revise and enhance the Information Sharing Guidelines and progress intergovernmental data sharing with the Commonwealth.

**Program summary — income, expenses and FTEs**

	<b>2023-24 Budget \$000</b>	<b>2022-23 Estimated Result \$000</b>	<b>2022-23 Budget \$000</b>	<b>2021-22 Actual \$000</b>
<b>Income</b>				
Commonwealth revenues	—	—	—	12 200
Grants and subsidies	<b>1 731</b>	1 670	1 343	5 997
Sales of goods and services	<b>12 175</b>	11 932	12 093	16 173
Resources received free of charge	—	—	—	279
Other income	—	—	—	105
<b>Total income</b>	<b>13 906</b>	<b>13 602</b>	<b>13 436</b>	<b>34 754</b>
<b>Expenses</b>				
Employee benefit expenses	<b>22 339</b>	24 013	22 363	24 157
Supplies and services	<b>32 904</b>	43 545	46 853	70 310
Depreciation and amortisation expenses	<b>8 496</b>	8 495	8 495	6 588
Grants and subsidies	<b>714</b>	688	453	1 039
Other expenses	<b>187</b>	200	201	1 788
<b>Total expenses</b>	<b>64 640</b>	<b>76 941</b>	<b>78 365</b>	<b>103 882</b>
<b>Net cost of providing services</b>	<b>50 734</b>	<b>63 339</b>	<b>64 929</b>	<b>69 128</b>
<b>FTEs as at 30 June (No.)</b>	<b>169.7</b>	190.7	175.7	184.2

**Explanation of significant movements**

The decrease in the 2023-24 budgeted expenses compared to the 2022-23 estimated result is primarily due to:

- additional expenditure in 2022-23 for:
  - improvement to digital government services to provide a consistent and cohesive customer experience across government (\$10.5 million).

The decrease in the 2022-23 estimated result expenses compared to the 2021-22 actual is primarily due to:

- additional expenditure in 2021-22 for:
  - development of COVID-19 related mobile applications including a Home Quarantine App (\$16.7 million)
  - improvement to digital government services to provide a consistent and cohesive customer experience across government (\$4.2 million).

## Program 3: South Australian Productivity Commission

### Description/objective

The South Australian Productivity Commission is an independent body established to make recommendations to the government to facilitate productivity growth, unlock new economic opportunities, support job creation and remove existing regulatory barriers within South Australia.

### Highlights 2022-23

- Completed the inquiry into South Australia's renewable energy competitiveness, and commenced a new inquiry 'Turning Research into Economic Competitiveness for South Australia'.
- Progressed the research program with a focus on the drivers of South Australia's relative productivity performance.
- Continued to promote public understanding of the objectives and functions of the Commission, including through a number of public speaking engagements.

### Targets 2023-24

- Complete the inquiry 'Turning Research into Economic Competitiveness for South Australia' and commence new inquiries.
- Progress the research program with a focus on firm level factors influencing South Australia's productivity.
- Continue to promote public understanding of the objectives and functions of the Commission, including through public speaking engagements.

### Program summary — income, expenses and FTEs

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Sales of goods and services	—	—	—	12
<b>Total income</b>	—	—	—	<b>12</b>
<b>Expenses</b>				
Employee benefit expenses	1 857	2 074	1 728	1 686
Supplies and services	426	446	533	723
Depreciation and amortisation expenses	—	—	—	3
Other expenses	—	—	—	14
<b>Total expenses</b>	<b>2 283</b>	<b>2 520</b>	<b>2 261</b>	<b>2 426</b>
<b>Net cost of providing services</b>	<b>2 283</b>	<b>2 520</b>	<b>2 261</b>	<b>2 414</b>
<b>FTEs as at 30 June (No.)</b>	<b>9.9</b>	<b>9.9</b>	<b>7.3</b>	<b>11.0</b>

### Explanation of significant movements

No material variations.

## Program 4: Infrastructure SA

### Description/objective

Infrastructure SA is an independent body established to combine the expertise of the private and public sectors to develop a state infrastructure strategy to grow the economy, support local jobs and meet the needs of communities across South Australia.

Infrastructure SA provides independent expert advice to government on the planning, management and delivery of major capital investment over \$50 million.

### Highlights 2022-23

- Continued to provide Cabinet with independent information and advice to inform infrastructure investment decisions.
- Completed a detailed business case to investigate a range of sustainable water delivery options for the state's north.
- Released the 2022 Capital Intentions Statement, the 2023 Capital Intentions Statement and monitored the implementation of the recommendations made in previous releases.
- Commenced preparation for a revised 20-year State Infrastructure Strategy. Continued to monitor the implementation and assess the outcomes from the first 20-year State Infrastructure Strategy.
- Worked with agencies to identify target initiatives and coordinate further submissions for Infrastructure Australia in respect of the national Infrastructure Priorities List and monitor the progress of initiatives and projects already on the list.
- Maintained oversight of planning, delivery and performance of State Government funded major infrastructure projects (capital value greater than \$50 million).

### Targets 2023-24

- Successfully complete the transition of the next phase of studies in a sustainable water source for the north of the State to a dedicated delivery agency.
- Continue to develop the revised 20-year State Infrastructure Strategy and release the discussion paper.
- Develop and release the 2024 Capital Intentions Statement and monitor the implementation of the recommendations made in previous releases.
- Work with agencies to identify target initiatives and coordinate submissions for Nationally Significant Infrastructure through Infrastructure Australia and continue providing advice to Cabinet on infrastructure prioritisation.
- Maintain oversight of planning, delivery and performance of State Government funded major infrastructure projects (capital value greater than \$50 million).
- Continue to provide Cabinet with independent information and advice to inform infrastructure investment decisions.

### Program summary — income, expenses and FTEs

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Commonwealth revenues	500	3 000	—	1 500
Grants and subsidies	—	4 000	4 000	7 692
Sales of goods and services	—	1 392	—	2 225
Resources received free of charge	—	—	—	7
<b>Total income</b>	<b>500</b>	<b>8 392</b>	<b>4 000</b>	<b>11 424</b>
<b>Expenses</b>				
Employee benefit expenses	2 240	3 044	2 202	2 203
Supplies and services	800	15 011	4 297	3 846
Grants and subsidies	—	144	—	—
Other expenses	12	12	12	13
<b>Total expenses</b>	<b>3 052</b>	<b>18 211</b>	<b>6 511</b>	<b>6 062</b>
<b>Net cost of providing services</b>	<b>2 552</b>	<b>9 819</b>	<b>2 511</b>	<b>-5 362</b>
<b>FTEs as at 30 June (No.)</b>	<b>12.8</b>	<b>18.4</b>	<b>10.0</b>	<b>11.0</b>

### Explanation of significant movements

The decrease in the 2023-24 budgeted income compared to the 2022-23 estimated result is primarily due to:

- higher income in 2022-23 for:
  - funding from the Commonwealth and State for the Northern Water Supply business case (\$6.5 million)
  - assurance reviews funding from agencies where budget is transferred as required (\$1.4 million).

The decrease in the 2023-24 budgeted expenses compared to the 2022-23 estimated result is primarily due:

- additional expenditure in 2022-23 for:
  - a business case and detailed options analysis to examine a new sustainable water supply for the far north and Upper Spencer Gulf of South Australia (\$13.8 million)
  - assurance reviews expenditure where budget is transferred from agencies as required (\$1.4 million).

The increase in the 2022-23 estimated result income compared to the 2022-23 budget is primarily due to:

- higher income during 2022-23 for:
  - funding from the Commonwealth for the Northern Water Supply business case (\$3.0 million)
  - assurance reviews funding from agencies where budget is transferred as required (\$1.4 million).

The increase in the 2022-23 estimated result expenses compared to the 2022-23 budget is primarily due to:

- additional expenditure during 2022-23 for:
  - a business case and detailed options analysis to examine a new sustainable water supply for the far north and Upper Spencer Gulf of South Australia (\$10.3 million)
  - assurance reviews expenditure where budget is transferred from agencies as required (\$1.4 million).

## Program 5: Premier's Delivery Unit

### Description/objective

The Premier's Delivery Unit is an independent office established to oversee the delivery of identified government priorities, including all election commitments.

### Highlights 2022-23

- Worked collaboratively with government agencies and their Chief Executives, to ensure delivery and provide performance management for the government's election commitments and other priorities in agreed timeframes and budgets.
- Almost 50 per cent of all commitments were delivered in the first year of the new government.

### Targets 2023-24

- Oversee the delivery of election commitments including priority projects and initiatives such as the Hydrogen Jobs Plan, the ambulance headquarters and ambulance stations, health workforce recruitment, technical colleges, the Adelaide Aquatic Centre, and the response to the Royal Commission into Early Childhood Education and Care.

### Program summary — income, expenses and FTEs

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
<b>Total income</b>	—	—	—	—
<b>Expenses</b>				
Employee benefit expenses	1 528	1 506	1 506	314
Supplies and services	472	494	494	10
Other expenses	—	—	—	14
<b>Total expenses</b>	<b>2 000</b>	<b>2 000</b>	<b>2 000</b>	<b>338</b>
<b>Net cost of providing services</b>	<b>2 000</b>	<b>2 000</b>	<b>2 000</b>	<b>338</b>
<b>FTEs as at 30 June (No.)</b>	<b>10.0</b>	10.0	10.0	8.0

### Explanation of significant movements

No material variations.

## Program 6: Multicultural Affairs

### Description/objective

This program supports South Australia's multicultural communities and promotes community capacity and harmony. It includes grant programs to community organisations that provide services to help families and individuals improve their quality of life and strengthen the wellbeing of culturally and linguistically diverse communities, as well as support for multicultural events and initiatives.

### Highlights 2022-23

- Developed and implemented the South Australian Multicultural Charter containing the principles of multiculturalism and interculturalism.
- Provided support to our communities to keep their languages alive among younger generations through additional investment in community language schools in South Australia.
- Introduced a new Multicultural Media Grants stream to drive skills development in communications across the state's multicultural communities.
- Invested in community infrastructure upgrades with a focus on upgrading security as well as community transport.
- Established a Multicultural Chambers of Commerce Group to optimise the global connections of our diverse migrant community.
- Reinstated the Multicultural Women's Leadership Course.

### Targets 2023-24

- Introduce a Multicultural South Australia Ambassador Program to activate the South Australian Multicultural Charter and to embed its principles within the workforce and business practices of South Australia's leading organisations.
- Continue to provide support to our communities to keep their languages alive among younger generations through additional investment in community language schools in South Australia.
- Undertake a skills, qualifications, and professional experience review of South Australia's migrant communities.
- Host the annual South Australian Multicultural Festival in partnership with multicultural organisations and a wide range of community groups to celebrate and engage with South Australia's migrant communities.
- Pilot a Multicultural Women's Micro Business Fund to assist women to establish their own enterprises.
- Produce and maintain an online South Australian Multicultural Resource Directory to list organisations that offer information, advice, support, and networking opportunities for our diverse community.

**Program summary — income, expenses and FTEs**

	<b>2023-24 Budget \$000</b>	<b>2022-23 Estimated Result \$000</b>	<b>2022-23 Budget \$000</b>	<b>2021-22 Actual \$000</b>
<b>Income</b>				
Grants and subsidies	14	24	12	18
Sales of goods and services	74	69	26	418
Resources received free of charge	—	—	—	16
Other income	—	270	—	172
<b>Total income</b>	<b>88</b>	<b>363</b>	<b>38</b>	<b>624</b>
<b>Expenses</b>				
Employee benefit expenses	2 830	2 604	1 756	1 918
Supplies and services	136	212	527	661
Depreciation and amortisation expenses	75	63	44	52
Grants and subsidies	7 322	7 093	7 366	5 692
Other expenses	24	22	14	32
<b>Total expenses</b>	<b>10 387</b>	<b>9 994</b>	<b>9 707</b>	<b>8 355</b>
<b>Net cost of providing services</b>	<b>10 299</b>	<b>9 631</b>	<b>9 669</b>	<b>7 731</b>
<b>FTEs as at 30 June (No.)</b>	<b>21.6</b>	<b>21.3</b>	<b>13.7</b>	<b>14.0</b>

**Explanation of significant movements**

The increase in the 2023-24 budgeted expenses compared to the 2021-22 actual is primarily due to:

- additional expenditure in 2023-24 for:
  - support for multicultural events and initiatives (\$4.0 million)

partially offset by:

- additional expenditure in 2021-22 for:
  - once-off support to culturally and linguistically diverse communities (\$2.0 million).

## Program 7: Arts and Cultural Policy and Support

### Description/objective

Ensure the state recognises and capitalises on artistic, cultural and economic opportunities arising from the diverse arts and cultural organisations, practitioners, events and physical assets in the state by developing programs that build on cultural heritage and creativity, and providing financial support to the arts and cultural sector.

### Highlights 2022-23

- Provided additional investment into the Adelaide Fringe to ensure it is able to grow and raise its profile on the national and international stage to draw more domestic and international tourists, supporting the achievement of over one million ticket sales for the 2023 Fringe.
- Provided additional investment in grants to support both artists and smaller arts organisations and groups to develop new work.
- Progressed implementation of the Aboriginal and Torres Strait Islander Arts Strategy for South Australia.
- Completed early site works for the state-owned cultural institutions storage facility.
- Supported the Hans Heysen Foundation to progress planning of the Hans Heysen Gallery at Hahndorf.
- Commenced construction of the Carrick Hill visitors centre.

### Targets 2023-24

- Support the development of the arts and culture sector through the provision of grant funding, including the allocation of grants boost funds, to individuals, organisations and groups to enable the creation and presentation of new work, including in new contexts.
- Maintain a focus on the implementation of the Aboriginal and Torres Strait Islander Arts Strategy for South Australia, including through new partnerships and broad ranging opportunities.
- Deliver a range of priority policy and strategy outcomes to develop the sector, leverage opportunities and investment, and strengthen the sustainability of the sector.
- Complete construction of the Carrick Hill visitors centre.
- Support the Hans Heysen Foundation to commence construction of the Hans Heysen Gallery at Hahndorf.
- Commence construction of the state-owned cultural institutions storage facility.

**Program summary — income, expenses and FTEs**

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Commonwealth revenues	3 000	4 500	3 000	—
Grants and subsidies	1 032	1 097	891	5 462
Sales of goods and services	1 321	1 287	1 210	5 068
Net gain or loss from disposal of assets	—	—	—	-8
Resources received free of charge	—	—	—	97 592
Other income	156	410	210	7 182
<b>Total income</b>	<b>5 509</b>	<b>7 294</b>	<b>5 311</b>	<b>115 296</b>
<b>Expenses</b>				
Employee benefit expenses	6 698	7 059	6 705	6 900
Supplies and services	6 142	5 726	5 709	6 846
Depreciation and amortisation expenses	3 714	3 601	3 617	7 964
Grants and subsidies	112 681	115 861	111 077	132 102
Other expenses	163	158	163	2 947
<b>Total expenses</b>	<b>129 398</b>	<b>132 405</b>	<b>127 271</b>	<b>156 759</b>
<b>Net cost of providing services</b>	<b>123 889</b>	<b>125 111</b>	<b>121 960</b>	<b>41 463</b>
<b>FTEs as at 30 June (No.)</b>	<b>58.8</b>	<b>58.8</b>	<b>58.5</b>	<b>59.9</b>

**Explanation of significant movements**

The decrease in the 2023-24 budgeted income compared to the 2022-23 estimated result is primarily due to:

- higher income in 2022-23 for:
  - the Adelaide City Deal with the Commonwealth Government for the Carrick Hill visitors centre (\$1.5 million).

The decrease in the 2023-24 budgeted expenses compared to the 2022-23 estimated result is primarily due to:

- additional expenditure in 2022-23 for:
  - the Adelaide City Deal with the Commonwealth Government for the Carrick Hill visitors centre (\$1.5 million).

The decrease in the 2022-23 estimated result income compared to the 2021-22 actual is primarily due to:

- higher income in 2021-22 for:
  - donated assets relating to the Adelaide Festival Plaza Public Realm improvement project transferred from the Department for Infrastructure and Transport (\$91.5 million)
  - the transfer of the Adelaide Festival Plaza carpark sublease to Renewal SA (\$6.0 million)
  - rental arrangements with the Adelaide Festival Centre Trust which have ceased due to the planned transfer of Adelaide Festival Centre assets back to the Adelaide Festival Centre Trust (\$5.5 million)

- funding from the COVID-19 Support Fund for the Arts Recovery Fund (\$4.0 million)
- funding to the Art Gallery of South Australia from BHP Billiton for the TARNANTHI — Contemporary Aboriginal and Torres Strait Islander Art Festival, now managed directly by the Art Gallery of South Australia (\$1.4 million).

The decrease in the 2022-23 estimated result expenses compared to the 2021-22 actual is primarily due to:

- additional expenditure in 2021-22 for:
  - once-off support to the Adelaide Festival Centre Trust in recognition of the revenue lost with the closure of the Adelaide Festival Centre during redevelopment (\$7.7 million)
  - depreciation and maintenance costs relating to the Adelaide Festival Centre assets held for transfer to Adelaide Festival Centre Trust (\$5.0 million)
  - the Arts Recovery Fund (\$4.0 million)
  - activation of the Adelaide Festival Plaza (\$3.0 million)
  - conservation services provided to arts organisations by Artlab Australia (\$2.8 million).

### Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Amount of external revenue received (and per cent of total revenue):				
• State Library	\$1.0m (3%)	\$0.9m (3%)	\$0.9m (3%)	\$1.1m (3%)
• Art Gallery of South Australia	\$11.0m (56%)	\$8.4m (37%)	\$11.0m (57%)	\$9.5m (32%)
• SA Museum	\$5.2m (33%)	\$5.4m (33%)	\$7.5m (40%)	\$5.8m (33%)
• Carrick Hill	\$3.6m (73%)	\$3.1m (68%)	\$4.6m (79%)	\$0.7m (39%)
• Artlab	\$0.9m (27%)	\$1.0m (28%)	\$0.9m (26%)	\$1.2m (31%)
• Adelaide Festival Centre	\$18.0m (55%)	\$25.3m (62%)	\$17.5m (45%)	\$16.9m (35%)
• State Theatre	\$4.1m (55%)	\$3.8m (54%)	\$4.5m (64%)	\$5.3m (64%)
• State Opera	\$4.0m (72%)	\$4.7m (74%)	\$4.1m (72%)	\$4.5m (75%)
• Country Arts SA	\$3.6m (43%)	\$5.1m (51%)	\$3.6m (43%)	\$3.0m (28%)
Total no. of attendances achieved by:				
• Country Arts SA				
– Paid seats at performances and exhibition/gallery attendances	77 000	75 000	41 000	62 000
– Unpaid attendances	60 000	59 000	58 000	61 000
• State Opera				
– Paid seats at performances	12 800	17 500	20 800	12 232
– Unpaid attendances	1 200	1 800	2 000	1 331
• State Theatre				
– Paid seats at performances	31 500	35 700	43 000	36 008
– Unpaid attendances	4 200	5 700	3 500	3 866
• Adelaide Festival Centre	700 000	750 000	750 000	487 975

**Activity indicators**

	<b>2023-24 Projection</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Projection</b>	<b>2021-22 Actual</b>
No. of visitors to the:				
• State Library	<b>370 000</b>	335 000	204 000	194 183
• Art Gallery of South Australia	<b>600 000</b>	550 000	600 000	419 587
• SA Museum	<b>600 000</b>	786 000	525 000	402 000
• Carrick Hill	<b>160 000</b>	120 000	75 000	109 232

## Premier and Cabinet

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	341 333	342 367	377 085	372 821
Other income from state government	—	3 157	—	3 526
Commonwealth sourced revenues	30 500	28 150	13 669	17 412
Intra-government transfers	3 834	9 900	8 358	20 661
Other grants	358	350	351	10 230
Sales of goods and services	15 972	18 498	15 365	31 138
Net gain or loss on disposal of assets	—	—	—	-24
Resources received free of charge	—	—	—	98 175
Other income	951	1 775	212	7 716
<b>Total income</b>	<b>392 948</b>	<b>404 197</b>	<b>415 040</b>	<b>561 655</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	58 347	58 940	54 270	58 468
Long service leave	2 865	2 700	2 526	476
Payroll tax	4 130	3 712	3 405	3 420
Superannuation	8 982	7 835	7 239	7 689
Other	613	2 034	604	4 219
Supplies and services				
General supplies and services	57 073	92 671	74 600	100 869
Consultancy expenses	931	908	908	3 572
Depreciation and amortisation	13 217	13 045	14 176	15 862
Borrowing costs	12	12	12	5
Grants and subsidies	187 409	138 153	133 905	151 621
Intra-government transfers	14 882	42 430	4 358	8 786
Other expenses	728	712	712	5 840
Payments to state government	—	173 301	—	6 000
<b>Total expenses</b>	<b>349 189</b>	<b>536 453</b>	<b>296 715</b>	<b>366 827</b>
<b>Total comprehensive result</b>	<b>43 759</b>	<b>-132 256</b>	<b>118 325</b>	<b>194 828</b>

## Premier and Cabinet

### Statement of comprehensive income

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Net cost of services calculation</b>				
Income	392 948	404 197	415 040	561 655
Less				
Appropriation	341 333	342 367	377 085	372 821
Other income from state government	—	3 157	—	3 526
<b>Income included in net cost of services</b>	<b>51 615</b>	<b>58 673</b>	<b>37 955</b>	<b>185 308</b>
Expenses	349 189	536 453	296 715	366 827
Less				
Cash alignment	—	71 344	—	—
Payments to Consolidated Account	—	101 957	—	6 000
<b>Expenses included in net cost of services</b>	<b>349 189</b>	<b>363 152</b>	<b>296 715</b>	<b>360 827</b>
<b>Net cost of services</b>	<b>297 574</b>	<b>304 479</b>	<b>258 760</b>	<b>175 519</b>

## Premier and Cabinet

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	35 993	42 501	33 674	136 474
Receivables	13 080	13 079	11 809	12 409
Inventories	238	238	96	238
Other current assets	3 988	3 988	3 269	3 986
Non-current assets held for sale	106 135	106 135	—	208 727
<b>Total current assets</b>	<b>159 434</b>	<b>165 941</b>	<b>48 848</b>	<b>361 834</b>
<b>Non-current assets</b>				
Land and improvements	238 354	185 755	303 465	110 311
Plant and equipment	25 553	22 471	27 777	16 325
Heritage assets	32	32	20	32
Intangible assets	10 339	13 477	22 962	16 615
Other non-current assets	585	585	404	585
<b>Total non-current assets</b>	<b>274 863</b>	<b>222 320</b>	<b>354 628</b>	<b>143 868</b>
<b>Total assets</b>	<b>434 297</b>	<b>388 261</b>	<b>403 476</b>	<b>505 702</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	21 359	21 068	24 946	20 793
Short-term borrowings	127	126	114	135
Employee benefits				
Salaries and wages	2 083	1 145	3 566	207
Annual leave	5 767	5 729	5 010	5 749
Long service leave	1 250	1 205	1 215	1 160
Other	416	416	410	416
Short-term provisions	194	192	213	190
Other current liabilities	13 520	13 520	707	1 793
<b>Total current liabilities</b>	<b>44 716</b>	<b>43 401</b>	<b>36 181</b>	<b>30 443</b>
<b>Non-current liabilities</b>				
Long-term borrowings	167	149	262	140
Long-term employee benefits				
Long service leave	11 521	10 743	12 991	10 278
Long-term provisions	917	751	847	585
<b>Total non-current liabilities</b>	<b>12 605</b>	<b>11 643</b>	<b>14 100</b>	<b>11 003</b>
<b>Total liabilities</b>	<b>57 321</b>	<b>55 044</b>	<b>50 281</b>	<b>41 446</b>
<b>Net assets</b>	<b>376 976</b>	<b>333 217</b>	<b>353 195</b>	<b>464 256</b>

## Premier and Cabinet

### Statement of financial position

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Equity</b>				
Contributed capital	56 766	56 766	56 766	56 766
Retained earnings	286 680	242 921	278 648	373 960
Asset revaluation reserve	33 530	33 530	17 781	33 530
<b>Total equity</b>	<b>376 976</b>	<b>333 217</b>	<b>353 195</b>	<b>464 256</b>

Balances as at 30 June end of period.

## Premier and Cabinet

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	341 333	342 367	377 085	372 821
Commonwealth sourced receipts	30 500	26 400	13 000	17 412
Intra-government transfers	3 834	9 900	8 358	20 661
Other grants	358	350	351	10 560
Sales of goods and services	15 971	18 497	15 364	25 058
GST received	—	—	—	585
Other receipts from state government	—	3 157	—	3 526
Other receipts — other	951	1 775	212	7 697
<b>Cash generated from operations</b>	<b>392 947</b>	<b>402 446</b>	<b>414 370</b>	<b>458 320</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	72 954	73 627	66 061	76 287
Payments for supplies and services	57 810	93 385	75 314	108 478
Interest paid	12	12	12	5
Grants and subsidies	187 409	138 153	133 905	151 621
GST paid	—	—	—	-3 676
Intra-government transfers	14 882	42 430	4 358	8 786
Other payments	647	631	631	1 499
Payments to state government	—	173 301	—	6 000
<b>Cash used in operations</b>	<b>333 714</b>	<b>521 539</b>	<b>280 281</b>	<b>349 000</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>59 233</b>	<b>-119 093</b>	<b>134 089</b>	<b>109 320</b>
<b>Investing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds from sale of property, plant and equipment	—	102 592	—	—
<b>Cash generated from investing activities</b>	<b>—</b>	<b>102 592</b>	<b>—</b>	<b>—</b>
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	65 725	77 455	132 156	35 235
Purchase of intangibles	—	—	2 106	6 079
<b>Cash used in investing activities</b>	<b>65 725</b>	<b>77 455</b>	<b>134 262</b>	<b>41 314</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>-65 725</b>	<b>25 137</b>	<b>-134 262</b>	<b>-41 314</b>

## Premier and Cabinet

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Financing activities</b>				
<i>Cash outflows</i>				
Repayment of leases	16	17	30	148
<b>Cash used in financing activities</b>	<b>16</b>	<b>17</b>	<b>30</b>	<b>148</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>-16</b>	<b>-17</b>	<b>-30</b>	<b>-148</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-6 508</b>	<b>-93 973</b>	<b>-203</b>	<b>67 858</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>42 501</b>	<b>136 474</b>	<b>33 877</b>	<b>68 616</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>35 993</b>	<b>42 501</b>	<b>33 674</b>	<b>136 474</b>
<b>Non cash transactions</b>				
Assets received (+)/donated (-) free of charge	—	—	—	97 551

## Administered items for the Department of the Premier and Cabinet

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	21 645	38 039	21 706	9 832
Commonwealth sourced revenues	—	—	—	21
Intra-government transfers	—	134	4 000	—
Fees, fines and penalties	—	—	—	79
Interest revenues	2	3	—	—
Other income	—	—	—	215
<b>Total income</b>	<b>21 647</b>	<b>38 176</b>	<b>25 706</b>	<b>10 147</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	829	814	801	600
Long service leave	—	—	—	55
Payroll tax	—	—	—	8
Superannuation	—	—	—	13
Other	—	—	300	3
Supplies and services				
General supplies and services	139	3 217	19 380	606
Grants and subsidies	—	73	73	1 368
Intra-government transfers	18 812	31 158	400	7 321
Other expenses	1 865	1 381	1 752	20
<b>Total expenses</b>	<b>21 645</b>	<b>36 643</b>	<b>22 706</b>	<b>9 994</b>
<b>Total comprehensive result</b>	<b>2</b>	<b>1 533</b>	<b>3 000</b>	<b>153</b>

## Administered items for the Department of the Premier and Cabinet

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	41 903	41 893	40 262	41 882
Receivables	4	4	1	4
Other current assets	3	3	—	3
<b>Total current assets</b>	<b>41 910</b>	<b>41 900</b>	<b>40 263</b>	<b>41 889</b>
<b>Non-current assets</b>				
Plant and equipment	—	—	3 000	—
<b>Total non-current assets</b>	<b>—</b>	<b>—</b>	<b>3 000</b>	<b>—</b>
<b>Total assets</b>	<b>41 910</b>	<b>41 900</b>	<b>43 263</b>	<b>41 889</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	2 259	2 259	900	2 259
Employee benefits				
Salaries and wages	16	8	28	—
Annual leave	27	27	—	27
Long service leave	5	5	—	5
Other	3	3	—	3
Other current liabilities	34	34	55	34
<b>Total current liabilities</b>	<b>2 344</b>	<b>2 336</b>	<b>983</b>	<b>2 328</b>
<b>Non-current liabilities</b>				
Long-term employee benefits				
Long service leave	50	50	—	50
<b>Total non-current liabilities</b>	<b>50</b>	<b>50</b>	<b>—</b>	<b>50</b>
<b>Total liabilities</b>	<b>2 394</b>	<b>2 386</b>	<b>983</b>	<b>2 378</b>
<b>Net assets</b>	<b>39 516</b>	<b>39 514</b>	<b>42 280</b>	<b>39 511</b>
<b>Equity</b>				
Retained earnings	39 516	39 514	42 280	39 511
<b>Total equity</b>	<b>39 516</b>	<b>39 514</b>	<b>42 280</b>	<b>39 511</b>

Balances as at 30 June end of period.

## Administered items for the Department of the Premier and Cabinet

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	21 645	38 039	21 706	9 832
Intra-government transfers	—	134	4 000	—
Fees, fines and penalties	—	—	—	79
Interest received	2	3	—	—
Other receipts — other	—	—	—	213
<b>Cash generated from operations</b>	<b>21 647</b>	<b>38 176</b>	<b>25 706</b>	<b>10 124</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	821	806	1 093	597
Payments for supplies and services	139	3 217	19 380	70
Grants and subsidies	—	73	73	1 368
Intra-government transfers	18 812	31 158	400	6 512
Other payments	1 865	1 381	1 752	20
<b>Cash used in operations</b>	<b>21 637</b>	<b>36 635</b>	<b>22 698</b>	<b>8 567</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>10</b>	<b>1 541</b>	<b>3 008</b>	<b>1 557</b>
<b>Investing activities</b>				
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	—	1 530	3 000	—
<b>Cash used in investing activities</b>	<b>—</b>	<b>1 530</b>	<b>3 000</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>—</b>	<b>-1 530</b>	<b>-3 000</b>	<b>—</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>10</b>	<b>11</b>	<b>8</b>	<b>1 557</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>41 893</b>	<b>41 882</b>	<b>40 254</b>	<b>40 325</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>41 903</b>	<b>41 893</b>	<b>40 262</b>	<b>41 882</b>

## Summary of major variations

### Statement of comprehensive income — controlled

#### Explanation of significant movements

In addition to the variances described under program summaries, the variances to the statement of comprehensive income include:

- an increase in the 2022-23 estimated result compared to the 2021-22 actual expenses primarily due to:
  - additional expenditure in 2022-23 for the payment of proceeds from the sale of assets to the Treasurer's Consolidated Account (\$102.0 million)
  - return of surplus cash in 2022-23 to the Treasurer's Consolidated Account (\$71.3 million)
  - the net impact of machinery of government changes in 2021-22 (\$9.6 million).

### Statement of financial position — controlled

#### Explanation of significant movements

All movements are consistent with those described under program summaries and changes discussed above.

### Statement of cash flows — controlled

#### Explanation of significant movements

All movements are consistent with those described under program summaries and changes discussed above.

## Summary of major variations — administered items

### Statement of comprehensive income — administered items

#### Explanation of significant movements

The decrease in the 2023-24 budgeted expenses compared to the 2022-23 estimated result is primarily due to additional expenditure in 2022-23 for the South Australian Motor Sport Board (\$15.1 million).

The increase in the 2022-23 estimated result compared to the 2021-22 actual expenses is primarily due to the net impact of machinery of government changes (\$6.8 million).

### Statement of financial position — administered items

#### Explanation of significant movements

The decrease in the 2023-24 budgeted net assets compared to the 2022-23 budget is primarily due to the transfer of balances to the new established South Australian Motor Sport Board (\$3.0 million).

### Statement of cash flows — administered items

#### Explanation of significant movements

All movements are consistent with changes discussed under the statement of comprehensive income and the statement of financial position.

**Additional information for administered items**

Additional information on administered items is included in the following table.

# Additional information for administered items for the Department of the Premier and Cabinet Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<b>Cash inflows</b>				
Appropriation				
Parliamentary Salaries and electorate and expenses allowance	1 385	1 276	1 201	647
Promotion of the State	1 865	1 825	1 825	1 848
South Australian Motor Sport	18 395	34 938	18 680	—
Intra-government transfers				
South Australian Motor Sport	—	134	4 000	—
Interest received				
Bank of Tokyo	2	3	—	—
Other receipts				
Promotion of the State	—	—	—	4
<b>Cash generated from operations</b>	<b>21 647</b>	<b>38 176</b>	<b>25 706</b>	<b>2 499</b>
<b>Cash outflows</b>				
Employee benefit payments				
Parliamentary Salaries and electorate and expenses allowance	821	806	793	515
South Australian Motor Sport	—	—	300	82
Payments for supplies and services				
South Australian Motor Sport	—	3 078	19 380	7
Other	139	139	—	—
Grants and subsidies				
Promotion of the State	—	73	73	141
Intra-government transfers				
Promotion of the State	—	371	—	1 661
South Australian Motor Sport	18 395	30 464	—	—
Other	417	323	400	172
Other payments				
Promotion of the State	1 865	1 381	1 752	—
<b>Cash used in operations</b>	<b>21 637</b>	<b>36 635</b>	<b>22 698</b>	<b>2 578</b>

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Investing activities</b>				
<b>Cash outflows</b>				
Purchase of property, plant and equipment				
South Australian Motor Sport	—	1 530	3 000	—
<b>Cash used in investing activities</b>	<b>—</b>	<b>1 530</b>	<b>3 000</b>	<b>—</b>
<b>Reconciliation to operating receipts</b>				
<b>Operating receipts</b> (as per additional information for administered items)	<b>21 647</b>	38 176	25 706	2 499
<b>Add: transferred out</b>				
Aboriginal Heritage Act	—	—	—	79
APY Lands	—	—	—	7 546
<b>Equals: Operating receipts</b> (as per Administered items statement of cash flows)	<b>21 647</b>	<b>38 176</b>	<b>25 706</b>	<b>10 124</b>
<b>Reconciliation to operating payments</b>				
<b>Operating payments</b> (as per additional information for administered items)	<b>21 637</b>	36 635	22 698	2 578
<b>Add: transferred out</b>				
APY Lands	—	—	—	5 954
South Australian Stolen Generations Reparations Scheme	—	—	—	20
Aboriginal Communities	—	—	—	15
<b>Equals: Operating payments</b> (as per Administered items statement of cash flows)	<b>21 637</b>	<b>36 635</b>	<b>22 698</b>	<b>8 567</b>



# **Agency: Department of Primary Industries and Regions**

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**Minister for Primary Industries and Regional Development**



# Contents

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Objective

The purpose of the Department of Primary Industries and Regions (PIRSA) is to advance the prosperity and sustainability of South Australia’s primary industries and regional communities by:

- supporting the growth of South Australian primary industries and their communities by facilitating connections, sharing information, leveraging opportunities and mitigating threats
- ensuring sustainable utilisation of agricultural and aquatic resources
- leading or influencing evidence-based policy and regulatory frameworks that balance the interests of all parties and demonstrate best practice
- delivering and facilitating adoption of applied science that leverages South Australia’s competitive advantages in primary production
- driving positive change in primary industries and regional communities
- preparing for, preventing where possible and responding to emergency events and the long-term risks, including climate change, that threaten South Australia’s primary industries and regional communities
- championing South Australian primary industries and regions in relevant state, federal and global forums.

Our work is guided by government priorities, industry needs, global and domestic market opportunities and our legislative and policy mandate.

Ministerial responsibilities

Minister	Programs	Sub-programs
The Hon. CM Scriven Minister for Primary Industries and Regional Development Minister for Forest Industries	1. Primary Industries	1.1 Agricultural Services
		1.2 Fisheries and Aquaculture
		1.3 South Australian Research and Development Institute (SARDI)
		1.4 Biosecurity
		1.5 Forestry Policy
	2. Regional Development	Nil

*Administered items*

In addition to the above responsibilities, the agency administers the following items on behalf of the minister:

- Adelaide Hills Wine Industry Fund
- Apiary Industry Fund
- Aquaculture Lease Rehabilitation Fund
- Aquaculture Resource Management Fund
- Barossa Wine Industry Fund
- Cattle Industry Fund
- Citrus Growers Fund
- Clare Valley Wine Industry Fund
- Dog Fence Board
- Fisheries Research and Development Fund
- ForestrySA — community service obligation
- Grain Industry Fund
- Grain Industry Research and Development Fund
- Langhorne Creek Wine Industry Fund
- McLaren Vale Wine Industry Fund
- Pastoral Board
- Pig Industry Fund
- Riverland Wine Industry Fund
- SA Grape Growers Industry Fund
- Samcor Fund
- Seed Levies Fund
- Sheep Industry Fund.

*Statutes*

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

**Ministerial office resources**

	2023-24 Budget	
	Cost of provision	
	\$000	FTE
The Hon. CM Scriven	2 077	10.0

## Workforce summary

	FTEs as at 30 June		
	2023-24 Budget <sup>(a)</sup>	2022-23 Estimated Result <sup>(a)</sup>	2021-22 Actual <sup>(b)</sup>
Department of Primary Industries and Regions	819.9	803.8	776.9
Administered items for the Department of Primary Industries and Regions <sup>(c)</sup>	1.0	1.0	1.0
<b>Reconciliation to agency FTEs</b>			
<i>Add: FTEs transferred out</i>			
Pastoral Unit to Department for Environment and Water	—	—	4.8
<b>Total</b>	<b>820.9</b>	<b>804.8</b>	<b>782.7</b>
(a) The 2023-24 Budget and 2022-23 Estimated Result reflect the established FTE caps.			
(b) Data published by the Office of the Commissioner for Public Sector Employment.			
(c) Administered items FTEs are not included in the agency program information.			

## Program net cost of services summary

	Net cost of services			
	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Program</b>				
1. Primary Industries	113 573	163 000	119 946	125 906
2. Regional Development	32 523	37 749	44 915	29 782
<b>Total</b>	<b>146 096</b>	<b>200 749</b>	<b>164 861</b>	<b>155 688</b>
<b>Reconciliation to agency net cost of providing services</b>				
<i>Add: Net costs transferred out</i>				
Pastoral Unit to Department for Environment and Water	—	—	—	-345
<i>Equals: Net cost of providing services</i>				
(as per agency statement of comprehensive income)	146 096	200 749	164 861	155 343

## Key agency outputs

PIRSA works in partnership with all levels of government, industry, regional communities and research organisations to deliver on its purpose by focusing on the following priorities:

- grow the value of primary industries by leveraging government's cross-functional capabilities to pursue opportunities where South Australia has a competitive advantage
- remove barriers to economic growth of primary industries and the advancement of regions
- protect and maximise primary industry resources through integration of targeted research, monitoring, policy and regulatory interventions

- preparing for risks and being able to respond and recover quickly from adverse events that impact economic growth and community wellbeing
- support key regional development drivers, by creating strong connections and networks.

## Investing expenditure summary

The 2023-24 investment program is \$7.9 million.

	Estimated completion Quarter	Total project cost \$000	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000
<b>Existing projects</b>					
Upgrade of the South Australian Aquatic Sciences Centre	Jun 2024	16 079	500	11 104	7 510
<b>Total existing projects</b>		<b>16 079</b>	<b>500</b>	<b>11 104</b>	<b>7 510</b>
<b>Annual programs</b>					
Minor Capital Works and Equipment	n.a.	n.a.	5 788	10 014	5 917
<b>Total annual programs</b>		<b>n.a.</b>	<b>5 788</b>	<b>10 014</b>	<b>5 917</b>
<b>Leases</b>					
Fleet	n.a.	n.a.	1 632	1 092	1 092
<b>Total Leases</b>		<b>n.a.</b>	<b>1 632</b>	<b>1 092</b>	<b>1 092</b>
<b>Total investing expenditure</b>		<b>16 079</b>	<b>7 920</b>	<b>22 210</b>	<b>14 519</b>

## Program 1: Primary Industries

### Description/objective

To drive the growth and sustainable development of the state's primary industries.

### Sub-programs

- 1.1 Agricultural Services
- 1.2 Fisheries and Aquaculture
- 1.3 South Australian Research and Development Institute (SARDI)
- 1.4 Biosecurity
- 1.5 Forestry Policy

### Program summary — income, expenses and FTEs

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Commonwealth Government revenues	9 197	22 030	16 843	20 562
Intra-government transfers	15 015	13 086	12 476	22 670
Other grants	41 145	43 140	38 131	36 694
Fees, fines and penalties	2 580	2 459	2 459	2 864
Sales of goods and services	20 837	20 066	23 293	17 588
Interest revenue	2 724	2 345	928	593
Net gain or loss from disposal of assets	—	77	—	214
Resources received free of charge	—	—	—	2 868
Other income	11 916	11 712	14 399	11 039
<b>Total income</b>	<b>103 414</b>	<b>114 915</b>	<b>108 529</b>	<b>115 092</b>
<b>Expenses</b>				
Employee benefit expenses	91 208	92 557	91 947	91 288
Supplies and services	71 034	90 928	72 556	85 106
Depreciation and amortisation expenses	9 768	9 607	9 607	8 648
Borrowing costs	954	891	891	566
Grants and subsidies	35 884	73 649	47 314	44 691
Intra-government transfers	6 612	8 655	4 684	5 564
Other expenses	1 527	1 628	1 476	5 135
<b>Total expenses</b>	<b>216 987</b>	<b>277 915</b>	<b>228 475</b>	<b>240 998</b>
<b>Net cost of providing services</b>	<b>113 573</b>	<b>163 000</b>	<b>119 946</b>	<b>125 906</b>
<b>FTEs as at June (No.)</b>	<b>794.1</b>	<b>778.2</b>	<b>799.3</b>	<b>762.2</b>

## Sub-program 1.1: Agricultural Services

### Description/objective

Leads PIRSA's strategic policy and expert economic analysis that underpins industry development and grows the state's economy and jobs. Engagement with all levels of government and industry, as well as the community, using data and market analysis to provide an evidence base for underpinning effective decision making, policy development and evaluation of impact.

Provide specialist expertise supporting adoption, resilience, drought response and adverse events recovery programs, collaborating with stakeholders to facilitate, deliver and develop policies, projects and programs focused on agricultural productivity.

### Highlights 2022-23

- Delivered the bushfire recovery programs, including the Local Economic Recovery projects.
- Delivered drought resilience programs, including the second year of the Commonwealth's Future Drought Fund Farm Business Resilience Program, Regional Drought Resilience Planning Program and the SA Drought Hub as funded.
- Finalised the Red Meat and Wool Growth Program including reporting on all monitoring and evaluation outcomes.
- Delivered recovery support services to regions affected by adverse events, including hailstorm and flood recovery programs.
- Provided support services to regions affected by adverse events and hardship, including the Family and Business Support program, and partnering with Rural Business Support to ensure the Rural Financial Counselling Service is available to producers.

### Targets 2023-24

- Increase awareness and adoption of technology solutions for producers through the AgTech Program.
- Deliver recovery support services to regions affected by adverse events, including River Murray Flood Recovery Program and 2022 Cyclone Tiffany Flood.
- Deliver resilience building programs, including the Commonwealth's Future Drought Fund Farm Business Resilience Program, Regional Drought Resilience Planning Program and the SA Drought Hub and Disaster Risk Reduction Grant preparing primary industries for the impacts of compounding and complex disasters.
- Identify and deliver initiatives which support adaptation to climate change and the adoption of carbon mitigation technologies and/or practices which lower emissions across the value chain.
- Introduce a Veterinary Services Bill to Parliament to ensure South Australia aligns with the contemporary nature of the profession and standards expected by users and providers of veterinary services.
- Support development of industry Blueprints, including a Riverland Wine Industry Blueprint and a Chicken Meat Industry Blueprint.

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Income	15 048	19 539	23 112	25 693
Expenses	45 267	85 382	62 686	61 004
<b>Net cost of sub-program</b>	<b>30 219</b>	<b>65 843</b>	<b>39 574</b>	<b>35 311</b>
<b>FTEs as at June (No.)</b>	<b>95.7</b>	<b>88.8</b>	<b>124.3</b>	<b>100.5</b>

### Explanation of significant movements

The movement in income across all years is primarily due to the timing of payments received for various State and Commonwealth Government funded programs, including the National Water Grid program, On-Farm Emergency Water Infrastructure Rebate Scheme, Support for Regional Workforce Coordinators, Red Meat and Wool Growth program, and other drought response measures.

The movement in expenses across all years is primarily due to time limited drought response and adverse events recovery programs including hailstorm and flood recovery programs, National Water Grid program and bushfire recovery programs including the Local Economic Recovery projects.

## Sub-program 1.2: Fisheries and Aquaculture

### Description/objective

Work to protect, manage, use and enable the ecologically sustainable development of South Australia's community-owned aquatic resources.

In partnership with industry, key stakeholders and the community, works to develop policies, management arrangements and regulatory frameworks to ensure our fisheries and aquaculture resources are managed for long-term biological sustainability, and our services are shared and allocated across sectors to maximise the economic and social benefits to the wider community.

### Highlights 2022-23

- Implemented a range of red tape reduction measures to create increased business efficiencies as part of the reformed Marine Scalefish Fishery.
- Completed the design of electronic catch and disposal records for all quota-based fisheries.
- Implemented the new Gulf St Vincent Prawn and Charter Boat fisheries management plans and undertook the public consultation process for the Sardine fishery management plan.
- Implemented long-term management arrangements for the protection of Giant Australian Cuttlefish.
- Finalised the review of the Aquaculture (Zones-Lower Eyre Peninsula) Policy 2013.
- Reviewed and commenced regulatory amendments to enable the implementation of the *Aquaculture (Tourism Development) Amendment Act 2021*.

### Targets 2023-24

- Implement the Sardine fishery management plan.
- Complete the two independent reviews of the cost recovery process for the seafood sector (fisheries and aquaculture).
- Facilitate the development of the new seaweed aquaculture industry.
- Support the new peak body, Seafood Industry South Australia Inc.

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Income	11 052	8 590	7 544	9 114
Expenses	20 275	20 623	19 396	19 506
<b>Net cost of sub-program</b>	<b>9 223</b>	<b>12 033</b>	<b>11 852</b>	<b>10 392</b>
<b>FTEs as at June (No.)</b>	<b>114.4</b>	114.5	106.9	106.4

#### Explanation of significant movements

The movement in income across the years is predominantly due to fee relief for the Rock Lobster industry licence holders in 2022-23, Commonwealth funding for the Recreational Fishing and Camping Facilities program and changes in Industry funded projects undertaken each period.

The movement in expenses across the years is primarily due to the Commonwealth funded Recreational Fishing and Camping Facilities program and changes in Industry funded projects undertaken each period.

### Sub-program 1.3: South Australian Research and Development Institute

#### Description/objective

Deliver world class, independent applied research outcomes that support South Australia's primary industries, regions, and communities to grow and prosper. Work with industry, government, and research partners to improve production and profitability; manage risks (climate, pests, and diseases) to production; inform the sustainable management of natural resources that underpin primary industries production; protect and enhance market access for businesses and products; and drive food innovation.

SARDI undertakes applied research and development for the innovative advancement of the grains, wine, horticulture, fisheries and aquaculture, livestock (including wool), poultry, pig, and food sectors.

#### Highlights 2022-23

- Conducted research to support development of a plant-based protein industry in South Australia.
- Established a seaweed hatchery at West Beach to propagate commercially important seaweed species.
- Investigated agronomic practices to improve drought resilience for broadacre farming systems.
- Evaluated animal welfare, productivity and profitability outcomes associated with use of virtual fencing for cattle.
- Undertook initial release of sterile sheep blowfly on Kangaroo Island.
- Refreshed the SARDI Strategic Plan for 2023-28.

#### Targets 2023-24

- Develop science to support the future management and rebuild of the South Australian Snapper fishery.
- Undertake research to inform and support industry to adapt to a changing climate.
- Assist Tier 2 meat export processors to implement a new visual assessment system to improve efficiency and reduce costs associated with meat hygiene inspections.
- Support development of a South Australian value-added plant-based food sector.
- Implement a program of release of sterile sheep blowfly on Kangaroo Island.

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Income	59 581	63 939	54 719	61 173
Expenses	78 328	81 294	75 175	78 062
<b>Net cost of sub-program</b>	<b>18 747</b>	<b>17 355</b>	<b>20 456</b>	<b>16 889</b>
<b>FTEs as at June (No.)</b>	<b>374.4</b>	363.8	368.0	345.2

### Explanation of significant movements

The movements in income and expenditure across the years is primarily due to changes in externally funded programs and projects undertaken each period.

The movement in the net cost of services figure is primarily as a result of income being provided for capital projects including the Plant-based Food Incubator Laboratory in 2021-22 and Kangaroo Island Sterile Blowfly Rearing Facility in the 2022-23 Estimated Result.

## Sub-program 1.4: Biosecurity

### Description/objective

Manages the potential risks to South Australia from pests and diseases, food borne pathogens and misuse of agricultural and veterinary (agvet) chemicals relating to primary industries. Leads PIRSA's emergency responses, including biosecurity incursions and other incidents impacting primary production and has assisted with the River Murray flood response particularly in relation to fish kill clean-up.

Leads large-scale eradication programs to reduce the impacts of priority weeds and pests, such as wild dogs and feral deer, on primary producers and the environment.

Work with stakeholders to develop and implement policies, legislation, regulatory frameworks and undertake surveillance, preparedness and response programs to underpin access to markets and protect the economy, environment, communities and human health.

### Highlights 2022-23

- Prioritised legislative reforms including the reforms to the *Livestock Act 1997* and the development of a proposed Biosecurity Bill.
- Implemented response to eradicate fruit fly outbreaks in the SA Riverland.
- Transitioned from an emergency response to a surveillance management program for Japanese Encephalitis virus.
- Partnered with the livestock industry on emergency animal disease preparedness and surveillance projects, including for emerging high-level threats of Foot and Mouth disease, Lumpy Skin Disease and African Swine Fever.
- Rebuild of the 1600 kilometres of the Dog Fence passed the 800 kilometre "half way" mark.
- Delivered priority pest eradication programs including eradication of wild dogs from sheep country in South Australia, commencement of the feral deer eradication program and completion of the Kangaroo Island Feral Pig Eradication program.

**Targets 2023-24**

- Introduce Biosecurity Bill to Parliament.
- Implement response to detection of varroa mite in NSW to prevent its entry into South Australia and minimise the impacts on industry.
- Build resilience to fruit fly including by expansion of Sterile Fruit Fly production capacity.
- Partner with industry to develop and implement new initiatives to address the issue of spray drift.
- Implement the second year of priority pest eradication programs including eradication of wild dogs from sheep country in South Australia and feral deer from agricultural regions of South Australia, and proof of freedom surveillance for feral pigs surveillance on Kangaroo Island.
- Partner with industries to progress initiatives that strengthen traceability such as through introduction of a plant property identification system, a national racehorse register and mandatory sheep and goat electronic identification; and build capability and capacity for emerging high-level threats such as Foot and Mouth disease, Lumpy Skin Disease, African Swine Fever and Highly Pathogenic Avian Influenza.

	<b>2023-24 Budget</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Income	<b>17 733</b>	19 635	22 454	18 478
Expenses	<b>67 895</b>	82 131	64 027	80 663
<b>Net cost of sub-program</b>	<b>50 162</b>	<b>62 496</b>	<b>41 573</b>	<b>62 185</b>
<b>FTEs as at June (No.)</b>	<b>203.7</b>	205.2	194.2	203.5

**Explanation of significant movements**

The movement in income across the years is primarily due to reimbursement from the Dog Fence Board for costs associated with the Dog Fence Rebuild program, as well as movements in Commonwealth funded projects, including Pest Animal and Weed Management activities and the Japanese Encephalitis Response program.

The movement in expenses across the years is mainly due to emergency eradication response activities following outbreaks of fruit fly across the Riverland, timing of expenditure in relation to the Dog Fence Rebuild program, Commonwealth funded projects including Pest Animal and Weed Management activities and Japanese Encephalitis Response Program, and new funding for Emergency Animal Disease Preparedness in the 2022-23 Estimated Result and 2023-24 Budget.

**Sub-program 1.5: Forestry Policy****Description/objective**

Leads the development and implementation of policy initiatives to grow the significant forest and wood products industry in South Australia and administers the government's contractual forestry interests. Works closely with industry to drive sector and regional growth which has a long-term and sustainable future.

Provides a depth of understanding of the challenges and opportunities facing the forest and wood products sector utilising network of government, business, investment, research, development, regional and industry contacts.

**Highlights 2022-23**

- Supported the establishment of a Forestry Centre for Excellence at Mount Gambier incorporating the National Institute for Forest Products Innovation and other forestry funding streams.
- Developed quantification and promotion of the economic and environmental benefits of trees on farms to help build better partnerships between landholders and timber processors.
- Advanced the preparation of a Forest Products Domestic Manufacturing and Infrastructure Masterplan.
- Supported industry to implement new fire detection technology while ensuring fire towers are serviceable.
- Monitored OneFortyOne Plantation's compliance with its lease of the government's plantations in the Green Triangle.

**Targets 2023-24**

- Support the operations of the Forestry Centre for Excellence at Mount Gambier incorporating the National Institute for Forest Products Innovation and other forestry funding streams.
- Support the implementation of a Forest Products Domestic Manufacturing and Infrastructure Masterplan.

	<b>2023-24 Budget</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Income	—	3 212	700	634
Expenses	<b>5 222</b>	8 485	7 191	1 763
<b>Net cost of sub-program</b>	<b>5 222</b>	<b>5 273</b>	<b>6 491</b>	<b>1 129</b>
<b>FTEs as at 30 June (No.)</b>	<b>5.9</b>	5.9	5.9	6.6

**Explanation of significant movements**

The income in 2021-22 and 2022-23 is due to Commonwealth funding for the Construction Softwood Transport Assistance program and Farm Forestry, Private Native Forestry and Indigenous Forestry program, with 2022-23 Estimated Result also including funding from ForestrySA for the Rebuild of the Fire Towers in the Green Triangle.

The increase in expenses in 2022-23 and 2023-24 compared to 2021-22 is primarily due to the Forest Products Masterplan, Forestry Centre for Excellence and Rebuild of the Fire Towers initiatives.

## Program 2: Regional Development

### Description/objective

Support South Australia's regions to grow, diversify and prosper by fostering and supporting regional projects that enable new economic opportunities and build and strengthen regional communities.

Work with regional communities, businesses, stakeholders and across government to identify priorities and opportunities for regional economic development, industry growth and diversification, jobs growth and capacity building, and service delivery. Provide connection between government and regional communities and support them through sharing regional intelligence, partnering with key regional stakeholders, and leveraging funding sources. Provide the first point of contact for regional stakeholders at PIRSA regional offices for the provision of information and services.

### Highlights 2022-23

- Continued to support initiatives that enable regional industries, grow jobs, and strengthen regional communities through funding for regional growth and enhanced liveability. This includes the design and roll out of the new Thriving Regions fund.
- Continued to support improvements to digital connectivity in regions through Mobile Black Spot funding, leveraging Commonwealth Government programs, and identifying evidence-based priorities for investment.
- Supported Regional Development Australia associations to ensure delivery of their projects and programs that provide economic opportunities in regions.
- Established the South Australian Cross-Border Commissioner.

### Targets 2023-24

- Continue to deliver the new direction of investment through the Thriving Regions fund with the aim of achieving thriving, resilient regional communities with improved quality of life, diverse leadership, attracting and retaining a skilled workforce, and capitalising on growth potential.
- Continue to support the work of the Regional Development Australia associations to deliver their place-based projects and programs, highlight investment opportunities and priorities in region, and partner in delivery of the Regional Leadership Development Program.
- Continue to work with the Commonwealth Government and telecommunications providers to support initiatives and facilitate investment in digital connectivity in regional South Australia.

**Program summary — income, expenses and FTEs**

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Commonwealth Government revenues	—	—	—	10 000
<b>Total income</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>10 000</b>
<b>Expenses</b>				
Employee benefit expenses	3 201	3 081	3 469	2 190
Supplies and services	1 336	678	5 413	871
Grants and subsidies	19 221	8 525	16 070	7 690
Intra-government transfers	8 765	25 465	19 963	29 031
<b>Total expenses</b>	<b>32 523</b>	<b>37 749</b>	<b>44 915</b>	<b>39 782</b>
<b>Net cost of providing services</b>	<b>32 523</b>	<b>37 749</b>	<b>44 915</b>	<b>29 782</b>
<b>FTEs as at 30 June (No.)</b>	<b>25.8</b>	<b>25.6</b>	<b>27.5</b>	<b>14.7</b>

**Explanation of significant movements**

The income in 2021-22 is due to Commonwealth funding for various Regional Recovery Partnership programs on Kangaroo Island.

The movement in expenses across the years is mainly due to movements of grant expenditure associated with the Thriving Regions Fund and the Mobile Black Spot program, as well as additional expenditure in relation to Commonwealth funded programs for various Regional Recovery Partnership programs on Kangaroo Island.

## Department of Primary Industries and Regions

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	131 612	119 843	104 030	157 031
Other income from state government	—	2 756	—	3 808
Commonwealth sourced revenues	9 197	22 030	16 843	30 562
Intra-government transfers	15 015	13 086	12 476	22 670
Other grants	41 145	43 140	38 131	36 694
Fees, fines and penalties	2 580	2 459	2 459	2 864
Sales of goods and services	20 837	20 066	23 293	19 316
Interest revenues	2 724	2 345	928	593
Net gain or loss on disposal of assets	—	77	—	214
Resources received free of charge	—	—	—	2 868
Other income	11 916	11 712	14 399	11 039
<b>Total income</b>	<b>235 026</b>	<b>237 514</b>	<b>212 559</b>	<b>287 659</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	75 082	75 373	76 483	78 811
Long service leave	3 799	3 704	3 786	-1 249
Payroll tax	4 032	3 913	4 053	4 261
Superannuation	9 922	9 357	9 543	7 725
Other	1 574	3 291	1 551	4 693
Supplies and services				
General supplies and services	72 167	91 408	77 771	86 550
Consultancy expenses	203	198	198	47
Depreciation and amortisation	9 768	9 607	9 607	8 648
Borrowing costs	954	891	891	566
Grants and subsidies	55 105	82 174	63 384	52 381
Intra-government transfers	15 377	34 120	24 647	34 595
Other expenses	1 527	1 628	1 476	5 135
Payments to state government	—	—	—	545
<b>Total expenses</b>	<b>249 510</b>	<b>315 664</b>	<b>273 390</b>	<b>282 708</b>
<b>Net result</b>	<b>-14 484</b>	<b>-78 150</b>	<b>-60 831</b>	<b>4 951</b>
<b>Other comprehensive income</b>				
Net gain on financial assets taken to equity	—	—	—	5 066
<b>Total comprehensive result</b>	<b>-14 484</b>	<b>-78 150</b>	<b>-60 831</b>	<b>10 017</b>

## Department of Primary Industries and Regions

### Statement of comprehensive income

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Net cost of services calculation</b>				
Income	235 026	237 514	212 559	287 659
Less				
Appropriation	131 612	119 843	104 030	157 031
Other income from state government	—	2 756	—	3 808
<b>Income included in net cost of services</b>	<b>103 414</b>	<b>114 915</b>	<b>108 529</b>	<b>126 820</b>
Expenses	249 510	315 664	273 390	282 708
Less				
Payments to Consolidated Account	—	—	—	545
<b>Expenses included in net cost of services</b>	<b>249 510</b>	<b>315 664</b>	<b>273 390</b>	<b>282 163</b>
<b>Net cost of services</b>	<b>146 096</b>	<b>200 749</b>	<b>164 861</b>	<b>155 343</b>

## Department of Primary Industries and Regions

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	111 833	122 934	95 475	215 069
Receivables	57 572	63 091	56 933	60 210
Inventories	1 701	1 701	251	1 701
Other current assets	475	475	409	775
Non-current assets held for sale	600	600	—	600
<b>Total current assets</b>	<b>172 181</b>	<b>188 801</b>	<b>153 068</b>	<b>278 355</b>
<b>Non-current assets</b>				
Financial assets	30 304	30 304	25 238	30 304
Land and improvements	106 413	107 204	106 147	97 113
Plant and equipment	28 024	25 106	26 731	21 167
Intangible assets	1 673	3 148	1 501	4 665
Biological assets — other	3 687	3 687	3 182	3 687
Other non-current assets	30	30	10	30
<b>Total non-current assets</b>	<b>170 131</b>	<b>169 479</b>	<b>162 809</b>	<b>156 966</b>
<b>Total assets</b>	<b>342 312</b>	<b>358 280</b>	<b>315 877</b>	<b>435 321</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	34 299	34 163	23 577	34 545
Short-term borrowings	10 429	10 429	1 022	10 429
Employee benefits				
Salaries and wages	300	—	300	1 215
Annual leave	6 845	6 546	6 976	6 340
Long service leave	1 831	1 994	1 787	2 384
Other	624	624	659	624
Short-term provisions	493	485	373	477
Other current liabilities	16 337	16 087	11 300	16 087
<b>Total current liabilities</b>	<b>71 158</b>	<b>70 328</b>	<b>45 994</b>	<b>72 101</b>
<b>Non-current liabilities</b>				
Long-term borrowings	26 325	31 573	39 636	28 960
Long-term employee benefits				
Long service leave	16 812	16 006	21 820	15 719
Long-term provisions	1 744	1 641	1 083	1 538
Other non-current liabilities	2 234	209	163	330
<b>Total non-current liabilities</b>	<b>47 115</b>	<b>49 429</b>	<b>62 702</b>	<b>46 547</b>
<b>Total liabilities</b>	<b>118 273</b>	<b>119 757</b>	<b>108 696</b>	<b>118 648</b>
<b>Net assets</b>	<b>224 039</b>	<b>238 523</b>	<b>207 181</b>	<b>316 673</b>

## Department of Primary Industries and Regions

### Statement of financial position

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Equity</b>				
Retained earnings	162 564	177 048	150 100	255 198
Asset revaluation reserve	48 860	48 860	49 532	48 860
Other reserves	12 615	12 615	7 549	12 615
<b>Total equity</b>	<b>224 039</b>	<b>238 523</b>	<b>207 181</b>	<b>316 673</b>

Balances as at 30 June end of period.

## Department of Primary Industries and Regions

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	131 612	119 843	104 030	157 031
Commonwealth sourced receipts	9 197	22 030	16 843	28 391
Intra-government transfers	15 015	13 086	12 476	29 009
Other grants	41 145	43 140	38 131	37 177
Fees, fines and penalties	2 580	2 459	2 459	3 349
Sales of goods and services	20 838	20 067	23 294	17 352
Interest received	2 724	2 345	928	567
Dividends received	500	500	500	878
GST received	—	—	—	9 848
Other receipts from state government	—	2 756	—	3 808
Other receipts — other	11 416	11 212	13 899	11 691
<b>Cash generated from operations</b>	<b>235 027</b>	<b>237 438</b>	<b>212 560</b>	<b>299 101</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	92 980	96 781	97 651	99 588
Payments for supplies and services	72 595	91 727	78 090	93 296
Interest paid	954	891	891	517
Grants and subsidies	55 105	82 174	63 384	52 432
Intra-government transfers	15 377	34 120	24 647	30 711
Other payments	1 467	1 568	1 416	3 705
Payments to state government	—	—	—	545
<b>Cash used in operations</b>	<b>238 478</b>	<b>307 261</b>	<b>266 079</b>	<b>280 794</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>-3 451</b>	<b>-69 823</b>	<b>-53 519</b>	<b>18 307</b>
<b>Investing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds from sale of property, plant and equipment	—	167	—	4 175
Repayment of advances	6 518	3 518	3 518	6 614
<b>Cash generated from investing activities</b>	<b>6 518</b>	<b>3 685</b>	<b>3 518</b>	<b>10 789</b>
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	6 288	21 118	13 427	11 213
Purchase of intangibles	—	—	—	1 372
Advances paid	1 000	6 400	4 100	5 900
<b>Cash used in investing activities</b>	<b>7 288</b>	<b>27 518</b>	<b>17 527</b>	<b>18 485</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>-770</b>	<b>-23 833</b>	<b>-14 009</b>	<b>-7 696</b>

## Department of Primary Industries and Regions

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Financing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds of borrowings	1 000	6 400	4 100	5 900
<b>Cash generated from financing activities</b>	<b>1 000</b>	<b>6 400</b>	<b>4 100</b>	<b>5 900</b>
<i><b>Cash outflows</b></i>				
Repayment of borrowings	6 518	3 518	3 518	6 614
Repayment of leases	1 362	1 361	1 361	1 096
<b>Cash used in financing activities</b>	<b>7 880</b>	<b>4 879</b>	<b>4 879</b>	<b>7 710</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>-6 880</b>	<b>1 521</b>	<b>-779</b>	<b>-1 810</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-11 101</b>	<b>-92 135</b>	<b>-68 307</b>	<b>8 801</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>122 934</b>	<b>215 069</b>	<b>163 782</b>	<b>206 268</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>111 833</b>	<b>122 934</b>	<b>95 475</b>	<b>215 069</b>

## Administered items for the Department of Primary Industries and Regions

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	4 910	4 781	4 774	4 665
Fees, fines and penalties	16 179	12 584	13 335	15 025
Sales of goods and services	956	956	956	534
Interest revenues	474	386	—	—
Other income	14 824	17 395	16 302	15 358
<b>Total income</b>	<b>37 343</b>	<b>36 102</b>	<b>35 367</b>	<b>35 582</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	394	388	381	362
Supplies and services				
General supplies and services	2 805	2 862	2 802	2 460
Grants and subsidies	18 875	19 155	18 764	17 951
Intra-government transfers	15 242	14 065	13 746	14 942
Other expenses	139	136	136	118
<b>Total expenses</b>	<b>37 455</b>	<b>36 606</b>	<b>35 829</b>	<b>35 833</b>
<b>Net result</b>	<b>-112</b>	<b>-504</b>	<b>-462</b>	<b>-251</b>
<b>Other comprehensive income</b>				
Change in PPE Asset Revaluation Reserve Surplus	—	—	—	15 062
<b>Total comprehensive result</b>	<b>-112</b>	<b>-504</b>	<b>-462</b>	<b>14 811</b>

## Administered items for the Department of Primary Industries and Regions

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	21 175	21 287	19 504	21 989
Receivables	3 630	3 630	3 914	3 630
<b>Total current assets</b>	<b>24 805</b>	<b>24 917</b>	<b>23 418</b>	<b>25 619</b>
<b>Non-current assets</b>				
Land and improvements	1	1	—	69 178
<b>Total non-current assets</b>	<b>1</b>	<b>1</b>	<b>—</b>	<b>69 178</b>
<b>Total assets</b>	<b>24 806</b>	<b>24 918</b>	<b>23 418</b>	<b>94 797</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	310	310	956	338
Other current liabilities	2 261	2 261	1 771	2 261
<b>Total current liabilities</b>	<b>2 571</b>	<b>2 571</b>	<b>2 727</b>	<b>2 599</b>
<b>Total liabilities</b>	<b>2 571</b>	<b>2 571</b>	<b>2 727</b>	<b>2 599</b>
<b>Net assets</b>	<b>22 235</b>	<b>22 347</b>	<b>20 691</b>	<b>92 198</b>
<b>Equity</b>				
Retained earnings	22 234	22 346	20 691	77 136
Asset revaluation reserve	1	1	—	15 062
<b>Total equity</b>	<b>22 235</b>	<b>22 347</b>	<b>20 691</b>	<b>92 198</b>

Balances as at 30 June end of period.

## Administered items for the Department of Primary Industries and Regions

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	4 910	4 781	4 774	4 665
Fees, fines and penalties	16 179	12 584	13 335	14 739
Sales of goods and services	956	956	956	1 115
Interest received	474	386	—	—
Other receipts — other	14 824	17 395	16 302	15 701
<b>Cash generated from operations</b>	<b>37 343</b>	<b>36 102</b>	<b>35 367</b>	<b>36 220</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	394	392	392	373
Payments for supplies and services	2 805	2 886	2 819	3 435
Grants and subsidies	18 875	19 155	18 764	17 952
Intra-government transfers	15 242	14 065	13 746	14 449
Other payments	139	136	136	130
<b>Cash used in operations</b>	<b>37 455</b>	<b>36 634</b>	<b>35 857</b>	<b>36 339</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>-112</b>	<b>-532</b>	<b>-490</b>	<b>-119</b>
<b>Financing activities</b>				
<i><b>Cash outflows</b></i>				
Cash transfers from restructuring activities	—	170	170	—
<b>Cash used in financing activities</b>	<b>—</b>	<b>170</b>	<b>170</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>—</b>	<b>-170</b>	<b>-170</b>	<b>—</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-112</b>	<b>-702</b>	<b>-660</b>	<b>-119</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>21 287</b>	<b>21 989</b>	<b>20 164</b>	<b>22 108</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>21 175</b>	<b>21 287</b>	<b>19 504</b>	<b>21 989</b>

## Summary of major variations

### Statement of comprehensive income — controlled

#### Explanation of significant movements

Variations to income and expenses are described at the appropriate program level.

### Statement of financial position — controlled

#### Explanation of significant movements

In addition to the variances described under program summaries, the variances to the statement of financial position include a decrease in cash in 2023-24 mainly due to the re-profiling of drought support response programs and regional support programs.

### Statement of cash flows — controlled

#### Explanation of significant movements

Variations in cash flows are described at the appropriate program level and statement of financial position.

## Summary of major variations — administered items

### Statement of comprehensive income — administered items

#### Explanation of significant movements

No major variances.

### Statement of financial position — administered items

#### Explanation of significant movements

The \$69.9 million decrease in total assets from 2021-22 Actual is primarily due to the transfer of land to the Department for Environment and Water (\$69.2 million) under the *Pastoral Land Management and Conservation Act 1989*.

### Statement of cash flows — administered items

#### Explanation of significant movements

No major variances.

## Additional information for administered items

Additional information on administered items is included in the following table.

**Additional information for administered items for the  
Department of Primary Industries and Regions  
Statement of cash flows**

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<b>Cash inflows</b>				
Appropriation				
Parliamentary salaries and electorate expense allowances	394	388	381	377
Forestry community service obligation payment	4 516	4 393	4 393	4 274
Fees, fines and penalties				
Fisheries licence fees	14 935	11 208	12 091	13 649
Aquaculture licence fees	1 244	1 376	1 244	1 090
Sales of goods and services				
Various industry funds	956	956	956	1 115
Interest received				
Various industry funds	474	386	—	—
Other receipts				
Various industry funds	14 824	17 395	16 302	15 701
<b>Cash generated from operations</b>	<b>37 343</b>	<b>36 102</b>	<b>35 367</b>	<b>36 206</b>
<b>Cash outflows</b>				
Employee benefit payments				
Parliamentary salaries and electorate expense allowances	394	392	392	373
Payments for supplies and services				
Various industry funds	2 805	2 886	2 819	3 435
Grants and subsidies				
Regulatory fees paid from Fisheries Research and Development Fund	687	578	687	631
Regulatory fees paid from Aquaculture Resource Management Fund	291	291	291	181
Forestry community service obligation payment	4 042	3 931	3 931	3 823
Various industry funds	13 855	14 355	13 855	13 317
Intra-government transfers				
Regulatory fees transferred from Fisheries Research and Development Fund	12 475	9 552	9 532	10 555

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Regulatory fees transferred from Aquaculture Resource Management Fund	1 829	2 034	1 810	1 560
Forestry community service obligation payment	474	462	462	451
Various industry funds	464	2 017	1 942	1 883
Other payments				
Various industry funds	139	136	136	130
<b>Cash used in operations</b>	<b>37 455</b>	<b>36 634</b>	<b>35 857</b>	<b>36 339</b>
<b>Net cash provided by state government</b>	<b>4 910</b>	<b>4 781</b>	<b>4 774</b>	<b>4 651</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>-112</b>	<b>-532</b>	<b>-490</b>	<b>-133</b>
<b>Financing activities</b>				
<b>Cash outflows</b>				
Cash transfers from restructuring activities	—	170	170	—
<b>Cash used in financing activities</b>	<b>—</b>	<b>170</b>	<b>170</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>—</b>	<b>-170</b>	<b>-170</b>	<b>—</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-112</b>	<b>-702</b>	<b>-660</b>	<b>-133</b>
<b>Cash and cash equivalents at the start of the financial year (as at 1 July)</b>	<b>21 273</b>	<b>21 975</b>	<b>20 150</b>	<b>22 108</b>
<b>Cash and cash equivalents at the end of the financial year (as at 30 June)</b>	<b>21 161</b>	<b>21 273</b>	<b>19 490</b>	<b>21 975</b>
<b>Reconciliation to Appropriation receipts</b>				
<b>Appropriation receipts</b> (as per additional information for administered items)	<b>4 910</b>	<b>4 781</b>	<b>4 774</b>	<b>4 651</b>
<b>Add: Costs transferred out:</b>				
Pastoral Board	—	—	—	14
<b>Equals: Appropriation receipts</b> (as per administered items statement of cash flows)	<b>4 910</b>	<b>4 781</b>	<b>4 774</b>	<b>4 665</b>

# **Agency: TAFE SA**

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**Minister for Education, Training and Skills**



# Contents

## TAFE SA

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## Objective

TAFE SA is a statutory corporation of the Government of South Australia, established under the *TAFE SA Act 2012* and is the public provider of vocational education and training (VET) in South Australia.

TAFE SA delivers upon its functions as set out in the *TAFE SA Act 2012* and the Ministerial Charter.

TAFE SA supports the delivery of the government's strategic priorities by improving access to quality VET learning opportunities that align to the needs of students and industry.

TAFE SA provides the South Australian community, employers, industries, established workers and young people with beneficial services that enable them to reach their future potential while making a significant contribution to the development of the state's skilled workforce.

## Ministerial responsibilities

Minister	Programs	Sub-programs
<b>The Hon. BI Boyer</b> Minister for Education, Training and Skills	1. TAFE SA	Nil

### Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

## Workforce summary

	FTEs as at 30 June		
	2023-24 Budget <sup>(a)</sup>	2022-23 Estimated Result <sup>(a)</sup>	2021-22 Actual <sup>(b)</sup>
TAFE SA	1 897.0	1 930.0	1 895.9
<b>Total</b>	<b>1 897.0</b>	<b>1 930.0</b>	<b>1 895.9</b>

(a) The 2023-24 Budget and 2022-23 Estimated Result reflect the established FTE caps.

(b) Data published by the Office of the Commissioner for Public Sector Employment.

## Program net cost of services summary

	Net cost of service			
	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Program</b>				
1. TAFE SA	6 261	7 895	7 060	-19 318
<b>Total</b>	<b>6 261</b>	<b>7 895</b>	<b>7 060</b>	<b>-19 318</b>

## Key agency outputs

- Work collaboratively with the state and Commonwealth governments, industry and employers to effectively shape the South Australian training environment while continuing to make a significant contribution towards the state's skilled workforce.
- Improve access and choice to quality VET across the state to support individuals, industry and communities in developing the skills they need. TAFE SA is committed to increasing VET participation and qualification outcomes for students, providing pathways from school to higher education and supporting South Australia's economic growth.
- Provide high quality training, education and skills development targeted to South Australia's economic priorities and workforce needs. This includes playing a key role to:
  - increase the number of commencements and completions of apprenticeships and traineeships in South Australia particularly in areas of skills shortages
  - ensure South Australia has the skilled workforce to capitalise on emerging industries
  - engage effectively with industry, including Industry Skills Councils and the South Australian Skills Commissioner.

## Investing expenditure summary

The 2023-24 investment program for TAFE SA is \$19.9 million.

The program continues to invest in improving the TAFE SA digital environment and access to training; providing modern and compliant training environments; updating teaching plant and equipment required for industry ready skills and maintaining asset value through the asset lifecycle replacement programs to support the delivery of vocational and education training delivery across the state.

	Estimated completion Quarter	Total project cost \$000	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000
<b>New projects</b>					
Upgrades to Mount Gambier Campus	Jun 2024	5 000	5 000	—	—
<b>Total new projects</b>		<b>5 000</b>	<b>5 000</b>	<b>—</b>	<b>—</b>
<b>Existing projects</b>					
Contemporary Digital Student Learning Systems and Support Services <sup>(a)</sup>	Jun 2024	5 232	2 490	2 539	6 870
Mount Barker and Victor Harbor Upgrades	Jun 2023	562	—	529	562
Revitalising TAFE SA Campuses	Jun 2023	3 600	—	1 184	1 538
<b>Total existing projects</b>		<b>9 394</b>	<b>2 490</b>	<b>4 252</b>	<b>8 970</b>
<b>Annual programs</b>					
Annual Capital Program	n.a.	n.a.	10 196	9 780	10 555
Purchase of Plant and Equipment	n.a.	n.a.	1 846	1 801	1 801
<b>Total annual programs</b>			<b>12 042</b>	<b>11 581</b>	<b>12 356</b>

	Estimated completion	Total project cost	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget
<b>Leases</b>					
Fleet	n.a.	n.a.	350	887	676
<b>Total leases</b>		—	350	887	676
<b>Total investing expenditure</b>		14 394	19 882	16 720	22 002
(a) This forms part of TAFE SA's overall investment of \$25 million in system enhancements.					

## Program 1: TAFE SA

### Description

Provide publicly delivered VET learning opportunities that are aligned to South Australia's workforce and economic needs.

### Highlights 2022-23

- Recognised for excellence in vocational education and training as the large training provider of the year in the 2022 SA Training Awards.
- Re-introduced courses in aged care, disability care and childhood education and care at metropolitan TAFE SA campuses, providing immediate opportunity for more South Australians seeking employment or upskilling.
- Commenced delivering the Commonwealth and state government's Fee Free TAFE initiative, which is supporting more South Australian students to pursue study and careers in areas facing skills shortages.
- Established the Aboriginal Elders Advisory Group to provide essential advice and guidance to support TAFE SA's work in improving education and employment outcomes for Aboriginal and Torres Strait Islander employees and students.
- Established four of seven Regional Skills Advisory Committees, which will play a key role in identifying skills needs to ensure training offered in the regions is sustainable, viable and relevant to local employers and industry.
- Delivered significant new investments in TAFE SA's digital infrastructure and training capability as part of TAFE SA's organisational improvement plan, A Bolder Future for TAFE SA, which is providing improved learning and service experiences for TAFE SA students.

### Targets 2023-24

- Implement Fee Free TAFE to meet requirements under the 12-Month Skills Agreement in partnership with Skills SA (Department for Education) and the Commonwealth Government to ensure a seamless student experience, focused on strong completion and employment outcomes.
- Ensure TAFE SA's training profile reflects state-wide economic and community needs and aligns with the forthcoming South Australian Skills Plan.
- Through subsidised and fee for service delivery:
  - deliver the required number of training hours and the number of students, with a focus on identified priority cohorts
  - identify and strengthen partnerships with industry, the VET sector and higher education to respond to current and emerging needs (e.g. care, defence, hydrogen).
- Increase completions and students remaining engaged with study, with a strong focus on wellbeing and student support.
- Continue the transformation of TAFE SA's teaching and learning offerings to increase access and choice.
- Implement models of digitally enabled delivery, including poly-synchronous delivery.
- Establish all seven Regional Skills Advisory Committees, and identify opportunities to offer more courses in rural and regional South Australia aligned with the needs of local industry and government priorities.

**Program summary — income, expenses and FTEs**

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Commonwealth sourced revenues	—	2 730	900	3 756
Intra-government transfers	209 635	198 922	203 148	212 594
Other grants	22 447	22 616	22 616	24 688
Sales of goods and services	78 334	82 316	86 109	77 278
Interest revenues	7	6	—	—
Net gain or loss from disposal of assets	—	—	—	-163
Resources received free of charge	—	—	—	2 805
Other income	650	634	634	3 636
<b>Total income</b>	<b>311 073</b>	<b>307 224</b>	<b>313 407</b>	<b>324 594</b>
<b>Expenses</b>				
Employee benefit expenses	223 584	216 980	225 537	204 729
Supplies and services	63 874	68 143	65 130	66 354
Depreciation and amortisation expenses	26 232	26 185	26 183	26 116
Borrowing cost	15	10	16	6
Intra-government transfers	75	304	104	75
Other expenses	3 554	3 497	3 497	7 996
<b>Total expenses</b>	<b>317 334</b>	<b>315 119</b>	<b>320 467</b>	<b>305 276</b>
<b>Net cost of providing services</b>	<b>6 261</b>	<b>7 895</b>	<b>7 060</b>	<b>-19 318</b>
<b>FTE as at 30 June (No.)</b>	<b>1 897.0</b>	<b>1 930.0</b>	<b>1 947.1</b>	<b>1 895.9</b>

**Explanation of significant movements**

The \$27.2 million increase in the net cost of services in the 2022-23 Estimated Result compared to the 2021-22 Actual is primarily due to:

- a reduction in intra-government transfers from Skills SA primarily due to expenditure savings and lower Commonwealth JobTrainer scheme grants received in 2022-23 (\$13.7 million)
- lower employee benefit expenses in 2021-22 due to higher vacancies and a lower long service leave revaluation cost (\$12.2 million).

## Performance indicators

	2023-24	2022-23	2022-23	2021-22
	Target	Estimated Result <sup>(a)</sup>	Target	Actual <sup>(a)</sup>
% of TAFE SA VET graduates who improved their employment circumstances after training <sup>(b)</sup> <i>This indicator measures the percentage of graduates who have either obtained employment, have gained employment at a higher skill level or who have received a job-related benefit following the completion of training.</i>	55.0%	66.7%	55.0%	51.8%
% of TAFE SA VET graduates employed or in further study after training <sup>(b)</sup>	85.0%	86.5%	85.0%	78.4%
% of TAFE SA VET graduates satisfied with the overall quality of training <sup>(b)</sup>	90.0%	90.3%	90.0%	93.1%
TAFE SA load pass rates (%) <i>The load pass rate reports the percentage of hours passed in assessable modules or unit of competencies.</i> <i>TAFE SA data used for this indicator complies with the Australian Vocational Education and Training Management Information Statistical Standard (AVETMISS).</i>	84.0%	80.8%	84.0%	82.4%
TAFE SA qualification completion rates (%) <i>The 2021-22 Actual and the 2022-23 Estimated Result show the calendar year 2018 and 2019 projected data respectively.</i> <i>Projected completion rates are an estimate of the proportion of VET qualifications commenced each year that will eventually be completed.</i> <i>Projected completion rates become more accurate over time until they become observed actual rates in the fourth year. (Source: NCVER)</i> <i>This is a new indicator for 2023-24.</i>	45.0%	39.4%	n.a.	34.4%
(a) The 2021-22 Actual and the 2022-23 Estimated Result show the calendar year 2021 and 2022 data respectively for all performance indicators except qualification completion rates.				
(b) The 2022-23 Estimated Result is derived from a survey of the outcomes and satisfaction of students who completed nationally recognised vocational education and training (VET) during 2021, using data collected in mid-2022.				

## Activity indicators

	2023-24	2022-23	2022-23	2021-22
	Projection	Estimated Result <sup>(a)(b)</sup>	Projection	Actual <sup>(b)</sup>
No. of people participating in VET in South Australia through TAFE SA	58 000	45 562	58 000	51 835
No. of qualification completions through TAFE SA <i>The 2022-23 Estimated Result shows data for students who completed in 2021 based on data collected over 2021 and 2022 collection years.</i> <i>NCVER collects the number of completions for a full year over a two-year period, resulting in a one-year lag in reporting this data.</i> <i>For example, the 2021-22 Actual is data collected over the 2020 and 2021 collection years for students who completed in 2020.</i>	11 000	10 698	11 000	9 940
Apprentices and Trainees studying at TAFE SA <i>The figures show enrolments for qualifications at Australian Qualifications Framework (AQF) levels I-IV delivered through a Contract of Training.</i>	8 500	6 899	8 500	7 871
Note: TAFE SA data used for these activity indicators comply with the Australian Vocational Education and Training Management Information Statistical Standard (AVETMISS).				
(a) Activity indicators are largely influenced by economic factors, industry structure and labour market.				
(b) The 2021-22 Actual and the 2022-23 Estimated Result show the calendar year 2021 and 2022 data respectively for all activity indicators except qualification completions.				

## TAFE SA

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Other income from state government	—	344	—	2 006
Commonwealth sourced revenues	—	2 730	900	3 756
Intra-government transfers	209 635	198 922	203 148	212 594
Other grants	22 447	22 616	22 616	24 688
Sales of goods and services	78 334	82 316	86 109	77 278
Interest revenues	7	6	—	—
Net gain or loss on disposal of assets	—	—	—	-163
Resources received free of charge	—	—	—	2 805
Other income	650	634	634	3 636
<b>Total income</b>	<b>311 073</b>	<b>307 568</b>	<b>313 407</b>	<b>326 600</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	181 103	176 269	184 159	175 055
Long service leave	7 540	7 343	7 544	-1 142
Payroll tax	11 081	10 778	11 035	9 424
Superannuation	22 617	21 030	21 575	17 218
Other	1 243	1 560	1 224	4 174
Supplies and services				
General supplies and services	62 545	67 027	63 814	65 794
Consultancy expenses	1 329	1 116	1 316	560
Depreciation and amortisation	26 232	26 185	26 183	26 116
Borrowing costs	15	10	16	6
Intra-government transfers	75	304	104	75
Other expenses	3 554	3 497	3 497	7 996
<b>Total expenses</b>	<b>317 334</b>	<b>315 119</b>	<b>320 467</b>	<b>305 276</b>
<b>Total comprehensive result</b>	<b>-6 261</b>	<b>-7 551</b>	<b>-7 060</b>	<b>21 324</b>

## TAFE SA

## Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Net cost of services calculation</b>				
Income	311 073	307 568	313 407	326 600
Less				
Other income from state government	—	344	—	2 006
<b>Income included in net cost of services</b>	<b>311 073</b>	<b>307 224</b>	<b>313 407</b>	<b>324 594</b>
Expenses	317 334	315 119	320 467	305 276
<b>Expenses included in net cost of services</b>	<b>317 334</b>	<b>315 119</b>	<b>320 467</b>	<b>305 276</b>
<b>Net cost of services</b>	<b>6 261</b>	<b>7 895</b>	<b>7 060</b>	<b>-19 318</b>

## TAFE SA

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	95 313	85 372	120 102	110 773
Receivables	11 327	11 327	11 665	11 977
Inventories	1 443	1 443	708	1 443
Other current assets	3 832	3 832	3 516	3 832
<b>Total current assets</b>	<b>111 915</b>	<b>101 974</b>	<b>135 991</b>	<b>128 025</b>
<b>Non-current assets</b>				
Land and improvements	558 272	573 878	576 057	585 915
Plant and equipment	15 292	10 375	11 065	9 883
Intangible assets	13 586	9 247	11 421	7 131
<b>Total non-current assets</b>	<b>587 150</b>	<b>593 500</b>	<b>598 543</b>	<b>602 929</b>
<b>Total assets</b>	<b>699 065</b>	<b>695 474</b>	<b>734 534</b>	<b>730 954</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	22 260	22 260	24 526	22 265
Short-term borrowings	600	578	549	241
Employee benefits				
Salaries and wages	555	555	3 488	555
Annual leave	8 063	7 690	7 533	7 352
Long service leave	2 222	2 222	2 132	2 222
Other	6 277	6 277	6 274	6 277
Short-term provisions	1 399	1 399	954	1 399
Other current liabilities	3 231	3 231	4 011	3 231
<b>Total current liabilities</b>	<b>44 607</b>	<b>44 212</b>	<b>49 467</b>	<b>43 542</b>
<b>Non-current liabilities</b>				
Long-term borrowings	577	651	391	104
Long-term employee benefits				
Long service leave	51 421	42 337	57 278	33 325
Long-term provisions	5 532	5 085	3 701	4 638
<b>Total non-current liabilities</b>	<b>57 530</b>	<b>48 073</b>	<b>61 370</b>	<b>38 067</b>
<b>Total liabilities</b>	<b>102 137</b>	<b>92 285</b>	<b>110 837</b>	<b>81 609</b>
<b>Net assets</b>	<b>596 928</b>	<b>603 189</b>	<b>623 697</b>	<b>649 345</b>
<b>Equity</b>				
Contributed capital	552 802	552 802	591 391	591 074
Retained earnings	42 774	49 035	30 954	56 919
Asset revaluation reserve	1 352	1 352	1 352	1 352
<b>Total equity</b>	<b>596 928</b>	<b>603 189</b>	<b>623 697</b>	<b>649 345</b>

Balances as at 30 June end of period.

## TAFE SA

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Commonwealth sourced receipts	—	2 730	900	3 756
Intra-government transfers	209 635	198 922	203 148	212 594
Other grants	22 447	22 616	22 616	24 688
Sales of goods and services	77 383	82 015	85 158	77 551
Interest received	7	6	—	—
GST received	—	—	—	5 844
Other receipts from state government	—	344	—	2 006
Other receipts — other	531	518	518	3 232
<b>Cash generated from operations</b>	<b>310 003</b>	<b>307 151</b>	<b>312 340</b>	<b>329 671</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	213 927	207 435	219 238	218 203
Payments for supplies and services	63 874	68 143	65 130	76 765
Interest paid	15	10	16	6
Intra-government transfers	75	304	104	75
Other payments	2 237	2 183	2 183	449
<b>Cash used in operations</b>	<b>280 128</b>	<b>278 075</b>	<b>286 671</b>	<b>295 498</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>29 875</b>	<b>29 076</b>	<b>25 669</b>	<b>34 173</b>
<b>Investing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds from sale of property, plant and equipment	—	—	—	41
<b>Cash generated from investing activities</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>41</b>
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	13 210	11 734	12 732	7 975
Purchase of intangibles	6 322	4 099	8 594	1 857
<b>Cash used in investing activities</b>	<b>19 532</b>	<b>15 833</b>	<b>21 326</b>	<b>9 832</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>-19 532</b>	<b>-15 833</b>	<b>-21 326</b>	<b>-9 791</b>
<b>Financing activities</b>				
<i><b>Cash outflows</b></i>				
Repayment of SA government contributed capital	—	38 272	—	50 000
Repayment of leases	402	372	519	448
<b>Cash used in financing activities</b>	<b>402</b>	<b>38 644</b>	<b>519</b>	<b>50 448</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>-402</b>	<b>-38 644</b>	<b>-519</b>	<b>-50 448</b>

**TAFE SA****Statement of cash flows**

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
Net increase (+)/decrease (-) in cash equivalents	9 941	-25 401	3 824	-26 066
Cash and cash equivalents at the start of the period	85 372	110 773	116 278	136 839
Cash and cash equivalents at the end of the period	95 313	85 372	120 102	110 773

## Summary of major variations

### Statement of comprehensive income — controlled

#### Explanation of significant movements

Variations to income and expenses are described at the program level.

### Statement of financial position — controlled

#### Explanation of significant movements

In addition to the variances described under program summaries, the reduction in net assets (\$6.3 million) in the 2023-24 Budget compared with the 2022-23 Estimated Result is primarily due to:

- an increase in non-current long service leave liabilities in 2023-24 compared to 2022-23. Reductions in long service leave entitlements were applied in 2022-23 to reflect the actual assumptions and conditions prevailing as at 30 June 2022. Any potential impacts on long service leave entitlement provisions for 2023-24 will be assessed after finalisation of the actual results for 2022-23 (\$9.1 million)
- a net reduction in non-current assets (\$6.4 million)

partially offset by

- an increase in cash (\$9.9 million).

The reduction in net assets in the 2022-23 Estimated Result compared to the 2021-22 Actual is primarily due to the transfer of surplus cash to the Treasurer as a return of equity in 2022-23 (\$38.3 million).

### Statement of cash flows — controlled

#### Explanation of significant movements

In addition to the variances described under program summaries, TAFE SA transferred surplus cash to the Treasurer as a return of equity in 2022-23 (\$38.3 million).



# **Agency: South Australian Tourism Commission**

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**Minister for Tourism**



# Contents

## Tourism

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## Objective

The South Australian Tourism Commission (SATC) markets South Australia as a holiday destination nationally and internationally, builds the state's events calendar by securing, developing and expanding major events and festivals and supports industry and businesses to grow the visitor economy and create jobs for the state. The SATC is working towards achieving a visitor economy in South Australia worth \$12.8 billion by December 2030.

## Ministerial responsibilities

Minister	Programs	Sub-programs
The Hon. ZL Bettison Minister for Tourism	1. Tourism Development	Nil
	2. Tourism Events	Nil
	3. Tourism Marketing	Nil <sup>(a)</sup>
(a) Prior to 2023-24, Program 3: Tourism Marketing included sub-programs 3.1 Domestic Marketing and 3.2 International and Trade Marketing. Prior sub-programs are now rolled up to the Tourism Marketing program.		

## Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

## Workforce summary

	FTEs as at 30 June		
	2023-24 Budget <sup>(a)</sup>	2022-23 Estimated Result <sup>(a)</sup>	2021-22 Actual <sup>(b)</sup>
South Australian Tourism Commission	126.0	141.3	110.0
<b>Total</b>	<b>126.0</b>	<b>141.3</b>	<b>110.0</b>
(a) The 2023-24 Budget and 2022-23 Estimated Result reflect the established FTE caps.			
(b) Data published by the Office of the Commissioner for Public Sector Employment.			

## Program net cost of services summary

	Net cost of services			
	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Program</b>				
1. Tourism Development	6 175	17 414	17 414	3 048
2. Tourism Events	30 798	39 483	39 483	36 725
3. Tourism Marketing	30 401	44 230	43 229	37 034
<b>Total</b>	<b>67 374</b>	<b>101 127</b>	<b>100 126</b>	<b>76 807</b>

## Key agency outputs

- Improve perceptions and attitudes towards South Australia as a desirable tourism destination.
- Grow domestic and international awareness and consideration of South Australia by delivering integrated marketing campaigns in domestic and international markets.
- Grow visitation and expenditure to South Australia through digital marketing and collaborative marketing campaign activities with domestic and international travel trade partners, airlines and Tourism Australia (international).
- Grow and support a calendar of events across the year to drive growth in the visitor economy, create jobs, drive dispersal into regional South Australia, promote the state through media and broadcast coverage and leverage for broader state strategic goals.
- Develop the supply-side of tourism in South Australia by increasing industry capability and encouraging private sector investment in tourism infrastructure, accommodation, and experiences.
- Improve access to and within the state, including a focus on increasing cruise ship arrivals, and increasing direct international and domestic flights to increase visitation and expenditure in South Australia.
- Further engage and communicate with key stakeholders to build the corporate brand and promote the value of the visitor economy to South Australia.

## Investing expenditure summary

The 2023-24 investment program is \$6.5 million.

	Estimated completion Quarter	Total project cost \$000	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000
<b>Annual program</b>					
Capital works and equipment	n.a.	n.a.	756	738	738
<b>Total annual programs</b>			<b>756</b>	<b>738</b>	<b>738</b>
<b>Leases</b>					
Accommodation	n.a.	n.a.	5 649	—	—
Fleet	n.a.	n.a.	93	11	11
<b>Total Leases</b>			<b>5 742</b>	<b>11</b>	<b>11</b>
<b>Total investing expenditure</b>			<b>6 498</b>	<b>749</b>	<b>749</b>

## Program 1: Tourism Development

### Description/objective

To build tourism opportunities by improving visitor access, building industry capability and providing advice to the industry in terms of research, policy and planning, and promoting the value of the visitor economy.

### Highlights 2022-23

- Worked in partnership with Adelaide Airport Limited, to increase international flights and reinstate existing routes that operated pre-COVID-19. Domestic capacity also increased above pre-COVID-19 levels, with new routes launched, including Newcastle and Albury.
- Implemented the \$2 million Experience Nature Tourism Fund to assist operators develop new or existing nature-based tourism product that enhance the visitor experience. Round one provided funding to 18 projects across most regions.
- Increased support to the 11 Regional Tourism Organisations in delivering their identified priorities and targets contained in the South Australian Regional Visitor Strategy 2025.
- Commenced the development of a draft sustainable tourism strategy which aims to set the long-term vision for the agency and the state while also providing achievable and quantifiable short-term actions.
- Entered an agreement to provide \$1.6 million over four years to the Tourism Industry Council of South Australia to focus on industry development, one-to-one business mentoring and growing tourism as a career. The industry development programs have commenced and are in line with the state government's election commitment.
- Led the communications strategy to support industry during the River Murray flood event in partnership with the Tourism Industry Council of South Australia and Regional Tourism Organisations. This included the establishment of the SATC Murray River Tourism Recovery working group, charged with addressing recovery initiatives and actions required to support the return of tourism in the regions.

### Targets 2023-24

- Lead the implementation of an aviation strategy to support the growth of international and national aviation access. Work with Adelaide Airport Limited and government agencies to attract airlines which have not yet committed to reinstating direct flights to South Australia, as well as increase airline seat capacity to and within South Australia.
- Support tourism operators to upgrade and enhance existing product and to develop new experiences and products which align with South Australia's strengths, including in the areas of agritourism, Aboriginal tourism and wellness tourism. The development of nature-based experiences will be supported through the second round of the Experience Nature Tourism Fund.
- Launch and promote the sustainable tourism strategy. Extensive consultation will occur with industry and stakeholders to ensure there is a shared vision as well as clear priorities and actions.
- Deliver the South Australian recreational fishing tourism plan in line with the state government's election commitment. The strategy will assist in measuring the economic contribution of the sector in South Australia.
- Work with media, industry organisations, tourism operators and other key stakeholders to promote the value of the visitor economy to South Australia.

## Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Other grants	—	—	—	10 655
Sales of goods and services	—	—	—	14
Resources received free of charge	—	—	—	33
Other income	—	—	—	14
<b>Total income</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>10 716</b>
<b>Expenses</b>				
Employee benefit expenses	2 328	2 286	2 023	2 400
Supplies and services	1 632	1 578	1 841	1 469
Depreciation and amortisation expenses	201	191	191	220
Borrowing costs	14	13	13	17
Grants and subsidies	1 735	1 940	1 940	1 328
Intra-government transfers	241	11 383	11 383	8 300
Other expenses	24	23	23	30
<b>Total expenses</b>	<b>6 175</b>	<b>17 414</b>	<b>17 414</b>	<b>13 764</b>
<b>Net cost of providing services</b>	<b>6 175</b>	<b>17 414</b>	<b>17 414</b>	<b>3 048</b>
<b>FTEs as at 30 June (No.)</b>	<b>18.7</b>	<b>18.7</b>	<b>16.7</b>	<b>15.9</b>

## Explanation of significant movements

- The lower income in the 2023-24 Budget, 2022-23 Estimated Result and 2022-23 Budget compared to the 2021-22 Actual is primarily due to \$10 million of grant funding received for the Tourism Industry Development Fund (TIDF) in 2021-22. The TIDF grant program provided \$20.0 million over two years to stimulate private sector investment in new and improved regional accommodation, and the development of quality tourism products and experiences.
- The lower expenditure in the 2023-24 Budget compared to the 2022-23 Estimated Result, 2022-23 Budget and the 2021-22 Actual is primarily due to the completion of the TIDF with expenditure occurring in 2021-22 and 2022-23.
- The higher expenditure in the 2022-23 Estimated Result and 2022-23 Budget compared to the 2021-22 Actual is primarily due to:
  - higher expenditure associated with the TIDF in 2022-23 (\$3.1 million)
  - expenditure in 2022-23 to support an increase in nature-based tourism activity across South Australia (\$0.5 million)
  - expenditure in 2022-23 to the Tourism Industry Council of South Australia for the Tourism Industry Capability Building program which includes workshops and one-to-one business coaching as well as a program to encourage young people to consider a career in tourism (\$0.4 million).

## Program 2: Tourism Events

### Description/objective

To strategically build and promote the state's event calendar by managing and growing existing events.

### Highlights 2022-23

- The UCI WorldTour Santos Tour Down Under returned to South Australia from 13 to 22 January 2023, after a three-year absence. For the first time, the women's race was elevated to UCI Women's WorldTour status equalling the men's race. The 2023 Santos Tour Down Under delivered an economic impact of \$66.7 million, 776 full time equivalent jobs and generated significant national and international media coverage, including 42 hours of women's and men's race coverage across Channel Seven.
- Tasting Australia 2023 was delivered over 10 days and featured more than 150 events across South Australia, engaging more than 250 South Australian businesses. Record crowds of more than 68 000 people enjoyed the festival's Town Square in Victoria Square / Tarntanyangga, and the event generated significant media coverage to profile South Australia's eating and drinking experiences.
- AFL Gather Round made its mark, with more than 220 000 tickets sold to games at Adelaide Oval, Norwood and the Adelaide Hills (Mt Barker). The Round was attended by more than 60 000 visitors from outside of South Australia, with more than 70 community touchpoints. Melbourne to Adelaide road trip routes were promoted to encourage regional engagement and travel. The media coverage was extensive, with Channel Seven and Fox broadcasting from Adelaide, and The Front Bar, AFL 360, Best on Ground, Sunrise, The Today Show and The Sunday Footy Show in Adelaide profiling South Australia.
- LIV Golf Adelaide was secured in late 2022 and was delivered in partnership with LIV Golf. The tournament achieved world-wide media coverage and a total attendance of 77 076 with 40 per cent of ticketholders from interstate and overseas.
- A total of 24 major events were attracted and/or supported to drive visitation and generate economic benefit throughout the year in Adelaide and regional South Australia. In addition to AFL Gather Round and LIV Golf Adelaide, these included the inaugural Harvest Rock and the first full Illuminate Adelaide program, the ICC T20 Men's World Cup, 2023 Adelaide International Tennis, NRL Ampol State of Origin – Game 1 and Frida & Diego: Love & Revolution.
- A total of 37 regional events were supported through the Regional Event Fund, including Generations in Jazz in Mt Gambier, Kangaroo Island Racing Cup Carnival, Barossa Vintage Festival and Kernewek Lowender Copper Coast Cornish Festival.

### Targets 2023-24

- Deliver the 2023 National Pharmacies Christmas Pageant, an iconic South Australian community event and the 2024 Tasting Australia, which showcases South Australia's food and beverage through experiential events that drive visitation and expenditure.
- Deliver the 2024 Santos Tour Down Under and ensure it continues to be a compelling world-class event, with an evolving program that showcases road cycling at the highest level.
- Build on the success of the 2023 Tasting Australia presented by RAA, to deliver an event which promotes South Australia's people, produce and place, and supports visitation to South Australia both during the event and year-round.
- Successfully support the delivery of marquee sponsored events, including AFL Gather Round and LIV Golf Adelaide.
- In line with a new strategic plan, support existing major and regional events, and secure additional events to further grow the South Australian events calendar, drive the visitor economy, generate tourism expenditure, generate media value and elevate the profile of South Australia.

## Program summary — income, expenses and FTEs

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Intra-government transfers	10 500	35 320	—	590
Other grants	4 297	4 297	4 297	2 810
Sales of goods and services	1 018	993	993	1 343
Net gain or loss from disposal of assets	—	—	—	140
Resources received free of charge	—	—	—	95
Other income	—	—	—	41
<b>Total income</b>	<b>15 815</b>	<b>40 610</b>	<b>5 290</b>	<b>5 019</b>
<b>Expenses</b>				
Employee benefit expenses	6 667	6 765	5 860	5 605
Supplies and services	17 425	25 908	15 422	12 824
Depreciation and amortisation expenses	983	951	951	814
Borrowing costs	53	50	50	49
Grants and subsidies	21 398	45 527	22 404	20 242
Intra-government transfers	—	806	—	—
Other expenses	87	86	86	2 210
<b>Total expenses</b>	<b>46 613</b>	<b>80 093</b>	<b>44 773</b>	<b>41 744</b>
<b>Net cost of providing services</b>	<b>30 798</b>	<b>39 483</b>	<b>39 483</b>	<b>36 725</b>
<b>FTEs as at 30 June (No.)</b>	<b>55.3</b>	<b>60.3</b>	<b>51.1</b>	<b>45.8</b>

## Explanation of significant movements

- The higher income in the 2023-24 Budget and 2022-23 Estimated Result compared to the 2022-23 Budget and 2021-22 Actual is primarily due to an increase in intra-government transfers relating to funding received from the Major Events Fund for major event sponsorship.
- The higher expenditure in the 2023-24 Budget and 2022-23 Estimated Result compared to the 2022-23 Budget and 2021-22 Actual is primarily due to costs associated with funding new and existing leisure events in 2022-23 and 2023-24 to further drive economic development and future visitation to the state.

## Program 3: Tourism Marketing

### Description/objective

To develop and implement marketing activities and campaigns to grow awareness of the state's tourism experiences and as a result, increase the number of international and national visitors to and within South Australia. Additionally, undertake cooperative marketing activities with travel trade and airline partners both in Australia and abroad to educate and ultimately, increase visitation and tourism expenditure into South Australia.

### Highlights 2022-23

- Launched the \$4.6 million River Revival marketing program to support South Australian tourism operators affected by the River Murray flood event. The program included the 'Rise Up for our River' advertising campaign and the River Revival Voucher program, with three rounds of vouchers announced for Autumn, Winter and Spring 2023.
- As at end of March 2023, there were 6.27 million visits to southaustralia.com, generating 1.68 million qualified consumer leads and referrals to South Australian tourism operators and industry partners.
- Continued the 'For those who want a little more' domestic marketing campaign across key interstate markets, with campaign elements, including television commercials, cinema, print, outdoor, radio, social and digital advertising. The campaign features some of South Australia's most unique tourism experiences with locations and experiences seasonally aligned. The campaign maintained a strong market presence across TV, cinema, print, outdoor, radio, social and digital advertising.
- Conducted 52 domestic cooperative marketing campaigns with airlines and travel partners, delivering an average return on investment of 68:1. Partners included Webjet, Qantas, Jetstar, Virgin Australia, REX, Expedia, RAA Travel, Flight Centre Travel Group, Accor and AAT Kings.
- In March and June 2023, delivered two major trade roadshows in the United States of America (USA), the United Kingdom and Western Europe, which enabled South Australian tourism operators to meet with key trade in each of these markets. The SATC also had representation at Tourism Australia's Australian Tourism Exchange and Tourism Australia's Marketplace events in the USA, the United Kingdom and Japan, promoting South Australia to influential travel trade and providing support to tourism operators that attended.
- Continued the 'Sometimes I Wonder' advertising campaign in New Zealand, which included South Australia featuring on national television advertising and billboards throughout Auckland, supported by extensive digital marketing to ensure South Australia remained front-of-mind as travel continues to rebound from the market. Conducted a digital campaign focused on Kangaroo Island in United Kingdom, Germany and Italy and reactivated marketing in China.

### Targets 2023-24

- Invest in a new domestic marketing campaign that positions South Australia as an evolving and vibrant destination with a new-found confidence to help create a greater sense of urgency to book a South Australian holiday.
- Work collaboratively across state government on the development of a South Australian place brand that will help define a more distinct and consistent approach to our state's identity to direct a new, long-term destination brand campaign.
- Continue to work with leading travel trade partners to develop and implement co-operative marketing campaigns to increase bookings and sales for South Australian operators.
- Increase South Australia's publicity and exposure through impactful public relations activities that position South Australia as vibrant, boutique and contemporary destination.
- Grow South Australia's digital marketing and social media presence in key international and domestic markets to drive awareness, interest, and consideration for South Australian holiday experiences and grow digital leads to South Australian tourism operators.

- Continue to work with Tourism Australia and travel industry partners globally, to ensure South Australia is front-of-mind and included in itineraries, aimed at increasing bookings and sales of South Australian tourism packages and products. Work closely with key airline partners to promote South Australia as a destination and drive seat sales into Adelaide.

#### Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Intra-government transfers	—	—	—	10 200
Other grants	217	217	217	250
Sales of goods and services	215	210	210	57
Resources received free of charge	—	—	—	100
Other income	—	—	—	68
<b>Total income</b>	<b>432</b>	<b>427</b>	<b>427</b>	<b>10 675</b>
<b>Expenses</b>				
Employee benefit expenses	6 156	7 179	6 400	5 395
Supplies and services	16 956	27 203	30 881	20 171
Depreciation and amortisation expenses	620	592	592	666
Borrowing costs	39	37	37	51
Grants and subsidies	6 993	6 579	5 679	21 264
Intra-government transfers	—	3 000	—	—
Other expenses	69	67	67	162
<b>Total expenses</b>	<b>30 833</b>	<b>44 657</b>	<b>43 656</b>	<b>47 709</b>
<b>Net cost of providing services</b>	<b>30 401</b>	<b>44 230</b>	<b>43 229</b>	<b>37 034</b>
<b>FTEs as at 30 June (No.)</b>	<b>52.0</b>	<b>62.3</b>	<b>55.2</b>	<b>48.3</b>

#### Explanation of significant movements

- The lower income in the 2023-24 Budget, 2022-23 Estimated Result and 2022-23 Budget compared to 2021-22 Actual is due to the reclassification of the government's investment in marketing from an intra-government transfer to appropriation from 2022-23.
- The lower expenditure in the 2023-24 Budget compared to the 2022-23 Estimated Result and 2022-23 Budget is primarily due to:
  - additional marketing funding in 2022-23 to boost marketing of South Australia as a tourism destination and to help South Australia compete with other markets across the nation as economies open up following the COVID-19 pandemic (\$15 million). The additional marketing funding in 2022-23 was part of an initiative which provided \$45 million dollars to boost tourism marketing over four years through to 2025-26

partially offset by

- additional expenditure in 2023-24 for the River Revival Voucher program as part of the State Government's River Murray tourism recovery plan which aims to stimulate visitation and expenditure in the communities hit hard by the River Murray flood event (\$0.5 million).

## South Australian Tourism Commission

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	65 738	88 531	88 530	66 273
Other income from state government	—	2 000	—	—
Intra-government transfers	10 500	35 320	—	10 790
Other grants	4 514	4 514	4 514	13 715
Sales of goods and services	1 233	1 203	1 203	1 414
Net gain or loss on disposal of assets	—	—	—	140
Resources received free of charge	—	—	—	228
Other income	—	—	—	123
<b>Total income</b>	<b>81 985</b>	<b>131 568</b>	<b>94 247</b>	<b>92 683</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	12 474	13 440	11 803	11 761
Long service leave	369	396	348	-284
Payroll tax	700	753	663	618
Superannuation	1 419	1 454	1 282	1 168
Other	189	187	187	137
Supplies and services				
General supplies and services	36 013	54 689	48 144	34 464
Depreciation and amortisation	1 804	1 734	1 734	1 700
Borrowing costs	106	100	100	117
Grants and subsidies	30 126	54 046	30 023	42 834
Intra-government transfers	241	15 189	11 383	8 300
Other expenses	180	176	176	2 402
<b>Total expenses</b>	<b>83 621</b>	<b>142 164</b>	<b>105 843</b>	<b>103 217</b>
<b>Total comprehensive result</b>	<b>-1 636</b>	<b>-10 596</b>	<b>-11 596</b>	<b>-10 534</b>

## South Australian Tourism Commission

### Statement of comprehensive income

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Net cost of services calculation</b>				
Income	81 985	131 568	94 247	92 683
Less				
Appropriation	65 738	88 531	88 530	66 273
Other income from state government	—	2 000	—	—
<b>Income included in net cost of services</b>	<b>16 247</b>	<b>41 037</b>	<b>5 717</b>	<b>26 410</b>
Expenses	83 621	142 164	105 843	103 217
<b>Expenses included in net cost of services</b>	<b>83 621</b>	<b>142 164</b>	<b>105 843</b>	<b>103 217</b>
<b>Net cost of services</b>	<b>67 374</b>	<b>101 127</b>	<b>100 126</b>	<b>76 807</b>

## South Australian Tourism Commission

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	17 139	18 650	11 756	29 549
Receivables	1 834	1 951	1 719	2 068
Other current assets	324	275	329	227
<b>Total current assets</b>	<b>19 297</b>	<b>20 876</b>	<b>13 804</b>	<b>31 844</b>
<b>Non-current assets</b>				
Land and improvements	8 246	3 840	3 639	5 013
Plant and equipment	2 010	1 722	2 281	1 534
<b>Total non-current assets</b>	<b>10 256</b>	<b>5 562</b>	<b>5 920</b>	<b>6 547</b>
<b>Total assets</b>	<b>29 553</b>	<b>26 438</b>	<b>19 724</b>	<b>38 391</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	14 882	14 882	5 808	14 882
Short-term borrowings	2 321	958	744	1 262
Employee benefits				
Salaries and wages	39	39	39	—
Annual leave	956	967	894	978
Long service leave	173	173	244	173
Other	24	24	23	24
Short-term provisions	36	36	719	36
Other current liabilities	11	11	295	124
<b>Total current liabilities</b>	<b>18 442</b>	<b>17 090</b>	<b>8 766</b>	<b>17 479</b>
<b>Non-current liabilities</b>				
Long-term borrowings	6 837	3 441	3 436	4 412
Long-term employee benefits				
Long service leave	1 366	1 366	1 646	1 366
Long-term provisions	114	111	76	108
<b>Total non-current liabilities</b>	<b>8 317</b>	<b>4 918</b>	<b>5 158</b>	<b>5 886</b>
<b>Total liabilities</b>	<b>26 759</b>	<b>22 008</b>	<b>13 924</b>	<b>23 365</b>
<b>Net assets</b>	<b>2 794</b>	<b>4 430</b>	<b>5 800</b>	<b>15 026</b>
<b>Equity</b>				
Contributed capital	64	64	64	64
Retained earnings	2 730	4 366	5 219	14 962
Asset revaluation reserve	—	—	517	—
<b>Total equity</b>	<b>2 794</b>	<b>4 430</b>	<b>5 800</b>	<b>15 026</b>

Balances as at 30 June end of period.

## South Australian Tourism Commission

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	65 738	88 531	88 530	66 273
Commonwealth sourced receipts	—	—	—	386
Intra-government transfers	10 500	35 320	—	10 790
Other grants	4 514	4 514	4 514	13 715
Sales of goods and services	1 350	1 207	1 320	436
GST received	—	—	—	6 701
Other receipts from state government	—	2 000	—	—
Other receipts — other	—	—	—	29
<b>Cash generated from operations</b>	<b>82 102</b>	<b>131 572</b>	<b>94 364</b>	<b>98 330</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	15 207	16 247	14 483	14 060
Payments for supplies and services	36 014	54 689	48 144	37 127
Interest paid	106	100	100	117
Grants and subsidies	30 126	54 046	30 023	46 358
Intra-government transfers	241	15 189	11 383	—
Other payments	180	176	176	37
<b>Cash used in operations</b>	<b>81 874</b>	<b>140 447</b>	<b>104 309</b>	<b>97 699</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>228</b>	<b>-8 875</b>	<b>-9 945</b>	<b>631</b>
<b>Investing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds from sale of property, plant and equipment	—	—	—	600
<b>Cash generated from investing activities</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>600</b>
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	756	738	738	152
<b>Cash used in investing activities</b>	<b>756</b>	<b>738</b>	<b>738</b>	<b>152</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>-756</b>	<b>-738</b>	<b>-738</b>	<b>448</b>
<b>Financing activities</b>				
<i><b>Cash outflows</b></i>				
Repayment of leases	983	1 286	1 286	1 200
<b>Cash used in financing activities</b>	<b>983</b>	<b>1 286</b>	<b>1 286</b>	<b>1 200</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>-983</b>	<b>-1 286</b>	<b>-1 286</b>	<b>-1 200</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-1 511</b>	<b>-10 899</b>	<b>-11 969</b>	<b>-121</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>18 650</b>	<b>29 549</b>	<b>23 725</b>	<b>29 670</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>17 139</b>	<b>18 650</b>	<b>11 756</b>	<b>29 549</b>

## **Summary of major variations**

### **Statement of comprehensive income — controlled**

#### **Explanation of significant movements**

Variations to income and expenses are described at the appropriate program level.

### **Statement of financial position — controlled**

#### **Explanation of significant movements**

All movements are consistent with those described under program summaries.

### **Statement of cash flows — controlled**

#### **Explanation of significant movements**

All movements are consistent with those described under program summaries.

# **Agency: Department for Trade and Investment**

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**Minister for Trade and Investment**

**Minister for Housing and Urban Development**

**Minister for Planning**



# Contents

## Trade and Investment

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## Objective

The Department for Trade and Investment (DTI) facilitates South Australia's strong, effective and sustainable growth by:

- identifying and promoting our state's competitive advantages
- driving local, national and international investment
- increasing, diversifying and facilitating the export of our goods and services
- creating a planning and development environment that allows people and businesses to thrive
- fostering a culture of good design.

DTI targets productive sustainable local, national and international investment into South Australia through the promotion of South Australia's competitive strengths nationally and internationally, and encourages local spending through Brand SA promotions.

The department facilitates increased and more diverse exports from South Australian businesses through our market development and TradeStart programs. Through a network of international offices, we take South Australia's opportunities to the world, linking South Australian companies with opportunities in key global markets and targeted investment back into South Australia.

DTI oversees South Australia's planning system and makes best use of our assets through evidence-based research, integrated policy development and stakeholder engagement.

## Ministerial responsibilities

Minister	Programs	Sub-programs
<b>The Hon. ND Champion</b> Minister for Trade and Investment Minister for Housing and Urban Development Minister for Planning	1. Trade and Investment	Nil
	2. Planning and Land Use Services	Nil
	3. Office of the Valuer-General	Nil
	4. Office of the Registrar-General	Nil
	5. Office for Design and Architecture	Nil
	South Australia	

### Administered items

In addition to the above responsibilities, the department administers the following items on behalf of the minister:

- Agent-General's salary and allowances pursuant to the *Agent-General Act 1901*
- Minister's salary and allowances pursuant to the *Parliamentary Remuneration Act 1990*
- Planning and Development Fund
- Planning fees
- Real Property Act Assurance Fund
- Real Property Act Trust accounts
- Registrar-General and Surveyor-General Statutory Act revenues
- Valuer-General's salary and allowances pursuant to the *Valuation of Land Act 1971*
- West Beach Trust (trading as West Beach Parks) – tax equivalent regime
- Workers Liens Trust Account.

## Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

## Ministerial office resources

	2023-24 Budget	
	Cost of provision	
	\$000	FTE
The Hon. ND Champion	2 510	13.0

## Workforce summary

	FTEs as at 30 June		
	2023-24 Budget <sup>(a)</sup>	2022-23 Estimated Result <sup>(a)</sup>	2021-22 Actual <sup>(b)</sup>
Department for Trade and Investment	377.6	387.6	369.1
Administered Items for the Department for Trade and Investment	3.0	3.0	2.6
<b>Total</b>	<b>380.6</b>	<b>390.6</b>	<b>371.7</b>

### Reconciliation to agency FTE

#### Less: FTE transferred in

Office of the Registrar-General from the Attorney-General's Department (AGD) on 1 July 2022	—	—	13.3
Office of the Valuer-General from AGD on 1 July 2022 <sup>(c)</sup>	—	—	25.0
Planning and Land Use Services from AGD on 1 July 2022	—	—	189.1
Planning and Land Use Services (Office for Design and Architecture South Australia) from AGD on 1 July 2022	—	—	23.6

#### Add: FTE transferred out

Industry Capability Networks and International Education to the Department for Industry, Innovation and Science on 1 July 2022	—	—	8.9
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<b>Equals: data published by the Office of the Commissioner for Public Sector Employment<sup>(b)</sup></b>	<b>380.6</b>	<b>390.6</b>	<b>129.6</b>
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(a) The 2023-24 Budget and 2022-23 Estimated Result reflect the established FTE cap.

(b) Data published by the Office of the Commissioner for Public Sector Employment. This data excludes Administered Items.

(c) Includes Administered Items transferred in (1 FTE).

## Program net cost of services summary

	Net cost of services			
	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
		\$000	\$000	\$000
<b>Program</b>				
1. Trade and Investment	46 904	52 352	40 754	36 628
2. Planning and Land Use Services	12 259	16 034	8 437	13 920
3. Office of the Valuer-General	-1 388	-1 262	-1 275	-1 078
4. Office of the Registrar-General	63 623	68 620	57 390	44 319
5. Office for Design and Architecture South Australia <sup>(a)</sup>	2 210	2 123	1 826	2 083
<b>Total</b>	<b>123 608</b>	<b>137 867</b>	<b>107 132</b>	<b>95 872</b>
<b>Reconciliation to agency net cost of providing services</b>				
<i>Less: Net costs transferred in</i>				
Office of the Registrar-General from AGD on 1 July 2022	—	—	—	44 319
Office of the Valuer-General from AGD on 1 July 2022	—	—	—	-1 078
Planning and Land Use Services from AGD on 1 July 2022	—	—	—	13 920
Planning and Land Use Services (Office for Design and Architecture South Australia) from AGD on 1 July 2022	—	—	—	2 083
<i>Add: Net costs transferred out</i>				
Industry Capability Networks and International Education to the Department for Industry, Innovation and Science on 1 July 2022	—	—	3 832	3 411
<b>Equals: Net cost of providing services (as per agency statement of comprehensive income)</b>	<b>123 608</b>	<b>137 867</b>	<b>110 964</b>	<b>40 039</b>
(a) The Planning and Land Use Services function transferred from AGD on 1 July 2022, presented as Program 2. This function included the Office for Design and Architecture South Australia, which from 2023-24 is presented separately as Program 5.				

## Key agency outputs

- Target, develop and attract productive investment into South Australia, driving economic growth and increased value adding.
- Link South Australian industries and businesses with on the ground trade and investment opportunities in key global markets through a network of international offices.
- Facilitate increased and more diverse exports from South Australian businesses through targeted support and capability building programs and projects.
- Lead the development of trade and investment policies, programs and projects supporting economic growth strategies.
- Deliver effective planning policy and associated infrastructure needs assessment in consultation with the community.
- Support the Valuer-General to provide regulatory oversight to ensure equitable valuations for property in South Australia.

- Support the Registrar-General to ensure the integrity of the land register is maintained.
- Support the Government Architect to promote high quality design through the provision of independent and expert design advice and governance.

## Investing expenditure summary

The 2023-24 investment program is \$1.4 million.

	Estimated Completion Quarter	Total Project Cost \$000	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000
<b>Annual programs</b>					
Minor capital works and equipment	n.a.	n.a.	1 323	1 293	1 293
<b>Total annual programs</b>			<b>1 323</b>	<b>1 293</b>	<b>1 293</b>
<b>Leases</b>					
Fleet	n.a.	n.a.	89	125	175
<b>Total leases</b>			<b>89</b>	<b>125</b>	<b>175</b>
<b>Total investing expenditure</b>			<b>1 412</b>	<b>1 418</b>	<b>1 468</b>

## Program 1: Trade and Investment

### Description/objective

The Department for Trade and Investment (DTI), through Invest SA, targets, develops and attracts productive investment into South Australia to grow the economy and increase employment.

DTI develops and implements strategies and programs that facilitate international exports and corresponding jobs growth.

Through Brand SA, the department manages the State Brand as a key asset for government, industry and community. Brand SA is responsible for driving brand awareness and shaping positive perception, enhancing the state's appeal as a place to do business.

### Highlights 2022-23

- Re-established Brand SA, delivering on the government's election commitment.
- Established Invest SA to further drive investment outcomes and economic growth in South Australia, delivering on the government's election commitment.
- Facilitated \$975 million of investment into South Australia through Invest SA.
- Facilitated \$60 million in trade outcomes for South Australia through the department's export assistance and programs.
- Provided export services to 400 South Australian businesses.

### Targets 2023-24

- Facilitate \$750 million of investment into South Australia through Invest SA.
- Facilitate \$50 million in trade outcomes for South Australia through the department's export assistance and programs.
- Provide export services to 400 South Australian businesses.
- Secure 4000 new jobs through Invest SA facilitation.
- Open an overseas office in Frankfurt, Germany to take advantage of trade and investment opportunities in mainland Europe, including green hydrogen.
- Open an overseas office in Washington, D.C., United States of America (USA) to take advantage of trade and investment opportunities including defence, space and green hydrogen.
- Establish a Special Envoy to Singapore and South-East Asia to strengthen trade and investment ties in the region.
- Through Brand SA, establish a 'buy-local' campaign to encourage South Australian consumers to switch a portion of their spending toward local product and produce, driving awareness of benefits across people, economy, community and environment.

## Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget <sup>(a)</sup>	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Commonwealth revenues	—	460	453	452
Intra-government transfers	120	285	235	3 416
Sales of goods and services	74	74	74	—
Net gain or loss from disposal of assets	—	—	—	-1
Resources received free of charge	—	—	—	914
Other income	197	193	193	251
<b>Total income</b>	<b>391</b>	<b>1 012</b>	<b>955</b>	<b>5 032</b>
<b>Expenses</b>				
Employee benefit expenses	18 947	21 464	19 077	18 218
Supplies and services	15 376	12 218	13 719	11 708
Depreciation and amortisation expenses	1 299	1 647	1 718	1 613
Borrowing costs	6	17	40	36
Grants and subsidies	4 272	5 323	6 095	4 127
Intra-government transfers	7 302	12 604	970	4 559
Other expenses	93	91	90	1 399
<b>Total expenses</b>	<b>47 295</b>	<b>53 364</b>	<b>41 709</b>	<b>41 660</b>
<b>Net cost of providing services</b>	<b>46 904</b>	<b>52 352</b>	<b>40 754</b>	<b>36 628</b>
<b>FTEs as at 30 June (No.)</b>	<b>141.4</b>	<b>149.4</b>	<b>141.0</b>	<b>119.1</b>
(a) The 2022-23 Budget net cost of providing services is lower than reported in the 2022-23 Agency Statement, due to the machinery of government transfer to the Department for Industry, Innovation and Science on 1 July 2022.				

## Explanation of significant movements

The decrease in income in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to lower Commonwealth funding for the TradeStart program in 2023-24 (\$0.5 million). The Commonwealth Government has recently extended this program with the budget to be re-established in 2023-24.

The decrease in expenses in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to:

- time-limited grant funded projects either ending or reducing in 2023-24 including Thomas Foods Infrastructure and BioCina (\$6.1 million)
- higher employee expenditure from the separation of employees associated with organisational restructure in 2022-23 (\$1.7 million)

partially offset by

- a change in accounting treatment for office accommodation (\$0.5 million)
- expansion of the international office network into Frankfurt, Germany and Washington, D.C., USA, and the appointment of a Special Envoy to Singapore and South-East Asia (\$0.5 million).

The increase in expenses in the 2022-23 Estimated Result compared to the 2022-23 Budget and 2021-22 Actual is primarily due to higher grant funding for the Thomas Foods Infrastructure, BioCina and Economic Investment Fund projects in 2022-23 (\$11.7 million).

The decrease in income in the 2022-23 Estimated Result compared to the 2021-22 Actual is primarily due to:

- the reclassification of funding source for various grant programs from the former Jobs and Economic Growth Fund to appropriation in 2022-23 (\$2.4 million)
- additional income in 2021-22 relating to Shared Services service provision and office accommodation improvements transferred to the department (\$0.9 million).

### Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Foreign investment secured through Invest SA investment facilitation <i>Due to a large-scale investment in the energy and minerals sector there was a once-off peak in 2022-23. Indicator commenced in 2022-23.</i>	\$750m	\$975m	\$750m	n.a.
Foreign investment into South Australia in priority sectors from companies that are a direct client of DTI <i>Indicator discontinued from 2022-23 (replaced by above indicator).</i>	n.a.	n.a.	n.a.	\$504m
New jobs secured through Invest SA investment facilitation <i>Indicator commenced in 2022-23.</i>	4 000	4 050	4 000	n.a.
New jobs into South Australia in priority sectors from companies that are a direct client of DTI <i>2021-22 Actual includes large once-off service hub company outcomes in the hi-tech sector. Indicator discontinued from 2022-23 (replaced by above indicator).</i>	n.a.	n.a.	n.a.	7 600
Value of export deals for South Australia in priority sectors from companies that are a direct client of DTI <i>2021-22 Actual includes once-off large-scale trade outcomes in the creative industries sector.</i>	\$50m	\$60m	\$50m	\$210m
Client satisfaction on DTI trade and investment support activity	85%	90%	85%	87%

### Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
Number of South Australian businesses receiving export services from the department <i>Indicator commenced in 2022-23. Wording of indicator revised from 2023-24, however no change to measurement.</i>	400	400	400	n.a.
Export outcomes for South Australia in priority sectors from companies that are a direct client of DTI <i>Indicator discontinued from 2022-23 (replaced by above indicator).</i>	n.a.	n.a.	n.a.	187
No. of South Australian businesses new to export or entering new markets supported by DTI programs <i>Indicator discontinued from 2022-23 (replaced by above indicator).</i>	n.a.	n.a.	n.a.	166

## Program 2: Planning and Land Use Services

### Description/objective

Planning and Land Use Services provides advice to the Minister for Planning and supports the State Planning Commission on the preparation of new planning instruments, including code amendments and regional planning, manages the e-planning portal and system, and undertakes the assessment of complex land use proposals with a focus on creating liveable communities.

### Highlights 2022-23

- Supported the Planning Implementation Review overseen by an Expert Panel, to consider further improvements to the new planning system following its implementation in March 2021, delivering on the government's election commitment.
- Commenced the preparation of a new regional plan for Greater Adelaide, and six regional plans for South Australian regions outside of Greater Adelaide, including the development of a Greater Adelaide Discussion Paper.
- Completed the Hackham Code Amendment to provide for additional land supply in the south of Adelaide.
- Completed the Miscellaneous Technical Enhancement Code Amendment to enhance the operation of the Planning and Design Code.
- Completed enhancements to the Site Contamination Assessment Scheme.
- Commenced an urgent River Murray Flood Resilience Code Amendment to support those affected by the River Murray flood event.
- Released additional materials to streamline the assessment of major development proposals.
- Commenced the Environmental Impact Statement process for three projects of significance to the state to the value of \$3.95 billion: Renascor Battery Anode Manufacturing Plant at Bolivar; Leigh Creek Urea Plant by Neurizer; and Hawsons Iron Project at Myponie Point (north of Wallaroo).

### Targets 2023-24

- Consider and respond to the key recommendations of the Expert Panel supported by government, including consideration of changes to the *Planning, Development and Infrastructure Act 2016*, the associated Regulations and the Planning and Design Code.
- Develop, investigate, and engage on six country regional plans and the Greater Adelaide Regional Plan.
- Complete the Bushfire and Flooding Code Amendments to the Planning and Design Code.
- Complete comprehensive reform of the Site Contamination Assessment Scheme.
- Complete the Future Living Code Amendment to provide for alternative housing solutions.
- Deliver the first Design Standards in relation to vehicle crossovers.
- Develop a comprehensive land supply dashboard to deliver a range of information about key residential developments across the state.
- Progress the implementation of the National Construction Code 2022 new provisions to be adopted on 1 October 2024.
- Further progress recommendations of the Building Confidence Report, including appointment of a Building Commissioner.
- Implement the new Practice Direction 18 – Outline Consents, as a tool in the planning system.
- Establish the Housing Infrastructure Planning and Development Unit to help drive residential developments and coordinate infrastructure investment.

## Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget <sup>(a)</sup>	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Intra-government transfers	3 538	3 809	1 443	1 520
Fees, fines and penalties	17 138	14 103	16 603	16 446
Sales of goods and services	677	667	666	772
Net gain or loss from disposal of assets	—	—	—	9
Resources received free of charge	—	—	—	469
Other income	—	—	—	94
<b>Total income</b>	<b>21 353</b>	<b>18 579</b>	<b>18 712</b>	<b>19 310</b>
<b>Expenses</b>				
Employee benefit expenses	21 850	21 812	20 470	20 846
Supplies and services	7 942	8 951	4 885	7 943
Depreciation and amortisation expenses	3 375	3 405	1 766	3 840
Borrowing costs	21	21	21	601
Intra-government transfers	—	10	—	—
Other expenses	424	414	7	—
<b>Total expenses</b>	<b>33 612</b>	<b>34 613</b>	<b>27 149</b>	<b>33 230</b>
<b>Net cost of providing services</b>	<b>12 259</b>	<b>16 034</b>	<b>8 437</b>	<b>13 920</b>
<b>FTEs as at 30 June (No.)</b>	<b>177.5</b>	<b>179.5</b>	<b>197.6</b>	<b>189.1</b>

(a) The Planning and Land Use Services function transferred from AGD on 1 July 2022, presented as Program 2. This function included the Office for Design and Architecture South Australia, which from 2023-24 is presented separately as Program 5.

## Explanation of significant movements

The increase in income in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to lower activity in 2022-23 and higher indexation rates in 2023-24 for fees and charges under the *Planning, Development and Infrastructure Act 2016* (\$3.5 million).

The decrease in expenses in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to finalisation of projects in 2022-23 including Digitised Flood Mapping, Hackham Code Amendment and Port Pirie Lead Contamination projects (\$1.0 million).

The increase in expenses in the 2022-23 Estimated Result compared to the 2022-23 Budget is primarily due to:

- higher employee and other expenditure relating to the two-year Greater Adelaide Regional Plan project (\$1.8 million per annum in 2022-23 and 2023-24)
- an increase in depreciation primarily relating to an adjustment for the PlanSA e-planning portal and system (\$1.6 million)
- higher project expenditure in 2022-23 for the Digitised Flood Mapping, Hackham Code Amendment and Port Pirie Lead Contamination projects (\$1.0 million)
- additional supplies and services expenditure to meet higher activity workload demand and priority initiatives (\$0.8 million).

## Program 3: Office of the Valuer-General

### Description/objective

The Valuer-General is an independent statutory officer, maintaining accountability and ownership over the valuation roll. The Valuer-General is appointed by Her Excellency, the Governor under the *Valuation of Land Act 1971* (the Act).

The role of the Valuer-General is to provide fair and equitable valuations for properties in South Australia, in accordance with the Act, to deliver service excellence and maintain accountability and ownership over the valuation roll.

The Office of the Valuer-General (OVG) assists the Valuer-General in providing regulatory oversight and management of the various services undertaken by the service provider (Land Services SA), whilst also ensuring the integrity of the valuation roll, service delivery and the independence of the Valuer-General, which in turn provides services to the whole community. The OVG also supports government decision making through the provision of professional valuation advice and strategic services.

### Highlights 2022-23

- Progressed implementation of process, policy and digitisation reform initiatives to increase transparency and complement enhanced workflow management systems.
- Increased communication and reporting to raise stakeholder and community confidence in statutory valuations through the provision of topical fact sheets and publication of the *Year in Review 2022*.
- Coordinated the Governor appointed Valuation Review Panels effective 30 January 2023 for a three-year term including a review of the prescribed allowances payable, ensuring the stability of the low-cost appeal option available to land holders.
- Provided support and advice to affected property owners in relation to the River Murray flood event and engaged rating and taxing authorities including establishment of a working group with affected councils.
- Engaged and supported those site value rating councils that require transition to capital value ratings by the 2024-25 financial year in accordance with local government reform.

### Targets 2023-24

- Support the remaining site value rating councils to enable a smooth transition to capital value ratings for the 2024-25 financial year.
- Develop and commence a new five-year strategic plan.
- Develop the next digitisation reform initiatives, specific to valuation and data technologies, both independently and in conjunction with the service provider.

## Program summary — income, expenses and FTEs

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Fees, fines and penalties	17 624	15 710	15 784	15 431
Sales of goods and services	183	180	180	621
Resources received free of charge	—	—	—	212
Other income	—	—	—	261
<b>Total income</b>	<b>17 807</b>	<b>15 890</b>	<b>15 964</b>	<b>16 525</b>
<b>Expenses</b>				
Employee benefit expenses	2 683	2 636	2 697	2 995
Supplies and services	13 705	11 961	11 989	12 161
Depreciation and amortisation expenses	—	—	—	79
Grants and subsidies	5	5	—	—
Other expenses	26	26	3	212
<b>Total expenses</b>	<b>16 419</b>	<b>14 628</b>	<b>14 689</b>	<b>15 447</b>
<b>Net cost of providing services</b>	<b>-1 388</b>	<b>-1 262</b>	<b>-1 275</b>	<b>-1 078</b>
<b>FTEs as at 30 June (No.)</b>	<b>23.0</b>	23.0	24.1	24.0

## Explanation of significant movements

The increase in income in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to increased fees and charges relating to activity and indexation to valuation roll copies under the *Valuation of Land Act 1971* (\$1.9 million).

The increase in expenses in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to:

- expenditure associated with increased costs of the operations of the Office of the Valuer-General (\$1.5 million)
- increased expenditure associated with the Land Services SA contract (\$0.3 million).

## Program 4: Office of the Registrar-General

### Description/objective

The Registrar-General is a statutory officer pursuant to the *Real Property Act 1886* (the Act). Responsibilities include the oversight of transactional functions delegated to Land Services SA (the service provider) under section 17 of the Act and other policy and regulatory functions within the Office of the Registrar-General (ORG). The Registrar-General is responsible for administering the state's Land Registry and Assurance Fund, which underpins the government's guarantee of indefeasibility of title.

The ORG is also the regulatory body that oversees the performance of the contractual obligations and operational aspects of the land titling functions provided to the state by the service provider to ensure the integrity of the land register is maintained.

### Highlights 2022-23

- Progressed the technical and regulatory regime for interoperability between Electronic Lodgement Network Operators.
- Continued to address the recommendations from the Review of the Intergovernmental Agreement (IGA) for an Electronic Conveyancing National Law, which includes the preparation of a new IGA.
- Supported the start-up of the company NECDS Ltd which will hold, curate, and manage the national data standards for electronic conveyancing.
- Established the Property Settlement Process Group, to facilitate improvements and efficiency in the electronic settlement process.

### Targets 2023-24

- Expand the Property Settlement Process Group to include all key property sectors and the linkages that drive settlement times.
- Collaborate with Land Services SA in deploying the new Digital Plan Lodgement System by the second quarter of 2024.
- Collaborate with Consumer and Business Services in the assessment of recommendations emanating from the Form 1 Review and where applicable developing a phased implementation approach.
- Finalise implementing recommendations from the Review of the Intergovernmental Agreement for an Electronic Conveyancing National Law, which includes the execution of a new agreement.
- Operationalise NECDS Ltd to hold, curate and manage the national electronic conveyancing data standards.
- Implement regulatory changes to the Electronic Conveyancing National Law (South Australia) for interoperability between Electronic Lodgement Network Operators.

**Program summary — income, expenses and FTEs**

	<b>2023-24 Budget</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
<b>Income</b>				
Fees, fines and penalties	<b>16 625</b>	15 560	18 045	20 315
Sales of goods and services	<b>760</b>	739	749	1 021
Resources received free of charge	<b>—</b>	—	—	1 366
Other income	<b>126</b>	112	112	32 013
<b>Total income</b>	<b>17 511</b>	<b>16 411</b>	<b>18 906</b>	<b>54 715</b>
<b>Expenses</b>				
Employee benefit expenses	<b>1 639</b>	1 614	2 199	1 778
Supplies and services	<b>76 775</b>	80 221	71 137	92 795
Depreciation and amortisation expenses	<b>1 498</b>	1 498	1 498	1 674
Intra-government transfers	<b>1 159</b>	1 129	1 444	1 420
Other expenses	<b>63</b>	569	18	1 367
<b>Total expenses</b>	<b>81 134</b>	<b>85 031</b>	<b>76 296</b>	<b>99 034</b>
<b>Net cost of providing services</b>	<b>63 623</b>	<b>68 620</b>	<b>57 390</b>	<b>44 319</b>
<b>FTEs as at 30 June (No.)</b>	<b>12.0</b>	<b>12.0</b>	<b>17.9</b>	<b>13.3</b>

**Explanation of significant movements**

The increase in income in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to indexation of fees and charges under acts of Parliament attributable to the Registrar-General (\$1.1 million).

The decrease in expenses in the 2023-24 Budget compared to the 2022-23 Estimated Result is primarily due to higher contractual payments to Land Services SA in 2022-23 due to higher transaction volumes for land dealings registered and sales of land information products relative to 2023-24 (\$3.9 million).

The increase in expenses in the 2022-23 Estimated Result compared to the 2022-23 Budget is primarily due to higher contractual payments to Land Services SA due to an increase in transaction volumes for land dealings registered and sales of land information products (\$11.0 million).

The decrease in income in the 2022-23 Estimated Result compared to the 2021-22 Actual is primarily due to:

- an accounting revaluation in 2021-22 (\$31.9 million)
- resources received free of charge from other government agencies for centralised service provision in 2021-22 (\$1.4 million).

The decrease in expenses in the 2022-23 Estimated Result compared to the 2021-22 Actual is primarily due to higher contractual payments to Land Services SA due to higher transaction volumes in 2021-22.

## Program 5: Office for Design and Architecture South Australia

### Description/objective

The Office for Design and Architecture South Australia (ODASA) provides independent and expert design advice to Cabinet, the State Planning Commission, the State Commission Assessment Panel, state agencies, local governments and the private sector to support high-quality design. ODASA oversees the state's Design Review program, manages expenditure of the Planning and Development Fund, supports strategic development and policy projects, and administers the *Adelaide Park Lands Act 2005*, *Architectural Practice Act 2009*, *Linear Parks Act 2006* and sections of the *Planning, Development and Infrastructure Act 2016* on behalf of the Minister for Planning.

### Highlights 2022-23

- Provided design advice to the State Commission Assessment Panel for 29 projects and reviewed private and public sector developments in excess of \$810 million in value.
- Delivered green infrastructure commitments on major infrastructure projects, including the Torrens Road, Ovingham level crossing upgrade, North-South Corridor – Regency Road to Pym Street and Fleurieu Connections, through an increase in urban tree canopy cover and the implementation of water sensitive urban design and biodiversity sensitive urban design strategies.
- Supported the Department for Education's Capital Works Program through the provision of strategic design advice on over 100 projects with a combined value of over \$850 million.

### Targets 2023-24

- Establish an urban design review panel to support good public realm and built environment outcomes for infrastructure projects, including the North-South Corridor — River Torrens to Darlington.
- Establish sustainable greening opportunities to increase urban tree canopy cover on infrastructure projects, including the North-South Corridor – River Torrens to Darlington.
- Provide strategic design advice on key government initiatives.
- Partner with a council to pilot the local design review scheme, including monitoring performance and collaborating on improvements.

**Program summary — income, expenses and FTEs<sup>(a)</sup>**

	<b>2023-24 Budget</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
<b>Income</b>				
Fees, fines and penalties	—	—	—	7
Sales of goods and services	2 024	1 990	1 990	1 509
Resources received free of charge	—	—	—	38
<b>Total income</b>	<b>2 024</b>	<b>1 990</b>	<b>1 990</b>	<b>1 554</b>
<b>Expenses</b>				
Employee benefit expenses	3 105	3 041	2 987	3 111
Supplies and services	933	876	829	323
Depreciation and amortisation	196	196	—	203
<b>Total expenses</b>	<b>4 234</b>	<b>4 113</b>	<b>3 816</b>	<b>3 637</b>
<b>Net cost of providing services</b>	<b>2 210</b>	<b>2 123</b>	<b>1 826</b>	<b>2 083</b>
<b>FTEs as at 30 June (No.)</b>	<b>23.7</b>	<b>23.7</b>	<b>23.0</b>	<b>23.6</b>
(a) The Planning and Land Use Services function transferred from AGD on 1 July 2022, presented as Program 2. This function included the Office for Design and Architecture South Australia, which from 2023-24 is presented separately as Program 5.				

**Explanation of significant movements**

No major variations.

## Department for Trade and Investment

### Statement of comprehensive income

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Appropriation	118 542	120 512	106 640	42 212
Other income from state government	—	1 725	—	—
Commonwealth sourced revenues	—	460	453	452
Intra-government transfers	3 658	4 094	1 841	3 877
Fees, fines and penalties	51 387	45 373	50 432	—
Sales of goods and services	3 718	3 650	3 659	—
Net gain or loss on disposal of assets	—	—	—	-1
Resources received free of charge	—	—	—	914
Other income	323	305	330	292
<b>Total income</b>	<b>177 628</b>	<b>176 119</b>	<b>163 355</b>	<b>47 746</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	39 258	40 870	39 836	16 514
Long service leave	1 233	1 258	1 881	186
Payroll tax	2 241	2 374	2 022	964
Superannuation	4 731	4 578	4 821	1 666
Other	762	1 487	8	101
Supplies and services				
General supplies and services	114 730	113 977	102 691	11 560
Consultancy expenses	—	250	250	348
Depreciation and amortisation	6 368	6 746	4 982	1 613
Borrowing costs	27	38	61	36
Grants and subsidies	4 277	5 328	6 095	4 127
Intra-government transfers	8 461	13 743	4 914	7 059
Other expenses	606	1 100	118	1 399
Payments to state government	—	—	—	7 530
<b>Total expenses</b>	<b>182 694</b>	<b>191 749</b>	<b>167 679</b>	<b>53 103</b>
<b>Total comprehensive result</b>	<b>-5 066</b>	<b>-15 630</b>	<b>-4 324</b>	<b>-5 357</b>

## Department for Trade and Investment

### Statement of comprehensive income

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Net cost of services calculation</b>				
Income	<b>177 628</b>	176 119	163 355	47 746
Less				
Appropriation	<b>118 542</b>	120 512	106 640	42 212
Other income from state government	—	1 725	—	—
<b>Income included in net cost of services</b>	<b>59 086</b>	<b>53 882</b>	<b>56 715</b>	<b>5 534</b>
Expenses	<b>182 694</b>	191 749	167 679	53 103
Less				
Cash alignment	—	—	—	7 530
<b>Expenses included in net cost of services</b>	<b>182 694</b>	<b>191 749</b>	<b>167 679</b>	<b>45 573</b>
<b>Net cost of services</b>	<b>123 608</b>	<b>137 867</b>	<b>110 964</b>	<b>40 039</b>

## Department for Trade and Investment

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	6 917	7 969	2 723	20 297
Receivables	6 545	6 545	443	342
Other current assets	954	930	334	417
<b>Total current assets</b>	<b>14 416</b>	<b>15 444</b>	<b>3 500</b>	<b>21 056</b>
<b>Non-current assets</b>				
Land and improvements	2 582	4 039	3 149	4 793
Plant and equipment	474	437	198	58
Heritage assets	23	23	25	23
Intangible assets	347 406	350 942	302 651	—
<b>Total non-current assets</b>	<b>350 485</b>	<b>355 441</b>	<b>306 023</b>	<b>4 874</b>
<b>Total assets</b>	<b>364 901</b>	<b>370 885</b>	<b>309 523</b>	<b>25 930</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	14 306	14 306	6 022	4 051
Short-term borrowings	338	1 080	1 032	1 388
Employee benefits				
Salaries and wages	167	—	279	63
Annual leave	3 223	3 223	1 292	1 404
Long service leave	411	411	118	117
Other	281	281	96	117
Short-term provisions	35	35	25	35
Other current liabilities	67	67	107	81
<b>Total current liabilities</b>	<b>18 828</b>	<b>19 403</b>	<b>8 971</b>	<b>7 256</b>
<b>Non-current liabilities</b>				
Long-term borrowings	729	998	864	1 985
Long-term employee benefits				
Long service leave	7 177	7 177	3 004	2 937
Long-term provisions	97	97	60	97
Other non-current liabilities	193	267	267	341
<b>Total non-current liabilities</b>	<b>8 196</b>	<b>8 539</b>	<b>4 195</b>	<b>5 360</b>
<b>Total liabilities</b>	<b>27 024</b>	<b>27 942</b>	<b>13 166</b>	<b>12 616</b>
<b>Net assets</b>	<b>337 877</b>	<b>342 943</b>	<b>296 357</b>	<b>13 314</b>
<b>Equity</b>				
Retained earnings	337 877	342 943	296 357	13 314
<b>Total equity</b>	<b>337 877</b>	<b>342 943</b>	<b>296 357</b>	<b>13 314</b>

Balances as at 30 June end of period.

## Department for Trade and Investment

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	118 542	120 512	106 640	42 212
Commonwealth sourced receipts	—	460	453	662
Intra-government transfers	3 658	4 094	1 841	3 902
Fees, fines and penalties	51 387	45 373	50 432	—
Sales of goods and services	3 644	3 576	3 585	—
GST received	—	—	—	1 679
Other receipts from state government	—	1 725	—	—
Other receipts — other	323	305	330	345
<b>Cash generated from operations</b>	<b>177 554</b>	<b>176 045</b>	<b>163 281</b>	<b>48 800</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	48 082	51 223	48 822	20 004
Payments for supplies and services	114 730	114 227	102 941	14 537
Interest paid	27	38	61	36
Grants and subsidies	4 277	5 328	6 095	5 653
Intra-government transfers	8 461	13 743	4 914	7 059
Other payments	606	1 100	118	—
Payments to state government	—	—	—	7 530
<b>Cash used in operations</b>	<b>176 183</b>	<b>185 659</b>	<b>162 951</b>	<b>54 819</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>1 371</b>	<b>-9 614</b>	<b>330</b>	<b>-6 019</b>
<b>Investing activities</b>				
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	100	100	100	9
Purchase of intangibles	1 223	1 193	1 193	—
<b>Cash used in investing activities</b>	<b>1 323</b>	<b>1 293</b>	<b>1 293</b>	<b>9</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>-1 323</b>	<b>-1 293</b>	<b>-1 293</b>	<b>-9</b>
<b>Financing activities</b>				
<i><b>Cash outflows</b></i>				
Repayment of leases	1 100	1 421	1 487	1 357
<b>Cash used in financing activities</b>	<b>1 100</b>	<b>1 421</b>	<b>1 487</b>	<b>1 357</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>-1 100</b>	<b>-1 421</b>	<b>-1 487</b>	<b>-1 357</b>

## Department for Trade and Investment

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-1 052</b>	<b>-12 328</b>	<b>-2 450</b>	<b>-7 385</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>7 969</b>	<b>20 297</b>	<b>5 173</b>	<b>27 682</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>6 917</b>	<b>7 969</b>	<b>2 723</b>	<b>20 297</b>
<b>Non cash transactions</b>				
Assets received (+)/donated (-) free of charge	—	—	—	278
Assumption of liabilities — expense	—	—	—	-434

## Administered items for the Department for Trade and Investment

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	2 033	8 630	1 585	354
Intra-government transfers	417	323	400	186
Fees, fines and penalties	373 395	366 801	304 896	—
Interest revenues	—	268	—	—
Net gain or loss on disposal of assets	—	-30	—	—
Other income	34 980	35 411	35 462	—
<b>Total income</b>	<b>410 825</b>	<b>411 403</b>	<b>342 343</b>	<b>540</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	1 006	909	885	527
Superannuation	69	61	43	26
Supplies and services				
General supplies and services	2 154	2 082	980	—
Grants and subsidies	6 026	6 705	8 173	—
Intra-government transfers	14 149	15 677	13 841	—
Other expenses	344 013	343 516	277 908	—
<b>Total expenses</b>	<b>367 417</b>	<b>368 950</b>	<b>301 830</b>	<b>553</b>
<b>Total comprehensive result</b>	<b>43 408</b>	<b>42 453</b>	<b>40 513</b>	<b>-13</b>

## Administered items for the Department for Trade and Investment

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	66 615	57 113	6 525	214
Receivables	705	705	15	17
Other current assets	1	1	—	—
<b>Total current assets</b>	<b>67 321</b>	<b>57 819</b>	<b>6 540</b>	<b>231</b>
<b>Non-current assets</b>				
Land and improvements	16 473	16 473	—	—
<b>Total non-current assets</b>	<b>16 473</b>	<b>16 473</b>	<b>—</b>	<b>—</b>
<b>Total assets</b>	<b>83 794</b>	<b>74 292</b>	<b>6 540</b>	<b>231</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	35 744	35 744	—	—
Employee benefits				
Annual leave	6	6	—	—
Long service leave	1	1	—	—
Other current liabilities	36 655	36 655	34 210	—
<b>Total current liabilities</b>	<b>72 406</b>	<b>72 406</b>	<b>34 210</b>	<b>—</b>
<b>Non-current liabilities</b>				
Long-term employee benefits				
Long service leave	16	16	—	—
Other non-current liabilities	1 334 166	1 368 382	1 368 376	—
<b>Total non-current liabilities</b>	<b>1 334 182</b>	<b>1 368 398</b>	<b>1 368 376</b>	<b>—</b>
<b>Total liabilities</b>	<b>1 406 588</b>	<b>1 440 804</b>	<b>1 402 586</b>	<b>—</b>
<b>Net assets</b>	<b>-1 322 794</b>	<b>-1 366 512</b>	<b>-1 396 046</b>	<b>231</b>
<b>Equity</b>				
Retained earnings	-1 329 552	-1 373 270	-1 396 046	231
Asset revaluation reserve	6 758	6 758	—	—
<b>Total equity</b>	<b>-1 322 794</b>	<b>-1 366 512</b>	<b>-1 396 046</b>	<b>231</b>

Balances as at 30 June end of period.

## Administered items for the Department for Trade and Investment

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	2 033	8 630	1 585	354
Intra-government transfers	417	323	400	186
Fees, fines and penalties	373 395	366 801	304 896	—
Interest received	—	268	—	—
Other receipts — other	764	1 195	1 246	—
<b>Cash generated from operations</b>	<b>376 609</b>	<b>377 217</b>	<b>308 127</b>	<b>540</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	1 075	970	928	554
Payments for supplies and services	2 154	2 082	980	—
Grants and subsidies	6 026	6 705	8 173	—
Intra-government transfers	14 149	15 677	13 841	—
Other payments	344 013	343 640	277 908	—
<b>Cash used in operations</b>	<b>367 417</b>	<b>369 074</b>	<b>301 830</b>	<b>554</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>9 192</b>	<b>8 143</b>	<b>6 297</b>	<b>-14</b>
<b>Investing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds from sale of property, plant and equipment	310	3 333	—	—
<b>Cash generated from investing activities</b>	<b>310</b>	<b>3 333</b>	<b>—</b>	<b>—</b>
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	—	1 400	—	—
<b>Cash used in investing activities</b>	<b>—</b>	<b>1 400</b>	<b>—</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>310</b>	<b>1 933</b>	<b>—</b>	<b>—</b>
<b>Financing activities</b>				
<i><b>Cash inflows</b></i>				
Cash transfers from restructuring activities	—	46 823	—	—
<b>Cash generated from financing activities</b>	<b>—</b>	<b>46 823</b>	<b>—</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>—</b>	<b>46 823</b>	<b>—</b>	<b>—</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>9 502</b>	<b>56 899</b>	<b>6 297</b>	<b>-14</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>57 113</b>	<b>214</b>	<b>228</b>	<b>228</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>66 615</b>	<b>57 113</b>	<b>6 525</b>	<b>214</b>

## Summary of major variations — controlled

### Statement of comprehensive income — controlled

#### Explanation of significant movements

Variations to income and expenditure are consistent with those described under the program summaries, including the transfer of Planning and Land Use Services, the Office of the Registrar-General, the Office of the Valuer-General and the Office for Design and Architecture South Australia from the Attorney-General's Department on 1 July 2022.

### Statement of financial position — controlled

#### Explanation of significant movements

Variations to assets and liabilities between the 2022-23 Estimated Result and the 2021-22 Actual primarily relate to the transfer of Planning and Land Use Services, the Office of the Registrar-General, the Office of the Valuer-General and the Office for Design and Architecture South Australia from the Attorney-General's Department on 1 July 2022.

### Statement of cash flows — controlled

#### Explanation of significant movements

All movements are consistent with those described under the program summaries and statement of financial position.

## Summary of major variations — administered items

### Statement of comprehensive income — administered items

#### Explanation of significant movements

The increase in income in the 2022-23 Estimated Result compared to the 2022-23 Budget is primarily due to:

- \$41.4 million additional fees and charges collected under the *Real Property Act 1886* as a result of increased property transactions and values
- \$24.4 million for the recognition of development fees collected under the *Planning, Development and Infrastructure Act 2016* on behalf of local government.

The increase in income in the 2022-23 Estimated Result compared to the 2021-22 Actual is primarily due to the transfer of Planning and Land Use Services, the Office of the Registrar-General, the Office of the Valuer-General and the Office for Design and Architecture South Australia from the Attorney-General's Department on 1 July 2022.

### Statement of financial position — administered items

#### Explanation of significant movements

Variations to administered assets and liabilities between the 2022-23 Estimated Result and the 2021-22 Actual primarily relate to the transfer of Planning and Land Use Services, the Office of the Registrar-General, the Office of the Valuer-General and the Office for Design and Architecture South Australia from the Attorney-General's Department on 1 July 2022.

## **Statement of cash flows — administered items**

### **Explanation of significant movements**

All movements are consistent with relevant transactions in the statement of comprehensive income and statement of financial position for administered items.

### **Additional information for administered items**

Additional information on administered items is included in the following table.

## Additional information for administered items for the Department for Trade and Investment Statement of cash flows

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Operating activities</b>				
<b>Cash inflows</b>				
Appropriation				
West Beach Trust	1 010	1 376	897	1 548
Parliamentary salaries and electorate expense allowances	395	388	375	354
Valuer-General	263	259	259	216
Planning and Development Fund	310	6 553	—	—
Registrar-General statutory Acts	55	54	54	53
Intra-government transfers				
Agent-General	417	323	400	186
Fees, fines and penalties				
Registrar-General statutory Acts	317 657	318 326	276 647	393 390
Planning and Development Fund	29 007	22 948	28 249	26 258
Planning and Land Use Services	26 731	25 527	—	24 846
Interest receipts	—	268	—	—
Other receipts				
Planning and Development Fund	—	449	—	634
Registrar-General statutory Acts	764	746	1 246	915
<b>Cash generated from operations</b>	<b>376 609</b>	<b>377 217</b>	<b>308 127</b>	<b>448 400</b>
<b>Cash outflows</b>				
Employee benefit payments				
Agent-General	417	323	400	186
Parliamentary salaries and electorate expense allowances	395	388	375	368
Valuer-General	263	259	153	279
Payments for supplies and services				
Planning and Development Fund	960	945	926	4 598
Planning and Land Use Services	1 139	1 083	—	—
Registrar-General statutory Acts	55	54	54	257
Office of the Valuer-General	—	—	—	2
Grants and subsidies				
Planning and Development Fund	6 026	6 705	8 173	13 971

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
Intra-government transfers				
Planning and Development Fund	13 139	14 425	12 944	11 598
West Beach Trust	1 010	1 252	897	1 135
Other payments				
Other payments including receipts paid to the Consolidated Account	344 013	343 640	277 908	383 724
<b>Cash used in operations</b>	<b>367 417</b>	<b>369 074</b>	<b>301 830</b>	<b>416 118</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>9 192</b>	<b>8 143</b>	<b>6 297</b>	<b>32 282</b>
<b>Investing activities</b>				
<i><b>Cash inflows</b></i>				
Proceeds from sale of land	310	3 333	—	2 280
<b>Cash generated from investing activities</b>	<b>310</b>	<b>3 333</b>	<b>—</b>	<b>2 280</b>
<i><b>Cash outflows</b></i>				
Purchase of property	—	1 400	—	—
<b>Cash used in investing activities</b>	<b>—</b>	<b>1 400</b>	<b>—</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>310</b>	<b>1 933</b>	<b>—</b>	<b>2 280</b>
<b>Financing activities</b>				
<i><b>Cash inflows</b></i>				
Cash transfers from restructuring activities	—	46 823	—	—
<b>Cash generated from financing activities</b>	<b>—</b>	<b>46 823</b>	<b>—</b>	<b>—</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>—</b>	<b>46 823</b>	<b>—</b>	<b>—</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>9 502</b>	<b>56 889</b>	<b>6 297</b>	<b>34 562</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>57 113</b>	<b>214</b>	<b>228</b>	<b>228</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>66 615</b>	<b>57 113</b>	<b>6 525</b>	<b>34 790</b>

## Reconciliation to statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Reconciliation to cash generated from operations</b>				
<b>Cash generated from operations</b> (as per additional information for administered items)	<b>376 609</b>	<b>377 217</b>	<b>308 127</b>	<b>448 400</b>
<b>Less: transferred in</b>				
Office of the Registrar-General	—	—	—	394 358
Office of the Valuer-General	—	—	—	216
Planning and Land Use Services	—	—	—	53 286
<b>Equals: cash generated from operations</b> (as per administered items statement of cash flows)	<b>376 609</b>	<b>377 217</b>	<b>308 127</b>	<b>540</b>
<b>Reconciliation to cash used in operations</b>				
<b>Cash used in operations</b> (as per additional information for administered items)	<b>367 417</b>	<b>369 074</b>	<b>301 830</b>	<b>416 118</b>
<b>Less: transferred in</b>				
Office of the Registrar-General	—	—	—	358 980
Office of the Valuer-General	—	—	—	281
Planning and Land Use Services	—	—	—	56 303
<b>Equals: cash used in operations</b> (as per administered items statement of cash flows)	<b>367 417</b>	<b>369 074</b>	<b>301 830</b>	<b>554</b>
<b>Reconciliation to cash generated from investing activities</b>				
<b>Cash generated from investing activities</b> (as per additional information for administered items)	<b>310</b>	<b>3 333</b>	<b>—</b>	<b>2 280</b>
<b>Less: transferred in</b>				
Planning and Land Use Services	—	—	—	2 280
<b>Equals: cash generated from investing activities</b> (as per administered items statement of cash flows)	<b>310</b>	<b>3 333</b>	<b>—</b>	<b>—</b>

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
<b><i>Reconciliation to cash and cash equivalents at the end of the period</i></b>				
<b>Cash and cash equivalents at the end of the period</b> (as per additional information for administered items)	66 615	57 113	6 525	34 790
<b>Less: transferred in</b>				
Office of the Registrar-General, Office of the Valuer-General and Planning and Land Use Services	—	—	—	34 576
<b><i>Equals: cash and cash equivalents at the end of the period</i></b> (as per administered items statement of cash flows)	66 615	57 113	6 525	214

# **Agency: Department of Treasury and Finance**

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**Treasurer**



# Contents

## Treasury and Finance

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## Objective

To ensure South Australia is a thriving, prosperous state, now and into the future. The Department of Treasury and Finance provides fiscal, economic and policy advice to the government, and delivers key services to other government agencies and the community, including collection of state taxes, business and procurement services, fines recovery, insurance, and superannuation.

## Ministerial responsibilities

Minister	Programs	Sub-programs
The Hon. SC Mullighan Treasurer	1. Accountability for Public Sector Resources	Nil
	2. Treasury Services	2.1 Revenue Collection and Management
		2.2 Treasury, Insurance and Fleet Services
		2.3 Superannuation Services
	3. Government Services	3.1 Shared Services
		3.2 Whole of Government Procurement
		3.3 Electorate Services
		3.4 Fines Enforcement and Recovery Unit

### Administered items

In addition to the above responsibilities, the agency administers the following items on behalf of the Treasurer:

- Assets and liabilities the Treasurer holds on behalf of the state
- Consolidated Account items
- Special deposit accounts.

### Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to ministers.

## Ministerial office resources

	2023-24 Budget	
	Cost of provision	
	\$000	FTE
The Hon. SC Mullighan	2 478	14.0

## Workforce summary

	FTEs as at 30 June		
	2023-24 Budget <sup>(a)</sup>	2022-23 Estimated Result <sup>(a)</sup>	2021-22 Actual <sup>(b)</sup>
Department of Treasury and Finance	1 522.8	1 503.8	1 402.5
Administered items for the Department of Treasury and Finance	222.9	228.9	214.2
<b>Total</b>	<b>1 745.7</b>	<b>1 732.7</b>	<b>1 616.7</b>

### Reconciliation to agency FTEs

#### Add: FTEs transferred out

Parliamentary Network Service Group to Joint Parliamentary Services on 1 February 2023	—	—	15.7
Commercial and Economics Hydrogen Group to the Office of Hydrogen Power SA, Department of Energy and Mining on 1 March 2023	—	—	7.0
Industrial Relations to the Attorney-General's Department on 1 July 2022	—	—	15.0
SafeWork SA to the Attorney-General's Department on 1 July 2022	—	—	178.0
South Australian Employment Tribunal to the Attorney-General's Department on 1 July 2022	—	—	53.7
<b>Equals: data published by the Office of the Commissioner for Public Sector Employment</b>	<b>1 745.7</b>	<b>1 732.7</b>	<b>1 886.1</b>

(a) The 2023-24 Budget and 2022-23 Estimated Result reflect the established FTE caps.

(b) Data published by the Office of the Commissioner for Public Sector Employment.

## Program net cost of services summary

	Net cost of services			
	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Program</b>				
1. Accountability for Public Sector Resources	24 771	20 873	21 269	16 201
2. Treasury Services	31 398	30 769	29 375	30 684
3. Government Services	118 027	122 373	114 682	108 933
<b>Total</b>	<b>174 196</b>	<b>174 015</b>	<b>165 326</b>	<b>155 818</b>

	Net cost of services			
	2023-24	2022-23	2022-23	2021-22
	Budget	Estimated Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Reconciliation to agency net cost of providing services</b>				
<i>Add: net costs transferred out</i>				
Parliamentary Network Service Group to Joint Parliamentary Services on 1 February 2023	—	2 902	4 226	4 744
Commercial and Economics Hydrogen Group to the Office of Hydrogen Power SA, Department of Energy and Mining on 1 March 2023	—	877	1 526	951
Industrial Relations to the Attorney-General's Department on 1 July 2022	—	—	—	2 544
SafeWork SA to the Attorney-General's Department on 1 July 2022	—	—	—	-1 672
South Australian Employment Tribunal to the Attorney-General's Department on 1 July 2022	—	—	—	2 943
<b><i>Equals: net cost of providing services</i></b> (as per agency statement of comprehensive income)	<b>174 196</b>	<b>177 794</b>	<b>171 078</b>	<b>165 328</b>

## Key agency outputs

- Provide policy, economic and financial advice to, and on behalf of, the Government of South Australia.
- Coordinate resource allocations for government programs and priorities at the whole of government level to ensure accountability for public sector resources.
- Support the Treasurer in producing the state budget.
- Provide across government corporate and business services in the areas of payroll, accounts payable, accounts receivable, and financial services to enable South Australian government departments to focus on their core business operations.
- Provide support to the government through delivering a range of key projects for the economic benefit of the state.
- Establish across government contracts for goods, services and information communications technology, and specialist procurement advice.
- Provide financial services to the government covering asset and liability management, collection of state taxes, fines enforcement and recovery, insurance, and superannuation.
- Deliver support services to members of parliament to assist them in meeting their responsibilities to the parliament and the broader community.

## Investing expenditure summary

The 2023-24 investment program is \$2.7 million.

This program provides for ongoing maintenance and improvement of systems and capabilities to deliver high quality services to government.

	Estimated completion Quarter	Total project cost \$000	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000
<b>Existing projects</b>					
Budget and Monitoring System upgrade	Jun 2023	850	—	58	—
<b>Total existing projects</b>		<b>850</b>	<b>—</b>	<b>58</b>	<b>—</b>
<b>Annual programs</b>					
Minor capital works and equipment	n.a.	n.a.	<b>1 591</b>	5 512	3 495
RevenueSA Information Online System	n.a.	n.a.	<b>462</b>	1 911	1 445
<b>Total annual programs</b>			<b>2 053</b>	<b>7 423</b>	<b>4 940</b>
<b>Leases</b>					
Fleet	n.a.	n.a.	<b>608</b>	1 094	1 387
<b>Total leases</b>			<b>608</b>	<b>1 094</b>	<b>1 387</b>
<b>Total investing expenditure</b>		<b>850</b>	<b>2 661</b>	<b>8 575</b>	<b>6 327</b>

## Program 1: Accountability for Public Sector Resources

### Description/objective

Treasury and Finance ensures accountability for public sector resources through providing policy, economic and financial advice to the government and coordinating and advising on resources for government programs and priorities at the whole of government level.

Treasury and Finance supports delivery of a range of key projects aimed at maximising commercial outcomes for government. These projects progress policy reforms and commercial initiatives for the economic or social benefit of the state.

### Highlights 2022-23

- Produced and published the consolidated Government of South Australia financial statements for 2021-22, the 2022-23 Mid-Year Budget Review, and the 2023-24 Budget.
- Provided comprehensive secretariat support and advice to the Board of Treasurers.
- Provided advice to the Treasurer on issues and national reforms to be considered by the Council on Federal Financial Relations.
- Provided advice to government on a broad range of government economic and social policy matters, including the government's housing policies and approach to deliver of its commitments under the National Housing Accord.
- Provided advice on the impact of changes to legislation governing the Commonwealth Government's distribution of GST revenue between jurisdictions and potential reform options.
- Commenced a significant across government program (referred to as the Finance Reform program) to replace the legacy Masterpiece financial management system.
- Continued to provide commercial and contract management support to the Department for Education through the defects liability period for the new birth to year 12 education facilities in Angle Vale and Aldinga built under a public private partnership, which expires in April 2024, 24 months after final acceptance.
- Continued to coordinate the state's role in supporting construction of the new Australian Bragg Centre for proton therapy cancer treatment and research due for completion in late 2023.
- Led work to establish a hydrogen hub at Port Bonython by finalising the state's expression of interest and negotiation of contractual arrangements for the long-term lease of the state's land. This included coordination of infrastructure planning, land agreements, approvals, case management, and stakeholder engagement.
- Prepared the inaugural Indigenous expenditure review under the National Agreement on Closing the Gap targets.
- Commenced transitioning agencies to the new whole of government banking service provider.
- Supported the state's response and recovery activities in response to the 2022 River Murray flood event.

### Targets 2023-24

- Produce and publish the consolidated Government of South Australia financial statements for 2022-23, the 2023-24 Mid-Year Budget Review, and the 2024-25 Budget.
- Administer the \$122 million Economic Recovery Fund to assist South Australian based businesses and industry seeking to create jobs, build capability and increase productivity in the state.
- Continue to provide advice to government on a broad range of government economic and social policy matters, including across-government leadership on housing policy.

- Continue to support the Board of Treasurers Secretariat and provide advice to the Treasurer on a broad range of issues being considered by the Council on Federal Financial Relations and National Cabinet.
- Continue to coordinate the state's role in supporting construction of the new Australian Bragg Centre for proton therapy cancer treatment and research due for completion in late 2023.
- Develop an environmental social governance framework.

#### Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget <sup>(a)</sup>	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Intra-government transfers	81	216	224	342
Sales of goods and services	57	138	78	598
Resources received free of charge	—	—	—	2 134
Other income	2 859	1 884	1 242	1 086
<b>Total income</b>	<b>2 997</b>	<b>2 238</b>	<b>1 544</b>	<b>4 160</b>
<b>Expenses</b>				
Employee benefit expenses	19 617	16 830	17 527	13 441
Supplies and services	7 260	5 356	4 451	6 096
Depreciation and amortisation expenses	575	509	522	441
Grants and subsidies	—	—	—	49
Intra-government transfers	29	145	—	48
Other expenses	287	271	313	286
<b>Total expenses</b>	<b>27 768</b>	<b>23 111</b>	<b>22 813</b>	<b>20 361</b>
<b>Net cost of providing services</b>	<b>24 771</b>	<b>20 873</b>	<b>21 269</b>	<b>16 201</b>
<b>FTEs as at 30 June (No.)</b>	<b>129.5</b>	<b>120.2</b>	<b>115.1</b>	<b>105.8</b>
(a) Excludes amounts relating to the transfer of the Commercial and Economics Hydrogen Group from this program to the Office of Hydrogen Power SA, Department of Energy and Mining on 1 March 2023.				

#### Explanation of significant movements

The increase in the 2023-24 Budget for income compared to the 2022-23 Estimated Result is primarily due to contributions to support the transition of the whole of government banking contracts to the ANZ Banking Group (\$1.0 million).

The increase in the 2023-24 Budget for expenses compared to the 2022-23 Estimated Result is primarily due to:

- funding to support improved monitoring and data analysis to help inform government on the effectiveness and efficiency of agencies and reform initiatives (\$4.6 million)
- expenses associated with the transition of the whole of government banking contracts to the new service provider (\$0.9 million)

partially offset by

- voluntary separation payments in 2022-23 (\$0.6 million)
- finalisation of the schools public private partnership project in 2022-23 (\$0.5 million).

The increase in the 2022-23 Estimated Result for income compared to the 2022-23 Budget is primarily due to:

- contributions to support the transition of the whole of government banking contracts to the ANZ Banking Group (\$1.0 million)

partially offset by

- lower recoveries for the Board of Treasurers Secretariat (\$0.6 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2022-23 Budget is primarily due to:

- commencement of the transition of the whole of government banking contracts (\$1.0 million)
- voluntary separation payments (\$0.6 million)

partially offset by

- lower operating expenses in 2022-23 (\$1.4 million).

The decrease in the 2022-23 Estimated Result for income compared to the 2021-22 Actual is primarily due to the recognition of various services provided free of charge by Shared Services SA to the department (\$2.1 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2021-22 Actual is primarily due to:

- commencement of the transition of the whole of government banking contracts (\$1.0 million)
- voluntary separation payments in 2022-23 (\$0.6 million).

## Program 2: Treasury Services

### Description/objective

Management of the government's financial assets and liabilities and provision of certainty of funding to the state.

### Sub-programs

- 2.1 Revenue Collection and Management
- 2.2 Treasury, Insurance and Fleet Services
- 2.3 Superannuation Services

### Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Intra-government transfers	114	322	336	514
Fees, fines and penalties	305	324	336	548
Sales of goods and services	69 840	70 427	66 336	63 562
Other income	657	633	80	427
<b>Total income</b>	<b>70 916</b>	<b>71 706</b>	<b>67 088</b>	<b>65 051</b>
<b>Expenses</b>				
Employee benefit expenses	58 756	54 892	65 295	51 549
Supplies and services	35 275	38 457	22 755	36 648
Depreciation and amortisation expenses	5 323	6 767	6 192	6 689
Intra-government transfers	41	43	—	72
Other expenses	2 919	2 316	2 221	777
<b>Total expenses</b>	<b>102 314</b>	<b>102 475</b>	<b>96 463</b>	<b>95 735</b>
<b>Net cost of providing services</b>	<b>31 398</b>	<b>30 769</b>	<b>29 375</b>	<b>30 684</b>
<b>FTEs as at 30 June (No.)</b>	<b>545.4</b>	<b>518.6</b>	<b>532.1</b>	<b>482.4</b>

### Sub-program 2.1: Revenue Collection and Management

#### Description/objective

Administration of taxation legislation through the management of revenue and compliance systems, processes, policy advice, and taxpayer education to enable the government to raise revenue. RevenueSA also manages various grants and subsidy schemes for the government.

#### Highlights 2022-23

- Managed the Commonwealth Government's HomeBuilder Grant Scheme through the continuing assessment of applications against the criteria and releasing payments of approximately \$91 million upon confirmed eligibility.
- Continued to manage the final year of the government's land tax transition fund.

- Collaborated with professional bodies to improve on-time settlements for real property transfers involving hotels and motels.
- Opened the First Home Owners Grant (FHOG) online portal to allow those applicants not utilising a financial institution to be able to apply for the FHOG directly online, reducing paper-based applications.
- Updated the online stamp duty refund form to provide improved customer service and faster refunds.
- Participated in the Single Touch Payroll national project, leading to inter-jurisdictional agreement to streamline payroll tax administration.
- Collaborated with the Department of the Premier and Cabinet and the South Australian Fire and Emergency Services Commission in sharing data to assist in critical decision-making during state emergency flood events.

#### Targets 2023-24

- Implement the government's decision to increase the property value cap for the FHOG from \$575 000 to \$650 000.
- Implement the government's decision to abolish stamp duty for eligible first home buyers on new homes valued up to \$650 000 phasing out to \$700 000 and vacant land valued up to \$400 000 phasing out to \$450 000.
- Manage the government's River Murray flood event tax relief program.
- Continue development of taxpayer facing system interfaces to facilitate an improved customer experience.
- Continue to work with Property Exchange Australia Ltd and other stakeholders to improve on time property settlements in South Australia.
- Finalise applications received in relation to the government's land tax transition fund for the eligible financial years.
- Continue to support, through extended instalment arrangements and tailored payment plans, taxpayers who have difficulty making payments.
- Continue to support taxpayers to understand and meet their taxation obligations through improved information and education, analytics, and data-driven compliance activities.

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Income	7 918	8 160	8 044	8 350
Expenses	37 493	36 520	35 638	37 490
<b>Net cost of sub-program</b>	<b>29 575</b>	<b>28 360</b>	<b>27 594</b>	<b>29 140</b>
<b>FTEs as at 30 June (No.)</b>	<b>181.9</b>	<b>178.7</b>	<b>185.5</b>	<b>170.7</b>

## Explanation of significant movements

The increase in the 2023-24 Budget for expenses compared to the 2022-23 Estimated Result is primarily due to the administration of the stamp duty relief on new property for eligible first home owners (\$0.6 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2022-23 Budget is primarily due to higher depreciation expenses following upgrades to the RevenueSA Information Online system (\$0.8 million).

The decrease in the 2022-23 Estimated Result for expenses compared to the 2021-22 Actual is primarily due to:

- departmental efficiencies (\$0.4 million)
- higher expenditure associated with land tax reforms finalised in 2021-22 (\$0.3 million)
- higher expenditure associated with finalising the stamp duty re-write project in 2021-22 (\$0.2 million).

## Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Revenue resulting from compliance and debt collection initiatives <i>The higher 2022-23 Estimated Result is partly due to increased audit activity for the Betting Operations Tax and higher than expected collections for land tax and payroll tax.</i>	\$78.8m	\$108.2m	\$62.5m	\$59.1m
Cost for tax and grant administration per \$100	<55 cents	45 cents	<55 cents	44 cents
% of collections (\$) received electronically <i>Excludes the Emergency Services Levy.</i>	>97%	98%	>97%	98%
% of payments (\$) made electronically <i>Excludes the Emergency Services Levy.</i>	>97%	97%	>97%	98%

## Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
Taxation revenue collected by RevenueSA <i>The higher 2022-23 Estimated Result is predominantly due to higher than anticipated collections for stamp duty and land tax.</i>	\$4.7b	\$4.8b	\$4.3b	\$4.6b
Grants and administered payments managed by RevenueSA <i>The higher 2021-22 Actual is due to the COVID-19 payroll tax waiver initiative and the significantly higher number of HomeBuilder Grant transactions.</i>	\$70m	\$77m	\$97.5m	\$364m

## Sub-program 2.2: Treasury, Insurance and Fleet Services

### Description/objective

The objectives of this sub-program include:

- management of the government's financial assets and liabilities and provision of certainty of funding to the state
- provision of insurance cover to government agencies through the insurance and reinsurance of government risks
- advice to the government on issues relating to insurance and the management of risks
- provision of fleet management services to agencies and vehicle disposal services to government.

**Highlights 2022-23**

- Continued to broaden South Australian Government Financing Authority's (SAFA) profile and depth of involvement with investors to enable cost-effective refinancing of existing short and long-term debt.
- Continued to deliver innovative financial solutions when raising debt including the issue of a new 4.5 year floating rate note and a new 15 year benchmark bond.
- Continued to broaden SAFA's management of industry assistance programs providing an expanded due-diligence, commercial advisory and contract management service across government.
- Renewed the government's reinsurance program including policies for professional indemnity, general liability, and cyber insurance on favourable terms.
- Increased the number of electric vehicles in the government fleet, which under the Electric Vehicle Action Plan comprises of plug-in hybrid (petrol and electric vehicles) and battery electric vehicles.

**Targets 2023-24**

- Continue to broaden SAFA's profile and depth of involvement with investors to enable cost-effective refinancing of existing short and long-term debt.
- Renew the government's reinsurance program.
- Increase the number of electric vehicles in the government fleet.

	<b>2023-24 Budget</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Income	<b>14 351</b>	15 104	14 086	14 398
Expenses	<b>14 415</b>	15 262	14 150	14 215
<b>Net cost of sub-program</b>	<b>64</b>	<b>158</b>	<b>64</b>	<b>-183</b>
<b>FTEs as at 30 June (No.)</b>	<b>95.8</b>	96.9	88.1	91.8

**Explanation of significant movements**

The increase in the 2022-23 Estimated Result for income compared to the 2022-23 Budget is due to higher cost recoveries associated with higher operating expenditure approved by the SAFA Advisory Board as detailed below (\$1.0 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2022-23 Budget is primarily due to:

- administration of insurance claims associated with major claim events including the River Murray flood event (\$0.3 million)
- higher employee expenses associated with managing building indemnity insurance risks (\$0.3 million)
- higher administration expenses relating to policy responses to a hardening insurance market, including managing reinsurance claims and reducing risk (\$0.2 million)
- higher administration expenses in relation to an increased number of electric vehicles in the government fleet (\$0.1 million)
- higher operational expenses associated with managing the upgrade of the Findur system and commencement of the risk console system upgrade (\$0.1 million).

The increase in the 2022-23 Estimated Result for income and expenses compared to the 2021-22 Actual is due to higher cost recoveries associated with higher operating expenditure approved by the SAFA Advisory Board as detailed above (\$1.0 million).

## Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
% of debt financing demands of the state and its instrumentalities met during year	100%	100%	100%	100%
Eligible clients issued with agency agreements	100%	100%	100%	100%
Comprehensive government catastrophe reinsurance program at a competitive market price	<b>Selected catastrophic risks covered at competitive market prices</b>	Selected catastrophic risks covered at competitive market prices	Selected catastrophic risks covered at competitive market prices	Selected catastrophic risks covered at competitive market prices
Operating expense per \$100 premium revenue <i>The lower 2022-23 Estimated Result primarily reflects expenditure savings within the insurance directorate and revisions to plans for strategic projects.</i>	\$4.05	\$3.35	\$4.15	\$3.70
% of plug-in electric vehicles in government fleet <i>Sports utility vehicle and passenger vehicles only.</i>	2%	1.3%	2%	1%

## Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
No. of new vehicles purchased <i>The lower 2022-23 Estimated Result reflects a limited supply of new vehicles available from manufacturers.</i>	2 055	1 625	2 037	1 607
No. of vehicles disposed <i>The lower 2022-23 Estimated Result reflects fewer vehicles being purchased during the year.</i>	2 117	1 368	2 086	1 565

## Sub-program 2.3: Superannuation Services

### Description/objective

The objectives of this sub-program are to:

- manage and administer the various public sector superannuation schemes for the South Australian Superannuation Board and the Southern Select Super Corporation, also the superannuation arrangements for parliamentarians, judges and former governors
- provide superannuation policy and legislative advice to the South Australian Superannuation Board, the Southern Select Super Corporation, the Treasurer and Under Treasurer.

### Highlights 2022-23

- Implemented fund selection and a limited public offer facility for members of the Triple S scheme.
- Reviewed the target operating model and registry system to drive efficiencies.
- Reviewed the information technology target operating model in line with industry cyber security best practices.
- Commenced the implementation of a revised methodology for calculating superannuation scheme unit prices in line with Australian Securities and Investment Commission Regulatory Guide 94 Unit Pricing: Guide to good practice.

**Targets 2023-24**

- Introduce contemporary unit pricing model in line with Australian Securities and Investment Commission Regulatory Guide 94 Unit Pricing: Guide to good practice.
- Establish member data protection controls and practices consistent with South Australian Government Cyber Security Framework and Australian Prudential Regulatory Authority Prudential Standard CPS234 Information Security.
- Introduce a member experience framework to assist with member retention post fund selection, which intends to further strengthen our member-centric culture and practices across the business operations in line with Australian Prudential Regulatory Authority Prudential Standard SPS515 Strategic Planning and Member Outcomes.
- Use a modern data and analytics platform to enhance decision making and member support.
- Implement industry good practice service level agreements in line with Australian Prudential Regulatory Authority Prudential Standard CPS230 Operational Risk Management and Australian Prudential Regulatory Authority Prudential Standard CPS231 Outsourcing Performance Indicators.

	<b>2023-24 Budget<sup>(a)</sup></b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Income	<b>48 647</b>	48 442	44 958	42 303
Expenses	<b>50 406</b>	50 693	46 675	44 030
<b>Net cost of sub-program</b>	<b>1 759</b>	<b>2 251</b>	<b>1 717</b>	<b>1 727</b>
<b>FTEs as at 30 June (No.)</b>	<b>267.7</b>	243.0	258.5	219.9

(a) The increase in the 2023-24 Budget for FTEs compared to the 2022-23 Estimated Result reflects the replacement of project temporary staff with full time employees.

**Explanation of significant movements**

The increase in the 2022-23 Estimated Result for income and expenses compared to the 2022-23 Budget is primarily due to several strategic transformation projects undertaken in 2022-23 as identified and approved by the Super SA Board during the year (\$4.0 million).

The increase in the 2022-23 Estimated Result for income compared to the 2021-22 Actual is primarily due to higher recoveries associated with:

- several strategic transformation projects in 2022-23 (\$4.0 million)
- staff vacancies in 2021-22 (\$2.1 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2021-22 Actual is primarily due to:

- several strategic transformation projects in 2022-23 (\$4.0 million)
- staff vacancies in 2021-22 (\$2.1 million)
- higher depreciation expenses following system upgrades (\$0.5 million).

## Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Achievement of approved service level standards by 30 June each year	90%	90%	90%	68%
Issue member statements by 31 October to align with industry norms	90%	100%	90%	99%
Benchmarking of administrative fees and costs with industry standards and peer funds <i>The 2022-23 Estimated Result reflects increased industry efficiencies due to scale and consolidation. Reported by Chant West Super Fund Fee Survey.</i>	In the most cost efficient quartile	In the second most cost efficient quartile	Remain in the most cost efficient quartile	In the most cost efficient quartile
Benchmarking of investment fees and costs with industry standards and peer funds <i>Reported by Chant West Super Fund Fee Survey.</i>	In the second most cost efficient quartile	In the second most cost efficient quartile	Remain in the second most cost efficient quartile	In the third most cost efficient quartile
Benchmarking of total fees (administration and investment costs) with industry standards and peer funds <i>The 2022-23 Estimated Result and the 2022-23 Target reflects increased industry efficiencies due to scale and consolidation. Reported by Chant West Super Fund Fee Survey.</i>	In the most cost efficient quartile	In the second most cost efficient quartile	Remain in the most cost efficient quartile	In the most cost efficient quartile

## Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
No. of member accounts in all schemes	220 000	220 000	208 000	215 723
No. of member accounts transferred to the Australian Taxation Office under Protecting your Super <i>The lower 2022-23 Projection reflects the inaugural transfer of member accounts to the Australian Taxation Office in 2021-22. The increased 2023-24 Projection is primarily due to the commencement of transferring unclaimed deceased member accounts to the Australian Taxation Office.</i>	3 600	3 200	1 900	13 433
Triple S Scheme members making additional contributions	30 000	29 800	32 000	32 271

## Program 3: Government Services

### Description/objective

Provision of a comprehensive range of services to various government agencies and the community.

### Sub-programs

- 3.1 Shared Services
- 3.2 Whole of Government Procurement
- 3.3 Electorate Services
- 3.4 Fines Enforcement and Recovery Unit

### Program summary — income, expenses and FTEs

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget <sup>(a)</sup>	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Intra-government transfers	2 665	3 682	3 576	2 623
Sales of goods and services	8 899	9 353	8 209	14 035
Other income	862	924	1 138	717
<b>Total income</b>	<b>12 426</b>	<b>13 959</b>	<b>12 923</b>	<b>17 375</b>
<b>Expenses</b>				
Employee benefit expenses	96 336	95 305	85 796	80 886
Supplies and services	28 160	36 443	36 343	41 502
Depreciation and amortisation expenses	4 919	3 540	4 543	3 008
Intra-government transfers	192	208	58	231
Other expenses	846	836	865	681
<b>Total expenses</b>	<b>130 453</b>	<b>136 332</b>	<b>127 605</b>	<b>126 308</b>
<b>Net cost of providing services</b>	<b>118 027</b>	<b>122 373</b>	<b>114 682</b>	<b>108 933</b>
<b>FTEs as at 30 June (No.)</b>	<b>847.9</b>	<b>865.0</b>	<b>827.5</b>	<b>814.3</b>
(a) Excludes amounts relating to the transfer of the Parliamentary Network Services Group from this program to Joint Parliamentary Services on 1 February 2023.				

### Sub-program 3.1: Shared Services

#### Description/objective

Delivery of corporate services to various government agencies in the areas of accounts payable, accounts receivable, payroll, work injury services, and finance enabling agencies to focus on their core business operations.

### Highlights 2022-23

- Commenced an electronic forms solution trial in the Department of Treasury and Finance to streamline administrative human resources processes.
- Facilitated the on-boarding of various government suppliers to submit e-invoices for processing (totalling more than 9000 invoices per annum). The Australian Taxation Office (ATO) reported that the Government of South Australia is a leader in the adoption of e-invoicing at the national level.
- Completed deployment of a new version of the Basware invoice management system across SA Health.
- Completed an upgrade of the CHRIS 21 human resource management system to support introduction of Super SA's fund selection legislation.

### Targets 2023-24

- Coordinate implementation of the government's commitment to pay contractor invoices in 15 calendar days.
- Support implementation of the government's new banking contract, which involves transitioning all public authorities to a new provider.
- Complete a major upgrade of the CHRIS 21 human resource management system to enable compliance with phase two of the ATO's Single Touch Payroll requirements.
- Continue engagement with government suppliers on the progressive adoption of e-invoicing.
- Investigate implementation of an electronic human resources forms solution across government, subject to a successful trial.
- Commence build and configuration of the new across government financial management system selected following a competitive procurement process as part of the Finance Reform program.
- Deploy new case management and contact centre solutions in Shared Services SA to enhance digital capability and improve customer service levels.

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Income	9 087	10 532	9 640	13 454
Expenses	96 414	102 615	94 699	94 731
<b>Net cost of sub-program</b>	<b>87 327</b>	<b>92 083</b>	<b>85 059</b>	<b>81 277</b>
<b>FTEs as at 30 June (No.)</b>	<b>655.8</b>	668.8	628.6	626.9

### Explanation of significant movements

The decrease in the 2023-24 Budget for income compared to the 2022-23 Estimated Result is primarily due to lower volumes of agency work requests (\$1.2 million).

The decrease in the 2023-24 Budget for expenses compared to the 2022-23 Estimated Result is primarily due to:

- finalisation of the business case and evaluation phase of the Finance Reform program for the replacement of the Masterpiece system in 2022-23 (\$3.9 million)
- lower volumes of agency work requests (\$2.4 million).

The increase in the 2022-23 Estimated Result for income compared to the 2022-23 Budget is primarily due to increased volumes of agency work requests including the processing of voluntary separation payments (\$0.9 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2022-23 Budget is primarily due to:

- increased volumes of agency work requests (\$3.4 million)
- evaluation of the replacement of the Masterpiece system as part of the Finance Reform program (\$1.7 million)
- voluntary separation payments in 2022-23 (\$1.3 million).

The decrease in the 2022-23 Estimated Result for income compared to the 2021-22 Actual is primarily due to increased volumes of work requests in 2021-22 (\$2.9 million).

The increase in the 2022-23 Estimated Result for expenses compared to the 2021-22 Actual is primarily due to:

- higher expenses associated with the Finance Reform program (\$3.9 million)
- increased volumes of work agency requests (\$2.9 million)
- voluntary separation payments in 2022-23 (\$1.3 million)

partially offset by

- completion of the Basware invoice management system upgrade project (\$1.2 million).

#### Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Average customer satisfaction with the services provided by Shared Services SA <i>The lower 2022-23 Estimated Result is primarily due to ongoing volume increases in payroll services (mainly SA Heath related).</i>	>80%	65%	>80%	61%
Salary overpayments as a % of total pays issued	<0.4%	0.6%	<0.4%	0.6%
% of invoices paid in 30 days <i>Shared Services SA customers only, not all public authorities.</i>	>98%	98%	>98%	98.5%
% of statutory returns (e.g. BAS and FBT) and financial statements submitted by the prescribed dates	100%	100%	100%	100%
% of complaints actioned within 10 business days <i>Complaints from members of the public. The lower 2022-23 Estimated Result reflects a small total number of complaints received from members of the public during 2022-23. Three of these complaints were complex payroll-related (from former employees) and the current process is being reviewed to ensure the complainant is contacted within 10 business days.</i>	100%	70%	100%	95%

#### Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
No. of invoices processed	3.4m	3.4m	2.7m	3.3m
No. of salary payments	3.0m	3.0m	3.0m	2.9m
No. of invoices raised	0.5m	0.5m	0.5m	0.5m
No. of statutory financial statements prepared	179	181	169	179

## Sub-program 3.2: Whole of Government Procurement

### Description/objective

Procurement Services SA (PSSA) sets the strategic direction for the management of procurement across government. To achieve this, PSSA develops and maintains the policy framework for how public authorities undertake procurement and supports the capability development of public sector procurement practitioners. PSSA also works to reduce the complexity and red tape for businesses tendering for government work, and establishes and manages across government contracts covering goods, services, energy, and information communications technology to deliver value for money outcomes to public authorities and the South Australian community.

### Highlights 2022-23

- Completed unification of the legal framework for construction procurement and procurement by prescribed public authorities under the one South Australian Government Procurement Framework.
- Implemented thirteen policies from the 'Making the Public Dollar Work' election commitments including release of a new procurement framework that supports local businesses and jobs through government procurement.
- Delivered a new masterclass series for procurement and contract management practitioners across the public sector.
- Established new across government contracts for the supply of print equipment and related services, Adobe licensing, Salesforce software, postal services, Microsoft enterprise enrolment, Microsoft unified support services, temporary staff services and supply of fuels for state government fleet vehicles.
- Renegotiated contracts for gas, electricity, domestic and international air travel, audit and financial advisory services, network management services and Esri (geo-spatial) software.

### Targets 2023-24

- Measure the value and percentage of government contracts awarded to local businesses.
- Launch a new website to enable local suppliers to access the government's forward procurement plan to provide support in preparing for upcoming opportunities.
- Continue the implementation of remaining 'Making the Public Dollar Work' election commitments.
- Launch a capability development strategy for procurement and contract management practitioners across the public sector.
- Establish a program to modernise and connect procurement, contract management and financial systems across the public sector.
- Establish new across government contracts for gas, telecommunication services, network hardware services, professional services, Microsoft licensing and support services, Microsoft licensing solution provider, professional services, employee assistance program, travel management, salary sacrifice and master media.

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Income	1 842	1 868	1 841	2 612
Expenses	7 106	6 987	7 100	7 504
<b>Net cost of sub-program</b>	<b>5 264</b>	<b>5 119</b>	<b>5 259</b>	<b>4 892</b>
<b>FTEs as at 30 June (No.)</b>	<b>41.0</b>	41.4	43.4	50.0

### Explanation of significant movements

The decrease in the 2022-23 Estimated Result for income and expenses compared to the 2021-22 Actual is primarily due to the provision of procurement and contract management training courses across government during 2021-22 (\$0.7 million).

### Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Cost of procurement function versus spend under management	<1.8%	0.9%	<1.8%	0.9%
% of suppliers satisfied with our process, timeliness, and communication	>90%	90%	>70%	56%
% of government public authorities satisfied with the quality of engagement, quality and access to information and quality of services and contracts delivered	>82%	80%	>82%	78%

### Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
New across government contracts established <i>The lower 2022-23 Estimated Result compared to the 2022-23 Projection reflects the extension of some existing contracts and the establishment (including aggregation) of contracts being rescheduled to 2023-24.</i>	7	8	16	6
No. of government procurement election commitments implemented (new) <i>New performance indicator for 2022-23.</i>	7	12	12	n.a.

## Sub-program 3.3: Electorate Services

### Description/objective

Provision of support services to members of parliament to assist them in meeting their responsibilities to the parliament and the broader community.

### Highlights 2022-23

- Established a learning management platform accessible to assistants to members of parliament staff facilitating online access to respectful behaviours in the workplace training, and other training/policy material.
- Continued the relocation of electorate offices impacted by the 2020 Electoral Districts Boundaries Commission review, and identified options for further electorate office relocations.
- Continued to review the existing development and training support resources, which includes Department of Treasury and Finance online training and Office of the Commissioner for Public Sector Employment resources, to ensure they remain contemporary and support the psychological wellbeing, resilience, and safety of employees and leaders in addition to meeting ongoing legislative requirements.

**Targets 2023-24**

- Establish a collaborative forum to provide opportunities to engage with assistants to members of the South Australian parliament to support delivery of training opportunities, support psychological wellbeing and to continue to focus on safety/support in the workplace.
- Deliver the relocation and upgrade of three electorate offices scheduled for 2023-24.
- Deliver a program of site visits to all House of Assembly members' electorate offices focusing on staff security and safety through compliance with work health and safety policies and physical security measures in offices.

	<b>2023-24 Budget</b>	<b>2022-23 Estimated Result</b>	<b>2022-23 Budget</b>	<b>2021-22 Actual</b>
	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>	<b>\$000</b>
Income	509	575	550	359
Expenses	7 637	7 394	7 208	6 814
<b>Net cost of sub-program</b>	<b>7 128</b>	<b>6 819</b>	<b>6 658</b>	<b>6 455</b>
<b>FTEs as at 30 June (No.)</b>	<b>36.2</b>	<b>38.6</b>	<b>38.5</b>	<b>39.8</b>

**Explanation of significant movements**

No major variations.

**Sub-program 3.4: Fines Enforcement and Recovery Unit****Description/objective**

The Fines Enforcement and Recovery Unit (Fines Unit) manages overdue fines and expiations issued by authorities across South Australia, including court imposed pecuniary sums. The Fines Unit also manages the recovery of Victims of Crime and Criminal Injury Compensation debts. Since 1 February 2019, the Fines Unit has also been able to recover civil (state) debts referred from state government entities, enabling a whole of government approach for the state.

The Fines Unit does not issue fines, nor does it set fines rates or determine how or when fines should be applied. Fines are determined by legislation and are issued by relevant authorities or ordered by a court.

The Fines Unit is under the direction of the Chief Recovery Officer who has a broad range of legislative powers to ensure efficient and contemporary debt collection and enforcement operations.

**Highlights 2022-23**

- Identified non-financial resolution opportunities in collaboration with other South Australian government departments for vulnerable clients to address outstanding fines.
- Finalised procurement for external debt collection services to augment in house recovery of both fines and civil debt.
- Continued to provide training and development for Fines Unit staff to ensure best practice client service outcomes.
- Explored opportunities to expand self-service options for Fines Unit clients.

**Targets 2023-24**

- Optimise the resolution of fines and civil debt by full payment or payment arrangement.
- Continue to identify non-financial resolution opportunities for vulnerable clients to address outstanding fines.

- Progress amendments to the *Fines Enforcement and Debt Recovery Act 2017* to improve the unit's ability to pursue debts on behalf of government departments and agencies and implement the necessary operational changes to support amendments if approved.
- Continue to provide training and development for Fines Unit staff to ensure best practice client service outcomes.
- Optimise self-serve options to enhance client experience and engagement.
- Commence replacement of Fines Unit telephony system and investigate the use of emerging technologies to improve client service delivery.

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Income	988	984	892	950
Expenses	19 296	19 336	18 598	17 259
<b>Net cost of sub-program</b>	<b>18 308</b>	<b>18 352</b>	<b>17 706</b>	<b>16 309</b>
<b>FTEs as at 30 June (No.)</b>	<b>114.9</b>	116.2	117.0	97.6

#### Explanation of significant movements

The increase in the 2022-23 Estimated Result for expenses compared to the 2021-22 Actual is primarily due to:

- staff vacancies in 2021-22 (\$1.0 million)
- voluntary separation payments in 2022-23 (\$0.6 million)
- transfer of debt recovery activities from the South Australian Housing Trust (\$0.3 million).

#### Performance indicators

	2023-24 Target	2022-23 Estimated Result	2022-23 Target	2021-22 Actual
Fines debt under management <i>The lower 2022-23 Estimated Result is primarily due to the external debt collection panel arrangement expiring and outsourced debt being recalled. The Fines Unit expects to have new supplier(s) engaged by the beginning of 2023-24.</i>	70%	63.7%	70%	69.4%
Cost to collect \$100 of fines debt	<\$12.00	\$10.82	<\$12.00	\$10.75
Total fines collected <i>Includes amounts collected on behalf of, and disbursed to, other parties (suitsors).</i>	\$117.0m	\$115.0m	\$115.0m	\$114.6m
Total civil debt collected <i>Includes amounts collected on behalf of, and disbursed to, state government entities. The higher 2022-23 Estimated Result compared to the 2023-24 Target reflects recovery of hotel quarantine debt.</i>	\$6.5m	\$7.0m	\$5.5m	\$7.7m
Resolution rate of debt collected to debt referred <i>The lower 2022-23 Estimated Result compared to the 2023-24 and 2022-23 Target is primarily due to the external debt collection panel arrangement expiring, and outsourced debt being recalled. The Fines Unit expects to have new supplier(s) engaged by the beginning of 2023-24.</i>	75%	59.5%	80%	66.0%

## Activity indicators

	2023-24 Projection	2022-23 Estimated Result	2022-23 Projection	2021-22 Actual
Inbound client telephone calls received	300 000	289 000	300 000	253 532
No. of enforcement action notices issued <i>The higher 2022-23 Estimated Result is primarily due to an additional 25 000 fines being referred to the Fines Unit due to non-voting in the 2022 State Election, resulting in higher volumes of enforcement action notices issued.</i>	720 000	740 000	700 000	712 018
No. of matters referred for enforcement <i>The higher 2022-23 Estimated Result is primarily due to an additional 25 000 fines being referred to the Fines Unit due to non-voting in the 2022 State Election. The Fines Unit continues to see a slight reduction in other matters referred for enforcement.</i>	180 000	190 000	180 000	154 854
Review of Enforcement Determinations	25 000	23 000	25 000	25 269
% of debt on payment arrangement	50%	50%	45%	46.4%

**The Office of the Industry Advocate (OIA), which is separately reported in Treasury and Finance Administered Items (Other Accounts) and not reflected within the department's program commentary, has the following highlights and targets:**

**Highlights 2022-23**

- Implemented the government's election commitments by:
  - conducting regular industry-specific workshops to assist local businesses in becoming tender ready thereby helping more local businesses win state government work
  - providing regular training for departmental procurement staff on the government's industry participation policies and education of local industry participants and providers.
- Continued to advance the objectives of the South Australian Industry Participation Policy for locally based businesses in South Australia to participate in government contracts.
- Continued the implementation of Aboriginal economic participation initiatives, by expanding the Aboriginal business directory and connecting South Australian Aboriginal businesses with opportunities to deliver as part of state government projects.
- Reviewed and expanded the Connecting with Business program by organising events which assist industry, including - Ready to Tender, Supply to Gov, Meet the Buyer, and industry specific events.

**Targets 2023-24**

- Undertake a broad market assessment to identify South Australian businesses that can deliver projects, goods or services to the state government.
- Increase the awareness of local industry capability among departmental procurement staff by promoting the South Australian products and services directory.
- Continue to advance the government's objective to increase the amount spent with South Australian businesses by five per cent and thereby injecting an additional \$425 million into the state's economy.
- Ensure 90 per cent of labour hours for industry participation plans for projects above \$50 million are delivered by residents of South Australia.
- Implement the requirement that 20 per cent of all labour hours across major projects above \$50 million be performed by apprentices, trainees, Aboriginal workers, and long-term unemployed in line with the South Australian Industry Participation Policy procedural guidelines.

## Treasury and Finance

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Income</b>				
Appropriation	175 788	168 062	170 231	177 366
Other income from state government	—	6 413	—	—
Intra-government transfers	2 860	4 220	4 172	4 300
Fees, fines and penalties	305	324	336	29 583
Sales of goods and services	78 796	79 918	74 636	87 012
Resources received free of charge	—	—	—	2 134
Other income	4 378	3 624	2 662	2 534
<b>Total income</b>	<b>262 127</b>	<b>262 561</b>	<b>252 037</b>	<b>302 929</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave	142 885	137 392	140 052	153 623
Long service leave	3 521	3 513	3 584	-1 874
Payroll tax	7 044	7 170	7 287	8 262
Superannuation	19 213	14 688	19 232	16 648
Other	2 046	6 556	2 484	1 061
Supplies and services				
General supplies and services	69 621	79 395	63 221	97 404
Consultancy expenses	651	2 007	1 543	3 135
Depreciation and amortisation	10 817	10 915	11 567	11 738
Borrowing costs	423	425	436	10
Grants and subsidies	—	—	—	836
Intra-government transfers	262	396	55	—
Other expenses	4 052	3 423	3 423	48
<b>Total expenses</b>	<b>260 535</b>	<b>265 880</b>	<b>252 884</b>	<b>290 891</b>
<b>Total comprehensive result</b>	<b>1 592</b>	<b>-3 319</b>	<b>-847</b>	<b>12 038</b>

## Treasury and Finance

### Statement of comprehensive income

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Net cost of services calculation</b>				
Income	262 127	262 561	252 037	302 929
Less				
Appropriation	175 788	168 062	170 231	177 366
Other income from state government	—	6 413	—	—
<b>Income included in net cost of services</b>	<b>86 339</b>	<b>88 086</b>	<b>81 806</b>	<b>125 563</b>
Expenses	260 535	265 880	252 884	290 891
<b>Expenses included in net cost of services</b>	<b>260 535</b>	<b>265 880</b>	<b>252 884</b>	<b>290 891</b>
<b>Net cost of services</b>	<b>174 196</b>	<b>177 794</b>	<b>171 078</b>	<b>165 328</b>

## Treasury and Finance

### Statement of financial position

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	29 155	19 420	19 508	23 842
Receivables	24 825	24 776	20 615	24 728
Other current assets	—	—	—	249
<b>Total current assets</b>	<b>53 980</b>	<b>44 196</b>	<b>40 123</b>	<b>48 819</b>
<b>Non-current assets</b>				
Land and improvements	24 741	26 382	24 743	27 464
Plant and equipment	7 484	6 932	6 378	4 361
Intangible assets	22 701	29 768	30 216	33 562
<b>Total non-current assets</b>	<b>54 926</b>	<b>63 082</b>	<b>61 337</b>	<b>65 387</b>
<b>Total assets</b>	<b>108 906</b>	<b>107 278</b>	<b>101 460</b>	<b>114 206</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables	21 149	21 059	16 025	23 303
Short-term borrowings	1 201	1 220	311	751
Employee benefits				
Salaries and wages	420	420	420	194
Annual leave	14 730	14 667	14 129	15 131
Long service leave	3 173	3 154	3 932	3 135
Other	1 164	1 164	1 159	1 164
Short-term provisions	1 065	1 060	1 356	1 055
Other current liabilities	653	653	674	653
<b>Total current liabilities</b>	<b>43 555</b>	<b>43 397</b>	<b>38 006</b>	<b>45 386</b>
<b>Non-current liabilities</b>				
Long-term borrowings	751	885	668	273
Long-term employee benefits				
Long service leave	30 514	29 868	35 856	30 872
Long-term provisions	8 902	8 862	10 305	8 822
Other non-current liabilities	3 879	4 553	4 714	5 227
<b>Total non-current liabilities</b>	<b>44 046</b>	<b>44 168</b>	<b>51 543</b>	<b>45 194</b>
<b>Total liabilities</b>	<b>87 601</b>	<b>87 565</b>	<b>89 549</b>	<b>90 580</b>
<b>Net assets</b>	<b>21 305</b>	<b>19 713</b>	<b>11 911</b>	<b>23 626</b>

## Treasury and Finance

### Statement of financial position

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000
<b>Equity</b>				
Contributed capital	5 344	5 344	5 344	5 344
Retained earnings	15 134	13 542	5 740	17 455
Asset revaluation reserve	827	827	827	827
<b>Total equity</b>	<b>21 305</b>	<b>19 713</b>	<b>11 911</b>	<b>23 626</b>

Balances as at 30 June end of period.

## Treasury and Finance

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<i><b>Cash inflows</b></i>				
Appropriation	175 788	168 062	170 231	177 366
Intra-government transfers	2 860	4 220	4 172	4 300
Fees, fines and penalties	305	324	336	34 767
Sales of goods and services	78 726	79 848	74 566	84 577
GST received	—	—	—	5 220
Other receipts from state government	—	6 413	—	—
Other receipts — other	4 277	3 527	2 564	2 865
<b>Cash generated from operations</b>	<b>261 956</b>	<b>262 394</b>	<b>251 869</b>	<b>309 095</b>
<i><b>Cash outflows</b></i>				
Employee benefit payments	173 879	170 299	173 559	187 367
Payments for supplies and services	70 946	84 302	65 438	103 610
Interest paid	423	425	436	10
Grants and subsidies	—	—	—	836
Intra-government transfers	262	396	55	—
Other payments	3 897	3 271	3 271	337
<b>Cash used in operations</b>	<b>249 407</b>	<b>258 693</b>	<b>242 759</b>	<b>292 160</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>12 549</b>	<b>3 701</b>	<b>9 110</b>	<b>16 935</b>
<b>Investing activities</b>				
<i><b>Cash outflows</b></i>				
Purchase of property, plant and equipment	2 053	4 208	2 106	3 218
Purchase of intangibles	—	3 273	2 834	2 592
<b>Cash used in investing activities</b>	<b>2 053</b>	<b>7 481</b>	<b>4 940</b>	<b>5 810</b>
<b>Net cash provided by (+)/used in (-) investing activities</b>	<b>-2 053</b>	<b>-7 481</b>	<b>-4 940</b>	<b>-5 810</b>
<b>Financing activities</b>				
<i><b>Cash outflows</b></i>				
Repayment of leases	761	642	1 177	1 423
<b>Cash used in financing activities</b>	<b>761</b>	<b>642</b>	<b>1 177</b>	<b>1 423</b>
<b>Net cash provided by (+)/used in (-) financing activities</b>	<b>-761</b>	<b>-642</b>	<b>-1 177</b>	<b>-1 423</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>9 735</b>	<b>-4 422</b>	<b>2 993</b>	<b>9 702</b>
<b>Cash and cash equivalents at the start of the period</b>	<b>19 420</b>	<b>23 842</b>	<b>16 515</b>	<b>14 140</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>29 155</b>	<b>19 420</b>	<b>19 508</b>	<b>23 842</b>

## Administered items for the Department of Treasury and Finance

### Statement of comprehensive income<sup>(a)</sup>

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Income</b>				
Taxation	4 862 010	4 695 281	4 414 470	4 635 737
Appropriation	3 622 181	2 071 047	2 446 740	2 762 462
Tax equivalent revenues	81 331	43 935	79 216	81 683
Commonwealth sourced revenues	9 033 675	7 970 376	7 603 956	7 234 358
Intra-government transfers	22 454	39 148	48 479	13 272
Fees, fines and penalties	224 673	191 241	209 726	195 530
Sales of goods and services	231	225	225	135
Interest revenues	355 665	287 398	120 898	5 491
Dividend income	174 591	116 308	170 332	147 425
Other income <sup>(b)</sup>	52 968	524 956	54 620	858 064
<b>Total income</b>	<b>18 429 779</b>	<b>15 939 915</b>	<b>15 148 662</b>	<b>15 934 157</b>
<b>Expenses</b>				
Employee benefit expenses				
Salaries, wages, annual and sick leave <sup>(c)</sup>	388	381	375	3 272
Superannuation contribution to various schemes <sup>(d)</sup>	515 823	402 080	402 080	422 922
Supplies and services				
General supplies and services	50 460	47 760	47 260	42 041
Borrowing costs	1 008 530	740 308	520 526	318 812
Grants and subsidies	3 603 895	1 379 093	3 424 874	3 538 957
Intra-government transfers	1 228 023	603 145	643 548	455 695
Other expenses <sup>(b)</sup>	14 450 242	14 060 691	12 354 041	14 374 397
<b>Total expenses</b>	<b>20 857 361</b>	<b>17 233 458</b>	<b>17 392 704</b>	<b>19 156 096</b>
<b>Net result</b>	<b>-2 427 582</b>	<b>-1 293 543</b>	<b>-2 244 042</b>	<b>-3 221 939</b>
<b>Total comprehensive result</b>	<b>-2 427 582</b>	<b>-1 293 543</b>	<b>-2 244 042</b>	<b>-3 221 939</b>

(a) This statement reflects the aggregated transactions of the Department of Treasury and Finance Consolidated Account items and the Treasury and Finance Administered Items Account.

(b) The 2022-23 Estimated Result includes the return of surplus cash held by agencies at 30 June 2022 to the Consolidated Account in accordance with the cash alignment policy. The final transfer will occur before 30 June 2023.

(c) Reduction in salaries, wages, annual and sick leave in 2022-23 reflects the transfer of the South Australian Employment Tribunal from the Department of Treasury and Finance to the Attorney-General's Department effective 1 July 2022.

(d) The department on behalf of the Treasurer makes payments to support the funding of the defined benefit superannuation liability for the Police Superannuation Scheme and the South Australian Superannuation Fund. The unfunded superannuation liability is not recorded in the Administered Items for the Department of Treasury and Finance. This is disclosed in Budget Paper 3 appendices and discussed in Chapter 4.

## Administered items for the Department of Treasury and Finance

### Statement of financial position<sup>(a)</sup>

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Assets</b>				
<b><i>Current assets</i></b>				
Cash and cash equivalents	10 171 227	9 558 958	10 110 571	10 082 273
Receivables	590 688	521 866	677 407	776 145
Other current assets	10	10	—	8 710
<b>Total current assets</b>	<b>10 761 925</b>	<b>10 080 834</b>	<b>10 787 978</b>	<b>10 867 128</b>
<b><i>Non-current assets</i></b>				
Financial assets	11 264 067	10 535 960	10 714 585	9 996 771
Intangible assets	325	325	325	325
<b>Total non-current assets</b>	<b>11 264 392</b>	<b>10 536 285</b>	<b>10 714 910</b>	<b>9 997 096</b>
<b>Total assets</b>	<b>22 026 317</b>	<b>20 617 119</b>	<b>21 502 888</b>	<b>20 864 224</b>
<b>Liabilities</b>				
<b><i>Current liabilities</i></b>				
Payables	56 619	56 619	27 823	56 934
Short-term borrowings	10 151 713	9 552 351	10 077 405	9 584 774
Employee benefits				
Salaries, wages, annual and long service leave	418	418	559	418
Other current liabilities	61 832	61 832	55 712	6 245
<b>Total current liabilities</b>	<b>10 270 582</b>	<b>9 671 220</b>	<b>10 161 499</b>	<b>9 648 371</b>
<b><i>Non-current liabilities</i></b>				
Long-term borrowings	27 597 367	24 359 949	26 518 613	23 328 165
Long-term employee benefits				
Long service leave	796	796	786	796
Long-term provisions	—	—	4 400	2 300
Other non-current liabilities	44 478	44 478	57 585	44 478
<b>Total non-current liabilities</b>	<b>27 642 641</b>	<b>24 405 223</b>	<b>26 581 384</b>	<b>23 375 739</b>
<b>Total liabilities</b>	<b>37 913 223</b>	<b>34 076 443</b>	<b>36 742 883</b>	<b>33 024 110</b>
<b>Net assets</b>	<b>-15 886 906</b>	<b>-13 459 324</b>	<b>-15 239 995</b>	<b>-12 159 886</b>

		2022-23		
	2023-24	Estimated	2022-23	2021-22
	Budget	Result	Budget	Actual
	\$000	\$000	\$000	\$000

**Equity**

Retained earnings	-15 886 906	-13 459 324	-15 239 995	-12 159 886
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<b>Total equity</b>	<b>-15 886 906</b>	<b>-13 459 324</b>	<b>-15 239 995</b>	<b>-12 159 886</b>
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(a) This statement reflects the aggregated transactions of the Department of Treasury and Finance Consolidated Account items and the Treasury and Finance Administered Items Account. The balances are reported as at 30 June each period.

# Administered items for the Department of Treasury and Finance

## Consolidated Account items

### Statement of cash flows

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<b>Cash inflows</b>				
Taxation				
Betting operations tax	63 353	81 916	48 217	49 590
Contribution from casino operations	23 600	23 400	18 000	17 255
Contribution from SA Lotteries	114 395	111 685	103 635	105 341
Land tax	683 581	739 897	573 555	499 123
Commonwealth places mirror land tax <sup>(a)</sup>	1 400	1 100	1 000	1 005
Payroll tax	1 943 344	1 888 987	1 805 596	1 839 391
Commonwealth places mirror payroll tax <sup>(a)</sup>	35 200	33 500	31 492	32 132
Stamp duties	1 965 212	2 007 459	1 827 741	2 169 654
Commonwealth places mirror stamp duties <sup>(a)</sup>	263	263	271	263
Commonwealth receipts				
Commonwealth general purpose grants				
GST revenue grants <sup>(b)</sup>	8 788 282	7 895 887	7 378 211	7 120 261
Commonwealth specific purpose grants	236 393	228 829	225 745	222 009
Interest receipts				
Interest on investments	354 424	286 024	119 524	2 780
Interest recoveries	1 241	1 374	1 374	2 710
Dividends and distributions				
Adelaide Cemeteries Authority				
Income tax equivalent	60	60	60	588
Adelaide Venue Management Corporation				
Dividend	1 600	1 600	1 600	1 600
Arrangements with private electricity entities				
Local government rate equivalent	138	135	135	128
Department for Infrastructure and Transport				
Dividend	—	—	—	4 756
Income tax equivalent	2 614	2 614	2 614	1 832
Local government rate equivalent	1 207	1 178	1 178	1 425
Flinders Ports				
Payment in lieu of other taxes	3 080	3 005	3 005	1 865
ForestrySA				
Dividend	773	—	—	—
Income tax equivalent	332	—	—	—

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Funds SA				
Local government rate equivalent	133	130	130	253
HomeStart Finance				
Dividend	23 735	23 805	26 412	46 440
Income tax equivalent	10 172	10 202	11 319	16 038
Motor Accident Commission				
Dividend	2 269	—	4 422	10 321
Public Trustee				
Dividend	4 960	5 324	4 930	6 221
Income tax equivalent	2 069	2 217	2 053	2 607
Renewal SA				
Dividend	2 246	36 399	2 259	4 054
Income tax equivalent	—	17 368	—	—
Local government rate equivalent	1 793	1 430	1 938	1 663
Scope Global Pty Ltd				
Dividend	—	—	—	5 000
Income tax equivalent	—	—	—	194
South Australian Government Financing Authority				
Dividend	33 600	1 750	32 800	51 343
Income tax equivalent	14 400	—	14 400	35 444
South Australian Water Corporation				
Dividend	103 904	46 020	96 499	29 882
Income tax equivalent	71 305	46 228	68 411	29 979
Local government rate equivalent	2 101	2 050	2 050	1 947
State Owned Generators Leasing Co Pty Ltd				
Dividend	1 504	1 410	1 410	—
Income tax equivalent	645	604	604	—
TAFE SA				
Local government rate equivalent	52	51	51	—
West Beach Trust				
Income tax equivalent	142	548	77	734
Other receipts				
Adelaide Oval sublease fee	1 083	1 036	1 036	1 024
Casino Unclaimed Prizes	40	40	40	26
Contract sanction receipts — CTP Insurance	—	—	—	50
Court fines	80 573	60 153	70 620	61 228
Court regulatory fees	21 398	13 000	20 283	15 293
Department for Infrastructure and Transport	15 727	15 713	15 713	13 449
Equiticorp Tasman Limited — liquidation dividend	—	—	—	2 499

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Essential Services Commission of South Australia	14 645	14 593	14 256	13 272
Government Banking Contract Rebate	—	1 883	1 883	4 612
Guarantee fees	122 702	118 088	118 823	119 460
Hotel quarantine interstate cross charging	—	27 464	—	2 344
Independent Gaming Corporation contribution to Gamblers Rehabilitation Fund	2 000	2 000	2 000	4 000
Landscapes Levy — Treasurer's Water Licences (formerly called NRM Levy)	439	429	429	343
Metropolitan Drainage Fund	7	7	7	15
National Tax Equivalent Program	50	50	50	—
Off-course wagering services annual fee	1 271	1 271	1 271	1 189
On-passing of Digital Technology Academy Funding	6 000	4 000	—	—
On-passing of Innovation Centre Funding	3 000	8 000	3 000	—
On-passing of SAHMRI Grant	—	27 280	27 280	14 000
Private Hospital Funding	—	19 821	—	9 143
Recoup from SAFA Insurance Fund No. 3	—	8 700	—	7 123
Recoup from the Department for Trade and Investment	—	4 900	—	—
Recoup from the Economic Investment Fund	4 722	3 061	950	800
Recoup from the Planning and Development Fund	—	—	—	4 300
Return of cash to Consolidated Account — cash alignment policy	—	436 593	—	799 845
Return of deposit account balances — superannuation	30 000	30 000	30 000	—
Return of Green Industries SA bushfire clean-up funding	—	—	—	2 444
Sundry fees	38	38	—	—
Sundry recoupment	193	187	206	135
Unclaimed monies	2 358	2 238	2 198	2 709
<b>Total receipts for Consolidated Account</b>	<b>14 801 768</b>	<b>14 304 994</b>	<b>12 722 763</b>	<b>13 395 131</b>
<b>Cash outflows</b>				
Employee benefit payments				
Judges <sup>(c)</sup>	—	—	—	3 502
Minister's salary, electorate and expense allowance	388	381	375	399
Grants, subsidies and transfers				
First Home Owner Grants	51 040	33 000	43 580	67 336
HomeBuilder	13 339	26 195	36 851	148 575
Payments to fund Consolidated Account	3 237 418	1 031 784	3 070 240	2 738 632
<b>Total payments appropriated under various acts</b>	<b>64 767</b>	<b>59 576</b>	<b>80 806</b>	<b>219 812</b>
<b>Total payments funded by borrowings</b>	<b>3 237 418</b>	<b>1 031 784</b>	<b>3 070 240</b>	<b>2 738 632</b>

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Investing activities</b>				
<b>Cash inflows</b>				
Repayment of advances				
Adelaide Oval SMA Ltd	—	—	—	714
Bianco Reinforcing Pty Ltd	—	—	—	533
BSBC Holdings Pty Ltd	—	—	—	168
Catholic Church Endowment Society Incorporated	3 600	—	—	—
Concessional Bushfire Loans	—	—	—	112
Department of Primary Industries and Regions	6 518	3 518	3 518	6 406
Electoral Commission of South Australia	—	4 000	—	—
Eyre Peninsula Seafoods Pty Ltd	—	—	—	74
Flinders Medical Centre	—	—	—	5 000
Neutrog Australia Pty Ltd	—	—	—	140
Royal Zoological Society of South Australia	—	—	—	315
Sea Dragon Lodge	—	—	—	23
Thoroughbred Racing SA	—	—	—	813
USUS Pty Ltd	—	—	—	5 000
Return of capital				
Department for Education	—	80 327	—	—
TAFE SA	—	38 272	—	50 000
Other investing receipts				
Visitor Information Centre	—	410	—	—
<b>Total receipts for Consolidated Account</b>	<b>10 118</b>	<b>126 527</b>	<b>3 518</b>	<b>69 298</b>
<b>Financing activities</b>				
<b>Cash inflows</b>				
Borrowings				
Borrowings to fund Consolidated Account	3 237 418	1 031 784	3 070 240	2 738 632
Other				
Deposits with Treasurer	599 362	—	616 775	—
<b>Cash outflows</b>				
Other				
Deposits with Treasurer	—	32 417	—	238 026
<b>Total borrowings</b>	<b>3 237 418</b>	<b>1 031 784</b>	<b>3 070 240</b>	<b>2 738 632</b>
<b>Total receipts re cash and deposits</b>	<b>599 362</b>	<b>—</b>	<b>616 775</b>	<b>—</b>
<b>Total payments re cash and deposits</b>	<b>—</b>	<b>32 417</b>	<b>—</b>	<b>238 026</b>

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Net impact on consolidated account</b>	<b>14 747 119</b>	<b>14 371 945</b>	<b>12 645 475</b>	<b>13 244 617</b>
<b>Net impact on cash and deposits</b>	<b>599 362</b>	<b>-32 417</b>	<b>616 775</b>	<b>-238 026</b>
<p>(a) Taxes akin to state taxes are levied on activities conducted on Commonwealth places under the authority of Commonwealth mirror tax legislation. Revenue is retained by the state.</p> <p>(b) GST revenue grants includes the estimate of the Commonwealth Government's no worse off guarantee payments to South Australia.</p> <p>(c) Reduction in employee benefit payments in 2022-23 reflects the transfer of the South Australian Employment Tribunal from the Department of Treasury and Finance to the Attorney-General's Department effective 1 July 2022.</p>				

**Administered items for the Department of Treasury and Finance**  
**Treasury and Finance Administered Items Account**  
**Statement of cash flows**

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Operating activities</b>				
<b>Cash outflows</b>				
Employee benefit payments				
Past service superannuation payments	515 823	402 080	402 080	422 270
Police superannuation, guaranteed minimum retirement benefit	1 000	1 000	1 000	—
Payments for supplies and services				
Business Case Fund	526	12 347	12 347	19 607
National Tax Equivalent Program	60	60	60	2
Repayment of unclaimed monies	350	350	350	465
State share of GST administration costs	50 000	47 300	46 800	40 908
Interest paid				
Interest paid on deposit accounts and other monies	49 242	43 104	6 333	350
Interest on borrowings	959 288	697 204	514 193	316 574
Grants, subsidies and transfers				
Adelaide Oval sublease fee	1 083	1 036	1 036	1 024
Adelaide Venue Management Corporation	16 559	10 706	10 706	10 823
Affordable Housing Fund	3 100	2 800	565	6 500
Building Indemnity Insurance	618	—	618	—
Charitable and Social Welfare Fund	4 000	4 000	4 000	4 000
Community Development Fund	20 000	20 000	20 000	20 000
Community Support Grants and Donations	158	234	154	—
Community Wastewater Management Schemes (benefits to households in goods and services)	4 878	4 759	4 759	4 643
Consumer Advocacy and Research Fund	314	306	306	298
Contingency provisions — employee entitlements	41 081	66 665	90 027	17 175
Contingency provisions — investing contingencies	542 979	73 295	143 191	35 174
Contingency provisions — supplies and services	278 643	136 533	160 572	5 341
Contribution to Racing SA	15 059	14 480	14 364	12 984
COVID-19 Support Fund	—	13 786	13 786	375 254
Department for Energy and Mining	12 834	12 850	12 644	11 725
Department for Environment and Water	927	876	876	855
Department of Human Services	5 414	5 390	5 390	5 380
Department of Treasury and Finance	571	561	561	393
Economic Recovery Fund	20 000	2 000	10 000	—

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Electric Vehicle Subsidies	3 520	2 201	2 201	750
Emergency Services Agencies Funding	110	153	153	39 804
Emergency services levy — land and business regulations	276	276	276	276
Emergency services levy — pensioner concessions	6 415	6 540	6 366	6 412
Emergency services levy remissions	127 442	128 589	127 146	129 145
Essential Services Commission of South Australia	947	1 430	930	1 418
Fire damage and insurance costs (SAFA Insurance Fund No. 2)	4 400	2 323	4 400	4 372
Future Jobs Fund	7 311	6 399	1 031	2 067
Gamblers Rehabilitation Fund	2 000	2 000	2 000	2 000
HomeStart Finance	8 870	8 363	8 363	7 964
Hotel Quarantine Interstate Cross Charging	—	164	—	1 070
Industry Financial Assistance Account	—	—	—	350
Jobs and Economic Growth Fund	51 533	4 865	56 014	95 577
Landscapes Levy — Treasurer's Water Licences (formerly called the NRM Levy)	440	429	429	356
Local Government Disaster Grant – Cyclone Tiffany	7 920	—	—	—
Local Government Disaster Recovery Assistance Arrangements	—	20 000	—	—
Local Government Infrastructure Partnership Program	40 524	44 392	—	7 028
Metropolitan drainage systems maintenance	895	4 456	1 589	1 984
Office of the Commissioner for Public Sector Employment	—	—	—	6 440
Office of the Industry Advocate	1 740	1 829	1 829	1 517
Pandemic Leave Disaster Payment	—	12 000	—	—
Pre-construction grant	—	—	—	20
Private Hospital Funding	—	1 873	—	27 990
Public Trustee	6 617	6 094	6 094	5 843
Red Cross Flood Appeal 2022 Donation	—	—	—	1 000
Renewal SA	11 779	6 335	5 550	5 599
Residual electricity entities	500	500	500	500
South Australian Health and Medical Research Institute	—	27 280	27 280	14 000
South Australian Housing Authority	121 356	68 447	2 979	7 865
South Australian Water Corporation	126 001	125 730	125 720	120 272
Sport and Recreation Fund	3 500	3 500	3 500	3 500
State Local Government Infrastructure Partnership	2 884	2 884	2 884	2 884
Support services to parliamentarians	29 565	31 843	26 687	25 896

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
Treasurer's Interest in the National Wine Centre	569	3 653	3 653	3 710
Türkiye and Syria Earthquake Appeal Fund	—	200	—	—
Other payments				
Commonwealth Bank transition out fees	160	100	—	—
Financial Guarantee	—	—	—	10
Other payments	99	98	100	1 295
Overpayment of Dividend	—	954	—	—
Overpayment of Income Tax Equivalent	—	6 620	—	—
Payments to the South Australian Superannuation Fund	30 000	30 000	30 000	—
Refunds and remissions	2 518	10 518	9 518	140 687
South Australian Government Financing Authority	—	—	—	55 000
Payments to SA Government				
Cash Alignment	—	—	—	186 006
<b>Cash used in operations</b>	<b>3 144 397</b>	<b>2 146 760</b>	<b>1 933 910</b>	<b>2 222 352</b>
<b>Cash inflows</b>				
Appropriation	3 557 414	2 011 471	2 365 934	2 542 674
<b>Net cash generated from operations</b>	<b>3 557 414</b>	<b>2 011 471</b>	<b>2 365 934</b>	<b>2 542 674</b>
<b>Net cash provided by (+)/used in (-) operating activities</b>	<b>413 017</b>	<b>-135 289</b>	<b>432 024</b>	<b>320 322</b>
<b>Investing activities</b>				
<b>Cash outflows</b>				
Other Payments				
Advances granted				
Catholic Church Endowment Society Incorporated	—	14 400	—	—
Concessional Bushfire Loans	—	—	—	2 700
Department for Energy and Mining	2 700	20 500	20 500	—
Department of Primary Industries and Regions	—	5 400	3 100	10 589
Future Jobs Fund	—	6 944	6 944	—
Non-Government School Loans Scheme	69 410	72 834	201 111	3 205
Equity capital contributions				
Adelaide Festival Centre Trust	—	—	—	101 957
Public Trustee	3 500	500	3 620	2 800
Renewal SA	11 231	72 656	10 656	40 154
South Australian Housing Authority	309 801	134 144	177 462	105 202
South Australian Water Corporation	3 468	28 225	8 794	16 919

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Cash used in investing activities	400 110	355 603	432 187	283 526
Net cash provided by (+)/used in (-) investing activities	-400 110	-355 603	-432 187	-283 526
Net increase (+)/decrease (-) in cash equivalents	12 907	-490 892	-163	36 796
Cash and cash equivalents at the start of the financial year (as at 1 July)	6 601	497 493	33 397	460 697
Cash and cash equivalents at the end of the financial year (as at 30 June)	19 508	6 601	33 234	497 493
Note: Totals may not add due to rounding.				

## Administered items for the Department of Treasury and Finance

### Other Accounts

#### Statement of cash flows

	2023-24 Budget	2022-23 Estimated Result	2022-23 Budget	2021-22 Actual
	\$000	\$000	\$000	\$000
<b>Operating activities</b>				
<b>Receipts</b>				
Taxation				
Emergency Services Levy — other	191 449	180 506	177 811	170 561
Emergency Services Levy — state government	6 248	5 813	5 585	7 018
Sales of goods and services				
Essential Services Commission of South Australia	987	1 045	1 045	60
Interest received				
Industry Financial Assistance Account	52	74	74	196
Intergovernmental Federal Financial Relations	1 786	2 393	—	467
Local Government Disaster Fund	85	71	3	15
Local Government Taxation Equivalent Fund	46	44	35	—
Intra-government transfers				
Affordable Housing Fund	3 100	2 800	565	6 655
Community Development Fund	20 000	20 000	20 000	20 000
Community Emergency Services Fund — other	124 824	125 857	124 293	126 321
Community Emergency Services Fund — state government	2 618	2 732	2 853	2 814
Essential Services Commission of South Australia	947	1 430	930	1 418
Industry Financial Assistance Account	8 215	51 343	28 402	35 372
Office of the Industry Advocate	1 740	1 829	1 829	1 517
Support services to parliamentarians	29 565	31 843	26 687	25 896
Treasurer's Interest in National Wine Centre	569	3 653	3 653	3 710
Grants and subsidies				
Intergovernmental Federal Financial Relations	3 642 474	3 619 973	3 479 322	3 323 779
Local Government Taxation Equivalent Fund	2 025	2 025	2 025	1 411
Other receipts				
Community Emergency Services Fund	457	450	450	513
CTP Insurance Regulator	114 367	111 929	110 034	108 926
Essential Services Commission of South Australia	19 778	19 179	18 927	19 344
Industry Financial Assistance Account	152	148	148	215
Office of the Industry Advocate	—	—	—	169
Support services to parliamentarians	—	—	—	19

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Treasurer's Interest in National Wine Centre	12	11	11	25
Victims of Crime Levy collections <sup>(a)</sup>	27 031	23 100	24 870	22 066
<b>Total receipts</b>	<b>4 198 527</b>	<b>4 208 248</b>	<b>4 029 552</b>	<b>3 878 487</b>
<b>Payments</b>				
Employee benefit payments				
CTP Insurance Regulator	4 023	3 948	3 801	3 502
Essential Services Commission of South Australia	5 840	5 685	5 685	4 866
Office of the Industry Advocate	1 418	1 513	1 513	1 521
Support services to parliamentarians	20 181	20 023	19 417	19 871
Payments for supplies and services				
CTP Insurance Regulator	62 755	62 067	59 827	44 076
Essential Services Commission of South Australia	2 389	2 965	2 350	1 864
Industry Financial Assistance Account	—	—	—	65
Office of the Industry Advocate	315	309	309	248
Support services to parliamentarians	9 159	9 663	8 613	7 643
Treasurer's Interest in National Wine Centre	50	49	49	—
Intra-government transfers				
Community Development Fund	20 000	20 000	20 000	20 000
Community Emergency Services Fund	325 596	315 358	310 992	307 227
CTP Insurance Regulator	12	12	12	—
Essential Services Commission of South Australia	14 645	14 593	14 256	13 272
Industry Financial Assistance Account	244	836	630	—
Victims of Crime Levy collections <sup>(a)</sup>	27 031	23 100	24 870	—
Grants and subsidies				
Industry Financial Assistance Account	8 015	50 868	28 077	40 317
Intergovernmental Federal Financial Relations	3 615 701	3 581 435	3 458 483	2 981 479
Local Government Disaster Fund	1 872	11 004	1 826	2 721
Local Government Taxation Equivalent Fund	2 060	2 060	2 060	1 412
Payments to government				
Industry Financial Assistance Account	—	—	—	3 000
Intergovernmental Federal Financial Relations	41 029	83 756	84 029	208 521
Other payments				
Affordable Housing Fund	—	—	—	684
CTP Insurance Regulator	47 577	46 421	46 393	60 896
Essential Services Commission of South Australia	7	7	7	—
Local Government Disaster Fund	145	145	145	—

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
Office of the Industry Advocate	7	7	7	—
Support services to parliamentarians	32	31	31	2
<b>Total payments</b>	<b>4 210 103</b>	<b>4 255 855</b>	<b>4 093 382</b>	<b>3 723 187</b>
<b>Net cash provided by operating activities</b>	<b>-11 576</b>	<b>-47 607</b>	<b>-63 830</b>	<b>155 300</b>
<b>Investing activities</b>				
<b>Payments</b>				
Purchase of plant and equipment				
Essential Services Commission of South Australia	1 145	612	612	107
Support services to parliamentarians	—	2 253	1 250	431
Treasurer's Interest in National Wine Centre	2 569	6 670	4 370	2 694
Purchase of intangible assets				
CTP Insurance Regulator	—	—	—	124
Essential Services Commission of South Australia	—	—	—	591
<b>Total payments</b>	<b>3 714</b>	<b>9 535</b>	<b>6 232</b>	<b>3 947</b>
<b>Net cash provided by investing activities</b>	<b>-3 714</b>	<b>-9 535</b>	<b>-6 232</b>	<b>-3 947</b>
<b>Financing activities</b>				
<b>Cash inflows</b>				
Proceeds from other financial Assets				
Industry Financial Assistance Account	747	731	10 087	—
<b>Cash generated from financing activities</b>	<b>747</b>	<b>731</b>	<b>10 087</b>	<b>—</b>
<b>Cash outflows</b>				
Granted other financial assets				
Affordable Housing Fund	3 874	3 574	4 150	—
<b>Cash used in financing activities</b>	<b>3 874</b>	<b>3 574</b>	<b>4 150</b>	<b>—</b>
<b>Net cash provided by financing activities</b>	<b>-3 127</b>	<b>-2 843</b>	<b>5 937</b>	<b>—</b>
<b>Net increase (+)/decrease (-) in cash equivalents</b>	<b>-18 417</b>	<b>-59 985</b>	<b>-64 125</b>	<b>151 353</b>
<b>Reconciliation to operating payments</b>				
<b>Operating payments</b>				
<b>Add: transferred out</b>				
Office of the Commissioner for Public Sector Employment <sup>(b)</sup>	—	—	—	16 981
<b>Equals: Operating payments</b>	<b>4 210 103</b>	<b>4 255 855</b>	<b>4 093 382</b>	<b>3 740 168</b>

	2023-24 Budget \$000	2022-23 Estimated Result \$000	2022-23 Budget \$000	2021-22 Actual \$000
<b>Reconciliation to operating receipts</b>				
<b><i>Operating receipts</i></b>				
<b><i>Less: transferred in</i></b>				
Victims of Crime Levy collections <sup>(a)</sup>	—	—	—	12 506
<b><i>Add: transferred out</i></b>				
Office of the Commissioner for Public Sector Employment <sup>(b)</sup>	—	—	—	15 521
<b><i>Equals: Operating receipts</i></b>	<b>4 198 527</b>	<b>4 208 248</b>	<b>4 029 552</b>	<b>3 881 502</b>
<p>(a) Victims of Crime Levy collections transferred to the Department of Treasury and Finance as part of the Fines Enforcement and Recovery Unit from the Attorney-General's Department on 1 July 2021.</p> <p>(b) The Office of the Commissioner for Public Sector Employment transferred to the Attorney-General's Department as part of machinery of government changes on 1 July 2022.</p>				

## Summary of major variations

### Statement of comprehensive income — controlled

#### Explanation of significant movements

In addition to the variances described under program summaries, the variances to the statement of comprehensive income include:

- a decrease in the 2023-24 Budget for expenses compared to the 2022-23 Estimated Result primarily due to:
  - transfer of the Parliamentary Network Services Group (PNSG) from the department to the Joint Parliamentary Services (JPS) on 1 February 2023 (\$2.9 million)
  - transfer of staff from Commercial and Economics in the department to the Office of Hydrogen Power SA, Department of Energy and Mining on 1 March 2023 (\$0.9 million)
- an increase in the 2022-23 Estimated Result for income compared to the 2022-23 Budget primarily due to other income receipts from the government to support voluntary separation payments made across the department (\$5.0 million)
- a decrease in the 2022-23 Estimated Result for income compared to the 2021-22 Actual primarily due to:
  - transfer of SafeWork SA from the department to the Attorney General's Department (AGD) on 1 July 2022 (\$30.3 million)
  - transfer of the South Australian Employment Tribunal (SAET) from the department to AGD on 1 July 2022 (\$8.0 million)
- a decrease in the 2022-23 Estimated Result for expenses compared to the 2021-22 Actual primarily due to:
  - transfer of SafeWork SA from the department to AGD on 1 July 2022 (\$28.6 million)
  - transfer of SAET from the department to AGD on 1 July 2022 (\$11.0 million)
  - transfer of Industrial Relations and Policy from the department to AGD on 1 July 2022 (\$2.6 million)
  - transfer of PNSG from the department to JPS on 1 February 2023 (\$1.8 million).

### Statement of financial position — controlled

#### Explanation of significant movements

In addition to the variances described under program summaries, the variances to the statement of financial position include:

- an increase in the 2022-23 Estimated Result for total assets compared to the 2022-23 Budget primarily due to higher receivables resulting from departmental operations (\$4.2 million)
- a decrease in the 2022-23 Estimated Result for total assets compared to the 2021-22 Actual primarily due to:
  - assets transferred from the department as part of the machinery of government changes (\$9.1 million)
 partially offset by
  - an increase in non-current assets due to office fit-outs and security upgrades (\$2.2 million)
- a decrease in the 2022-23 Estimated Result for total liabilities compared to the 2021-22 Actual primarily due to a decrease in the amount of payables and long term long service leave liabilities transferred from the department as part of machinery of government changes (\$3.0 million).

## Statement of cash flows — controlled

### Explanation of significant movements

The movements in cash outflows and inflows are consistent with the changes discussed above under the statement of comprehensive income and the statement of financial position and those described under program commentaries.

### Administered items

The administered items for the Department of Treasury and Finance include Consolidated Account items, special deposit accounts and the assets and liabilities the Treasurer holds on behalf of the state. The more significant assets and liabilities include cash and deposits at call, loans made to other government entities and borrowings. For presentation purposes, three cash flow statements have been prepared: Consolidated Account items, Treasury and Finance Administered Items Account, and Other Accounts. This format has been used to provide clarity given the volume of items administered by the department.

The Consolidated Account items cash flow statement presents administered receipts collected on behalf of the government and paid to the Consolidated Account. The statement also includes administered payments that are funded by specific appropriation authorised in various Acts.

The Treasury and Finance Administered Items Account cash flow statement presents payments administered on behalf of the government and funded by appropriation authorised in the annual Appropriation Act.

The Other Accounts cash flow statement presents the receipts and payments for the remaining special deposit accounts administered by the department.

## Statement of comprehensive income — administered items

### Explanation of significant movements

#### Income

Material variances arise from:

- higher Commonwealth sourced revenue in the 2023-24 Budget compared to the 2022-23 Estimated Result largely due to expected growth in the national GST pool, consistent with forecasts in the Commonwealth Government's 2023-24 Budget
- higher interest revenues in the 2023-24 Budget compared to the 2022-23 Estimated Result due to an increase in expected cash rates
- variances in tax equivalent revenues and dividend income in the 2023-24 Budget compared to the 2022-23 Estimated Result due to changes in expected operating results in each respective government business. Further commentary of public non-financial and financial corporation tax equivalents and dividend contributions is provided in Chapter 5 of Budget Paper 3 – Budget Statement
- lower other income in the 2023-24 Budget compared to the 2022-23 Estimated Result primarily due to the return of surplus cash by agencies in the 2022-23 financial year in accordance with the cash alignment policy.

#### Expenses

Material variances arise from:

- higher superannuation contributions to various schemes in the 2023-24 Budget compared to the 2022-23 Estimated Result due to higher past service payments requirements to fully fund all employer superannuation liabilities, with the aim to have the defined benefit schemes fully funded by 2034
- higher borrowing costs in the 2023-24 Budget compared to the 2022-23 Estimated Result due to a combination of expected increases in interest rates and the government's increased borrowings to support infrastructure expenditure

- higher grants and subsidies in the 2023-24 Budget compared to the 2022-23 Estimated Result primarily due to the additional requirement to fund the Consolidated Account deficit.

## Statement of financial position — administered items

### Explanation of significant movements

#### Assets

Material variances arise from:

- receivables:
  - higher receivables in the 2023-24 Budget compared to the 2022-23 Estimated Result reflects an increase in loans advanced under the non-government school loan scheme
- financial assets:
  - higher financial assets in the 2023-24 Budget compared to the 2022-23 Estimated Result is due to additional budgeted equity capital contributions provided in 2023-24 primarily to the Department for Infrastructure and Transport and the South Australian Housing Authority for infrastructure expenditure.

#### Liabilities

Material variances arise from:

- long-term borrowings:
  - higher long-term borrowings from the South Australian Government Financing Authority in the 2023-24 Budget primarily reflects the funding supporting the capital program being undertaken by the government.

## Statement of cash flows — Consolidated Account — administered items

### Explanation of significant movements

#### Operating activities

Material variances arise from:

- taxation receipts:
  - lower betting operations tax in the 2023-24 Budget compared to the 2022-23 Estimated Result reflects once-off betting operations tax revenue associated with compliance activity in 2022-23
- Commonwealth Government receipts:
  - higher GST revenue grants in the 2023-24 Budget compared to the 2022-23 Estimated Result is largely due to expected growth in the national GST pool, consistent with forecasts in the Commonwealth Government's 2023-24 Budget
- interest:
  - higher interest on investments in the 2023-24 Budget compared to the 2022-23 Estimated Result is due to an increase in expected interest rates
- dividends and distributions:
  - the variances in dividends and distributions in the 2023-24 Budget compared to the 2022-23 Estimated Result reflects changes in expected operating results in each respective government business. Further commentary of dividends and distributions is provided in Chapter 5 of the Budget Paper 3 — Budget Statement

- other receipts:
  - lower hotel quarantine interstate cross charging receipts in the 2023-24 Budget compared to the 2022-23 Estimated Result primarily reflects the finalisation of these collections from the COVID-19 pandemic in 2022-23
  - lower receipts in relation to the on-passing of a South Australian Health and Medical Research Institute (SAHMRI) grant for the Proton Beam Therapy Facility in 2023-24 Budget compared to the 2022-23 Estimated Result represents the final grant payments from the Commonwealth Government in 2022-23 and the timing of the South Australian governments grant to SAHMRI based on project milestones
  - lower private hospital funding receipts in the 2023-24 Budget compared to the 2022-23 Estimated Result reflects the final collections from the Private Hospital Funding Agreement in 2022-23
  - the 2022-23 Estimated Result includes a return of surplus cash held by agencies to the Consolidated Account in accordance with the cash alignment policy
- grants, subsidies and transfers:
  - higher grants, subsidies and transfers in the 2023-24 Budget compared to the 2022-23 Estimated Result primarily reflects the additional requirement to fund the Consolidated Account deficit.

### **Investing activities**

Material variances arise from:

- return of capital:
  - the 2022-23 Estimated Result includes the return of capital from the Department for Education and TAFE SA as part of identifying surplus cash requirements.

## **Statement of cash flows — Treasury and Finance Administered Items Account — administered items**

### **Explanation of significant movements**

#### **Operating activities**

Material variances arise from:

- employee benefit payments:
  - higher superannuation contributions to various schemes in the 2023-24 Budget compared to the 2022-23 Estimated Result reflects higher past service payments requirements to fully fund all employer superannuation liabilities, with the aim to have the defined benefit schemes fully funded by 2034
- interest paid:
  - higher interest paid on borrowings in the 2023-24 Budget compared to the 2022-23 Estimated Result is due to a combination of expected increases in interest rates and the government's increased borrowings to support infrastructure expenditure
- grants, subsidies and transfers:
  - higher payments in the 2023-24 Budget compared to the 2022-23 Estimated Result in relation to the Economic Recovery Fund to support initiatives that promote growth and development opportunities in South Australia
  - higher payments in the 2023-24 Budget compared to the 2022-23 Estimated Result is due to the reprofiling of expenditure from 2022-23 to 2023-24 in relation to the Jobs and Economic Growth Fund
  - the 2022-23 Estimated Result includes a payment to address damage to council roads caused by the River Murray flood event

- lower on-passing payments to the South Australian Health and Medical Research Institute (SAHMRI) for the Proton Beam Therapy Facility in 2023-24 Budget compared to the 2022-23 Estimated Result represents the timing of grant payments from the Commonwealth Government in 2022-23
- higher payments to South Australian Housing Authority in the 2023-24 Budget compared to the 2022-23 Estimated Result reflects the revised funding arrangements introduced in the 2019-20 Budget and subsequent increases in grant payments from 2023-24.

### **Investing activities**

Material variances arise from:

- other payments:
  - the 2022-23 Estimated Result includes equity capital contributions for Renewal SA land acquisitions
  - higher equity capital contributions for the South Australian Housing Authority in the 2023-24 Budget compared to the 2022-23 Estimated Result primarily reflects funding requirements consistent with South Australian Housing Authority budgeted capital works.

## **Statement of cash flows — other accounts — administered items**

### **Explanation of significant movements**

#### **Operating activities**

##### **Receipts**

Material variances arise from:

- higher fixed property Emergency Services Levy collections in 2023-24 primarily due to growth in emergency services expenditure funded by the Levy
- lower receipts for the Industry Financial Assistance Account in 2023-24 primarily due to lower grant payments
- higher receipts for Intergovernmental Federal Financial Relations in 2023-24 primarily due to:
  - higher receipts to support the energy bill relief plan
  - higher funding for non-government schools

partially offset by

- lower receipts for a range of transport infrastructure projects
- lower receipts for the Proton Beam Therapy Facility for on-passing to the South Australian Health and Medical Research Institute (SAHMRI)
- lower receipts for the HomeBuilder Grant Scheme
- lower reimbursements for COVID-19 Business Support Grant Payments.

##### **Payments**

Material variances arise from:

- higher payments of fixed property Emergency Services Levy collections in 2023-24 into the Community Emergency Services Fund due to growth in emergency services expenditure funded by the Levy
- lower grant payments for the Industry Financial Assistance Account in 2023-24

- lower payments for Intergovernmental Federal Financial Relations in 2023-24 primarily due to:
  - lower payments to government in 2023-24 for the HomeBuilder Grant Scheme and COVID-19 Business Support Grants
  - lower payments in relation to various transport infrastructure projects
  - lower payments to SAHMRI for the Proton Beam Therapy Facilitypartially offset by
  - higher payments under the energy bill relief plan
  - higher funding for non-government schools
- lower payments from the Local Government Disaster Fund following claims from councils for assistance with damage caused by the ex-tropical cyclone Tiffany severe weather event in January 2022.





# STATE BUDGET

## 2023-24

### DEPARTMENT OF TREASURY AND FINANCE

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**Government of  
South Australia**